

# **BGSU FY 2011 Approved Budgets**

## **BGSU FY 2011 Approved Budgets**

**Educational & General Budgets  
(Bowling Green &  
Firelands Campus)**

**General Fee & Related  
Auxiliary Budgets**

**Residence & Dining  
Hall Budgets**

**Miscellaneous  
Auxiliary Budgets**

**Office of Finance &  
Administration  
June 2010**

**BGSU - Approved Budgets  
Fiscal Year 2011**

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# **APPROVED FY 2011 BUDGETS BOARD ACTION**

Approved by Board of Trustees

Prepared by the Office of Finance and Administration  
June 25, 2010

**BOWLING GREEN STATE UNIVERSITY**  
**Board of Trustees**  
**June 25, 2010**  
**Resolution 2010 -**

Approval of Fiscal Year 2011 Budgets – Bowling Green and Firelands Campuses

MOTION: \_\_\_\_\_ moved and \_\_\_\_\_ seconded that:

WHEREAS, an annual budget is prepared to provide a financial plan to guide the University for the next fiscal year; and

WHEREAS, the University's Educational and General (unrestricted) budgets reflect expected state appropriations in Fiscal Year 2011 of \$81,062,842 for the Bowling Green campus and \$5,000,274 for the Firelands campus; and

WHEREAS, the University's revenue estimates for tuition include a 3.5 percent increase in the undergraduate tuition rate for either campus and reflect an anticipated increase in enrollment at the Bowling Green and Firelands campuses; and

WHEREAS, the Bowling Green campus budget includes a salary pool for faculty and staff, a pool for promotion, tenure and stipend increases and associated benefits and a pool of approximately \$481,000 for additional faculty positions should the increase in enrollment require additional course sections to be added; and

WHEREAS, the Firelands campus budget includes a salary pool for faculty and staff and additional operating allocations as described in the background to the resolution; and

WHEREAS, the General Fee and related Auxiliary budgets with total expenditures of \$36,129,054 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2011 have been proposed; and

WHEREAS, the Miscellaneous Auxiliary budgets with total expenditures of \$12,353,521 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2011 have been proposed; and

WHEREAS, the Residence Hall budget with total expenditures of \$27,908,612 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2011 have been proposed; and

WHEREAS, the Residential Computing Connection budget with total expenditures of \$1,047,028 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2011 have been proposed; and

WHEREAS, the Dining Hall budget with total expenditures of \$20,338,910 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2011 have been proposed;

NOW, THEREFORE BE IT RESOLVED, that the Bowling Green State University Board of Trustees approves the Fiscal Year 2011 Educational and General Budgets, the General Fee and Related Auxiliary budgets, the Miscellaneous Auxiliary budgets, the Residence Hall budget, the Residential Computing Connection budget, and the Dining Hall budget as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2011 for the Bowling Green and Firelands Campuses.

(ROLL CALL VOTE)

Action \_\_\_\_\_  
Date of Action \_\_\_\_\_  
For the Board of Trustees \_\_\_\_\_

**BOWLING GREEN STATE UNIVERSITY**  
**Board of Trustees**  
**June 25, 2010**  
**Background Information for Resolution 2010-**

**Fiscal Year 2011 Budgets – Bowling Green and Firelands Campuses**

**General Information**

“The national and state’s economic situation remains decidedly mixed and uncertain.” This statement was made at this same time last year in the background materials provided to the Board of Trustees as the University prepared operating budgets for the then upcoming 2010 fiscal year.

As we prepare to present the proposed operating budgets for fiscal year 2011, some economic indicators have begun to move in positive directions (new home starts, sales of pre-owned homes) while others remain stubbornly below historical levels (new job creation). Some have barely budged (national and state unemployment) even when they were expected to have begun improving – all of which continues to create tremendous uncertainty for fiscal planning.

In response to the most recent years of enrollment decreases, the University has made a significant amount of expenditure reductions in order to achieve a balanced budget. As we approached fiscal year 2011, we are expecting an increase in the incoming freshman class for the first time in several years, a modest increase in transfer students, and a decrease in state support.

**Funds Available – Revenue**

**Bowling Green Campus:**

As expected, state share of instruction (SSI) for the Bowling Green campus will decline by \$8.5 million or 9.5 percent over fiscal year 2010. This decline is due to 1) a 2.7 percent decrease in available SSI provided to higher education, 2) BGSU’s enrollment declines in the previous three fiscal years, and 3) enrollment increases at other four-year campuses in Ohio. It’s important to note that approximately 15 percent of the SSI being provided is funded from one-time federal stimulus dollars. Unless a second federal stimulus bill is passed, it is likely that SSI for the 2012-2013 state biennium will be significantly less than the amount provided in fiscal year 2010 and 2011. While it is too soon to be certain of anything, planning for a possible decrease in SSI for fiscal year 2012 has already begun.

Total tuition and general fee revenue is expected to increase overall by \$8.9 million (4.93 percent) assuming a 3.5 percent tuition and general fee increase and an increase of 550 additional incoming freshman and 50 additional transfer students. The total tuition and general fee revenue also includes an expected budgeted decrease in non-resident tuition. The budgeted decrease was made to reflect actual non-resident revenue in fiscal year 2010.

Other income is expected to increase by slightly more than \$1.0 million – the majority of which is due to an anticipated increase in investment income of \$500,000.

Overall, total resources available for fiscal year 2011 as compared to fiscal year 2010 are flat (i.e., 0.01 percent increase).

**Firelands Campus:**

As expected, state share of instruction (SSI) for the Firelands campus will decline by \$658,000 or 11.6 percent over fiscal year 2010. This decline is due to 1) a 2.7 percent decrease in available SSI, and 2) greater enrollment increases at other two year campuses as compared to BGSU’s Firelands campus. As mentioned above, 15 percent of the SSI provided is funded with one time federal stimulus funding.

Total tuition and fees are expected to increase \$1.6 million or 18 percent due to an anticipated increase in enrollment (headcount) of 228 and an increase in tuition and general fee rates of 3.5 percent. Finally total funds available for fiscal year 2011 are expected to be \$848,000, or 5.72 percent greater than fiscal year 2010.

As a reminder, the Board of Regents implemented Ohio’s new funding formula for higher education effective for fiscal year 2010. This funding formula is designed to be more “outcome” based while still heavily linked to enrollment-related factors. Over time, the outcome measures will have a greater weighting applied while traditional enrollment weighting will decrease.

**Funds Applied – Expenditures**

**Bowling Green Campus:**

In order to achieve a balanced budget in fiscal year 2008, 2009 and 2010, the University had to identify and implement significant reductions in expenditures. In addition, the Board of Trustees approved the University Employee Separation Plan (UESP) during fiscal year 2010 in order to assist the University in preparing for fiscal year 2011.

The balanced budget presented provides for the following permanent, new investments:

Faculty for additional sections due to enrollment growth	\$ 481,000
Compensation pool for faculty promotion/tenure/market	135,000
Compensation Pools for faculty and staff*	2,098,250
Associated benefits (net)	<u>12,882</u>
Total new investments	<u>\$2,727,132</u>

\*The compensation pools provided assume a pool of 1 percent for administrative and classified staff and 2.5 percent for faculty.

No other new permanent investments have been provided although some internal reallocations or changes in budgeting or accounting practices have occurred. See attached budget schedule and notes provided.

### **Other Related Matters:**

The financial challenges facing the University make significant, permanent reinvestment difficult. However, reinvestment is critically important in redirecting the University's future. The following investments will be made in fiscal year 2011 utilizing one-time funding sources:

Enrollment Management and related Student Support	\$2,485,000
Academic Affairs Priorities*	938,000
Marketing and Communications Initiatives	750,000
Distance Education – expanded course/program development	512,000
Insurance Reserve	250,000
Revision of General Education Curriculum	50,000
Finance & Administration	<u>25,000</u>
Total	<u>\$5,010,000</u>

\*As identified and presented by College Deans and Provost

### **Firelands Campus:**

Expenditure increases of \$864,000 or 6.1 percent are planned for fiscal year 2011. Consistent with the Bowling Green campus, compensation pools have been provided for faculty and staff.

The majority of planned expenditure increases provide for several replacement faculty positions due to the UESP and related benefit expenses. The remainder is primarily intended to provide funding for building repairs and maintenance, funding for nursing program expenses, and information and communication needs. Consistent with prior years, Firelands campus continues to direct excess operating funds toward a reserve fund for a new health science building.

### **Alternatives and Consequences**

The budget represents the assignment of financial and human resources to University priorities. It serves as the financial road map for operating the University during the fiscal year. Without an operating budget, there is little ability to properly direct resources or measure financial performance of departments, divisions, or the University as a whole.

### **Specific Recommendation and Justification**

It is recommended that the proposed budgets for the Bowling Green Campus and the Firelands campus be approved by the Board of Trustees and implemented for fiscal year 2011.

### **Timetable and Action Required**

Approval by the Board of Trustees is requested at its June 25, 2010 meeting.



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# **APPROVED FY 2011 EDUCATIONAL & GENERAL BUDGETS**

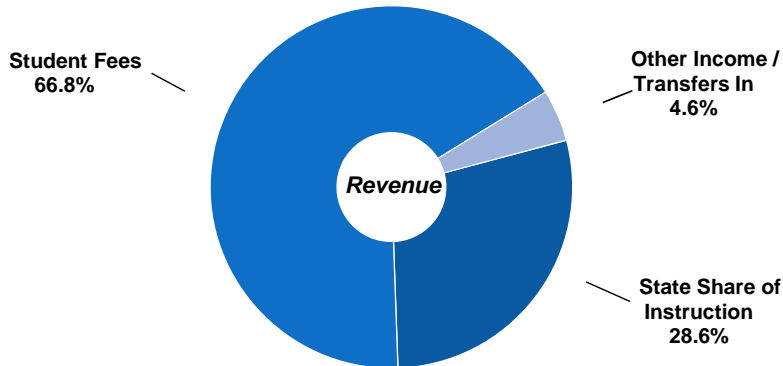
Approved by Board of Trustees

Prepared by the Office of Finance and Administration  
June 25, 2010

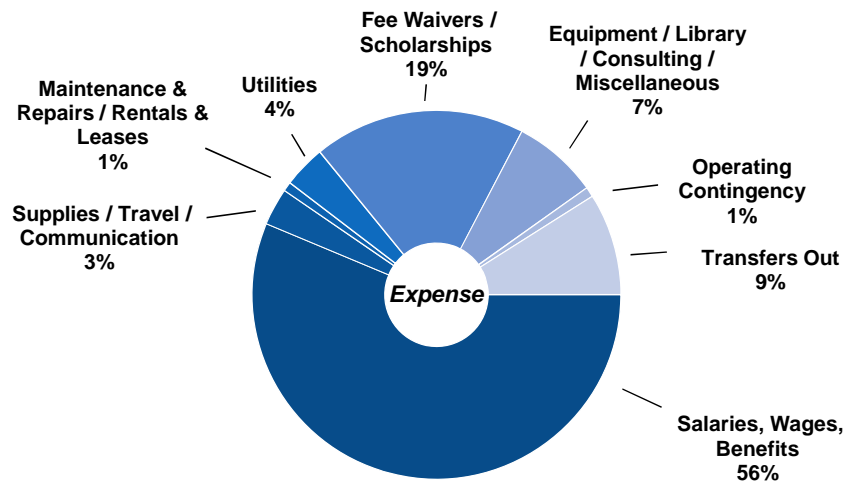
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**BGSU Educational & General Revenue & Expense Summary**  
**Bowling Green Campus FY 2011**  
**Grand Total \$ 283,652,614**



Revenue Source	Budget	Percentage
State Share of Instruction	\$81,062,842	28.6%
Student Fees	\$189,498,299	66.8%
Other Income / Transfers In	\$13,091,473	4.6%
<b>Total</b>	<b>\$283,652,614</b>	<b>100.0%</b>



Expense	Budget	Percentage
Salaries, Wages, Benefits	\$159,677,158	56.3%
Supplies / Travel / Communication	\$9,301,010	3.3%
Maintenance & Repairs / Rentals & Leases	\$2,336,187	0.8%
Utilities	\$10,521,531	3.7%
Fee Waivers / Scholarships	\$52,657,999	18.6%
Equipment / Library / Consulting / Miscellaneous	\$21,239,577	7.5%
Operating Contingency	\$2,491,648	0.9%
Transfers Out	\$25,427,505	9.0%
<b>Total</b>	<b>\$283,652,614</b>	<b>100.0%</b>

**Current Unrestricted Educational & General Expenditures Budget**  
**Fiscal Year 2011 Compared to Fiscal Year 2010**  
**Bowling Green Campus (Fund: 10000)**

