# Table of Contents

Letter of Welcome .................................................................................................................. 3  
CSP Program Faculty and Staff ............................................................................................... 4  
Vision, Mission, and Core Values of BGSU ........................................................................... 5  
CSP Mission Statement ......................................................................................................... 5  
The Ten Values of Our Community of Scholars ................................................................. 6  
CSP Internship and Job Sites ............................................................................................... 7  
HESA Program Calendar ..................................................................................................... 8  
History of the HESA Department ....................................................................................... 10  
Faculty Research Interests ................................................................................................... 12  
College Student Personnel Program ..................................................................................... 12  
  Academic Advising ............................................................................................................. 13  
  The Academic Curriculum ................................................................................................. 13  
  Suggested Curriculum Sequence ...................................................................................... 16  
  The Experiential Curriculum ............................................................................................. 17  
    The Internship Experience ............................................................................................. 17  
    The Practicum Experience ............................................................................................. 18  
  Capstone Seminar (The Culminating Experience) ............................................................ 23  
  Completing a Thesis .......................................................................................................... 23  
Stipend and Scholarship Policy ............................................................................................. 24  
Appendix A: ACPA Statement of Ethical Principles and Standards ....................................... 25  
Appendix B: Professional Competency Areas for Student Affairs Practitioners .................... 32  

Guide available online at http://www.bgsu.edu/content/dam/BGSU/education/higher-education-student-affairs/documents/resources/csp-program-guide.pdf

This program guide is intended only as a reference and does not constitute a contract between the student and the University or the CSP Program. Official policy is established by the University and the Graduate College and is outlined in the *Graduate Catalog*. It is the student’s responsibility to comply with all current University and Graduate College policies.
Fall 2015

On behalf of the BGSU College Student Personnel Program faculty, welcome to Bowling Green State University and the Department of Higher Education and Student Affairs! We are so pleased that you are here. Change and transition are constant themes in higher education and this year is no different. With the retirement and departure of two faculty members last year, we welcome Hyunny Ro to the community this year. She is sure to have a very positive impact in HESA.

You are entering a challenging, exciting, and enjoyable two-year experience. You have numerous opportunities to learn new ideas, participate in meaningful work, contribute to the learning communities of CSP and your internship site, and learn a great deal about yourself. Like most of life, the quality of your graduate school experience will depend greatly upon what you put into it. I encourage you to stretch yourself by meeting new people, participating in new experiences, keeping an open mind, struggling with new ideas, and developing new skills.

You are not on this adventure alone; you are part of a cohort of students who will be sharing your joys and frustrations. Your peers will become close friends and colleagues. Get to know each other, learn about your peers’ strengths, and rely upon each other for support. In addition to your CSP peers, our community also includes students in the higher education administration (HIED) doctoral program, a cadre of internship site supervisors, and our HESA faculty. While you are here, take the opportunity to interact with all of these people, using them as resources, guides, and advisors as you see fit.

Your faculty members are committed to making the CSP program the best possible program it can be. Faculty teach our courses, engage in scholarly activities that advance the knowledge of the profession, and advise and guide our student. Please get to know them. Pack a lunch and join us in 330. Find out about our areas of scholarly interest, what we like to do, and how we can be of help in making your two years here a positive experience. Help us get to know you too.

You are entering an active and engaging culture. You will have plentiful opportunities to explore and become part of that culture through activities like fall convocation, the end-of-fall-semester celebration, receptions at national professional association meetings, and the end-of-the-year banquet. By entering our program, you are joining more than 1,800 alumni of the CSP and HIED programs—welcome to the family!

The program has much to offer, but you have responsibilities as well. Please take your work (both academic and internship activities) seriously. You have jobs to do and should strive to do them to the best of your ability. Become actively engaged in the intellectual life of the program. Open yourself to new ideas. Discuss what you are learning in your classes with your friends. Use what you are learning in the classroom to inform your practice and bring what you are learning in your internships to the classroom. Most importantly, make our institutions the best possible learning environments for students. It is our job to humanize the college campus, to make it a place where the learning, growth, and development of all students is supported and enhanced. Please play an active role in that process.

We are delighted you have chosen to study with us. Please stop in regularly to say hello and let the faculty know how things are going. Finally, if I can be of help in any way while you are here, please let me know.

Best wishes for an outstanding two years in the BGSU CSP Program.

Sincerely yours,

Maureen E. Wilson, Ph.D.
Associate Professor and Chair
Higher Education and Student Affairs

330 Education Building
Bowling Green, OH 43403-0244
Phone: 419-372-7382
Fax: 419-372-9382
E-mail: hesa@bgsu.edu
Web: http://www.bgsu.edu/hesa
CSP Program Faculty and Staff 2015-2015-2016

Full-Time Faculty

Dr. Kenneth Borland, Professor 372-9397  kborlan@bgsu.edu
Dr. Ellen M. Broido, Associate Professor 372-9391  ebroido@bgsu.edu
Dr. Christina J. Lunceford, Assistant Professor 372-7383  cjlunce@bgsu.edu
Dr. Hyun Kyoung Ro, Assistant Professor 372-7305  hro@bgsu.edu
Dr. Dafina-Lazarus Stewart, Associate Professor and Graduate Coordinator for HIED 372-6876  dafinas@bgsu.edu
Dr. Maureen E. Wilson, Associate Professor and Chair 372-7321  mewilso@bgsu.edu

Adjunct Faculty

Dr. Jessica Turos, Career Center Associate Director 372-2356  jmturos@bgsu.edu
Dr. Edward G. Whipple, Adjunct Associate Professor 372-6931  ewhippl@bgsu.edu

Ad hoc Faculty

Dr. Jane Rosser, Director of Service Learning 372-9288  jrosser@bgsu.edu

Emeritus Faculty

Dr. Michael D. Coomes, Associate Professor Emeritus 372-7382  mcoomes@bgsu.edu
Dr. Robert DeBard, Associate Professor Emeritus 372-7382  rdebard@bgsu.edu
Dr. Donald Gehring, Professor Emeritus 372-7382  Don@DrDonGehring.com
Dr. Fiona MacKinnon, Associate Professor Emeritus 372-7382  fmackin@bgsu.edu
Dr. Carolyn J. Palmer, Associate Professor Emeritus 372-7382  cpalmer@bgsu.edu
Dr. C. Carney Strange, Professor Emeritus 372-7382  strange@bgsu.edu

Department Staff

Kaci Abolt, CSP Assistant to the Chair 372-0381  kabolt@bgsu.edu
Krystal Allen, HIED Assistant to the Chair 372-2488  knallen@bgsu.edu
Theresa Kelso, Department Secretary 372-7382  tkkelso@bgsu.edu
The Vision, Mission, and Core Values of BGSU

Vision: In the spirit of innovation Bowling Green State University (BGSU) will be a national model for a premier learning community that develops, transforms, and impacts individuals and communities by shaping their futures through learning, discovery, and collaboration. BGSU will meet the educational, economic, and social challenges of our region, the State of Ohio, the nation and the world.

Mission: Bowling Green State University provides educational experiences inside and outside of the classroom that enhance the lives of all of our students, other stakeholders, and the many publics we serve. BGSU students are prepared for lifelong career growth, lives of engaged citizenship and leadership in a global society. With our learning communities we build a welcoming, safe and diverse environment where creative ideas and entrepreneurial achievements can benefit others throughout our region, the State of Ohio, the nation and the world.

Core Values:
- We respect one another and foster diversity and a culture of inclusion.
- We collaborate with each other and our community partners in the region, the State of Ohio, the nation and the world.
- We promote intellectual and personal growth through curricular and co-curricular efforts.
- We foster an environment of creativity, innovation, and entrepreneurism.
- We expect excellence in all we do.

College Student Personnel Mission Statement

The College Student Personnel program prepares practitioners for positions in student affairs through an integration of theory-based course work emphasizing student learning, growth, and development that is complemented by professional internships in college or university settings. Both aspects of this program enable students to become reflective practitioners who combine knowledge and skill with their personal and professional values as they serve their profession. The goal of the College Student Personnel Program is to focus the concern of its graduates on enhancing learning environments for students during their collegiate experiences.
The Ten Values of Our Community of Scholars

As a learning community, we advance these shared ideals to help create and affirm a culture that encourages personal development, academic and professional integrity, and social action.

We believe that:

Effective learning respects how the forces of the past have shaped our current context, which will help us envision future challenges and opportunities.

The cultural legacy of every person should be appreciated, for it contributes to the human fabric of a global community.

Human dignity is honored through collaboration in the pursuit of educational goals and in practices that show our fundamental respect for others.

The quest for knowledge should be a lifelong process as we seek to fulfill our potential for human development.

Scholars learn best when they are willing to teach and teach best when they are willing to learn.

Our effectiveness is enhanced when theory guides practice and practice informs theory.

Higher education is best served when different approaches to learning are embraced and high expectations of learning are held.

Leadership in a community of scholars respects individuals’ own motivations, including the desire to set their own goals.

Human understanding is fostered through the sharing of reflective thought in an atmosphere of appreciation and deliberation.

