# ACCENTURE UPDATE Progress Report through August 31, 2015

Board of Trustees September 18, 2015

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# Recent Developments

- » Governor created "Blue Ribbon" Task Force as part of FY16-FY17 biennial budget bill
- » Titled "Ohio Task Force on Affordability and Efficiency in Higher Education"
  - » Chaired by Ohio State University CFO
  - » Seven other members from outside Higher Education
  - » Created Advisory Board with university reps
- » Task Force has meeting and gathering information since before June.

# Task Force Update

- » June 23" Priority-setting and data review
- » July 21: Procurement and time to degree
- » August 14: Advisory panel
- August 17: Assets, academic efficiencies and productivity (met at University of Cincinnati)
- » September 2: Technology, share services (met at Bowling Green State University)
- » September 11: Advisory panel
- » TBD: Finalize recommendations
- » October 1: Final report due

# Organization, Employees and Benefits

# 1A. Improve Span of Control

- » Work continues opportunistically
- » Span of control ratio at January 1, 2014 vs. April 1, 2015 improved to 4.14 from 3.75
- » Span of control ratio at July 1, 2015 vs. April 1, 2015 improved to 4.26 from 4.14

## 1B. Improve Sustainability of Tuition Fee Waiver

- » Completed for non-faculty
- » Issues to be addressed in bargaining regarding faculty
- » Process automation completed

# Organization, Employees and Benefits (continued)

## 1C. Redesign Non-Core Business Processes

- » Recruitment, admissions, transfers, registration, records management, financial aid, scholarship disbursement, and student hiring.
  - » On hold temporarily due to retirements

## Student Services

- 2A. Create Co-Located Student Services
  - » Faculty analysis of BTSU underway
  - » Possible footprint expansion to be considered
- 2B. Promote Collaboration in Internship/Job Placement
  - » Committee progress to resume fall semester

# Student Services

## 2C. Tailor Programs to Non-Traditional Students' Needs

- » Working committee recommendations for non-traditional, military, distance and international students
  - » Scheduled for Fall 2015: provide faculty/staff training
  - » Scheduled to open Fall 2015: Veteran/Military Center
  - » Increase accessibility via Fast-Efficient-Effective Course Options: fast tracking, online options, evening sessions, weekend options (classes, labs, exams) to address cost/time to degree issues
  - » Increased pre-enrollment outreach and transition support to non-traditional/ military students
  - » Increased scholarship opportunities
  - Explore options for "break" housing and dining options
  - » Provide all business processes in the online environment including ID cards

## Core Administration

- 3A. Redesign Key Spending/Collection Policies and Systems
  - » Chrome River in campus-wide use for Travel and Entertainment
  - » Next project candidate to be determined
- 3B. Redesign Key Administrative Data and Processes
  - » Wireless Gest Access completed in March 2015
  - » Dependent/Employee fee waiver, personnel action form and security access/approval electronic forms completed as of July 2015
  - » Next project candidate to be determined

# Core Administration (continued)

- 3C. Implement BGSU-Wide SaaS CRM and ERP systems
  - » Provider selected
  - " Three year transition underway 2018 completion
- 3D. Effective Use of Computer Labs
  - 20 percent reduction of computers since May 2015 with a cost savings of \$190k. Met specific AROC budget reduction to ITS permanent budget
  - Computer lab upgrades in East Hall, Library, Education and Technology Buildings in Summer 2015
  - » Labs used by only two departments transferred to University-wide use by all departments effective Fall 2015

# Centralize University Advancement Administration

- 4A. Centralize Advancement IT functions
  - » Completed
- 4B. Improve Alumni Data Management and Analytics
  - » Improvements to online giving functionality and website redesign completed
  - » Project underway to meet July 1, 2016 deadline moving general ledger from Agresso to People Soft FMS
  - » Project underway to meet July 1, 2016 Agilon ("customer management system") integration with People Soft
- 4C. Streamline Grants Management (submission) Process
  - » Implementation completed
  - » Creating online training modules in progress

# Auxiliary Operations & Facilities

#### 5A. Conference and Event Services

» Significant growth in summer weddings, conferences and camps (example, one week provided approximately \$400k in revenue)

## 5B. Fleet Management

- » Work is ongoing
- 242 vehicles in 2009; 155 in 2015

## 5C. Customer-Centric Facilities Management

- » Technical assurance and Heapy Assessment reviewed and building priorities were established
- » Water treatment contract awarded to US Water; estimated \$30k in annual savings
- » All decentralized facility management (custodial, grounds, maintenance has been transitioned to campus ops. FY16 will be an opportunity to refine re-charge methodology

# Auxiliary Operations & Facilities (continued)

#### 5D. BGSU Bookstore of the Future

- » In progress
- » Current space renovation (following creation of new student career center in Union) will begin late spring semester 2016

#### 5E. Energy Management

» Update to be developed during fall semester for next steps

# Auxiliary Operations & Facilities (continued)

## 5F. Energy Rates

» Ongoing

## 5G. Create Co-located Student Services - physical location

- » Prior update as of May 8, 2015:
  - Complete an internal Master Plan of Bowen-Thompson Student Union (BTSU) as the premier location for student services on the BGSU campus
  - » RFQ to engage an architecture/engineering team issued in April 2015
  - » Concept design completed for relocating the Multi-Cultural Student Lounge and Student Services to the fourth floor of BTSU
- » Work is ongoing as of August 31, 2015

# Education Platform

- 6A. Strengthen and Strategically Focus Academic Programs
  - » Program Review has been implemented
  - Trustees Innovation Fund resulted in several new programs building on the success of existing academic programs
- 6B. Leverage Online and Other Education Delivery Methods to Serve a Broad Student Mix
  - » eCampus has been created
  - » 7 programs have been launched in Fall 2015
  - » New community college transfer pathways have been created
- 6C. Rationalize and Review General Education Offerings
  - » Work has been completed
  - » Implementation will be monitored