	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	\$ INC.	% INC.	% of Total Funds Available	BUDGET NOTE
<b>Revenue:</b>						
State Share of Instruction	\$ 89,568,268	\$ 81,062,842	\$ (8,505,426)	(9.50%)	28.58%	[1]
Total State Share	\$ 89,568,268	\$ 81,062,842	\$ (8,505,426)	(0)	0	
Instructional Fees	\$ 139,095,927	\$ 146,438,986	\$ 7,343,059	5.28%	51.63%	[2,4]
Non-Resident Fees	20,919,150	19,950,840	(968,310)	(4.63%)	7.03%	[3]
General Fees	20,572,729	23,108,473	2,535,744	12.33%	8.15%	[2,4]
Misc./ Off-Campus Fees	0	0	0	0.00%	0.00%	
Total Tuition & Fees	\$ 180,587,806	\$ 189,498,299	\$ 8,910,493	4.93%	66.81%	
Other Income	\$ 6,341,854	\$ 7,351,503	\$ 1,009,649	15.92%	2.59%	[5]
Total Revenues	\$ 276,497,928	\$ 277,912,644	\$ 1,414,716	0.51%	97.98%	
			2,424,365			
Transfers In from Other Funds	\$ 7,117,970	\$ 5,739,970	\$ (1,378,000)	(19.36%)	2.02%	[8]
<b>Total Funds Available</b>	<b>\$ 283,615,898</b>	<b>\$ 283,652,614</b>	<b>\$ 36,716</b>	<b>0.01%</b>	<b>100.00%</b>	
<b>Expense:</b>						
Salaries & Wages						
Faculty Salaries	\$ 68,258,191	\$ 68,739,191	\$ 481,000	0.70%	24.23%	[6]
Admin/Professional Salaries	24,023,695	23,988,949	(34,746)	(0.14%)	8.46%	[9]
Classified Wages	21,295,758	21,295,399	(359)	(0.00%)	7.51%	[9]
Promotion/Tenure/Compensation Pool	0	2,233,250	2,233,250	100.00%	0.79%	[7]
UESP Net (Savings)/Replacement	0	(4,926,295)	(4,926,295)	100.00%	(1.74%)	[10]
Fellowships/Graduate Assistants	10,374,556	10,374,556	0	0.00%	3.66%	
Student Assistant Wages	2,355,725	2,355,725	0	0.00%	0.83%	
Sub-Total Salaries & Wages	\$ 126,307,925	\$ 124,060,775	\$ (2,247,150)	(1.78%)	43.74%	
Employee Benefits	\$ 35,603,500	\$ 35,616,382	\$ 12,882	0.04%	12.56%	[9]
Sub-Total Salaries, Wages & Benefits	\$ 161,911,425	\$ 159,677,158	\$ (2,234,267)	(1.38%)	56.29%	
Operating Expenses						
Supplies	\$ 4,885,460	\$ 4,732,960	\$ (152,500)	(3.12%)	1.67%	[9]
Travel, Meals & Catering	1,331,819	1,331,819	0	0.00%	0.47%	
Information & Communication	3,259,093	3,236,231	(22,862)	0.00%	1.14%	[9]
Maintenance & Repairs / Rentals & Leases	2,336,187	2,336,187	0	0.00%	0.82%	
Utilities	10,521,531	10,521,531	0	0.00%	3.71%	
Fee Waivers / Graduate Assistants	25,715,983	25,715,983	0	0.00%	9.07%	
Scholarships	26,942,016	26,942,016	0	0.00%	9.50%	
Equipment / Library / Consulting / Miscellaneous	21,195,359	21,239,577	44,218	0.21%	7.49%	[8,9]
Sub-Total Operating Expenses	\$ 96,187,448	\$ 96,056,304	\$ (131,144)	(0.14%)	33.88%	
Total Salaries, Wages, Benefits & Op. Expenses	\$ 258,098,873	\$ 255,733,461	\$ (2,365,412)	(0.92%)	90.18%	
Operating Contingency	2,418,931	2,491,648	72,717	3.01%	0.88%	[8]
Total Unrestricted E & G Expenses	260,517,804	258,225,109	(2,292,695)	(0.88%)	91.06%	
Transfers Out to Other Funds	23,098,094	25,427,505	2,329,411	10.08%	8.95%	
<b>Total Funds Applied</b>	<b>\$ 283,615,898</b>	<b>\$ 283,652,614</b>	<b>\$ 36,716</b>	<b>0.01%</b>	<b>100.00%</b>	
<b>Net Funds Available Less Funds Applied</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ (0)</b>	<b>(0)</b>	<b>(0.00%)</b>	

**Notes:**

\* See budget notes on page 3.

\* See background to Board action resolution for description and discussion of significant changes.

**Notes: E & G Budget FY 2011**

- [1] Includes a reduction in SSI from \$89,568,268 to \$81,062,462 or \$8,505,462 (9.5%). This is due mainly to prior year enrollment decreases. FY 2010 & FY 2011 SSI includes approximately 15% of one-time Federal Stimulus funding.
- [2] Projected increase in tuition reflects an anticipated increase of 550 new freshman and 50 transfer students (600 FTE or 2.28%).
- [3] Expected Non Residence Fee income for FY 2011 has been reduced to reflect FY 10 actual results.
- [4] Reflects proposed increase in Tuition and General Fee rates of 3.5%.
- [5] Increase based on FY 2010 actual other income plus an additional \$500,000 in investment income.
- [6] Additional funding of \$481,000 has been provided for additional faculty to meet anticipated enrollment increase.

[7] Tenure/Promotion and Compensation Pools have been provided:

Tenure & Promotions	\$ 135,000
Wage Compensation Pools	<u>2,098,250</u>
Total	\$ 2,233,250

[8] Represents a change in budgeting method and accounting treatment.

[9] Total reductions for FY 2011 were \$390,952:

By Division	Amount	% of Total
ITS	\$ 199,128	50.9%
Fringe Benefits	112,178	28.7%
President	34,230	8.8%
Finance & Administration	22,862	5.8%
Student Affairs	12,805	3.3%
University Advancement	9,749	2.5%
University Libraries	-	0.0%
VPAA	-	0.0%
Total	<u>\$ 390,952</u>	100%

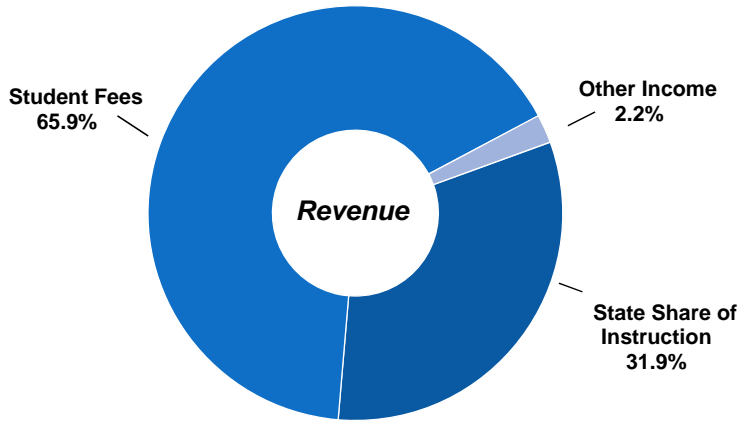
Expense Type	Amount	% of Total
Supplies	\$ 152,500	39.0%
Benefits	121,053	31.0%
Equip/Consulting/Misc.	59,432	15.2%
Administrative Salaries	34,746	8.9%
Info & Communication	22,862	5.8%
Classified Salaries	<u>359</u>	<u>0.1%</u>
Total	<u>\$ 390,952</u>	100.0%

[10] The Bowling Green State University Board of Trustees approved a University Employee Separation Plan (UESP) at the December 3rd meeting. The goal of the program is to provide longtime faculty and staff an incentive to voluntarily end their employment with the University, thereby creating the opportunity for budget savings and position or unit restructuring. The UESP will also decrease the amount of additional budget reductions that may be required. The voluntary separation benefit is a one-time offer to full-time faculty and staff with at least 15 years of service to BGSU as of June 30, 2010. As part of the FY 2011 budget process, each Division submitted plans for replacing employees for instruction and in key support areas. The total requests for replacements totaled \$3.18M or approximately 39.2% of the total (E & G) salary savings realized through the program.

Total Estimated E & G Salary Savings	\$ 8,105,415
Estimated Replacements	<u>3,179,120</u>
Total Estimated Savings	\$ 4,926,295

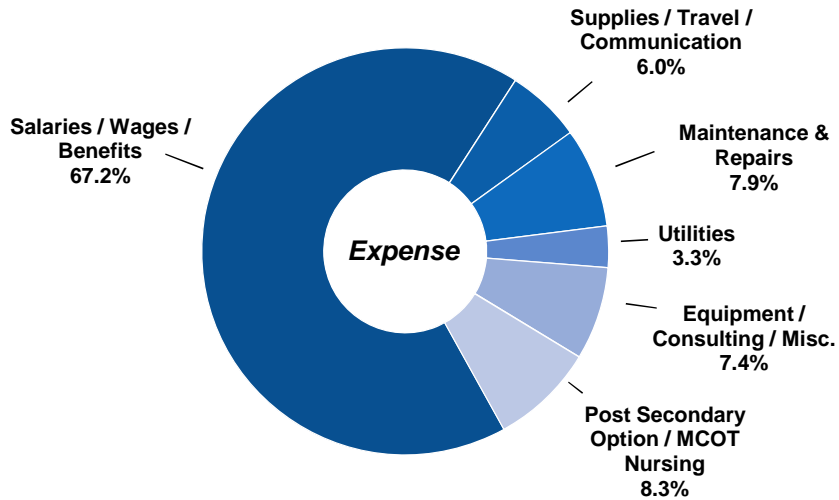
**BGSU Educational & General Revenue & Expense Summary  
Firelands Campus FY 2011**

**Grand Total \$15,688,887**



Revenue Source	Budget	Percentage
State Share of Instruction	\$5,000,274	31.9%
Student Fees	\$10,338,613	65.9%
Other Income	\$350,000	2.2%
<b>Total</b>	<b>\$15,688,887</b>	<b>100.0%</b>

**Grand Total \$15,024,342**



Expense	Budget	Percentage
Salaries, Wages, Benefits	\$10,091,757	67.2%
Supplies / Travel / Communication	\$894,482	6.0%
Maintenance & Repairs	\$1,191,136	7.9%
Utilities	\$495,000	3.3%
Equipment / Consulting / Miscellaneous / Transfers Out	\$1,110,927	7.4%
Post Secondary Option Program / Nursing Program	\$1,241,040	8.3%
<b>Total</b>	<b>\$15,024,342</b>	<b>100.0%</b>

**Current Unrestricted Educational & General Expenditures Budget**  
**Fiscal Year 2011 Compared to Fiscal Year 2010**  
**Firelands Campus (Fund: 16000)**

	<b>2009-10 APPROVED BUDGET</b>	<b>PROPOSED BUDGET 2010-11</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
State Share of Instruction	\$ 5,658,877	\$ 5,000,274	\$ (658,603)	(11.64%)	[1]
Total State Share	\$ 5,658,877	\$ 5,000,274	\$ (658,603)	(11.64%)	
Instructional Fees	\$ 8,296,667	\$ 9,792,335	\$ 1,495,668	18.03%	[2]
General Fees	341,636	421,278	\$79,642	23.31%	[2]
Lab Fees	58,135	0	(\$58,135)	(100.00%)	[3]
Continuing Education	60,000	125,000	\$65,000	108.33%	[4]
Total Tuition & Fees	\$ 8,756,438	\$ 10,338,613	\$ 1,582,175	18.07%	
Other Income	\$ 425,000	\$ 350,000	\$ (75,000)	(17.65%)	[5]
<b>Total Funds Available</b>	<b>\$ 14,840,315</b>	<b>\$ 15,688,887</b>	<b>\$ (75,000)</b>	<b>(0.51%)</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages:					
Contract Salaries	\$ 5,864,720	\$ 6,116,572	\$ 251,852	4.29%	[6]
Classified Salaries	1,163,207	1,294,688	131,481	11.30%	
Temporary Employment	359,520	360,885	1,365	0.38%	
Wage/Compensation Pool	41,623	122,842	81,219	195.13%	[7]
Sub-Total Salaries and Wages	\$ 7,429,070	\$ 7,894,988	\$ 465,918	6.27%	
Employee Benefits	\$ 2,015,967	\$ 2,196,769	\$ 180,802	8.97%	[8]
Sub-Total Salaries, Wages & Benefits	\$ 9,445,037	\$ 10,091,757	\$ 646,720	32.08%	
Operating Expenses:					
Supplies	\$ 278,820	\$ 297,409	\$ 18,589	6.67%	[9]
Travel	121,625	148,923	27,298	22.44%	[10]
Information & Communication	389,404	448,150	58,746	15.09%	[11]
Maintenance and Repair	1,101,644	1,191,136	89,492	8.12%	[12]
Utilities	495,000	495,000	0	0.00%	
Nursing Program	158,500	250,000	91,500	57.73%	
Post Secondary Option / Tech Prep Program	1,039,750	991,040	(48,710)	(4.68%)	[13]
Miscellaneous	175,392	151,755	(23,637)	(13.48%)	[14]
Equipment	311,173	218,243	(92,930)	(29.86%)	[15]
Contingency	171,527	200,000	28,473	16.60%	[16]
Sub-Total Operating Expenses	\$ 4,242,835	\$ 4,391,656	\$ 148,821	3.51%	
Total Salaries, Wages, Benefits & Op. Expenses	\$ 13,687,872	\$ 14,483,413	\$ 795,541	5.81%	
Transfers Out to Other Funds	471,860	540,929	69,069	14.64%	[17]
<b>Total Funds Applied</b>	<b>\$ 14,159,732</b>	<b>\$ 15,024,342</b>	<b>\$ 864,610</b>	<b>6.11%</b>	
<b>Net Funds Available Less Funds Applied</b>	<b>\$ 680,583</b>	<b>\$ 664,546</b>	<b>\$ (16,037)</b>	<b>(2.36%)</b>	[18]

**Notes:**

\* See budget notes on page 6.

\* See background to Board action resolution for description and discussion of significant changes.