Human progress is best achieved when we balance the pragmatism of what we can do with the wisdom of what we should do.
## Internship and Job Sites
### 2015-2016 CSP Students

### Ashland University
- Residence Life/Community Service: Devin Ryan
- Residence Life /Career Services: Jessica Reagan

### Baldwin Wallace
- Residence Life /Greek Life: Alec Walsh
- Residence Life: Erin Mitchell
- Residence Life /Student Activities: Emma Marshall

### Bluffton University
- Student Life: Eli Weikart

### Bowling Green State University
- Pre Major and Academic Planning: Briana Reithmeier
- Alumni: Student Connection: Sara Thomas
- Alumni: Student Philanthropy: Kelsey Owens
- Arts Village: Mariah DeGuzman
- Career Center: Katie Elmer
- Center for Leadership: Shayna Smith
- Chapman Learning Community: Jackie Luedtke
- College of Arts and Sciences Advising: Chelsea Greco
- College of Business Advising: Emily Kohler
- College of Business Career Accelerator: Amber Hay
- College of Technology Advising: Shahad Al-Door
- CSP Assistant to the Chair: Shannon Baker
- College of Health and Human Services: Kaci Abolt
- Disability Services: Matthew Ralph
- Education Abroad: Jenna Rose
- Graduate Enrollment: Ian Morrow
- Honors College: Jordan Wilson
- Non-trad’l & Transfer Student Services: Aryn Lipnicki
- Office of Admissions: Counselor: Brandon McCartney
- Office of Campus Activities: Geoff Roberts
- Office of Campus Activities: Student Organizations/Major Events: Julie Wagner
- Office of the Dean of Students: New Student Orientation: Laura Novotny
- Office of Multicultural Affairs: Derron Borders
- Office of the Dean of Students: Student Conduct: Katie Bailey
- Division of Student Affairs: Molly Ward
- Residence Life: Graduate Hall Director: Jennifer Bradley
- Residence Life: SMART Program: Allen (Mike) Jones
- Service Learning: Maggie Nowicki
- TRIO Collegiate Services: Claudia Fontaine
- Rec and Well: Wellness Connection: Matthew Reising
- Rec and Well: Student Programs: Leah Palazzo

### Heidelberg College
- Res Life Training & Programs: Jacquelyn Sardina
- Res Life/Academic Programs: Demetri Kelley
- Res Life/Campus Programming: Kelsey Rice

### Oberlin College
- Res Life/First-Year Programs: Jess Nickerson
- Residence Life/Program Houses: Kailey Mahar
- Res Life/Civic Engagement: Phillip Lundquist
- Student Conduct Administration: Daniel Auber

### Ohio Northern University
- Res Life: Area Coordinator: Joseph Pernick
- Res Life/College of Engineering: Briana Enty
- Res Life/Multicultural Affairs: Jaylyn Jones
- Law Career Center Services: Dale Osef
- Law Admissions [FT]: Rachel Frey
- Nicolle Merkel
# HESA Program Calendar—Fall 2015

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>August 17-21</td>
<td>Graduate Student Orientation (GSO)</td>
</tr>
<tr>
<td>August 24</td>
<td>First day of Fall Classes (BGSU)</td>
</tr>
<tr>
<td>September 7</td>
<td>Labor Day, No Classes</td>
</tr>
<tr>
<td>September 11</td>
<td><strong>HESA Convocation (10:00am-12:00pm) Olscamp 101A</strong></td>
</tr>
<tr>
<td>September 11</td>
<td>CSP 6890 – First Years (1:30-4:20pm)</td>
</tr>
<tr>
<td>September 11</td>
<td><strong>Cookout @ City Park at 5:00pm</strong></td>
</tr>
<tr>
<td>September 18</td>
<td>CSP 6890 – Second Years</td>
</tr>
<tr>
<td>September 18</td>
<td>Supervisor Meeting (New Supervisors) BTSU 315</td>
</tr>
<tr>
<td>September 26</td>
<td><strong>HESA Retreat (9:00am – 5:00pm) Olscamp 101</strong></td>
</tr>
<tr>
<td>September 26</td>
<td>ACPA Presidential Symposium Mini Talk (1:00 pm – 5:00 pm) BOTSU 308</td>
</tr>
<tr>
<td>October 2</td>
<td>CSP 6890 – First Years, All Sections (1:30 pm) BTSU 201</td>
</tr>
<tr>
<td>October 12-13</td>
<td>Fall Break, No Classes</td>
</tr>
<tr>
<td>October 16</td>
<td>CSP 6890 – Second Years</td>
</tr>
<tr>
<td>October 29-Nov 1</td>
<td><em>National Association for Campus Activities (NACA) Mid-America Regional Conference, Covington, KY</em></td>
</tr>
<tr>
<td>October 30</td>
<td><strong>Saddlemire Lecture</strong> – Dr. Kevin Bailey, VPSA University of West Florida (10:00 am) BOTSU 308</td>
</tr>
<tr>
<td>October 30</td>
<td>CSP 6890 – First Years (1:30pm)</td>
</tr>
<tr>
<td>November 5-7</td>
<td><strong>Association for the Study of Higher Ed (ASHE) – Denver, CO</strong></td>
</tr>
<tr>
<td>November 8-10</td>
<td><strong>Great Lakes Association of College and University Housing Officers (GLACUHO) Conference – Flint, MI</strong></td>
</tr>
<tr>
<td>Nov 8-Nov 10</td>
<td><strong>Student Affairs Administrators in Higher Education (NASPA) IV-East Conference- Columbus, OH</strong></td>
</tr>
<tr>
<td>November 11</td>
<td>Veteran’s Day Observed, No Classes</td>
</tr>
<tr>
<td>November 12-15</td>
<td><strong>Association of College Unions International (ACUI) Region 7 Conference- Philadelphia</strong></td>
</tr>
<tr>
<td>November 13</td>
<td>CSP 6890 – Second Years</td>
</tr>
<tr>
<td>November 25-27</td>
<td>Thanksgiving Recess, No Classes</td>
</tr>
<tr>
<td>December 2-5</td>
<td><strong>Association of Fraternity/Sorority Advisors (AFA) Annual Meeting – Fort Worth, TX</strong></td>
</tr>
<tr>
<td>December 11</td>
<td>Last day of Fall classes</td>
</tr>
<tr>
<td>December 11</td>
<td>CSP 6890 (First and Second Years)</td>
</tr>
<tr>
<td>December 11</td>
<td><strong>HESA End-of-Semester Celebration (6:00 pm)</strong></td>
</tr>
<tr>
<td>December 14-18</td>
<td>Exam Week</td>
</tr>
<tr>
<td>December 18</td>
<td><strong>Commencement Ceremony</strong></td>
</tr>
</tbody>
</table>

*For academic calendar see: [https://www.bgsu.edu/admissions/academics/2015-2016-academic-calendar.html](https://www.bgsu.edu/admissions/academics/2015-2016-academic-calendar.html)
**HESA Program Calendar—Spring 2016**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 11</td>
<td>First day of Spring Classes (BGSU)</td>
</tr>
<tr>
<td>January 15</td>
<td>CSP 6890 – First Years</td>
</tr>
<tr>
<td>January 18</td>
<td>Martin Luther King, Jr. Day, No Classes</td>
</tr>
<tr>
<td>January 21-22</td>
<td>Ohio College Personnel Association (OCPA) Conference,</td>
</tr>
<tr>
<td>January 29</td>
<td>New Professionals in Transition (NPIT) BTSU morning conference, afternoon interviews for CSP 2(^{nd}) years</td>
</tr>
<tr>
<td>February 5</td>
<td>CSP 6890 – First Years</td>
</tr>
<tr>
<td>February 5</td>
<td>HIED Retreat</td>
</tr>
<tr>
<td>February 7-9</td>
<td>CSP Interview Days (Round 1)</td>
</tr>
<tr>
<td>February 11-13</td>
<td>HIED Interview Days</td>
</tr>
<tr>
<td>February 20-24</td>
<td>National Association for Campus Activities (NACA) National Convention – Louisville, KY</td>
</tr>
<tr>
<td>February 25-28</td>
<td>Oshkosh Placement Exchange (OPE)</td>
</tr>
<tr>
<td>February 28-March 1</td>
<td>CSP Interview Days (Round 2)</td>
</tr>
<tr>
<td>March 6-9</td>
<td>ACPA Convention – Montreal, Canada</td>
</tr>
<tr>
<td>March 7-11</td>
<td>BGSU Spring Recess, No Classes</td>
</tr>
<tr>
<td>March 9-13</td>
<td>The Placement Exchange (TPE) – Indianapolis, IN</td>
</tr>
<tr>
<td>March 12-16</td>
<td>NASPA Conference – Indianapolis, IN</td>
</tr>
<tr>
<td>March 20-24</td>
<td>Association of College Unions International (ACUI) Annual Convention - New Orleans, LA</td>
</tr>
<tr>
<td>March 25</td>
<td>CSP 6890 – First Years</td>
</tr>
<tr>
<td>April 22</td>
<td>CSP 6890 – First Years</td>
</tr>
<tr>
<td>April 29</td>
<td>Last day of spring classes</td>
</tr>
<tr>
<td>April 29</td>
<td><strong>HESA Banquet</strong></td>
</tr>
<tr>
<td>May 2-6</td>
<td>Exam Week</td>
</tr>
<tr>
<td>May 6</td>
<td><strong>HESA Graduation Celebration (4:30 pm) BTSU 202A</strong></td>
</tr>
<tr>
<td></td>
<td>(Friends and families of graduates are invited; all students, not just graduates, are encouraged to participate)</td>
</tr>
<tr>
<td>May 6</td>
<td>Commencement Ceremony 7:00 pm Stroh Center</td>
</tr>
</tbody>
</table>
History of the Higher Education and Student Affairs Department

The College Student Personnel (CSP) degree program at Bowling Green State University was initiated in 1963 under the direction of the late Dr. Frank C. Arnold (Ph.D., Syracuse University), professor of psychology and director of the Counseling Center. A committee consisting of faculty members from the Departments of Psychology and Sociology assisted in giving this program leadership for the first five years. The typical size of the class from 1963 to 1969 was six to eight students. These first students usually worked in the residence halls in an administrative capacity.