**Notes: Firelands Budget FY 2011**

- [1] Includes a reduction in SSI from \$5.7 million to \$5.0 million (decrease of 11.64%). FY 2010 and FY 2011 includes approximately 15% of one-time federal stimulus funding.
- [2] Projecting an increase in enrollment for FY 2011 of 161 FTE or 4.6%.
- [3] Represents a change in budgeting method and accounting treatment for laboratory and course fees.
- [4] Represents a change in budgeting method and accounting treatment for Continuing Education revenue.
- [5] Decrease based on historical and anticipated FY 2010 amounts. Includes items such as facility rental, library fines, theatre receipts, vending commissions, etc.
- [6] Increase due to the replacement of several positions and UESP participation.
- [7] FY 2011 Wage Compensation Pools:

Tenure & Promotions	\$	10,000
Wage Compensation Pools		<u>112,842</u>
Total	\$	122,842
- [8] Benefits change as a result of increased compensation.
- [9] Increase estimated based on submitted budget requests, mostly due to increased enrollment.
- [10] Travel increase due to an anticipated increase in the number of faculty/staff positions being recruited during the coming year for the FY 2012 academic year.
- [11] Increase due to planned additional expenditures associated with program marketing for the Office of Educational Outreach.
- [12] Maintenance and repair is used for general upkeep of the facilities and will also provide for the completion of numerous facilities repair/improvement projects that are being planned.
- [13] The Post Secondary Enrollment Option Program, Tech Prep Fee Waivers and Seniors to Sophomores are based on anticipated enrollment in those programs and historical costs.
- [14] Miscellaneous expenses decreased due to less need.
- [15] Decrease is due to less need for new program start-up equipment in FY 2011.
- [16] Operating Contingency has been increased slightly to provide for any unforeseen repairs, maintenance or equipment failure.
- [17] Transfers out to other funds includes the annual infrastructure payment, general service charge, distance learning and state fire school transfer. Technology Enhancement will remain at the same level as FY 2009 and FY 2010. Parking transfers will increase due to the FY 2011 adjustment to the contracted services arrangement with the Erie County Sheriff's Office to provide year-round parking enforcement and security.
- [18] Net Funds Available (Transfer to Reserve): a sizeable portion is earmarked to fund the construction of a new classroom/lab facility and other unanticipated events.



A decorative graphic on the right side of the page features three overlapping circles in shades of blue, arranged vertically. A thin blue line runs diagonally from the top left towards the bottom right, passing behind the circles. A vertical blue line is positioned on the left side of the page, to the left of the main text.

# **APPROVED FY 2011 GENERAL FEE & RELATED AUXILIARY BUDGETS**

Approved by Board of Trustees

Prepared by the Office of Finance and Administration  
June 25, 2010

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### General Fee and Related Auxiliary Budgets, Bowling Green Campus

The Ohio Revised Code defines general fees as a uniform fee charged to all students for non-instructional services, including locally financed facilities and student services. The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78.

General Fee Levels Since 1990-91 are as follows:

<u>Academic Year</u>	<u>Fee Per Term</u>
1990-91	258
1991-92	277
1992-93	275
1992-93	300 effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-2000	408
2000-01	427
2001-02	464
2001-02	544 effective Spring '02
2001-02	548 effective Summer '02
2002-03	564
2003-04	594
2004-05	619
2005-06	615
2006-07	633
2007-08	633
2008-09	633
2009-10	633
2009-10	660 effective Spring '10
2010-11	683

Exclusive of the field house allocation of \$25 per student per semester in 1992-93 and the Bowen-Thompson Student Union allocation of \$80 per student per semester in 2001-02, the General Fee has increased at an average rate of 4.30% per year since 1990-91 through 2004-05. Effective in 2006-07 the General Fee did not increase keeping in line with the 0% increase in tuition and general fees through Fall 2009. Effective Spring 2010 the General Fee increased from \$633 to \$660, or 3.5% annualized.

For 2010-11 budget planning purposes, General Fee supported budgets have been divided into six components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services performed via Auxiliary Programs
- C) Student Budget Committee
- D) Office of the Dean of Students
- E) Student Program Enhancement Account
- F) Funded Personnel

A wage/compensation pool of 1% has been included for FY 2010-11.

The table below summarizes the various General Fee income allocations in the above general categories for FY 2010 (restated) and FY 2011 (proposed) with details provided on pages 2-19.

**GENERAL FEE ALLOCATIONS**

	<u>Restated Budget FY 2010</u>	<u>Proposed Budget FY 2011</u>	<u>\$ Incr.</u>	<u>% Incr.</u>
A. Debt Service / Facility Charges	5,079,260	5,079,260	0	0.00%
B. Student Services / Auxiliary Prgm.	14,543,071	16,759,626	2,216,555	15.24%
C. Student Budget Committee	709,358	730,600	21,242	3.00%
D. Office of the Dean of Students	74,413	76,645	2,232	3.00%
E. Student Prgm. Enhance. Acct.	61,348	63,188	1,840	3.00%
F. Funded Personnel	147,973	152,412	4,439	3.00%
<b>Totals</b>	<b>20,615,423</b>	<b>22,861,731</b>	<b>2,246,308</b>	<b>10.90%</b>

	<u>Full-Time Rate</u>		<u>Hourly Rate</u>	
	<u>Current</u>	<u>FY 2011</u>	<u>Current</u>	<u>FY 2011</u>
Bowling Green Campus				
Fall/Spring Term	\$660	\$683	\$55	\$57
Summer Term	\$660	\$683	\$55	\$57

**A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS**

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities. In addition, the renewals/replacements reserve, deferred maintenance reserve, insurance, infrastructure, and related expenses of these facilities are also funded through the General Fee. The table below gives a breakdown of the recommended General Fee allocations for FY 2011. The impact on the General Fee for this budget is \$151.66 per semester for full-time students.

	<u>Debt Service</u>	<u>Renewals / Replacements</u>	<u>Insurance / Other</u>	<u>General Fee Funding</u>
Bowen-Thompson Student Union	2,296,022	349,791	41,789	2,687,602
Deferred Maintenance Reserve <sup>a</sup>	0	609,491	0	609,491
University Health Center	0	31,755	29,884	61,639
Golf Course	0	0	2,736	2,736
Ice Arena	0	75,115	9,950	85,065
Infrastructure	493,250	0	0	493,250
Student Recreation Center	211,871	207,064	35,938	454,873
Stadium / Track / Tennis / Sebo	214,347	0	15,257	229,604
Ice Arena Related Items	455,000	0	0	455,000
<b>Totals</b>	<b>3,670,490</b>	<b>1,273,216</b>	<b>135,554</b>	<b>5,079,260</b>

<sup>a</sup> The deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the renewals and replacements reserve of individual facilities from ongoing maintenance obligations. Approximately \$18.24 of the \$683 General Fee will be dedicated to the deferred maintenance reserve.

**B. STUDENT SERVICE PERFORMED VIA AUXILIARY PROGRAMS**

A number of student service activities provided through auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, student life and campus activities receive general fee funding for operating support. The impact on the General Fee for this budget is \$500.68 per semester for full-time students.

**Pouring Rights.** 2001-02 was the first time that the University entered into an exclusive pouring rights contract. In 2001-02 a five-year agreement was with Pepsi and ABC Bottling. That arrangement ended in 2006-07. The University then entered into a new agreement with Coke Bottling. The President continues the commitment of commission revenues from these vending activities for use in enhancing student activities/programming, recycling, scholarships and programming associated with the student union. The following table contains the distribution of the pouring rights allocations for student initiatives.

	<b>Pouring Rights</b>		<b>Total Other Income</b>
	<b>Allocations</b>	<b>Other Income</b>	
Bowen-Thompson Student Union	2,700	1,578,163	1,580,863
Ice Arena Programs	3,500	793,602	797,102
Intercollegiate Athletics	135,200	5,877,698	6,012,898
Office of Campus Activities	26,000	0	26,000
Other Fields / Facilities	0	5,000	5,000
Golf Course	0	512,000	512,000
Recreational Sports	7,800	1,033,154	1,040,954
Stadium Operations	0	258,226	258,226
Student Health Service & Building	0	2,839,780	2,839,780
Shuttle Service	0	100,000	100,000
Student Budget Committee	66,700	0	66,700
Spirit Groups	27,500	3,500	31,000
Student Program Enhancement Acct.	7,171	0	7,171
Olscamp Hall (through Union)	6,800	0	6,800
<b>Totals</b>	<b>283,371</b>	<b>13,001,123</b>	<b>13,284,494</b>

The table below summarizes the recommended General Fee allocation for each program. Detailed budgets are provided on pages 9-19.

	<b>Approved FY 2010 Gen'l Fee Allocation</b>	<b>Proposed FY 2011 Gen'l Fee Allocation</b>
	Bowen-Thompson Student Union	854,664
Ice Arena Programs	218,899	225,466
Intercollegiate Athletics	9,457,761	10,876,604
Office of Campus Activities	311,912	321,269
Other Fields / Facilities	282,136	290,600
Golf Course	32,704	33,685
Recreational Sports	1,768,427	1,821,480
Stadium Operations	21,984	22,644
Student Health Service & Building	1,594,584	1,642,422
Shuttle Service <sup>b</sup>	0	645,152
<b>Total Allocations</b>	<b>14,543,071</b>	<b>16,759,626</b>

<sup>b</sup> Previously the Shuttle Service received funding through Parking Services.

### C. STUDENT BUDGET COMMITTEE

The Student Budget Committee (SBC) is a representative committee of undergraduate and graduate students. SBC is responsible for establishing and reviewing student organization funding eligibility criteria, administering the funding application process and making recommendations for all student organization funding. These recommendations are presented to FSBC/UBC prior to the adoption of the overall general fee budget.

In addition to the general fee allocation, \$66,700 is earmarked for student organizations from the pouring rights contract commissions. This provides the opportunity for more funding to be directed to these student activities.

A total of \$709,358 was allocated to the Student Budget Committee in FY 2010. The recommended allocation for FY 2011 is \$730,600 as shown below. The impact on the General Fee for this budget is \$21.86.

	<b>FY 2010 Allocation</b>	<b>FY 2011 Allocation</b>
Graduate Student Senate	39,600	39,600
Undergraduate Student Government	29,700	29,700
BG24 News	21,250	13,756
WBGU-FM	6,903	11,904
BG Radio Sports	7,742	3,932
BG Radio News	750	969
WFAL	6,025	7,100
Univ. Activities Organization	185,000	185,000
Other Student Groups	439,838	465,839
SBC Operating	27,250	27,500
Reserve	12,000	12,000
Pouring Rights Allocation	(66,700)	(66,700)
<b>Totals</b>	<b>709,358</b>	<b>730,600</b>

### D. OFFICE OF THE DEAN OF STUDENTS

The Office of the Dean of Students provides oversight for off-campus student services and the spirit activities of several student groups. The requested allocation of \$76,645 will be used to support the continuation of commuter student programming for \$9,500 and Spirit Groups (Cheer) \$67,145. The impact on the General Fee for this budget item is \$2.32 per semester for full-time students.

### E. STUDENT PROGRAM ENHANCEMENT ACCOUNT

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the Student Handbook, all-university events focused on students, individual student organizations, special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee and the University Committee on Alcohol Issues.

A 3% increase in general fee support is proposed for FY 2011. Pouring rights of \$7,171 have been committed for FY 2011. The impact on the General Fee for this portion of the budget is \$1.91 per semester for full-time students.

## **F. FUNDED PERSONNEL**

### **STUDENT PUBLICATIONS**

Funding for the compensation (salary and related benefits) of the Director of Student Publications is a line item in the general fee budget since the Director provides professional advice and supervision in the business and advertising aspects of the student publications program. The majority of the Director's compensation is funded by the general fee with the remaining portion covered by UniGraphics, BG News, and The Key.

### **GRADUATE STUDENT SENATE / UNDERGRADUTAE STUDENT GOVERNMENT**

In 2003-04, the Student Budget Committee (SBC) requested that funding for the part-time Secretary in the Graduate Student Senate Office be provided by the central fund rather than be an item for SBC review. Beginning in 2005-06, this position was changed to a full-time position in order to also provide support to the Undergraduate Student Government (USG).

The impact on the General Fee for this portion of the budget is \$4.58 per semester for full time students.

**GENERAL FEE ALLOCATION: FY 2010 vs FY 2011 SBC/FSBC/UBC Recommendations (3% General Fee Increase)**

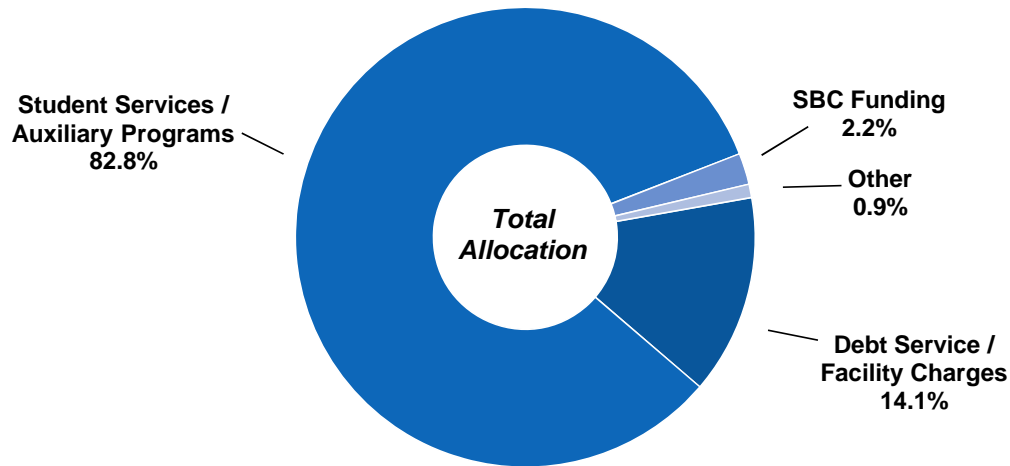
	FY 2010 Restated	FY 2011 Proposed	\$ Change for FY 2011	% Change for FY 2011
Student Services Auxiliary Programs				
Bowen-Thompson Student Union	854,664	880,304	25,640	3.00%
Ice Arena Programs <sup>c</sup>	218,899	225,466	6,567	3.00%
Intercollegiate Athletics <sup>c</sup>	9,457,761	10,876,604	1,418,843	15.00%
Office of Campus Activities	311,912	321,269	9,357	3.00%
Other Fields & Facilities	282,136	290,600	8,464	3.00%
Golf Course	32,704	33,685	981	3.00%
Recreational Sports (Rec Center & Fieldhouse)	1,768,427	1,821,480	53,053	3.00%
Stadium Maintenance	21,984	22,644	660	3.00%
Student Health Service	1,594,584	1,642,422	47,838	3.00%
Shuttle Service	-	645,152	645,152	100.00%
<b>Sub-Total Student Services Auxiliary Programs</b>	<b>14,543,071</b>	<b>16,759,626</b>	<b>2,216,555</b>	<b>15.24%</b>
Student Budget Committee	709,358	730,600	21,242	3.00%
Student Budget Committee (Pouring Rights Support)	[\$88,000]	[\$66,700]		
Funded Personnel	147,973	152,412	4,439	3.00%
Office of the Dean of Students (Commuter Programs, Spirit Groups)	74,413	76,645	2,232	3.00%
Debt Service/Depreciation/Insurance	5,079,820	5,079,260	(560)	-0.01%
Student Program Enhancement Account	61,348	63,188	1,840	3.00%
Student Program Enhancement Account [Pouring Rights]	[\$7,000]	[\$7,000]		
<b>Total Recommended General Fee Allocation</b>	<b>20,615,983</b>	<b>22,861,732</b>	<b>2,245,749</b>	<b>10.89%</b>

<sup>c</sup> Reflects changes made in budget methodology and accounting treatment.