In the fall of 1968, Dr. Gerald L. Saddlemire (Ph.D., Columbia University) was hired to serve as the first department chair effective June 1, 1969. Dr. Saddlemire expanded the curriculum and arranged for a number of internships for CSP graduate students. The size of the class increased to 17 in the 1970-71 academic year. Opportunities for salaried internships for the graduate students increased both on the Bowling Green campus and at other local colleges. Dr. Saddlemire served in the role of department chair until 1985 and continued teaching and advising students until his death at the age of 70 in 1991.

Dr. Harold Marquardt (Ph.D., Michigan State University) joined the faculty in September, 1970. He contributed significantly to the growth of the program until his untimely death in April of 1978. Dr. Audrey Rentz (Ph.D., Michigan State University), came to campus in 1974 with a joint appointment in the Division of Student Affairs and the Department of College Student Personnel. In September, 1978 she became a full-time faculty member. In December, 1996, Dr. Rentz retired from BGSU after 24 years of service. She continued to teach on a part-time basis in 1997. She passed away in 2010.

Dr. Carney Strange (Ph.D., University of Iowa) joined the department in 1978. He served as department chair from 1985 until 1993. Dr. Strange retired from BGSU in June 2013 after 35 years of service. He now lives in Bloomington, Indiana.

Dr. Patricia King (Ph.D., University of Minnesota) was appointed to the faculty first as visiting assistant professor in 1982 and was tenured in 1986. She served as acting chair during the 1993-94 academic year and was named chair in 1994. Dr. King left the faculty after 19 years to join the faculty of the Center for the Study of Higher and Postsecondary Education at the University of Michigan.

Dr. Leila Moore served on the faculty as a visiting associate professor during the 1985-87 academic years.

Dr. Michael Coomes (Ed.D., Indiana University) joined the CSP Department in 1986; he was awarded tenure in 1993. He assumed the position of chair in 1999, a position he held until 2010. He retired in 2015.

Dr. Carolyn Palmer (Ph.D., University of Illinois at Urbana-Champaign) joined the department in August of 1990 from her position as assistant director of housing for research at the University of Illinois at Urbana-Champaign. She was awarded tenure in 1996 and oversaw the Adult Learner Focus program before her retirement in 2011.

Dr. Vivian Rogers, as a visiting professor during the 1984-85 academic year, provided leadership for developing a new emphasis on the adult learner.

Dr. Barbara Bauer came from Teachers College at Columbia University for one year and built upon Dr. Roger’s work.

Dr. Fiona MacKinnon (Ph.D., Ohio State University) was appointed to the faculty as an assistant professor in the fall of 1988. She was awarded tenure in 1993. She became an associate dean of the College of Education and Human Development in 2003, and retired in 2008.

Dr. Robert DeBard (Ed.D., Indiana University) began teaching courses for the department in 1990 while serving as dean of Firelands College. He became a full-time associate professor in the department in 1996 and retired in 2011. He lives in South Carolina.

Dr. Suzanne Crawford (Ed.D., Indiana University) dean of Continuing Education, International, and Summer Programs, first joined the University staff in 1974 and retired in 2001. Dr. Edward Whipple (Ph.D., Oregon State University, Vice President of Student Affairs at BGSU) began teaching in the

~ 10 ~
In July 2011, Dr. Whipple left BGSU to work for the National Association of Student Personnel Administrators (NASPA) in Washington, DC. He continues to teach classes in the department. **Dr. John Saddlemire** served as a visiting associate professor from 1997-2001. He left the CSP program in 2001 and moved to Connecticut and is current the Vice President of Student Affairs at Bryant University. He is the son of Dr. Gerald Saddlemire.

In January of 1991, the name of the department was changed from College Student Personnel to Higher Education and Student Affairs (HESA) to reflect the incorporation of the Higher Education Administration doctoral program. In the fall of 1991, **Dr. Donald D. Gehring** joined the department faculty as professor and director of the Higher Education Doctoral Program. HESA then housed two distinct programs: (a) a two-year master’s degree program in College Student Personnel and (b) a 63-hour post-master’s doctoral program in Higher Education Administration. Dr. Gehring retired in December 2000 and now resides in Georgia.

In 1995, a departmental convocation was initiated to welcome new students and to affirm the CSP Program’s academic values. This event has been held annually since that time.

From the fall of 1996 through the summer of 1997, **Dr. Mary Howard-Hamilton** took a leave from the University of Florida to join the CSP faculty as a visiting associate professor. In the fall of 1998, **Dr. Fred A. Bonner II** joined the CSP faculty as an Assistant Professor. Dr. Bonner completed his doctoral work at the University of Arkansas, and had previously taught at Centenary College, in Shreveport, Louisiana. Dr. Bonner left the faculty in August 2000 to join the faculty of the University of Texas at San Antonio.

In 1998, the College of Education and Human Development restructured into five schools. The College Student Personnel and Higher Education Administration programs were combined with the Educational Foundations and Inquiry, Educational Administration and Supervision, and Leadership Studies programs to form the School of Leadership and Policy Studies. Dr. King served as the school's first director, and Drs. Gehring and Coomes have also served in that capacity.

Fall 2001 saw the largest influx of new faculty in the program’s history. **Dr. Michael Dannells** (Ph.D., University of Iowa) joined the faculty as a full professor after teaching for 15 years at Kansas State University. Dr. Dannells left the faculty in August 2008 and relocated to Oregon. **Dr. Ellen Broido** (Ph.D., Pennsylvania State University) joined the faculty after teaching at Portland State University. **Dr. Maureen Wilson** (Ph.D., Ohio State University) taught from 1998-2001 at Mississippi State University before joining the faculty at Bowling Green. Drs. Broido and Wilson were tenured and promoted in 2006. In 2010, Maureen became chair and from 2011-2014, she also served as director of graduate studies for the college.

**Dr. Dafina-Lazarus Stewart** (Ph.D., Ohio State University) joined HESA in the fall of 2005 after serving as assistant professor at Ohio University. Ze was tenured and promoted in 2010. D-L became the graduate coordinator for the HIED program in 2014.

In the fall of 2006, Higher Education and Student Affairs was granted the approval by the College of Education and Human Development and the BGSU Board of Trustees to act as a free-standing department.

In June 2010, alumni returned to Bowling Green to help HESA mark its 40th anniversary with a banquet and professional development conference. That fall, Dr. Wilson became chair of HESA.

**Dr. Kenneth Borland** (Ed.D., Pennsylvania State University), **Dr. Nicholas Bowman** (Ph.D., University of Michigan), **Dr. Christina Lunceford** (Ph.D., Michigan State University) joined the HESA faculty in 2011. Dr. Borland, had served as senior vice president for academic affairs and provost at BGSU prior to joining HESA as a full-time faculty member. Dr. Bowman was working for the Center for Social Concerns at the University of Notre Dame before coming to BGSU. He left in 2015 to become director of the Center for Research on Undergraduate Education at the University of Iowa. Dr. Lunceford worked as the assistant director in the Center of Research on Educational Access and Leadership at California State University, Fullerton after completing her doctorate at Michigan State University.

In 2015, the HESA scholarship was renamed in honor of Dr. Coomes upon retiring after 29 years at BGSU. **Dr. Hyun Kyoung Ro** (Ph.D. Pennsylvania State University) joined the faculty in 2015.
Faculty Research Interests

Dr. Kenneth Borland, Professor – leadership (executive and strategic, philosophy, planning, management, change); decision support (systematic scientific inquiry, institutional research, and assessment)

Dr. Ellen M. Broido, Associate Professor – students with disabilities; social justice allies; racial identity development; diversity education; LGBT issues in higher education; theory and methods of qualitative research

Dr. Christina J. Lunceford, Assistant Professor – student affairs preparation; organization and community development through educational partnerships; leadership development

Dr. Hyun Kyoung Ro, Assistant Professor – college student experiences and outcomes, program assessment and evaluations in higher education, quantitative research methodologies, science, technology, engineering, mathematics (STEM) education

Dr. Dafina-Lazarus Stewart, Associate Professor – identity intersectionality and the relationship between spirituality and identity development; experiences of and educational outcomes for African Americans in higher education in the U.S.; philosophy and practice of multicultural student services

Dr. Ed Whipple, Adjunct Associate Professor – Student life administration (housing, student activities, fraternities and sororities, multicultural affairs, conduct, student health, etc.), internationalization of student affairs, higher education policy

Dr. Maureen E. Wilson, Associate Professor and Chair – professional socialization and identity, normative structures in student affairs, professional practice in student affairs; college students and their development; college teaching

College Student Personnel Program Curriculum

The College Student Personnel Program at BGSU is committed to the preparation of practitioners for positions in student affairs administration at the post-secondary level. The requirements of the 42-credit-hour degree program include a balance of classroom-based academic learning and field-based experiential learning. Students are challenged by professional responsibilities in their internship and they are exposed to several theoretical frameworks that provide a foundation for understanding many facets of the undergraduate learning experience.

An emphasis is placed on mastering the concepts of human development and examining the implications of this knowledge base for the design of educational practice in general and the implementation of student services in particular. As a result of participating in the academic and experiential coursework, graduates are expected to demonstrate learning outcomes such as those listed below (specific courses that address each outcome are indicated in parentheses):

1. Describe the historical roots and philosophical assumptions underlying the formation of the student affairs profession (CSP 6010).

2. Describe the various student affairs functions and discuss current issues of significance to select functional areas (CSP 6010, CSP 6300).

3. Identify and demonstrate application of the basic tools of inquiry (e.g., statistics, research design, evaluation models) to student affairs issues, problems, and programs (EDFI 6410, EDFI 6420).
4. Explain some of the basic patterns and processes of human growth and development (e.g.,
psychosocial, life-span, cognitive development, personality and learning style); (CSP 6020,
CSP 6200, CSP 6035).

5. Explain the dynamics of basic environmental dimensions (i.e., human aggregate, physical,
organizational, and perceptual) associated with various campus micro- and macro-
environments (CSP 6030).

6. Within the interactionist paradigm, discuss some of the key documented outcomes of college
attendance and their relationship to various institutional characteristics (CSP 6040).

7. Demonstrate an appreciation for students of diverse backgrounds by identifying the special
needs of given student subgroups, including minority, adult, women, and international
students (CSP 6020, CSP 6035, CSP 6040).

8. Describe yourself in terms of a set of competencies that characterize your strengths as an
emerging professional in student affairs (CSP 6890, CSP 6050).

9. Demonstrate an understanding of the relationship between theory and practice by designing
student development interventions that draw from the contributions of several theories (CSP
6020, CSP 6030, CSP 6040).

10. List and explain several issues facing higher education and the potential role student affairs
might play in their resolution (CSP 6010, CSP 6035, CSP 6050).

Although the goal of this master's program is to prepare generalist practitioners with a broad
understanding of the role of student affairs in post-secondary education, it is recognized that each
student's interests and skills will result in a more specific orientation toward select roles and functions.

**Academic Advising**

Upon admission to the program, each student is assigned an advisor from the program faculty. The
advisor-advisee relationship is always an individual matter, and reflects personal styles and
preferences. Students will have regular contact with their advisor through CSP 6890, e-mail, phone
calls, and informal office visits. Appointments may be scheduled as needed to discuss academic,
internship, career, and personal goals and concerns.

Students may change from their assigned advisor or seek the advice of any department faculty member
on specific concerns. If students decide to change advisors, the current and new advisors and the
department secretary and chair should be informed. Students are asked to stay with their assigned
advisor through at least the first semester.

**The Academic Curriculum**

The following courses comprise the required academic core of the MA degree program. In combination
with the required experiential core and appropriate electives, they constitute a master's curriculum of 42
credit hours.

A. **REQUIRED Core CSP Academic Courses (18 credits)**

In addition to the requirement of the Graduate College to maintain a minimum 3.0 grade point
average, a student must earn a minimum 3.0 grade point average in the CSP core courses plus an A
or B in at least five of the six CSP core courses. If necessary, a core course may be retaken to meet
this requirement. The CSP core courses are CSP 6010, 6020, 6030, 6035, 6040, and 6050.
CSP 6010: Foundations and Functions of College Student Personnel (3)
History, philosophy, and goals of student affairs units in colleges and universities; emphasis on practitioner roles and responsibilities.

CSP 6020: Theory and Assessment of College Student Development (3)
Examination of theories describing patterns of growth and development during the college years; implications for the design of educational practice on the college campus.

CSP 6030: Theory and Assessment of Educational Environments (3)
Application of environmental theory to the assessment of human environments; special emphasis on the study of select campus environments and their influence on students.

CSP 6035: Multicultural Competence in Student Affairs (3)
Emphasizes development of awareness, knowledge, and skills necessary to be a multiculturally competent student affairs practitioner; emphasis on practitioner responsibilities, challenges, and opportunities for creating and sustaining multiculturally affirming campus communities.

CSP 6040: Educational Outcomes of American Colleges and Universities (3)
Examination of the impact of post-secondary educational institutions on students; exploration of barriers to student development and role of student affairs in reducing these barriers and increasing the beneficial impact.

CSP 6050: Capstone Seminar in College Student Personnel (3)
Integration of the core curriculum and practitioner experiences of the master’s degree program in CSP and to prepare students for their transitions to professional positions within student affairs upon graduation.

B. REQUIRED Graduate College Courses (6 Credits)
Both of the following courses serve as basic tools of inquiry for the master’s program. Students are advised to complete both courses as early as possible during the program, especially those considering a thesis. Individuals with a prior undergraduate preparation in statistics may consider testing out of EDFI 6410 and/or EDFI 6020. See the “Credit by Examination” in the Graduate Catalog and contact the School of Educational Foundations, Leadership and Policy for more information.

EDFI 6410: Statistics in Education (3)
Statistics as tools in education and research, descriptive statistics, transformation of scores, sampling and probability, linear correlation and regression, introduction to statistical inference and basic tests of significance.

EDFI 6420: Research in Education (3)
Identification and evaluation of research problems, research designs, use of library resources, data gathering and writing research reports.

C. REQUIRED CSP Experiential Learning Courses (6 credits)

CSP 6890: Supervised Field Experience in College Student Personnel (6)
Student must be engaged in supervised experience in appropriate areas of college student personnel. Participation in regularly scheduled classes is required.
D. **ELECTIVES (12 total credit hours)**

Six of the 12 credits hours of elective must be in letter graded courses. The remaining 6 may be graded on S/U (e.g., practicum).

1. **Program Electives**

   The following program courses may serve as electives in fulfilling the 42 semester hours required for completion of the master's degree (Consult the course catalog online for course descriptions.) The following courses are offered periodically by HESA.

   - CSP 6300: Issues in College Student Personnel (3)
   - CSP 6400: Organizational Leadership, Management and Administration in SA
   - CSP 6450: Legal Issues in Student Affairs (3)
   - CSP 6800: Social Justice Education and Training (3)
   - CSP 6800: Spiritual Dimensions of Student Development (3)
   - CSP 6800: Advanced Student Development Theory (3)
   - CSP 6840: Readings in Application of CSP Concepts and Procedures (3)
     Independent study. Supervised study of selected problems and tailored readings. CSP 6840 is a graded elective that allows the student to address areas of interest in student affairs. An interested student must seek out a faculty supervisor, negotiate the objectives and outcomes of the independent study with that advisor and write brief statements verifying and evaluating the experience.
   - CSP 6900: Directed Research in College Student Personnel (1-4)
   - CSP 6950: International Study Tour (3)
   - CSP 6970: Practicum in College Student Personnel (1-4)
     Supervised experiential learning within an appropriate student affairs area. Approval by a supervisor is necessary prior to registration. May be repeated upon approval of the student’s advisor. Graded on S/U basis. (Note: the 1-4 means variable credit; a student may register for a 1, 2, 3, or 4 credit practicum during a semester. A maximum of two practica can be taken during any one semester with a maximum credit load of 6 between the two.) This course requires advanced planning for organizing learning goals and experiences, and for arrangement of adequate supervision. Students are encouraged to seek out areas of interest and create their own practicum opportunities, both on the BGSU campus and at area colleges.

   **SPECIAL NOTE:** A maximum of 12 hours of experiential credit can be used to fulfill the 42 hours needed for the M.A. Since 6 hours of credit are earned for the internship through CSP 6890, a maximum of 6 hours of practicum credits (CSP 6970) can be applied toward graduation.

   - CSP 6990: Thesis Research (1-9)
   - HIED 7340: College and University Teaching

2. **Non-HESA Electives**

   Graduate courses (5000 level or above) from other departments and programs also serve to fulfill elective interests and objectives. Such departments may include (but are not limited to):
Career and Technology Education (CTE)
Counseling (COUN)
Educational Administration and Leadership Studies (EDLS)
Educational Foundations, Leadership and Policy (EDFI)
Human Movement, Sports, and Leisure Studies (HMSLS)
Higher Education (HIED)
Organization Development (ORGD)
Psychology (PSYC)
School of Media and Communication (MC)
Sociology (SOC)

Courses may also be taken at other campuses in consultation with an advisor. (With departmental approval, up to nine semester hour credits may be transferred in to BGSU from other colleges or universities.) Graduate extension courses are offered at the Firelands Campus.

**Suggested Curriculum Sequence**

The following schedules serve as recommendations for sequencing the coursework in order to meet all academic and experiential learning requirements for an expected two-year program. Consult with your advisor as you plan for the availability and enrollment in specific courses. If you intend to do a thesis, we recommend that you complete EDFI 6410 and EDFI 6420 by the end of the summer following your first year. Students wishing to test out of EDFI 6410: Statistics in Education should consult with the EFLP faculty.

Classes highlighted in gray can "float" to any other gray space provided the number of credits remains constant.