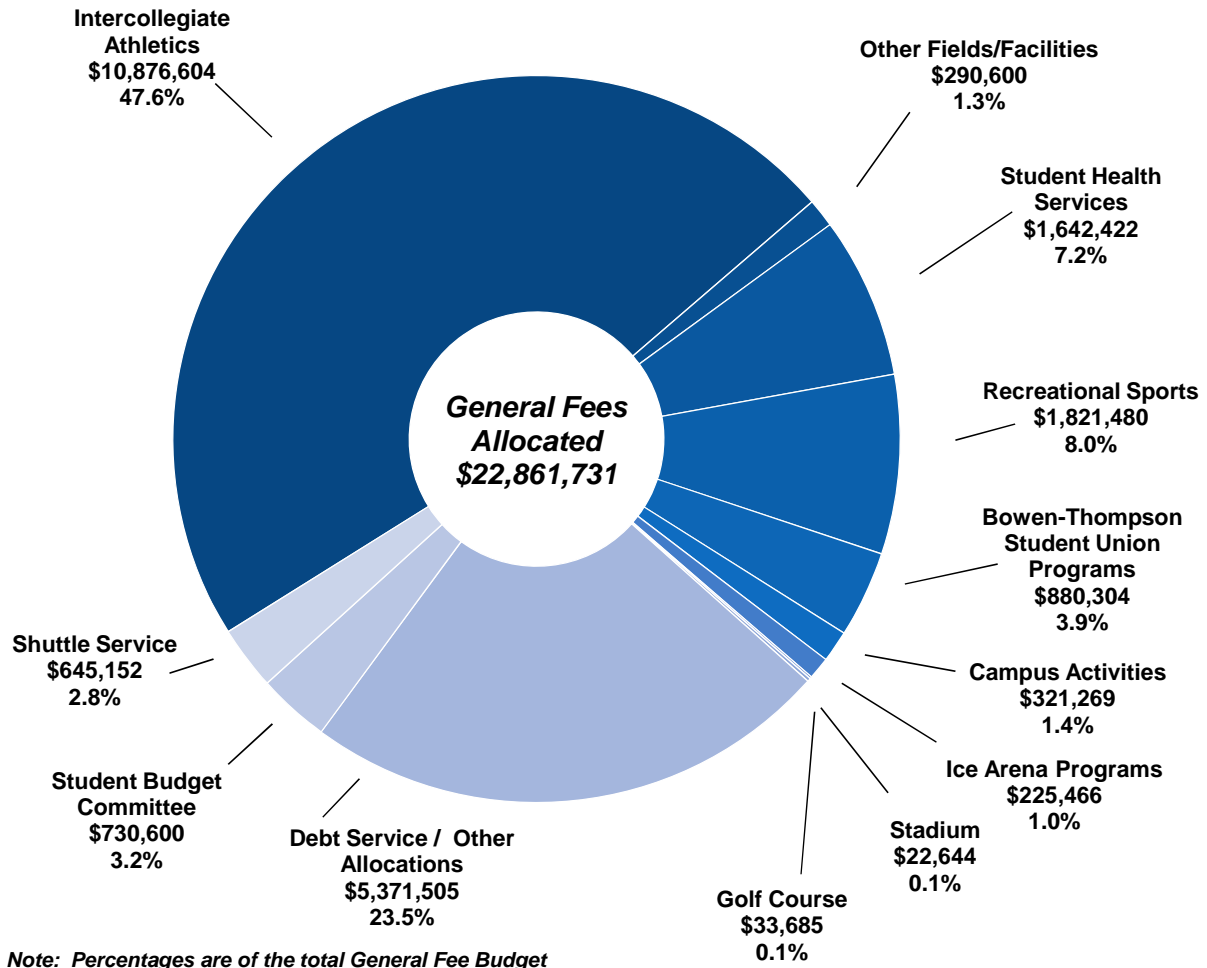
## BGSU General Fee Allocation FY 2011

**Grand Total \$36,129,054**



	General Fee Allocation	Other Income Total	Total	% of Total
<b>Debt Service/Facility Charges</b>				
Bowen-Thompson Student Union	\$2,687,602	\$0	\$2,687,602	7.44%
Deferred Maintenance Reserve	\$609,491	\$0	\$609,491	1.69%
Health Center	\$61,639	\$0	\$61,639	0.17%
Golf Course	\$2,736	\$0	\$2,736	0.01%
Ice Arena	\$85,065	\$0	\$85,065	0.24%
Infrastructure	\$493,250	\$0	\$493,250	1.36%
Student Recreation Center	\$454,873	\$0	\$454,873	1.26%
Stadium	\$229,604	\$0	\$229,604	0.64%
Ice Arena/Related Items	\$455,000	\$0	\$455,000	1.26%
<b>Sub-Total</b>	<b>\$5,079,260</b>	<b>\$0</b>	<b>\$5,079,260</b>	<b>14.05%</b>
<b>Student Services/Auxiliary Programs</b>				
Bowen-Thompson Student Union Programs	\$880,304	\$1,580,863	\$2,461,167	6.81%
Ice Arena Programs	\$225,466	\$797,102	\$1,022,568	2.83%
Intercollegiate Athletics	\$10,876,604	\$6,012,898	\$16,889,502	46.73%
Office of Campus Activities	\$321,269	\$26,000	\$347,269	0.96%
Other Fields/Facilities	\$290,600	\$5,000	\$295,600	0.82%
Golf Course	\$33,685	\$512,000	\$545,685	1.51%
Recreational Sports	\$1,821,480	\$1,040,954	\$2,862,434	7.92%
Stadium	\$22,644	\$258,226	\$280,870	0.78%
Student Health Service & Building	\$1,642,422	\$2,839,780	\$4,482,202	12.40%
Shuttle Service	\$645,152	\$100,000	\$745,152	2.06%
<b>Sub Total</b>	<b>\$16,759,626</b>	<b>\$13,172,823</b>	<b>\$29,932,449</b>	<b>82.81%</b>
<b>Student Budget Committee</b>	<b>\$730,600</b>	<b>\$66,700</b>	<b>\$797,300</b>	<b>2.21%</b>
<b>Other</b>				
Office of the Dean of Students	\$76,645	\$31,000	\$107,645	0.30%
Student Program Enhancement Account	\$63,188	\$7,171	\$70,359	0.19%
Oiscamp Hall (through Union)	\$0	\$6,800	\$6,800	0.02%
Funded Personnel	\$152,412	\$0	\$152,412	0.42%
<b>Sub Total (Other)</b>	<b>\$292,245</b>	<b>\$44,971</b>	<b>\$337,216</b>	<b>0.93%</b>
<b>Grand Total</b>	<b>\$22,861,731</b>	<b>\$13,284,494</b>	<b>\$36,146,225</b>	<b>100.00%</b>

**BGSU GENERAL FEE ALLOCATION FY 2011**



**OFFICE OF CAMPUS ACTIVITIES  
BUDGET FOR FY 2011  
(Fund: 10000/DCC: 412500-412560)**

	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
General Fee	\$ 311,912	\$ 321,269	\$ 9,357	3.00%	[2]
Pouring Rights	26,000	26,000	0	0.00%	
Other Income	14,500	0	(14,500)	(100.00%)	
<b>TOTAL REVENUE</b>	<b>\$ 352,412</b>	<b>\$ 347,269</b>	<b>\$ (5,143)</b>	<b>(1.46%)</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 96,189	\$ 54,557	\$ (41,632)	(43.28%)	[3]
Classified Staff	43,347	43,347	0	0.00%	
Graduate Assistants	56,230	56,230	0	0.00%	
Temporary Employment	31,500	40,000	8,500	26.98%	
Wage/Compensation Pool	0	1,322	1,322	100.00%	[1]
Sub-total Salaries and Wages	\$ 227,266	\$ 195,456	\$ (31,810)	(14.00%)	
Employee Benefits	\$ 47,500	\$ 36,660	\$ (10,840)	(22.82%)	
Sub-Total Salaries, Wages & Benefits	\$ 274,766	\$ 232,116	\$ (42,650)	(15.52%)	
Operating Expenses					
Supplies	\$ 7,700	\$ 17,300	\$ 9,600	124.68%	[4]
Accommodations/Travel	28,650	49,618	20,968	73.19%	
Information/Communication	17,500	28,300	10,800	61.71%	
Repair/Maintenance	0	2,000	2,000	0.00%	
Utilities	0	0	0	0.00%	
Equipment	0	1,000	1,000	100.00%	
Non-Employee Compensation	0	0	0	0.00%	
Scholarships	0	0	0	0.00%	
Other Expenses	23,796	16,935	(6,861)	(28.83%)	
Sub-total Operating Expenses	\$ 77,646	\$ 115,153	\$ 37,507	48.31%	
Fixed Expenses					
General Service Charge	\$ 0	\$ 0	\$ 0	0.00%	
Renewals/Replacements	0	0	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance/Other	0	0	0	0.00%	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	0.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 352,412</b>	<b>\$ 347,269</b>	<b>\$ (5,143)</b>	<b>(1.46%)</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] FY 2011 Wage Compensation Pool of 1%.
- [2] 3% General Fee allocation increase per FY 2011 General Fee guidelines.
- [3] Change in staffing in OCA - reduced amounts for the former Associate Dean role and the elimination of the Coordinator of Major Events.
- [4] Includes hosting major events such as Applauding Excellence, Who's Who, Sibs-n-Kids, Alternative Spring Break trip.

**GOLF COURSE  
BUDGET FOR FY 2011  
(Fund: 23650/DCC: 480100-480200; 245700)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Sales	\$ 512,000	\$ 512,000	\$ 0	0.00%	
General Fee	32,704	33,685	981	3.00%	
Investment Income	2,040	0	(2,040)	-100.00%	[1]
<b>TOTAL REVENUE</b>	<b>\$ 546,744</b>	<b>\$ 545,685</b>	<b>\$ (1,059)</b>	<b>-0.19%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 97,974	\$ 80,703	\$ (17,271)	-17.63%	[2]
Classified	108,665	110,611	1,946	1.79%	[3]
Other Personnel	91,522	87,300	(4,222)	-4.61%	
Wage/Compensation Pool	0	2,296	2,296	100.00%	[4]
Sub-total Salaries & Wages	\$ 298,161	\$ 280,910	\$ (17,251)	-5.79%	
Employee Benefits	\$ 88,646	\$ 76,187	\$ (12,459)	-14.05%	
Sub-Total Salaries, Wages & Benefits	\$ 386,807	\$ 357,097	\$ (29,710)	-7.68%	
Purchases for Resale	\$ 30,000	\$ 28,000	\$ (2,000)	-6.67%	
Operating Expenses					
Supplies	\$ 49,680	\$ 45,000	\$ (4,680)	-9.42%	
Accommodations/Travel	1,080	600	(480)	-44.44%	
Communication	3,330	3,330	0	0.00%	
Repairs and Maintenance	24,750	22,000	(2,750)	-11.11%	
Utilities	800	500	(300)	-37.50%	
Equipment	1,800	1,800	0	0.00%	
Other Expenses	9,958	8,480	(1,478)	0.00%	
Sub-total Operating Expenses	\$ 91,398	\$ 81,710	\$ (9,688)	-10.60%	
Fixed Expenses					
General Service Charge	\$ 6,124	\$ 6,124	\$ 0	0.00%	
Renewals/Replacements	30,000	70,018	40,018	133.39%	
Insurance	2,415	2,736	321	0.00%	
Sub-total Fixed Expenses	\$ 38,539	\$ 78,878	\$ 40,339	104.67%	
<b>TOTAL EXPENSE</b>	<b>\$ 546,744</b>	<b>\$ 545,685</b>	<b>\$ (1,059)</b>	<b>-0.19%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

[1] Investment Income has been eliminated for FY 2011

[2] Allocation of existing Administrative Salaries has been adjusted FY 2011

[3] Salary of Accounting Clerk is split among RecWell (70%), Ice Arena (25%), and Golf Course (5%)