**Off-Campus Interns Beginning Summer 20155**

<table>
<thead>
<tr>
<th>Summer 2015</th>
<th>Fall 2015</th>
<th>Spring 2016</th>
<th>Summer 20166</th>
<th>Fall 2016</th>
<th>Spring 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSP 6010</td>
<td>CSP 6030</td>
<td>CSP 6890 (2)</td>
<td>Elective</td>
<td>CSP 6040</td>
<td>CSP 6050</td>
</tr>
<tr>
<td>CSP 6020</td>
<td>CSP 6890 (2)</td>
<td>CSP 6035</td>
<td>CSP 6890 (2)</td>
<td>Elective</td>
<td></td>
</tr>
<tr>
<td>EDFI 6410</td>
<td>EDFI 6420</td>
<td>Elective</td>
<td>Elective</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>8</td>
<td>8</td>
<td>3</td>
<td>8</td>
<td>9</td>
</tr>
<tr>
<td>42</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**On-Campus Interns Beginning Fall 2015**

<table>
<thead>
<tr>
<th>Fall 2015</th>
<th>Spring 2016</th>
<th>Summer 2016</th>
<th>Fall 2017</th>
<th>Spring 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>CSP 6010</td>
<td>CSP 6030</td>
<td>Elective</td>
<td>CSP 6040</td>
<td>CSP 6050</td>
</tr>
<tr>
<td>CSP 6020</td>
<td>CSP 6890 (2)</td>
<td>CSP 6890 (2)</td>
<td>Elective</td>
<td></td>
</tr>
<tr>
<td>CSP 6890 (2)</td>
<td>EDFI 6420</td>
<td>CSP 6035</td>
<td>Elective</td>
<td></td>
</tr>
<tr>
<td>EDFI 6410</td>
<td>Elective</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>11</td>
<td>3</td>
<td>8</td>
<td>9</td>
</tr>
<tr>
<td>42</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

CSP 6010, 6020, 6030, 6040, 6050, & 6890 must be taken in the assigned semester. Two electives (6 credits) must be graded.
Summer 2015 enrollment is optional; students not enrolling for summer are advised to take 11 hours in the Fall 2015 semester.
The Experiential Curriculum

The experiential curriculum complements the academic curriculum. Whereas the academic courses rely upon classroom techniques as the primary means for learning, the experiential curriculum uses field experience as its principal methodology. Field experience is gained through the required internship and through elective practica.

The Internship Experience

Admission to the CSP program is contingent upon securing a graduate internship. The graduate internship is the student's part-time position in an approved student affairs or academic affairs office. These positions are located on the Bowling Green campus and at a number of partnership institutions.

During the two years of the graduate internship, the student enrolls for CSP 6890 (fall and spring semester of the first year and fall semester of the second year). In all, six credits are earned for CSP 6890: Supervised Field Experience. End-of-semester evaluations are completed by the intern and the intern's supervisor regarding each semester's experience. CSP 6890 recognizes advanced responsibilities the student may assume during the second year internship experience. For some students, the second year may involve a different internship experience. An approved full-time job in a college or university setting may be used to fulfill the internship requirement.

1. Standards and Expectations

Each semester the field supervisor will provide at least one written performance evaluation at the end of the semester, with copies provided to the intern and the CSP Program. The supervisor will discuss this written evaluation with the intern. This evaluation is submitted electronically.

Each intern is required to work a minimum of 20 hours per week during each semester. Hours include time spent in the office, student contact outside the office, and preparation time for special assignments. For students who are required to be “on call”, these “on call” hours should be included in the normal workload and should not exceed the equivalent of two weekends per month.

2. Considering an Internship Change

Each graduate student is extended a two-year internship commitment by the field supervisor provided that satisfactory progress is made toward fulfilling the responsibilities and duties of the position. A supervisor may terminate a student’s internship contract only on the basis of a documented failure of that student to comply with the conditions or fulfill the responsibilities of the position.

Each student, on the other hand, is free to seek a different internship position for the second year if desired. Some may do so for reasons of dissatisfaction with their current internship experience or, as in most cases, out of a desire for a greater variety of experiences, either in terms of the tasks they perform or the type of campus on which they serve. The choice is up to the student.

If the student elects to pursue a different internship position for the second year, the following procedure should be used:

a. The student first notifies both the current internship supervisor and the CSP Program of the desire to pursue a different internship experience for the second year.
b. The student applies directly to and arranges for an interview with the supervisor of the internship position desired. A list of available sites and supervisors can be obtained from the CSP Program.

c. A commitment of mutual agreement between the student and anticipated supervisor is submitted to and acknowledged by the CSP Program by early January to secure that position for the next academic year.

Any current or anticipated internship vacancy will then become part of the internship announcements offered to the pool of graduate applicants recruited and considered for admission to the program for the next academic year.

If the student does not secure a written commitment for a position by the deadline date, the choices are to: (1) stay with the current position (a choice strongly recommended); or (2) assume the risk of interviewing (with no guarantees) for another position with the pool of invited candidates. If a position is not secured through this latter process, the student must assume any expenses for the second year coursework and will have to complete additional practica to fulfill the experiential learning requirements for the master's degree.

As a program, we are open to and encourage students to seek a variety of experiences during their graduate work, and we endorse the above outlined procedure. We also strongly urge supervisors to consider having an experienced student at their internship site. These students have weathered the challenges of departmental core courses and at least a year in the field, and are ready to make a valuable contribution to their internship. Throughout this process, we ask that all parties involved respect the announced timetable and deadline dates. Students should be sure that their current supervisor is apprised of their situations and plans. Supervisors should acknowledge that students have to make a decision by the deadline date in order to realistically plan for the second year.

3. Evaluation of the Intern

Internship supervisors will submit an online evaluation at the end of each semester. The evaluation form is distributed with the CSP 6890 materials. A copy of the evaluation of the student's general performance should be signed by the supervisor and the student, and forwarded to the student's academic advisor no later than the last day of classes for the semester. These evaluations form part of the grade for students enrolled for credit in CSP 6890.

The Practicum Experience

1. Purpose

A practicum is a short-term applied experience (typically one semester in duration) beyond that offered in the student's assigned internship responsibilities. Academic credit is arranged through enrollment in CSP 6970: Practicum in CSP. Credit is granted when the student fulfills the negotiated learning contract to the satisfaction of the practicum supervisor and the student's academic advisor. Practicum experiences diversify the students' professional experiences by familiarizing them with different student affairs functional areas or by adding depth to their practical experiences while focusing on the issues, concerns, and demands within a particular area or office. Students should choose practicum experiences in reference to their own professional goals and to the specific activities that will assist them in reaching those goals.

Students are encouraged to consider enrolling for practicum experiences that will strengthen their base of professional experience in student affairs. A maximum of two such experiences may be taken during any given term. No more than 12 credit hours of experiential learning (practicum and supervised field experience combined) may be used to fulfill the 42 credit hour master's program.
Each hour of practicum credit requires 30 contact hours at the practicum site (about 2 hours per week). A three-credit practicum requires 90 hours or about 6 hours per week. This is in addition to the time spent completing regular internship responsibilities. Students may enroll for up to four hours of credit for any given practicum experience, and no more than six hours (total) of practicum credit for any single semester.

2. **Arranging a Practicum**

Follow these procedures to enroll in a practicum:

a. Consult the practicum guidelines and talk with your advisor about your interest and options as you explore practicum possibilities. Some practicum supervisors prefer that students are affiliated for more than one semester. It is possible to design your own practicum. Formulate ideas and contact the potential practicum supervisor to discuss the possibility of arranging such a practicum.

b. Contact the potential practicum supervisor to discuss your interest in the practicum experience offered.

c. Once you learn all the details of the practicum from the supervisor, make a definite decision about the practicum. Let the supervisor know your decision either way. If it doesn't work out, try another practicum area. If you and the supervisor agree on your involvement in the practicum, proceed to the next step.

d. Complete the Practicum Approval Form (available on HESA website “Resources” page), obtain your supervisor’s signature, and return the form to your academic advisor in the CSP Program for approval of credit.

e. Once approval is secured, the HESA secretary will enroll you in the course.

f. Evaluation procedures for the practicum experience are described in the practicum guidelines. Academic credit cannot be granted without documenting that the contract was fulfilled, including all required paperwork.

g. The practicum experience is graded S/U.

h. To avoid becoming over-extended, it is usually best to enroll in just one practicum in a given semester.

3. **The Practicum Contract**

The purpose of the practicum contract is to state in writing the agreements made between the practicum student and the supervisor regarding their joint expectations for practicum activities. At minimum, the contract should address these four concerns: (1) the student's goals in taking the practicum and professional competencies to be developed; (2) the specific activities that will be undertaken to fulfill these goals; (3) the product or products that will be created during the practicum; and (4) the hours when the student will be working on the practicum assignment.

These four areas are addressed on the practicum approval form.

a. Goals. Goals are defined as the outcomes the student hopes to achieve as a result of investing time and energy in the practicum setting. In other words, they constitute the reasons the student is taking the practicum, and document what is to be gained from the experience. The goals should advance the student’s achievement of program learning outcomes, including professional competencies. Examples of goal statements are listed below:
1. To develop competencies in advising and helping

2. To enhance understanding of the application of student development theory to practice

b. Activities. The practicum activities are a listing of the particular planned tasks intended to meet the practicum goal(s). It is preferable that a separate list of activities be developed for each goal. Some practicum experiences, especially those taken for three (3) or four (4) credit hours, will have more than one goal. Examples of activities are:

1. Conduct hearings for students accused of violating campus policies

2. Advise three subcommittees for Dance Marathon

c. Products to be completed. The purpose of the product component is to encourage the creation of a tangible outcome of the learning experience. Products include:

1. Journal or reflective paper including summary of practicum experiences; assessment of objectives, goals, projects completed; discussion and reflection of professional competencies developed; evaluation of the practicum; and suggestions for future practicum students.

2. Copy of the supervisor's evaluation of the practicum student. The student and supervisor should discuss this evaluation.

3. Copy of the practicum approval form.

4. Projects or other "products" related to the practicum (specify these in the initial proposal and then include in final submission).

5. Additional optional products (e.g., publicity brochures, workshop materials, reports, assessment tools, audio or videotaped workshops) should be negotiated between the student, the supervisor, and the advisor using the following criteria:

   i. The product should enhance the student's knowledge or skills of the practice of student affairs in the practicum site

   ii. The product selected should be consistent with and demonstrate completion of the practicum goals

   iii. The product should be useful to the practicum supervisor and his/her agency. It product should illustrate advancement of professional competencies and may be appropriate for inclusion in the professional competency portfolio.

Please see the “practicum binder” at http://espbinder.blogspot.com/ to browse past practicum experiences by professional competency, semester, institution, and number of credit hours.

Practicum experiences have been completed at BGSU and a wide variety of colleges and universities. Functional areas have included academic advising, student activities, campus ministry, career services, admissions, alumni and development, student conduct, residence life, orientation, and many, many more. Many opportunities have been designed specifically to work with diverse student populations.

4. Evaluation of the Practicum

Evaluation is an ongoing process of judgment making, and these judgments often improve with practice. There are two evaluations: (1) supervisor's evaluation of the practicum student, and (2) student's evaluation of the practicum (described in prior section). Toward this end, the
practicum evaluation should describe both the process and the products of the experience. The student’s evaluation should include not only the final outcomes of the experience, but also self-reflection about what was learned personally and professionally.

The final evaluation is summative in nature and provides a mechanism for supervisors to give direct and formal feedback to students about their performance in the practicum setting. It is also an opportunity for students to summarize and evaluate their performance. This procedure helps to document that the terms of the contract have been fulfilled; without this information, the student’s academic advisor does not have a firm basis for assigning course credit. The following procedure is recommended for fulfilling these purposes:

a. Evaluation with Supervisor

1. Near the end of the semester (or near the end of student’s negotiated time working in the practicum setting), the student and supervisor should meet for purposes of conducting a formal evaluation. The student should initiate the meeting, but the supervisor should take responsibility here if the student neglects to do so. The evaluation should be based on what was negotiated at the beginning of the term.

2. The supervisor is to share with the student a written evaluation of the student’s work performance. An evaluation form will be forwarded to each supervisor from the CSP office near the end of each academic term.

3. The student’s negotiated product should be shared with the supervisor at or before the final evaluation meeting.

4. In the final meeting, the student should provide an evaluation of the experience to the supervisor. This evaluation should include suggestions for other students interested in undertaking a comparable practicum at this site.

b. Evaluation with Department

Everything outlined on the practicum approval form must be submitted by stated deadlines. Failure to submit these materials may result in a grade of “U” (unsatisfactory) for the experience.

Submit all materials together in one packet.

The practicum approval form follows.
CSP 6970 – Practicum Approval Form
Department of Higher Education and Student Affairs

<table>
<thead>
<tr>
<th>Call Number (assigned after final approval)</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name:</td>
<td></td>
</tr>
<tr>
<td>BGSU ID Number:</td>
<td></td>
</tr>
<tr>
<td>Semester to be Registered:</td>
<td></td>
</tr>
<tr>
<td>Practicum Supervisor:</td>
<td></td>
</tr>
<tr>
<td>Supervisor’s Title:</td>
<td></td>
</tr>
<tr>
<td>Supervisor’s Email:</td>
<td></td>
</tr>
<tr>
<td>Goals (what you wish to accomplish, including professional competencies you wish to develop):</td>
<td></td>
</tr>
<tr>
<td>Activities (tasks undertaken to accomplish goals):</td>
<td></td>
</tr>
</tbody>
</table>

**PRODUCTS TO BE COMPLETED:**
1. Journal or reflective paper including summary of practicum experiences; assessment of objectives, goals, projects completed; discussion of professional competencies developed; and suggestions for future practicum students
2. Copy of the supervisor’s evaluation
3. Copy of the practicum approval form
4. Projects or other “products” related to the practicum (specify these in the initial proposal and then include in the final submission)
5. Other:

**Other Comments:**

<table>
<thead>
<tr>
<th>Students Signature and Date</th>
<th>Advising and Supporting</th>
<th>Personal and Ethical Foundations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supervisors Signature and Date</td>
<td>Assessment, Evaluation, and Research</td>
<td>Social Justice and Inclusion</td>
</tr>
<tr>
<td>Advisor’s Signature and Date</td>
<td>Law, Policy, and Governance</td>
<td>Student Learning and Development</td>
</tr>
<tr>
<td></td>
<td>Leadership</td>
<td>Technology</td>
</tr>
<tr>
<td></td>
<td>Organizational and Human Resource</td>
<td>Values, Philosophy, and History</td>
</tr>
</tbody>
</table>
Capstone Seminar (The Culminating Experience)

The culminating experience for all students is completion of CSP 6050: Capstone Seminar. The major assignments in that course are the (1) personal statement of mission, (2) knowledge evaluation and professional development plan, (3) professional competencies assessment, and (4) electronic portfolio.

CSP 6050 and the electronic portfolio are designed to help the student document the skills, knowledge, and experiences that are the foundation of professionalism. It provides the opportunity for the student to write a comprehensive evaluation of her or his professional skills based on her or his accumulated record of experiences.

Additional guidelines for completing the portfolio and related assignments will be provided in CSP 6890 and CSP 6050.

Completing a Thesis

Six hours of thesis research credit may be taken toward the required 42 semester hours. Students should initiate conversations with their advisor and decide on this option by the end of the first year. The following sequence reflects the usual steps taken in completing a thesis:

A. Select a thesis advisor
   This person may or may not be your regularly assigned advisor. The best way to choose is to prepare a brief prospectus of the general idea you want to research and then share it with any of the faculty members in the program with whom you would like to work or who may have particular expertise in your topic of interest. A final decision about thesis advising is a mutual one between the student and the eventual advisor.

B. Select a thesis committee
   At minimum, a thesis committee must be comprised of two faculty members in CSP who hold graduate faculty status. This is usually satisfied by the selection of a thesis advisor and one additional member of the program faculty. Members of other departments (e.g., EFLP) are sometimes included for their statistical or subject matter expertise. Occasionally, a member of the campus student affairs staff might be included as an unofficial third participant (a "reader") to offer the input of a practitioner. Final composition of the thesis committee should be done in consultation with the thesis advisor.

C. Submit a thesis proposal
   This is a formal, written proposal that addresses three aspects of the thesis: (1) What is/are the research question(s) you propose to address (statement of the problem)? (2) What is known about that question already (a brief review of the related literature)? and (3) How do you propose to address this question (your methodology)? This written proposal is submitted to your thesis committee for review prior to the proposal meeting, at which time you will actually present your idea for final approval. Most students complete this step by the middle of the fall term of the second year (assuming a May or August graduation). A list of Graduate College Thesis Guidelines and deadlines should be obtained from the Graduate College website at this time.

D. Collect and analyze your data
   Support for expenses involved in the collection of data for your thesis can be requested through the College Student Personnel Program. The application must be submitted before the expenses are actually incurred. Additionally, approval of the study by the Human Subjects Review Board (HSRB) must be granted before consideration for funding is given. In addition to your committee members, further assistance in the analysis of your data can be acquired through the Statistical Consulting Center on campus.
E. **Defend your thesis**

The thesis defense is a meeting (officially open to anyone to attend) where you present your complete thesis, usually focusing on two key aspects: (1) What did you find with respect to the research question(s) you addressed? and (2) What conclusions can be drawn and what do these data mean for practitioners and researchers in the field? Your committee members will then have the opportunity to question you about any aspect of your thesis and to offer suggestions for revision and improvement.

F. **Submit a final copy of your thesis**

The format of the final copy must conform to the required specifications of the Graduate College. Deadlines and guidelines are available from the Graduate college website at [https://www.bgsu.edu/graduate.html](https://www.bgsu.edu/graduate.html).

### Stipend and Scholarship Policy

Internships provide an academic year salary (stipend) plus a tuition scholarship for up to 30 of the 42 credit hours needed for the degree, provided the student maintains the internship, remains in good academic standing, and makes adequate progress toward the degree. Scholarships will not cover the non-resident fee (out-of-state tuition) after the first year. Additional scholarships may be available and are announce widely. Procedures to become an Ohio resident are described here: [http://www.bgsu.edu/registration-records/records-services/state-subsidy-tuition-surcharge-purposes.html](http://www.bgsu.edu/registration-records/records-services/state-subsidy-tuition-surcharge-purposes.html)

For 2015-2016, the BGSU internship stipend (salary) is $9,000 minimum for the academic-year contract and varies by position. Positions that begin earlier than the standard contract period pay more (e.g., residence life). Stipends at our partnership institutions range from $8,500 to $18,978. Live-in positions, both at BGSU and at our partner institutions, provide room and a meal plan. Other benefits vary by position (e.g., professional development funds, tuition support).

If the student resigns or is removed from the internship, or takes on additional paid duties without prior approval of the HESA chair, the stipend and scholarship will end.
Appendix A

Statement of Ethical Principles and Standards
American College Personnel Association
ACPA Ethics Code 1 Final Version, Approved 2006

PREAMBLE

ACPA – College Student Educators International is an association whose members are dedicated to enhancing the worth, dignity, potential, and uniqueness of each individual within post-secondary educational institutions and, thus, to the service of society. ACPA members are committed to contributing to the comprehensive education of students, protecting human rights, advancing knowledge of student growth and development, and promoting the effectiveness of institutional programs, services, and organizational units. As a means of supporting these commitments, members of ACPA subscribe to the following principles and standards of ethical conduct. Acceptance of membership in ACPA signifies that the member understands the provisions of this statement.

This statement is designed to address issues particularly relevant to college student affairs practice. Persons charged with duties in various functional areas of higher education are also encouraged to consult ethical standards specific to their professional responsibilities.