[4] FY 2011 Wage Compensation Pool of 1%

**ICE ARENA  
BUDGET FOR FY 2011  
(Fund: 23400/DCC: 470100-470200; 245710)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 203,560	\$ 225,466	\$ 21,906	10.76%	[1]
General Fee (Facility Fee)	85,065	85,065	0	0.00%	[2]
Operational Income	437,000	450,000	13,000	2.97%	[3]
IDC - Revenue E&G/ICA	61,200	343,602	282,402	461.44%	[4]
Investment Income	7,650	0	(7,650)	(100.00%)	[5]
Other Income	3,500	3,500	0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 797,975</b>	<b>\$ 1,107,633</b>	<b>\$ 309,658</b>	<b>38.81%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 69,570	\$ 121,772	\$ 52,202	75.04%	[6]
Classified Salaries	115,300	117,248	1,948	1.69%	[7]
Graduate Assistants	8,800	8,786	(14)	(0.16%)	
Other Personnel	87,000	80,000	(7,000)	(8.05%)	[8]
Wage/Compensation Pool	0	2,777	2,777	100.00%	[14]
Sub-total Salaries and Wages	\$ 280,670	\$ 330,583	\$ 49,913	17.78%	
Employee Benefits	\$ 98,300	\$ 90,991	\$ (7,309)	(7.44%)	
Sub-Total Salaries, Wages & Benefits	\$ 378,970	\$ 421,574	\$ 42,604	11.24%	
Cost of Sales	\$ 20,000	\$ 30,000	\$ 10,000	50.00%	
Operating Expenses					
Supplies	\$ 15,300	\$ 15,300	\$ 0	0.00%	
Accommodations/Travel	360	500	140	38.89%	
Communication	5,580	13,580	8,000	143.37%	[9]
Repair and Maintenance	12,600	37,000	24,400	193.65%	[10]
Equipment	900	900	0	0.00%	
Non-payroll Compensation	8,100	11,100	3,000	37.04%	[11]
Other Expenses	3,145	29,939	26,794	851.96%	[12]
Sub-total Operating Expenses	\$ 45,985	\$ 108,319	\$ 62,334	135.55%	
Fixed Expenses					
General Service Charge	\$ 267,955	\$ 267,955	\$ 0	0.00%	
Renewals/Replacements	76,623	195,332	118,709	154.93%	
Repayment of loan to SRC/PFH	0	74,503	74,503	100.00%	[13]
Insurance/Other	8,442	9,950	1,508	17.86%	
Sub-total Fixed Expenses	\$ 353,020	\$ 547,740	\$ 194,720	55.16%	
<b>TOTAL EXPENSE</b>	<b>\$ 797,975</b>	<b>\$ 1,107,633</b>	<b>\$ 309,658</b>	<b>38.81%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] Per general fee guidelines for FY 2011
- [2] Funded from General Fees (Facilities) includes Debt Service (if applicable), Renewals & Replacements, and Property Insurance (at FY10 levels) future increases will be funded from operations
- [3] New multipurpose sheet of ice; new revenue opportunities
- [4] Includes E&G funding of \$47,200 and \$296,402 for revised funding agreement with Athletics for hockey operations
- [5] Investment Income is being eliminated for FY 2011
- [6] Increase includes one (vacant) Director line for anticipated increase in utilization
- [7] Salary of Accounting Clerk is split among RecWell (70%), Ice Arena (25%), and Golf Course (5%)
- [8] Ice Arena Director covered through NSLA during FY 2010
- [9] Additional advertising and programming
- [10] Increase more in line with actual maintenance costs of aging facility
- [11] Additional officiating fees (new leagues; new multipurpose sheet of ice)
- [12] Game-day expenses (Varsity Hockey)
- [13] Repayment of SRC/PFH R&R fund outlay on Ice Arena compressor (\$74,503)
- [14] FY 2011 Wage Compensation Pool of 1%

**INTERCOLLEGIATE ATHLETICS  
BUDGET FOR FY 2011  
(Fund: 23320/DCC: 490001-490999)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
General Fee-Grants-in-Aid	\$ 4,933,962	\$ 5,741,022	\$ 807,060	16.36%	[1]
General Fee-Non Grants-in-Aid	4,236,744	4,535,582	298,838	7.05%	[1]
General Fee-Facility Rental	287,055	0	(287,055)	(100.00%)	[1]
Falcon Club	400,000	400,000	0	0.00%	[2]
Conference Distribution: NCAA/MAC/CCHA	879,000	929,000	50,000	5.69%	[3]
Game Guarantees	750,000	1,225,000	475,000	63.33%	[4]
Stadium Suite	240,000	240,000	0	0.00%	[5]
Tickets: Gate/Season	1,050,000	1,469,550	419,550	39.96%	[6]
Pouring Rights	135,000	135,000	0	0.00%	
Success Challenge	209,186	209,186	0	0.00%	[7]
Title IX Support	201,151	201,151	0	0.00%	[7]
Sponsorships/Merchandising/Licensing	647,000	481,000	(166,000)	(25.66%)	[8]
Other Income	677,000	444,500	(232,500)	(34.34%)	[9]
<b>TOTAL REVENUE</b>	<b>\$ 14,646,098</b>	<b>\$ 16,010,991</b>	<b>\$ 1,364,893</b>	<b>9.32%</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract Salaries	\$ 4,185,400	\$ 4,233,780	\$ 48,380	1.16%	[10]
Classified Salaries	149,400	121,189	(28,211)	(18.88%)	[11]
Graduate Assistants	101,000	101,039	39	0.04%	[12]
Other Personnel	366,300	392,165	25,865	7.06%	[13]
Wage/Compensation Pool	0	51,651	51,651	100.00%	[15]
Sub-total Salaries and Wages	\$ 4,802,100	\$ 4,899,824	\$ 97,724	2.04%	
Employee Benefits	\$ 1,389,500	\$ 1,449,528	\$ 60,028	4.32%	[14]
Sub-Total Salaries, Wages & Benefits	\$ 6,191,600	\$ 6,349,352	\$ 157,752	2.55%	
Operating Expenses					
Supplies/Athletic Equipment	\$ 519,200	\$ 689,325	\$ 170,125	32.77%	[16]
Airfare/Lodging/Meals/Team Travel	1,521,800	1,797,742	275,942	18.13%	[17]
Other Travel	0	0	0	0.00%	
Communications	600,400	595,651	(4,749)	(0.79%)	
Rentals	312,800	369,305	56,505	18.06%	[18]
Repair & Maintenance	102,800	77,510	(25,290)	(24.60%)	[19]
Game Guarantees	436,000	254,000	(182,000)	(41.74%)	[20]
Grants-In-Aid	5,184,000	5,462,511	278,511	5.37%	[21]
Medical Insurance	88,000	112,000	24,000	27.27%	[22]
Non-employee Compensation	270,300	299,575	29,275	10.83%	[23]
Other Expenses	159,400	160,000	600	0.38%	[24]
Sub-total Operating Expenses	\$ 9,194,700	\$ 9,817,619	\$ 622,919	6.77%	
<b>TOTAL EXPENSE</b>	<b>\$ 15,386,300</b>	<b>\$ 16,166,971</b>	<b>\$ 780,671</b>	<b>5.07%</b>	
Revenue Over/(Under) Expense	<u>\$ (740,202)</u>	<u>\$ (155,980)</u>	<u>\$ 584,222</u>	<u>(78.93%)</u>	

**INTERCOLLEGIATE ATHLETICS  
BUDGET FOR FY 2011  
(Fund: 23320/DCC: 490001-490999)**

	GENERAL		NON-REVENUE SPORTS		REVENUE SPORTS	
	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET
	<b>REVENUE:</b>					
General Fee-Grants-in-Aid	\$ 0	\$ 0	\$ 2,639,746	\$ 2,821,735	\$ 2,294,216	\$ 2,640,776
General Fee-Non Grants-in-Aid	4,236,744	4,535,582	0	0	0	0
General Fee-Facility Rental	287,055	0	0	0	0	0
Grant in Aid Funding	0	278,511	0	0	0	0
Falcon Club	400,000	400,000	0	0	0	0
Conference Distribution: NCAA/MAC/CCHA	0	0	0	0	879,000	929,000
Game Guarantees	0	0	0	0	750,000	1,225,000
Stadium Suite	0	0	0	0	240,000	240,000
Tickets: Gate/Season	0	0	71,500	107,000	978,500	1,362,550
Pouring Rights	135,000	135,000	0	0	0	0
Success Challenge	209,186	209,186	0	0	0	0
Title IX Support	201,151	201,151	0	0	0	0
Sponsorships/Merchandising/Licensing	647,000	481,000	0	0	0	0
Other Income	610,500	444,500	6,000	0	60,500	0
<b>TOTAL REVENUE</b>	<b>\$ 6,726,636</b>	<b>\$ 6,684,930</b>	<b>\$ 2,717,246</b>	<b>\$ 2,928,735</b>	<b>\$ 5,202,216</b>	<b>\$ 6,397,326</b>
<b>EXPENSE:</b>						
Employee Compensation						
Contract Salaries	\$ 1,365,594	\$ 1,348,673	\$ 1,228,698	\$ 1,293,898	\$ 1,591,108	\$ 1,591,209
Classified Salaries	149,400	121,189	0	0	0	0
Graduate Assistants	101,000	101,039	0	0	0	0
Other Personnel	355,920	392,165	0	0	10,380	0
Wage/Compensation Pool	0	51,651	0	0	0	0
Sub-total Employee Compensation	\$ 1,971,914	\$ 2,014,717	\$ 1,228,698	\$ 1,293,898	\$ 1,601,488	\$ 1,591,209
Staff Benefits	\$ 495,807	\$ 498,552	\$ 393,821	\$ 410,276	\$ 499,872	\$ 540,700
Operating Expenses						
Supplies/Athletic Equipment	\$ 135,985	\$ 207,800	\$ 111,415	\$ 138,525	\$ 271,800	\$ 343,000
Airfare/Lodging/Meals/Team Travel	138,350	144,900	637,960	658,628	745,490	994,214
Other Travel	0	0	0	0	0	0
Communications	512,197	502,185	46,241	47,262	41,962	46,204
Rentals	308,300	364,805	4,500	4,500	0	0
Repair & Maintenance	44,480	40,010	13,400	11,500	44,920	26,000
Game Guarantees	0	0	2,000	0	434,000	254,000
Grants-In-Aid	250,038	230,000	2,639,746	2,755,235	2,294,216	2,477,276
Medical Insurance	88,000	112,000	0	0	0	0
Non-employee Compensation	59,050	57,300	68,900	84,100	142,350	158,175
Other Expenses	0	160,000	0	0	0	0
Stadium Debt/Scoreboard	159,400	0	0	0	0	0
Utilities (Sebo)	0	0	0	0	0	0
Repay Loans (\$406,675)	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
Sub-total Operating Expenses	\$ 1,695,800	\$ 1,819,000	\$ 3,524,162	\$ 3,699,750	\$ 3,974,738	\$ 4,298,869
<b>TOTAL EXPENSE</b>	<b>\$ 4,163,521</b>	<b>\$ 4,332,269</b>	<b>\$ 5,146,681</b>	<b>\$ 5,403,924</b>	<b>\$ 6,076,098</b>	<b>\$ 6,430,778</b>

**Intercollegiate Athletics Notes:**

- [1] General Fee dollars include a 3% increase per FY 2011 guidelines. Also reflects changes in budget method for activities associated with the Ice Arena, marketing and parking. See note [8].
- [2] No change projected for FY 2011.
- [3] Stable funds for NCAA distributions and MAC allocations. Annually fluctuating distributions (roughly \$129,000) from NCAA Student Op Fund, Academic Enhancement Fund, Basketball Distribution, Grant-in-aid Distribution, and Sport Sponsorship.
- [4] Game Guarantees: \$800K from Michigan; \$200K from Troy; \$150K from Tulsa; \$75K from MBB game.
- [5] No change anticipated.
- [6] Anticipated increase in attendance in connection with BGSU's year long Centennial Celebration.
- [7] Summer School / Post Eligibility (formerly Success Challenge), \$209,186; Title IX \$201,151.
- [8] Reduce \$176K for sponsorship dollars allocated to Ice Arena (proposed FY 2011); Variance between approved and projected FY 2010 reflects (1) a change in online merchandise sales - from CBA Sports-Line website to ICS Side Arm website (design flexibility reduction); (2) sponsorship reflects rights fee; (3) Licensing fee reduction related to decreased merchandise sales.
- [9] Moved Special Opp to Distribution line (approx. \$129,000); Meal refund will continue through FY 2011 from BGSU Dining (approx. \$60,000/semester).
- [10] Increases for Football Asst. salary pool and Clawson's market adjustment due January 2011, increase hockey coach salary, and assistants pool.
- [11] Changed a classified position from 12-month to 9-month; periods of time with personnel rotating in and out of the 9-month position.
- [12] Budget for GA's includes those that were funded by other areas to support Student Athlete Services, Increase position for Hockey Operations Asst.
- [13] Includes PT classified, supplemental payments, student employment, and NSLA's.
- [14] Per FY 2011 Guidelines.
- [15] FY 2011 Wage Compensation Pool of 1%.
- [16] Increase equipment line items for football and hockey. Also more accurately reflects previous FY experience (range: 4 year low in 2007 of \$686,000 to 4-year high in FY 2006 of \$983,000).
- [17] Reflects increase in FY 2011 with football travel requiring three charter flights; Pre-season housing expenses of \$75,000.
- [18] FY 2011 increase to Ice Arena for ice time: from \$14,000 to \$70,400.
- [19] Fewer courtesy vehicles.
- [20] FY 2010: Two large payouts in football Boise and Troy; plus MBB and WBB  
FY 2011: Marshall \$200,000; MBB \$40,000; Hockey \$4,000; WBB \$2,000
- [21] Increase to tuition, room, board, and out-of-state tuition.
- [22] Increase in premium to \$112K.
- [23] Annual increase in officials fees for selected sports.
- [24] No change to internal loan payments; line item also includes credit card fees, subscriptions and books, taped filmed programs, and reference books.



**OTHER FIELDS AND FACILITIES  
BUDGET FOR FY 2011  
(Fund: 23350/DCC: 485100)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 282,136	\$ 290,600	\$ 8,464	3.00%	[1]
Other Income	3,542	5,000	1,458	41.16%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 285,678</b>	<b>\$ 295,600</b>	<b>\$ 9,922</b>	<b>3.47%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 30,100	\$ 24,500	\$ (5,600)	(18.60%)	[3]
Classified Salaries	111,594	111,594	0	0.00%	[4]
Other Personnel	22,250	32,750	10,500	47.19%	[6]
Wage/Compensation Pool	0	1,837	1,837	100.00%	[5]
Sub-total Salaries and Wages	\$ 163,944	\$ 170,681	\$ 6,737	4.11%	
Employee Benefits	\$ 52,194	\$ 49,957	\$ (2,237)	(4.29%)	
Sub-Total Salaries, Wages & Benefits	\$ 216,138	\$ 220,638	\$ 4,500	2.08%	
Operating Expenses					
Supplies	\$ 54,640	\$ 60,162	\$ 5,522	10.11%	[7]
Accommodations/Travel	0	0	0	0.00%	
Communication	1,300	1,300	0	0.00%	
Repair and Maintenance	10,000	12,000	2,000	20.00%	
Equipment	3,000	1,500	(1,500)	(50.00%)	[8]
Non-payroll compensation	0	0	0	0.00%	
Other Expenses	0	0	0	0.00%	
Sub-total Operating	\$ 68,940	\$ 74,962	\$ 6,022	8.74%	
Fixed Expenses					
General Service Charge	\$ 0	\$ 0	\$ 0	0.00%	
Facility Charge	0	0	0	0.00%	
Renewals/Replacements	0	0	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance/Other	600	0	(600)	(100.00%)	
Sub-total Fixed Expenses	\$ 600	\$ 0	\$ (600)	(100.00%)	
<b>TOTAL EXPENSE</b>	<b>\$ 285,678</b>	<b>\$ 295,600</b>	<b>\$ 9,922</b>	<b>3.47%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] Per FY 2011 budget guidelines
- [2] OFF charges a reimbursable fee for all outside contracts (OHSAA, Globetrotters, camps, etc.)
- [3] Reflects 35% of Associated Director's salary
- [4] No Change from FY 2010
- [5] FY 2011 Wage Compensation Pool of 1%
- [6] Increase student employee hours
- [7] Anticipation of rising cost of fuel and fertilizer/chemicals for fields
- [8] No major purchases anticipated

**RECREATIONAL SPORTS AND WELLNESS  
BUDGET FOR FY 2011**

(Includes Student Recreation Center, Field House,  
Intramurals/Club Sports, Outdoor Program, Outdoor Maintenance)  
(Fund: 23450/DCC: 460100-465400; 245730-245740)

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 1,768,427	\$ 1,821,480	\$ 53,053	3.00%	
General Fee (Facilities)	454,873	460,959	6,086	1.34%	[1]
Operational Income	713,000	722,000	9,000	1.26%	
IDC Revenue E&G /ICA	311,154	311,154	0	0.00%	[2]
Investment Income	41,820	0	(41,820)	(100.00%)	[2A]
Other Income	7,800	7,800	0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 3,297,074</b>	<b>\$ 3,323,393</b>	<b>\$ 26,319</b>	<b>0.80%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 570,679	\$ 561,661	\$ (9,018)	(1.58%)	
Classified Salaries	362,677	343,444	(19,233)	(5.30%)	
Graduate Assistants	54,913	43,930	(10,983)	(20.00%)	[3]
Other Personnel	405,751	427,000	21,249	5.24%	[4]
Wage/Compensation Pool	0	11,841	11,841	100.00%	[9]
Subtotal Salaries and Wages	\$ 1,394,020	\$ 1,387,876	\$ (6,144)	(0.44%)	
Employee Benefits	\$ 390,437	\$ 336,101	\$ (54,336)	(13.92%)	
Sub-Total Salaries, Wages & Benefits	\$ 1,784,457	\$ 1,723,977	\$ (60,480)	-3.39%	
Purchase for Resale	\$25,000	\$24,000	(\$1,000)	(4.00%)	
Operating Expenses					
Supplies	65,000	69,500	4,500	6.92%	
Accommodations/Travel	22,620	31,500	8,880	39.26%	[5]
Communications	37,200	29,500	(7,700)	(20.70%)	
Maintenance & Repair	15,300	28,000	12,700	83.01%	[6]
Equipment	10,170	9,500	(670)	(6.59%)	
Non-payroll Compensation	2,700	5,700	3,000	111.11%	
Other Expenses	9,744	15,705	5,961	61.18%	[7]
Utilities	768,900	755,000	(13,900)	(1.81%)	
Sub-total Operating Expenses	\$ 931,634	\$ 944,405	\$ 12,771	1.37%	
Fixed Expenses					
General Service Charge	\$ 101,110	\$ 101,110	\$ 0	0.00%	
Univ. Employee Payout	0	8,550	8550	100.00%	[8]
Renewals & Replacements	213,150	273,542	60,392	28.33%	
Debt Service	211,871	211,871	0	0.00%	
Insurance/Other	29,852	35,938	6,086	20.39%	
Sub-total Fixed Expenses	\$ 555,983	\$ 631,011	\$ 75,028	13.49%	
<b>TOTAL EXPENSE</b>	<b>\$ 3,297,074</b>	<b>\$ 3,323,393</b>	<b>\$ 26,319</b>	<b>0.80%</b>	
Revenue Over/(Under) Expense	\$ -	\$ -	\$ -	0.00%	

**Notes:**

- [1] Funded from General Fee (Facilities) includes Debt Service (if applicable). Renewals & Replacements, and Property Insurance at FY 2010 levels; Increases for FY 2011 will be funded through operations.
- [2] Includes E&G funding for \$215,094 and 36,000 from ICA
- [2A] Investment income has been eliminated for FY 2011
- [3] Elimination of 2.5 graduate assistants' positions for FY 2011
- [4] Increased student employment
- [5] Additional revenue generating Outdoor Program trips
- [6] The Maintenance & Repairs budget has been increased for FY 2011 to be more in line with actual costs of aging facilities
- [7] More closely reflects actual cost experience for credit cards fees, GA general fees waived, leased equipments transfers, etc.
- [8] Reflects first year of election to expense University Employee Separation Program expenses over three years
- [9] FY 2011 Wage Compensation Pool of 1%

**STADIUM OPERATIONS**  
(Includes Sebo Center Operation)  
**BUDGET FOR FY 2011**  
(Fund: 23430/DCC: 562520, 563250, 245720)

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 21,984	\$ 22,644	\$ 660	3.00%	[1]
General Fee (Debt Svc.)	285,903	229,603	(56,300)	(19.69%)	
Rental Income	237,055	258,226	21,171	8.93%	
Investment Income	4,000	0	(4,000)	(100.00%)	[2]
Other Income	0	0	0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 548,942</b>	<b>\$ 510,473</b>	<b>\$ (38,469)</b>	<b>(7.01%)</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 0	\$ 0	\$ 0	0.00%	
Classified / Hourly	57,812	69,212	11,400	19.72%	
Wage/Compensation Pool	0	692	692	100.00%	[3]
Sub-total Salaries & Wages	\$ 57,812	\$ 69,904	\$ 12,092	20.92%	
Employee Benefits	\$ 15,394	\$ 16,435	\$ 1,041	0.00%	
Sub-Total Salaries, Wages & Benefits	\$ 73,206	\$ 86,339	\$ 13,133	17.94%	
Operating Expenses					
Supplies	\$ 24,928	\$ 24,928	\$ 0	0.00%	
Travel	0	0	0	0.00%	
Information and Communication	0	0	0	0.00%	
Repairs and Maintenance	35,926	35,926	0	0.00%	
Purchase for Resale	0	0	0	0.00%	
Equipment	2,445	2,445	0	0.00%	
Supplemental Staffing	0	0	0	0.00%	
Utilities	90,000	90,000	0	0.00%	
Other Expenses	0	0	0	0.00%	
Sub-total Operating	\$ 153,299	\$ 153,299	\$ 0	0.00%	
Fixed Expenses					
General Service Charge	\$ 41,231	\$ 41,231	\$ 0	0.00%	
Renewals/Replacements	43,505	0	(43,505)	(100.00%)	
Debt Service	222,444	214,347	(8,097)	0.00%	
Insurance/Other	15,257	15,257	0	0.00%	
Sub-total Fixed Expenses	\$ 322,437	\$ 270,835	\$ (51,602)	(16.00%)	
<b>TOTAL EXPENSE</b>	<b>\$ 548,942</b>	<b>\$ 510,473</b>	<b>\$ (38,469)</b>	<b>(7.01%)</b>	
Revenue Over/(Under) Expense	\$ 0	\$ (0)	\$ (0)	0.00%	

**Notes:**

- [1] Per FY 2011 Guidelines
- [2] Investment Income phased out in FY 2010
- [3] FY 2011 Wage Compensation Pool of 1%

**STUDENT HEALTH SERVICE and BUILDING OPERATIONS  
BUDGET FOR FY 2011  
(Fund: 23410/DCC: 457100-457320, 562400, 563400, 245600)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 1,594,584	\$ 1,642,422	\$ 47,838	3.00%	
General Fee (Debt. Svc.)	20,815	0	(20,815)	-100.00%	
Charges	2,740,000	2,640,000	(100,000)	-3.65%	[1]
Other Income	200,000	199,780	(220)	-0.11%	
<b>TOTAL REVENUE</b>	<b>\$ 4,555,399</b>	<b>\$ 4,482,202</b>	<b>\$ (73,197)</b>	<b>-1.61%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 1,227,300	\$ 1,096,619	\$ (130,681)	-10.65%	
Classified Salaries	587,800	596,465	8,665	1.47%	
Student Employees	0	18,900	18,900	100.00%	[2]
Wage/Compensation Pool	0	22,857	22,857	100.00%	[3]
Temporary Employment	193,750	180,848	(12,902)	-6.66%	
Sub-total Salaries and Wages	\$ 2,008,850	\$ 1,915,689	\$ (93,161)	-4.64%	
Employee Benefits	\$ 652,400	\$ 589,288	(63,112)	-9.67%	
Sub-Total Salaries, Wages & Benefits	\$ 2,661,250	\$ 2,504,977	\$ (156,273)	-6.24%	
Purchases for Resale	\$ 1,229,800	\$ 1,200,000	\$ (29,800)	-2.42%	[4]
Operating Expenses					
Supplies	\$ 117,600	\$ 140,000	\$ 22,400	19.05%	[5]
Accommodations/Travel	10,000	10,000	0	0.00%	
Information/Communication	39,200	39,200	0	0.00%	
Repair and Maintenance	40,000	40,000	0	0.00%	
Equipment	15,000	15,000	0	0.00%	
Non-payroll Compensation	260,000	257,932	(2,068)	-0.80%	[6]
Other Expenses	33,200	41,840	8,640	26.02%	
Sub-total Operating	\$ 515,000	\$ 543,972	\$ 28,972	5.63%	
Fixed Expenses					
General Service Charge	\$ 87,710	\$ 87,710	\$ 0	0.00%	
Renewals/Replacements	31,755	63,510	31,755	100.00%	[7]
Debt Service	0	0	0	0.00%	
Insurance/Other	29,884	30,781	897	3.00%	
Sub-total Fixed Expenses	\$ 149,349	\$ 182,001	\$ 32,652	21.86%	
<b>TOTAL EXPENSE</b>	<b>\$ 4,555,399</b>	<b>\$ 4,430,950</b>	<b>\$ (124,449)</b>	<b>-2.73%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 51,252	\$ 51,252	100.00%	

**Notes:**

- [1] Actual income results averaged \$2.3 million between FY 2006 and FY 2009. FY 2010 activity is up in all categories. FY 2011 will benefit (financially) from income related to increased patient visits.
- [2] Additional student workers supporting registration and medical records plus the addition of one student intern for next year to handle health education.
- [3] FY 2011 Wage Compensation Pool of 1%.
- [4] Includes drug and over the counter item cost, laboratory reference lab contract cost (reduced \$40,000 due to aggressive use of GPO contracts by Lab Manager) and cost of psychiatrist.
- [5] Four-year average (FY 2006 - FY 2009) spent on supplies is over \$176,000. Approx. 18% less spent on supplies in the first six months of FY 2010 (\$94,000) than the first six months of FY 2009 (\$114,000). Additional request reflects anticipated expenses and are more in line with actual results.
- [6] The reduction in payments to Highland Campus Health Group for laboratory service negotiated in June of 2009 is included in calculation. Increased activity will increase payments but at a lower rate of increase.
- [7] Increased 100% for next year to start the process of increasing reserves for replacement (renovated) facility. It is anticipated the R&R will go up an additional 100% in FY 2012.