USE OF THIS STATEMENT

The principal purpose of this statement is to assist student affairs professionals (individuals who are administrators, staff, faculty, and adjunct faculty in the field of student affairs) in regulating their own behavior by sensitizing them to potential ethical problems and by providing standards useful in daily practice. Observance of ethical behavior also benefits fellow professionals and students due to the effect of modeling. Self-regulation is the most effective and preferred means of assuring ethical behavior. If, however, a professional observes conduct by a fellow professional that seems contrary to the provisions of this document, several courses of action are available. Suggestions to assist with addressing ethical concerns are included in the Appendix at the end of this document.

ETHICAL FOUNDATIONS

No statement of ethical standards can anticipate all situations that have ethical implications. When student affairs professionals are presented with dilemmas that are not explicitly addressed herein, a number of perspectives may be used in conjunction with the four standards identified in this document to assist in making decisions and determining appropriate courses of action. These standards are: 1) Professional Responsibility and Competence; 2) Student Learning and Development; 3) Responsibility to the Institution; and 4) Responsibility to Society.

Ethical principles should guide the behaviors of professionals in everyday practice. Principles are assumed to be constant and, therefore, provide consistent guidelines for decision-making. In addition, student affairs professionals should strive to develop the virtues, or habits of behavior, that are characteristic of people in helping professions. Contextual issues must also be taken into account. Such issues include, but are not limited to, culture, temporality (issues bound by time), and phenomenology (individual perspective) and community norms. Because of the complexity of ethical conversation and dialogue, the skill of simultaneously confronting differences in perspective and respecting the rights of persons to hold different perspectives becomes essential. For an extended discussion of these aspects of ethical thinking, see Appendix B.

ETHICAL STANDARDS

Four ethical standards related to primary constituencies with whom student affairs professionals work, colleagues, students, educational institutions, and society – are specified.

1.0 Professional Responsibility and Competence. Student affairs professionals are responsible for promoting and facilitating student learning about students and their world, enhancing the quality and understanding of student life, advocating for student welfare and concerns, and advancing the profession and its ideals. They possess the knowledge, skills, emotional stability, and maturity to discharge responsibilities as administrators, advisors, consultants, counselors, programmers, researchers, and teachers. High levels of professional competence are expected in the performance of
their duties and responsibilities. Student affairs professionals are responsible for the consequences of their actions or inaction.

As ACPA members, student affairs professionals will:

1.1 Conduct their professional activities in accordance with sound theoretical principles and adopt a personal value system congruent with the basic tenets of the profession.

1.2 Contribute to the development of the profession (e.g., recruiting students to the profession, serving professional organizations, advocating the use of ethical thinking through educational and professional development activities, improving professional practices, and conducting and reporting research).

1.3 Maintain and enhance professional effectiveness by continually improving skills and acquiring new knowledge.

1.4 Monitor their personal and professional functioning and effectiveness and seek assistance from appropriate professionals as needed.

1.5 Maintain current, accurate knowledge of all regulations related to privacy of student records and electronic transmission of records and update knowledge of privacy legislation on a regular basis.

1.6 Represent their professional credentials, competencies, and limitations accurately and correct any misrepresentations of these qualifications by others.

1.7 Establish fees for professional services after consideration of the ability of the recipient to pay. They will provide some services, including professional development activities for colleagues, for little or no remuneration.

1.8 Adhere to ethical practices in securing positions: [a] represent education and experiences accurately; [b] respond to offers promptly; [c] interview for positions only when serious about accepting an offer; [d] accept only those positions they intend to assume; [e] advise current employer and all institutions at which applications are pending immediately when they sign a contract; [f] inform their employer before leaving a position within a reasonable amount of time as outlined by the institution and/or supervisor; and [g] commit to position upon acceptance.

1.9 Provide an honest, accurate, and respectful reference. If it is not deemed possible to provide a positive reference, contact the ‘searching employee’ to inform them of such. It is not appropriate to provide a positive reference to move an individual beyond a department or institution.

2.0 Student Learning and Development. Student development is an essential purpose of higher education. Support of this process is a major responsibility of the student affairs profession. Development is complex and includes cognitive, physical, moral, social, emotional, career, spiritual, personal, and intellectual dimensions. Professionals must be sensitive to and knowledgeable about the variety of backgrounds, cultures, experiences, abilities, personal characteristics and viewpoints evident in the student population and be able to incorporate appropriate theoretical perspectives to identify learning opportunities and to reduce barriers to development. Multicultural competence is a fundamental element of ethical practice.

As ACPA members, student affairs professionals will:

2.1 Treat students with respect as persons who possess dignity, worth, and the ability to be self-directed.

2.2 Avoid dual relationships with students where one individual serves in multiple roles that create conflicting responsibilities, role confusion, and unclear expectations (e.g., counselor/employer, supervisor/best friend, or faculty/sexual partner) that may involve incompatible roles and conflicting responsibilities.

2.3 Abstain from all forms of harassment, including but not limited to verbal and written communication, physical actions and electronic transmissions.

2.4 Abstain from sexual intimacy with clients or with students for whom they have supervisory, evaluative, or instructional responsibility.

2.5 Inform students of the conditions under which they may receive assistance.
2.6 Inform students of the nature and/or limits of confidentiality. They will share information about the students only in accordance with institutional policies and applicable laws, when given their permission, or when required to prevent personal harm to themselves or others.

2.7 Refer students to appropriate specialists before entering or continuing a helping relationship when the professional’s expertise or level of comfort is exceeded. If the referral is declined, professional staff is not obliged to continue the relationship nor should they do so if there is not direct benefit to the student.

2.8 Inform students about the purpose of assessment and research; make explicit the planned use of results prior to assessment requesting participation in either.

2.9 Comply with the institutional guidelines on electronic transmission of information.

2.10 Provide appropriate contextual information to students prior to and following the use of any evaluation procedures to place results in proper perspective with other factors relevant to the assessment process (e.g., socioeconomic, gender, identity, ethnic, cultural, and gender related).

2.11 Discuss with students issues, attitudes, and behaviors that have ethical implications.

2.12 Develop multicultural knowledge, skills, competence, and use appropriate elements of these capacities in their work with students.

2.13 Faculty should inform prospective graduate students of program expectations, predominant theoretical orientations, and skills needed for successful program completion, as well as positions received by recent graduates.

2.14 Assure that required experiences involving self-disclosure are communicated to prospective graduate students. When the preparation program offers experiences that emphasize self-disclosure or other relatively intimate or personal involvement (e.g., group or individual counseling or growth groups), professionals must not have current or anticipated administrative, supervisory, or evaluative authority over participants.

2.15 Provide graduate students with a broad knowledge base consisting of theory, research, and practice.

2.16 Educate graduate students about ethical standards, responsibilities and codes of the profession. Uphold these standards within all preparation programs.

2.17 Assess all relevant competencies and interpersonal functioning of students throughout the preparation program, communicate these assessments to students, and take appropriate corrective actions including dismissal when warranted.

2.18 Assure that field supervisors are qualified to provide supervision to graduate students and are informed of their ethical responsibilities in this role.

2.19 Support professional preparation program efforts by providing assistantships, practical field placements, and consultation to students and faculty.

2.20 Gain approval of research plans involving human subjects from the institutional committee with oversight responsibility prior to the initiation of the study. In the absence of such a committee, they will seek to create procedures to protect the rights and ensure the safety of research participants.

2.21 Conduct and report research studies accurately. Researchers will not engage in fraudulent research nor will they distort or misrepresent their data or deliberately bias their results.

2.22 Cite previous works on a topic when writing or when speaking to professional audiences.

2.23 Comply with laws and standards common in the helping professions related to citation and attribution of information accessed electronically where public domain status may be ambiguous.

2.24 Acknowledge major contributions to research projects and professional writings through joint authorships with the principal contributor listed first. They will acknowledge minor technical or professional contributions in notes or introductory statements.

2.25 Co-authorship should reflect a joint collaboration. When involvement was ancillary it is inappropriate to pressure others for joint authorship listing on publications.
2.26 Share original research data with qualified others upon request.
2.27 Communicate the results of any research judged to be of value to other professionals and not withhold results reflecting unfavorably on specific institutions, programs, services, or prevailing opinion.
2.28 Submit manuscripts for consideration to only one journal at a time. They will not seek to publish previously published or accepted-for-publication materials in other media or publications without first informing all editors and/or publishers concerned. They will make appropriate references in the text and receive permission to use copyrights.

3.0 Responsibility to the Institution. Institutions of higher education provide the context for student affairs practice. Institutional mission, goals, policies, organizational structure, and culture, combined with individual judgment and professional standards, define and delimit the nature and extent of practice. Student affairs professionals share responsibility with other members of the academic community for fulfilling the institutional mission. Responsibility to promote the development of students and to support the institution’s policies and interests require that professionals balance competing demands.