**BOWEN-THOMPSON STUDENT UNION  
BUDGET FOR FY 2011  
(Fund: 23300/DCC: 455100-455200; 245620)**

	<b>FY 2010 RESTATED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee (Operating)	\$ 854,664	\$ 880,304	\$ 25,640	3.00%	[1]
General Fee (Facilities)	2,684,662	2,687,602	2,940	0.11%	[2]
Operational	1,176,000	1,095,000	(81,000)	(6.89%)	[3]
IDC Revenue (E & G)	132,800	132,800	0	0.00%	
Other Income	277,100	359,863	82,763	29.87%	[4]
<b>TOTAL REVENUE</b>	<b>\$ 5,125,226</b>	<b>\$ 5,155,569</b>	<b>\$ 30,343</b>	<b>0.59%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 343,819	\$ 306,597	\$ (37,222)	(10.83%)	
Classified Staff	506,948	488,872	(18,076)	(3.57%)	
Graduate Assistants	8,786	0	(8,786)	(100.00%)	[5]
Other Personnel	430,000	425,200	(4,800)	(1.12%)	
Wage/Compensation Pool	0	10,601	10,601	100.00%	[8]
Sub-total Salaries and Wages	\$ 1,289,553	\$ 1,231,270	\$ (58,283)	(4.52%)	
Employee Benefits	\$ 303,560	\$ 311,348	\$ 7,788	2.57%	
Sub-Total Salaries, Wages & Benefits	\$ 1,593,113	\$ 1,542,618	\$ (50,495)	(3.17%)	
Operating Expenses					
Supplies	\$ 120,000	\$ 90,700	\$ (29,300)	(24.42%)	[5]
Accommodations/Travel	6,000	6,000	0	0.00%	
Information/Communication	41,000	32,000	(9,000)	(21.95%)	[5]
Repairs/Maintenance	44,000	44,000	0	0.00%	
Utilities	525,400	603,500	78,100	14.86%	[6]
Equipment	15,500	25,600	10,100	65.16%	
Non-Employee Compensation	14,000	0	(14,000)	(100.00%)	
Scholarships	0	0	0	0.00%	
Other Expenses	10,461	12,250	1,789	17.10%	
Sub-total Operating Expenses	\$ 776,361	\$ 814,050	\$ 37,689	4.85%	
Fixed Expenses					
General Service Charge	\$ 169,090	\$ 169,090	\$ 0	0.00%	
Univ Employee Separation Program	0	40,000	40,000	100.00%	[7]
Renewals/Replacements	252,000	252,000	0	0.00%	
Debt Service	2,296,022	2,296,022	0	0.00%	
Insurance/Other	38,640	41,789	3,149	8.15%	
Sub-total Fixed Expenses	\$ 2,755,752	\$ 2,798,901	\$ 43,149	1.57%	
<b>TOTAL EXPENSE</b>	<b>\$ 5,125,226</b>	<b>\$ 5,155,569</b>	<b>\$ 30,343</b>	<b>0.59%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] Per FY 2011 budget guidelines
- [2] Funded from General Fees (Facilities) includes Debt Service (if applicable), Renewals & Replacements, and Property Insurance (at FY 2010 levels); future increases will be funded from operations.
- [3] Includes \$350,000 from UDS, \$676,000 from Bookstore, and \$69,000 from Wendy's (Note: decrease is the result of the change in (student) meal plan policy for Wendy's).
- [4] Increased/new revenue anticipated for conference related activities: room rentals, AV, Misc; and for bank RFP (net of existing ATM rental).
- [5] Elimination of all programming dollars, including GA position, supplies, and associated travel.
- [6] Estimated 3.7% increase over FY 2010 projected (\$582,000)
- [7] Reflects election to expense University Employee Separation Program expenses over one year for each employee
- [8] FY 2011 Wage Compensation Pool of 1%

A decorative graphic on the right side of the page features three overlapping circles in shades of blue, arranged vertically. A thin blue line runs diagonally from the top left towards the bottom right, passing behind the circles. A vertical blue line is positioned on the left side of the page, to the left of the main text.

# **APPROVED FY 2011 RESIDENCE AND DINING HALL BUDGETS**

Approved by Board of Trustees

Prepared by the Office of Finance and Administration  
June 25, 2010

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## **OVERVIEW OF RESIDENCE & DINING HALL BUDGET FY 2011**

### **Residence Hall Budget**

Residence hall occupancy is projected for budgeting purposes to be 50 for Summer Semester, 2010; 5,723 for Fall Semester, 2010; and 5,350 for Spring Semester, 2011. These occupancy levels reflect an increase of 273 rooms for the academic year in recognition of the projected enrollment increase. The remaining residence halls provide a maximum occupancy of 6,070.

The residence hall budget is built on the room rental increase approved by the Board of Trustees on February 26, 2010. The standard double room rate will be \$2,280 per semester, an increase of \$65/semester or 2.93%. All room rental rates have been reviewed in an attempt to equalize rates that are economically justifiable.

Following the Board's February 26, 2010 meeting, demand for beds for the fall 2010 semester has continued to increase. The board will be asked to approve room rates for triples and quads, something that has not been utilized for a number of years. These rates will be needed should bed demand continue to rise and necessitate adding additional capacity.

The option for residents to utilize a 12-month contract, available in specifically identified standard and suite style housing, will continue for FY 2011. This option offers the ability to provide "break" housing.

### **Residential Computing Connection**

The residential computing connection budget is built on the technology fee of \$95 (decrease of 5% or \$5 for FY 2011) per semester. This fee is assessed to each residential student to support the residential computing requirements within each residence hall and leased apartment.

### **Dining Services**

Dining Services semester meal plan contracts are projected to total 10,936, approximately 159 more than last year.

Dining Services will continue its policy to eliminate student meal plan rollover from year to year. This policy requires that all meal plan balances to expire on the last day of spring semester 2011. Students will be required to use their meal plan balance before that date. All balances in student meal plans on that date will expire and be forfeited. Refunds cannot be offered on unused meal plan balances.

The proposed policy allows for meal plan balances to carryover from fall to spring semester only. Summer semester meal plan balances would forfeit on the last date of summer semester.



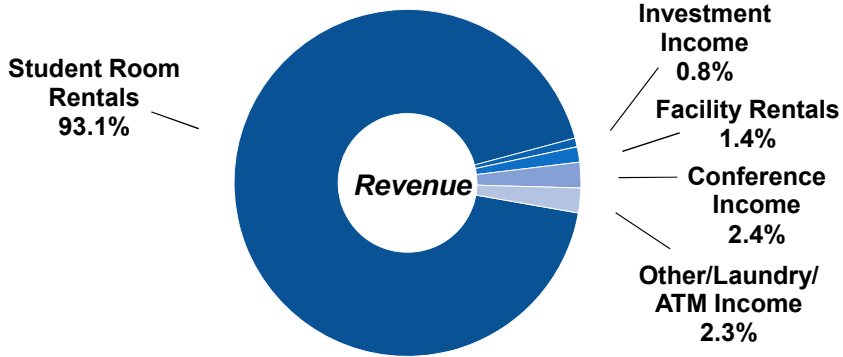
Base Cost of Higher Education-Sorted by FY 2010 TOTAL COST						
ORIGINAL						
No.	Four-Year Public Colleges	Tuition	General Fees	Total Tuition & Fees	Room & Board	FY2010 Total Cost
1	Shawnee State University	\$5,184	\$948	\$6,132	\$7,072	\$13,204
2	Central State University	\$2,890	\$2,404	\$5,294	\$7,920	\$13,214
3	Youngstown State University	\$5,598	\$1,356	\$6,954	\$7,400	\$14,354
4	Wright State University	\$6,063	\$1,470	\$7,533	\$7,590	\$15,123
5	Cleveland State University	\$6,858	\$1,112	\$7,970	\$7,794	\$15,764
6	<b>BGSU</b>	<b>\$7,909</b>	<b>\$1,309</b>	<b>\$9,218</b>	<b>\$7,310</b>	<b>\$16,528</b>
7	Kent State University	\$7,274	\$1,452	\$8,726	\$7,940	\$16,666
8	Ohio State University	\$7,983	\$696	\$8,679	\$8,409	\$17,088
9	University of Akron	\$7,218	\$1,394	\$8,612	\$8,697	\$17,309
10	University of Toledo	\$6,816	\$1,250	\$8,066	\$9,478	\$17,544
11	Ohio University	\$7,368	\$1,605	\$8,973	\$9,141	\$18,114
12	University of Cincinnati	\$7,896	\$1,503	\$9,399	\$9,702	\$19,101
13	Miami University	\$9,900	\$1,722	\$11,622	\$9,458	\$21,080
	<b>Sorted by FY 2010 Total Cost</b>					
	<b>Note: Reflects the tuition &amp; fee increases, where applicable</b>					

Cost of Higher Education									
BGSU Proposed FY 2011 Rates - Other Institutions FY 2010 Rates									
No.	Four-Year Public Colleges	Tuition	General Fees	Total Tuition & Fees	Room & Board	FY2011 Total Cost	FY2010 Total Cost	Dollar ▲ 2010 to 2011	% ▲ 2010 to 2011
1	Shawnee State University	\$5,184	\$948	\$6,132	\$7,072	\$13,204	<b>\$13,204</b>	\$0	0.00%
2	Central State University	\$2,890	\$2,404	\$5,294	\$7,920	\$13,214	<b>\$13,214</b>	\$0	0.00%
3	Youngstown State University	\$5,598	\$1,356	\$6,953	\$7,400	\$14,353	<b>\$14,353</b>	\$0	0.00%
4	Wright State University	\$6,063	\$1,470	\$7,533	\$7,590	\$15,123	<b>\$15,123</b>	\$0	0.00%
5	Cleveland State University	\$6,858	\$1,112	\$7,970	\$7,794	\$15,764	<b>\$15,764</b>	\$0	0.00%
6	Kent State University	\$7,274	\$1,452	\$8,726	\$7,940	\$16,666	<b>\$16,666</b>	\$0	0.00%
7	Ohio State University	\$7,983	\$696	\$8,679	\$8,409	\$17,088	<b>\$17,088</b>	\$0	0.00%
8	<b>BGSU **</b>	<b>\$8,322</b>	<b>\$1,382</b>	<b>\$9,704</b>	<b>\$7,510</b>	<b>\$17,214</b>	<b>\$16,528</b>	<b>\$686</b>	<b>4.15%</b>
9	University of Akron	\$7,218	\$1,394	\$8,612	\$8,697	\$17,309	<b>\$17,309</b>	\$0	0.00%
10	University of Toledo	\$6,816	\$1,250	\$8,066	\$9,478	\$17,544	<b>\$17,544</b>	\$0	0.00%
11	Ohio University	\$7,368	\$1,605	\$8,973	\$9,141	\$18,114	<b>\$18,114</b>	\$0	0.00%
12	University of Cincinnati	\$7,896	\$1,503	\$9,399	\$9,702	\$19,101	<b>\$19,101</b>	\$0	0.00%
13	Miami University	\$9,900	\$1,722	\$11,622	\$9,458	\$21,080	<b>\$21,080</b>	\$0	0.00%
	<b>** BGSU Assumptions</b>								
	<b>Represents FY 2011 Proposed Rates</b>				<b>Annual</b>				
	<b>Room Revenue based on 2.93% increase</b>				<b>\$4,560</b>				
	<b>UDS based on 2.43% increase</b>				<b>\$2,950</b>				
					<b>\$7,510</b>				
	<b>Sorted by FY 2011 Total Cost</b>								

BGSU Proposed FY 2011 Rates									
Other Institutions at 3% Increase Room & Board over FY 2010 Rates									
No.	Four-Year Public Colleges	Tuition	General Fees	Total Tuition & Fees	Room & Board	Projected FY 2011 Total Cost	FY 2010 Total Cost	Dollar ▲ 2010 to 2011	% ▲ 2010 to 2011
1	Shawnee State University	\$5,184	\$948	\$6,132	\$7,284	\$13,416	<b>\$13,204</b>	\$212	1.61%
2	Central State University	\$2,890	\$2,404	\$5,294	\$8,158	\$13,452	<b>\$13,214</b>	\$238	1.80%
3	Youngstown State University	\$5,598	\$1,356	\$6,954	\$7,622	\$14,576	<b>\$14,354</b>	\$222	1.55%
4	Wright State University	\$6,063	\$1,470	\$7,533	\$7,818	\$15,351	<b>\$15,123</b>	\$228	1.51%
5	Cleveland State University	\$6,858	\$1,112	\$7,970	\$8,028	\$15,998	<b>\$15,764</b>	\$234	1.48%
6	Kent State University	\$7,274	\$1,452	\$8,726	\$8,178	\$16,904	<b>\$16,666</b>	\$238	1.43%
7	<b>BGSU **</b>	<b>\$8,322</b>	<b>\$1,382</b>	<b>\$9,704</b>	<b>\$7,510</b>	<b>\$17,214</b>	<b>\$16,528</b>	<b>\$686</b>	<b>4.15%</b>
8	Ohio State University	\$7,983	\$696	\$8,679	\$8,661	\$17,340	<b>\$17,088</b>	\$252	1.48%
9	University of Akron	\$7,218	\$1,394	\$8,612	\$8,958	\$17,570	<b>\$17,309</b>	\$261	1.51%
10	University of Toledo	\$6,816	\$1,250	\$8,066	\$9,762	\$17,828	<b>\$17,544</b>	\$284	1.62%
11	Ohio University	\$7,368	\$1,605	\$8,973	\$9,415	\$18,388	<b>\$18,114</b>	\$274	1.51%
12	University of Cincinnati	\$7,896	\$1,503	\$9,399	\$9,993	\$19,392	<b>\$19,101</b>	\$291	1.52%
13	Miami University	\$9,900	\$1,722	\$11,622	\$9,742	\$21,364	<b>\$21,080</b>	\$284	1.35%
	<b>** BGSU Assumptions</b>								
	<b>Represents FY 2011 Proposed Rates</b>								
	<b>Room Revenue based on 2.93% increase</b>				<b>\$4,560</b>				
	<b>UDS based on 2.43% increase</b>				<b>\$2,950</b>				
					<b>\$7,510</b>				
	<b>All other institutions based on 3% Room and Board increase</b>				<b>3%</b>				
	<b>Sorted by FY 2011 Total Cost</b>								

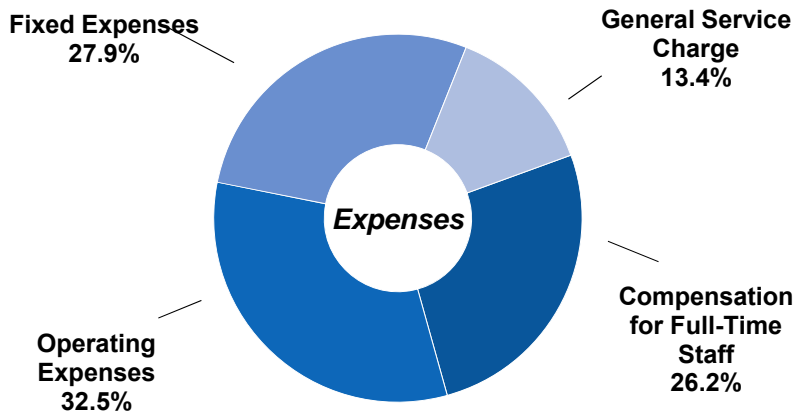
**BGSU Residence Halls Budget  
FY 2011**