As ACPA members, student affairs professionals will:

3.1 Contribute to their institution by supporting its mission, goals, policies, and abiding by its procedures.
3.2 Seek resolution when they and their institution encounter substantial disagreements concerning professional or personal values. Resolution may require sustained efforts to modify institutional policies and practices or result in voluntary termination of employment.
3.3 Recognize that conflicts among students, colleagues, or the institution should be resolved without diminishing respect for or appropriate obligations to any party involved.
3.4 Assure that information provided about the institution is factual and accurate.
3.5 Inform appropriate officials of conditions that may be disruptive or damaging to their institution.
3.6 Inform supervisors of conditions or practices that may restrict institutional or professional effectiveness.
3.7 Refrain from attitudes or actions that impinge on colleagues’ dignity, moral code, privacy, worth, professional functioning, and/or personal growth.
3.8 Abstain from sexual intimacies with colleagues or with staff for whom they have supervisory, evaluative, or instructional responsibility.
3.9 Assure that participation by staff in planned activities that emphasize self-disclosure or other relatively intimate or personal involvement is voluntary and that the leader(s) of such activities do not have administrative, supervisory, or evaluative authority over participants.
3.10 Evaluate job performance of subordinates regularly and recommend appropriate actions to enhance professional development and improve performance.
3.12 Define job responsibilities, decision-making procedures, mutual expectations, accountability procedures, and evaluation criteria with subordinates and supervisors.
3.13 Provide fair and honest assessments and feedback for colleagues’ job performance and provide opportunities for professional growth as appropriate.
3.14 Seek evaluations of their job performance and/or services they provide.
3.15 Disseminate information that accurately describes the responsibilities of position vacancies, required qualifications, and the institution.
3.16 Adhere to ethical practices when facilitating or participating in a selection process by [a] representing the department and institution honestly and accurately [b] periodically notify applicants of their status; [c] adhere to established guidelines, protocol, and standards for the selection process; and [d] provide accurate information about the resources available to applicants once employed.
3.17 Provide training to student affairs search and screening committee members.

~ 28 ~
3.18 Refrain from using their positions to seek unjustified personal gains, sexual favors, unfair advantages, or unearned goods and services not normally accorded in such positions.

3.19 Recognize their fiduciary responsibility to the institution. They will ensure that funds for which they have oversight are expended following established procedures and in ways that optimize value, are accounted for properly, and contribute to the accomplishment of the institution’s mission. They also will assure equipment, facilities, personnel, and other resources are used to promote the welfare of the institution and students.

3.20 Restrict their private interests, obligations, and transactions in ways to minimize conflicts of interest or the appearance of conflicts of interest. They will identify their personal views and actions as private citizens from those expressed or undertaken as institutional representatives.

3.21 Evaluate programs, services, and organizational structure regularly and systematically to assure conformity to published standards and guidelines. Evaluations should be conducted using rigorous evaluation methods and principles, and the results should be made available to appropriate institutional personnel.

3.22 Acknowledge contributions by others to program development, program implementation, evaluations, and reports.

3.23 Maintain current knowledge about changes in technology and legislation that are significant for the range of institutional responsibilities in their professional domain (e.g., knowledge of privacy and security issues, use of the internet, and free speech/hate speech).

4.0 **Responsibility to Society.** Student affairs professionals, both as citizens and practitioners, have a responsibility to contribute to the improvement of the communities in which they live and work and to act as advocates for social justice for members of those communities. They respect individuality and individual differences. They recognize that our communities are enhanced by social and individual diversity manifested by characteristics such as age, culture, class, ethnicity, gender, ability, gender identity, race, religion, and sexual orientation. Student affairs professionals work to protect human rights and promote respect for human diversity in higher education.

As ACPA members, student affairs professionals will:

4.1 Assist students in becoming productive, ethical, and responsible citizens.

4.2 Demonstrate concern for the welfare of all students and work for constructive change on behalf of students.

4.3 Not discriminate on the basis of age, culture, ethnicity, gender, ability, gender identity, race, class, religion, or sexual orientation. They will actively work to change discriminatory practices.

4.4 Demonstrate regard for social codes and moral expectations of the communities in which they live and work. At the same time, they will be aware of situations in which concepts of social justice may conflict with local moral standards and norms and may choose to point out these conflicts in ways that respect the rights and values of all who are involved. They will recognize that violations of accepted moral and legal standards may involve their clients, students, or colleagues in damaging personal conflicts and may impugn the integrity of the profession, their own reputations, and that of the employing institution.

4.5 Report to the appropriate authority any condition that is likely to harm their clients and/or others.

**Suggestions for Resolving Ethical Misconduct**

**USE OF THIS STATEMENT**

- Initiate a private conversation. Because unethical conduct often is due to a lack of awareness or understanding of ethical standards as described in the preceding document, a private conversation between the target of inappropriate action(s) and the individual being inappropriate is an important initial line of action. This conference, if pursued in a spirit of collegiality and sincerity, often may resolve the ethical concern and promote future ethical conduct.

- Pursue institutional resources. If a private conference does not resolve the problem institutional resources may be pursued. It is recommended individuals work with mentors, supervisors, faculty, colleagues, or peers to research campus based resources.
The principles that provide the foundation for this document are:

- **Act to benefit others.** Service to humanity is the basic tenet underlying student affairs practice. Hence, the student affairs profession exists to: [a] promote cognitive, social, physical, intellectual, and spiritual development of students; [b] bring an institution-wide awareness of the interconnectedness of learning and development throughout the institution in academic, service, and management functions; [c] contribute to the effective functioning of the institution; and [d] provide programs and services consistent with this principle.

- **Promote justice.** Student affairs professionals are committed to assuring fundamental fairness for all persons within the academic community. The values of impartiality, equity, and reciprocity are basic. When there are greater needs than resources available or when the interests of constituencies conflict, justice requires honest consideration of all claims and requests and equitable (not necessarily equal) distribution of goods and services. A crucial aspect of promoting justice is demonstrating respect for human differences and opposing intolerance of these differences. Important human differences include, but are not limited to, characteristics such as ability, age, class, culture, ethnicity, gender, gender identity, race, religion, or sexual orientation.

- **Respect autonomy.** Student affairs professionals respect and promote autonomy and privacy. This includes the rights of persons whose cultural traditions elevate the importance of the family over the importance of the individual to make choices based on the desires of their families if they wish. Students’ freedom of choice and action are not restricted unless their actions significantly interfere with the welfare of others or the accomplishment of the institution’s mission.

- **Be faithful.** Student affairs professionals make all efforts to be accurate in their presentation of facts, honor agreements, and trustworthy in the performance of their duties.

- **Do no harm.** Student affairs professionals do not engage in activities that cause either physical or psychological damage to others. In addition to their personal actions, student affairs professionals are especially vigilant to assure that the institutional policies do not: [a] hinder students’ opportunities to benefit from the learning experiences available in the environment; [b] threaten individuals’ self-worth, dignity, or safety; or [c] discriminate unjustly or illegally. Student affairs professionals are expected to understand that students from non-dominant cultures and groups that differ from the majority may feel harmed by attitudes and processes that are considered harmless by members of the dominant (i.e. majority) group.

- **Virtues:** Habitual behavior. The virtues that student affairs educators should work to develop are based on widely accepted ideas about the characteristics of people in helping professions who are consistently ethical in their choices and behavior. Virtues differ from principles in that they are related to specific contexts and demonstrate personal characteristics that people in that context, in this case the student affairs profession, value. Virtues balance principles in that they are somewhat flexible and reflect the means by which a person acts on values. The four virtues associated with this profession are prudence, integrity, respectfulness, and benevolence.

  - **Self-regarding virtues.** Prudence and integrity are virtues related to the behavior of a person in a particular situation. Prudence signifies thoughtfulness and unwillingness to jump to conclusions. Integrity signifies consistency and wholeness; a lack of dramatic behavioral differences from one situation to another.

  - **Other-regarding virtues.** Respectfulness and benevolence are virtues that describe a person’s treatment of others. Respectful persons are prudent - they take time to think about appropriate

~ 30 ~
responses to others in unfamiliar situations. Respectfulness is also connected to benevolence, the consistent habit of taking other people’s well-being into consideration.

- **Context: Finding patterns of meaning and developing ethical perspectives**

Because our campuses are comprised of people from all over the world, have official connections with institutions in many countries, and also serve people who are Americans with significant allegiance to non-dominant cultures, it is important to take context into account when addressing ethical concerns. There are three frames of reference that should be considered: culture, temporality, and phenomenology.

- **Culture.** Every culture has its own ideas about values, virtues, social and family roles, and acceptable behavior. Cultures may be grounded in ethnicity, faith, gender, generation, sexual orientation, physical ability, or geographic area to name a few. Every campus also has a range of cultures based on work status or location as well as a dominant culture of its own. Ethical dilemmas often arise among or between people from different cultures. Ethical decision-making suggests that the values of relevant cultures be examined when dilemmas arise and overt conversations about conflicting values take place, if necessary.

- **Temporality.** This term suggests that an awareness of time-related issues be present. These include the duration of the problem, the urgency of its resolution, the time of the academic year, the duration of the relationships among the people involved, and the “spirit of the times” or Zeitgeist.

- **Phenomenology.** All persons have both cultural roots and individual attributes that shape their perspectives. Phenomenology refers to the personal and individual points of view of the persons involved in the situation. Both justice and prudence require that decision-makers do not assume anything about a person’s perspective based on cultural background until that perspective is understood in both its individual and its cultural contexts.


References for additional information


Appendix B

Professional Competency Areas for Student Affairs Practitioners
A Joint Publication of ACPA and NASPA

Advising and Supporting
Assessment, Evaluation, and Research
Equity, Diversity, and Inclusion
Ethical Professional Practice and Personal Foundations
History, Philosophy, and Values
Human and Organizational Resources
Law, Policy, and Governance
Leadership
Personal Foundations
Social Justice
Student Learning and Development
Technology
College Student Personnel Program
Department of Higher Education and Student Affairs
Bowling Green State University
330 Education Building
Bowling Green, OH 43403-0249
Phone: 419.372.7382
   Fax: 419.372.9382
hesa@bgsu.edu
http://bgsu.edu/csp