**Grand Total \$29,076,348**



Revenue Source	Budget	Percentage
Student Room Rentals	\$27,056,960	93.1%
Investment Income	\$243,320	0.8%
Facility Rentals	\$409,068	1.4%
Conference Income	\$700,000	2.4%
Other/Laundry/ATM Income	\$667,000	2.3%
<b>Total</b>	<b>\$29,076,348</b>	<b>100.0%</b>

**Grand Total \$27,908,612**



Expense	Budget	Percentage
Compensation for Full-Time Staff	\$7,320,101	26.2%
Operating Expenses	\$9,058,640	32.5%
Fixed Expenses	\$7,795,194	27.9%
General Service Charge	\$3,734,677	13.4%
<b>Total</b>	<b>\$27,908,612</b>	<b>100.0%</b>

**RESIDENCE HALLS BUDGET**

FY 2011

(Fund: 20000/DCC: 245210-245490; 440100-440490; 442100-444350; 449100-449350, 562000-563350)

Fund: 20100/DCC: 411100-411555; 440130-440408; 442500-449350)

	FY 2010 Approved BUDGET	FY 2011 Proposed BUDGET	\$ INC.	%	BUDGET NOTE
<b>Revenue:</b>					
Student Room Rentals	\$ 26,071,763	\$ 27,056,960	\$ 985,197	3.8%	[1]
Investment Income	486,645	243,320	(243,325)	-50.0%	[2]
Facility Rentals	409,068	409,068	0	0.0%	[3]
Conference Income	674,000	700,000	26,000	3.9%	[5]
Other/Laundry/ATM Income	660,000	667,000	7,000	1.1%	[4]
<b>TOTAL REVENUE</b>	<b>\$ 28,301,476</b>	<b>\$ 29,076,348</b>	<b>\$ 774,872</b>	<b>2.7%</b>	
<b>Expense:</b>					
Salaries and Wages					
Contract	\$ 1,371,959	\$ 1,352,561	\$ (19,398)	-1.4%	[6]
Classified Staff	2,649,373	2,572,496	(76,877)	-2.9%	[7]
Graduate Assistants	201,806	201,806	0	0.0%	
Resident Advisors	137,360	137,360	0	0.0%	[8]
Other Personnel	1,164,586	1,163,990	(596)	-0.1%	
Wage/Compensation Pool	0	51,085	51,085	100.0%	[9]
Subtotal Employee Compensation	\$ 5,525,084	\$ 5,479,298	\$ (45,786)	-0.8%	
Employee Benefits	\$ 1,874,499	\$ 1,840,803	\$ (33,696)	-1.8%	
Sub-total Salaries, Wages and Benefits	\$ 7,399,583	\$ 7,320,101	\$ (79,482)	-1.1%	
Operating Expenses					
Supplies	\$ 613,207	\$ 575,207	\$ (38,000)	-6.2%	[10]
Accommodations/Travel	220,500	266,500	46,000	20.9%	[11]
Communications	310,394	315,394	5,000	1.6%	
Maintenance & Repair (Building)	720,000	860,000	140,000	19.4%	[12]
Maintenance & Repair (Equipment)	393,658	458,658	65,000	16.5%	
Equipment	731,196	511,196	(220,000)	-30.1%	
Non-Payroll Compensation	114,832	113,832	(1,000)	-0.9%	
Other Expenses	216,254	219,253	2,999	1.4%	
Tuition/Room & Board/Scholarships	1,889,321	1,946,600	57,279	3.0%	[13]
Leased Residences	186,989	27,000	(159,989)	-85.6%	[14]
Student Cable TV	352,000	335,000	(17,000)	-4.8%	[15]
Utilities	3,613,133	3,217,000	(396,133)	-11.0%	[16]
Laundry	200,760	213,000	12,240	6.1%	[17]
Subtotal Operating Expenses	\$ 9,562,244	\$ 9,058,640	\$ (503,604)	-5.3%	
Fixed Expenses					
General Service Charge	\$ 3,734,677	\$ 3,734,677	\$ -	0.0%	
ITS Telecomm Charge	850,000	425,000	(425,000)	-50.0%	[18]
Property Insurance	217,067	223,583	6,516	3.0%	[19]
Debt Service	4,014,265	4,622,970	608,705	15.2%	[20]
Infrastructure Debt Payment	948,500	948,500	-	0.0%	
Renewals & Replacements	1,575,141	1,575,141	-	0.0%	[21]
Subtotal Fixed Expenses	\$ 11,339,650	\$ 11,529,871	\$ 190,221	1.7%	
<b>TOTAL EXPENSE</b>	<b>\$ 28,301,477</b>	<b>\$ 27,908,612</b>	<b>\$ (392,865)</b>	<b>-1.4%</b>	
Revenue Over/(Under) Expense	\$ -	\$ 1,167,736	\$ 1,167,736	100.0%	

**RESIDENCE HALLS BUDGET**  
 by Program Area FY 2011  
 (Fund: 20000/DCC: 245210-245490; 440100-440490; 442100-444350; 449100-449350, 562000-563350)  
 Fund: 20100/DCC: 411100-411555; 440130-440408; 442500-449350)

	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	COMMENTS							
<b>SOURCES OF FUNDS:</b>										
Student Room Rentals	\$ 26,071,763	\$ 27,056,960	Based on fall occupancy of 5,600; spring occupancy of 5,200; and 2.83% overall increase in rates							
Investment Income	486,645	243,320								
Facility Rentals	409,068	409,068	E&G rental \$37,068 plus Conklin North space rental \$372,000							
Conference Income	674,000	700,000								
Other/Laundry/ATM Income	660,000	667,000	Other income based on four year average for 2005-2008/ Laundry and ATM							
<b>TOTAL SOURCES</b>	<b>\$ 28,301,476</b>	<b>\$ 29,076,348</b>								
			<b>RESIDENCE HALL MANAGEMENT</b>		<b>CUSTODIAL BUDGETS (DCC: 562000-562350)</b>		<b>MAINTENANCE BUDGETS (DCC: 563000-563350)</b>		<b>TOTAL</b>	
	<b>FY 2010 Approved Budget</b>	<b>FY 2011 Proposed Budget</b>	<b>FY 2010 Approved Budget</b>	<b>FY 2011 Proposed Budget</b>	<b>FY 2010 Approved Budget</b>	<b>FY 2011 Proposed Budget</b>	<b>FY 2010 Approved Budget</b>	<b>FY 2011 Proposed Budget</b>	<b>FY 2010 Approved Budget</b>	<b>FY 2011 Proposed Budget</b>
<b>PROPOSED EXPENSES:</b>										
<b>COMPENSATION FOR FULL-TIME STAFF:</b>										
Contract	\$ 1,371,959	\$ 1,352,561					\$ 1,371,959	\$ 1,352,561		
Classified Staff	390,950	399,970	\$ 1,913,099	\$ 1,822,730	\$ 345,324	\$ 349,796	2,649,373	2,572,496		
Graduate Assistants	201,806	201,806					201,806	201,806		
Resident Advisors	1,440,531	137,360					1,440,531	137,360		
Temporary/Student/Limited Term	1,032,696	1,032,100	124,221	124,221	7,669	7,669	1,164,586	1,163,990		
Retirement	269,304		262,283		48,345		579,932	0		
Health Insurance	305,163		584,508		56,661		946,332	0		
Other Benefits	143,444	878,063	161,598	806,272	43,193	156,468	348,235	1,840,803		
Wage/Compensation Pool	0	22,169		24,194		4,722	0	51,085		
Subtotal Employee Compensation	\$ 5,155,853	\$ 4,024,029	\$ 3,045,709	\$ 2,777,417	\$ 501,192	\$ 518,655	\$ 8,702,754	\$ 7,320,101		
<b>OPERATING EXPENSES:</b>										
Supplies	188,000	150,000	259,207	259,207	166,000	166,000	613,207	575,207		
Accommodations/Travel	214,000	260,000	6,000	6,000	500	500	220,500	266,500		
Communications	305,000	310,000	2,500	2,500	2,894	2,894	310,394	315,394		
Facility Enhancements	660,000	800,000	0	0	60,000	60,000	720,000	860,000		
Maintenance & Repair	135,000	200,000	90,047	90,047	168,611	168,611	393,658	458,658		
Equipment	660,000	440,000	48,146	48,146	23,050	23,050	731,196	511,196		
Supplemental Staffing	71,000	70,000	28,632	28,632	15,200	15,200	114,832	113,832		
Other Expenses	206,000	209,000	6,868	6,868	3,386	3,386	216,254	219,253		
Tuition/Room & Board/Scholarships							586,150	1,946,600		
Apartment Rental							186,988	27,000		
Student Cable TV							352,000	335,000		
Utilities							3,613,133	3,217,000		
Laundry							200,760	213,000		
Subtotal Operating Expenses	\$ 2,439,000	\$ 2,439,000	\$ 441,400	\$ 441,400	\$ 439,641	\$ 439,641	\$ 8,259,072	\$ 9,058,640		
<b>FIXED &amp; GENERAL EXPENSES:</b>										
General Service Charge							\$ 3,734,677	\$ 3,734,677		
ITS Telecomm Charge							\$850,000	\$425,000		
Property Insurance							217,067	223,583		
Debt Service							4,014,265	4,622,970		
Infrastructure Payment							948,500	948,500		
Renewals & Replacements							1,575,141	1,575,141		
Subtotal Fixed & General Expenses							\$ 11,339,650	\$ 11,529,871		
<b>TOTAL EXPENSES</b>	<b>\$ 7,594,853</b>	<b>\$ 6,463,029</b>	<b>\$ 3,487,109</b>	<b>\$ 3,218,817</b>	<b>\$ 940,833</b>	<b>\$ 958,296</b>	<b>\$ 28,301,476</b>	<b>\$ 27,908,612</b>		
<b>Revenue Over/(Under) Expenses</b>							0	1,167,736		

**Notes: Residence Halls**

**REVENUE**

- [1] Amount based on the actual occupancy for FY 2010. FY 2011 is based on 5,723 Fall 2010 and 5,350 Spring 2011 semesters

Revenue based on revised room rates that attempt to equalize rates that are economically justifiable. Rates are based on market analysis (comparison to similar universities and local rental properties) and comparison to OBOR published tuition room rates, as compared to the University's peer group. In addition, revenue is based on recent fill rates for each residence hall

Revenue budgeted on estimated occupancy for each hall using prior year's actual housing distributions

A weighted average increase in FY 2011 rates from FY 2010 is 1.78 percent, which is below the FY 2010 increase of 2.94 percent. The Standard Double room rate is increased 2.93 percent to be more in line with the housing market. The resulting rate is still below the FY 2010 rates for our peer group (Kent State, Miami University, and Ohio University). The proposed FY 2011 room revenue is 1.7 percent greater than the projected FY 2010 room revenue because of the proposed rate increases.

- [2] Investment Income is being reduced by half based on guidelines
- [3] Facility Income remains unchanged and reflects the Budget Guidelines: \$37,068 E&G classrooms and offices plus \$372,000 for space rental for Conklin North taken off-line and used as office space.
- [4] Other/Laundry/ATM revenue is projected to remain constant, based on no change to budgeted occupancy, no proposed increase in the \$50 per semester Laundry Fee, and no anticipated change in the ATM fees at Founders and McDonald. Other income is based on a five-year average of 2005 - 2009 actual income. Examples include: damages/fines, student activities, and lock out keys/lock changes
- [5] Conference income is slightly above the FY 2010 budget, though aggressive steps are being taken to attract additional conferences to our campus. University Orientation dates were released in late January so new conferences are being contracted as quickly as possible for summer, 2010; however, large conferences (over \$50,000) are generally booked a year in advance

**VARIANCE ANALYSIS**

Source of Funds for FY 2011 is estimated to be approximately \$775k over the Approved FY 2010 budgeted income. This is due primarily to the proposed increase in the standard double room rate by 2.93 percent and other changes to the rate structure contributing an additional \$366k, less the loss of investment income of \$246k.

**EXPENSES**

**Personnel**

- [6] Contract - Residence Hall Budgets percentage of three shared staff was estimated on the FY 2010 Approved Budget; the FY 2011 Budget is based on the share of the actual salaries charged to Residence Hall Budgets in FY 2010, which is less than first estimated
- [7] The reductions in FY 2011 Proposed Budget of \$77k are the result of classified staff reductions in the Custodial budget
- [8] The FY 2010 Budget has been adjusted to reflect changes in reporting for Tuition Room & Board Scholarships. These are now reported as operating expenses.
- [9] FY 2011 Wage Compensation Pool of 1%.

**Operating Expenses**

- [10] Unless otherwise specified in a subsequent note, this section of Operating Expenses has been budgeted based on several factors: the four-year average expenses, the FY 2010 Projected year-end expenses, and the forecasted FY 2011 changes in prices and usage
- [11] This line includes training meals and student programming expenses that are higher this year due to increases in charges from University Dining Services. Currently, off-campus travel expenses for FY 2010 are less than the previous year, but Residence Life's commitment to use Dining Services whenever possible has increased on-campus meal/catering expenses
- [12] Budgeted higher than FY 2010 based on expected expenses relating to the demolition of part of McDonald West and the demolition and site preparation relating to the two new planned residence halls.
- [13] The FY 2011 Proposed Budget reflects the Room & Board charges for GA's and RA's that had been previously budgeted in the Compensation. These expenses have increased due to the slight increases in room & board charges and the Out of State Residents fee for GA's being charged to Residence Hall Budgets.
- [14] The leased apartments are not included in the FY 2011 Proposed Budget. The remaining budget is for two leased houses for Greek housing. Current University housing inventory does not include alternate accommodations for the residents of these two houses
- [15] The slight reduction in cable expense is due to the demolition of Rodgers and the R8/R9 fraternity houses
- [16] The FY 2011 Proposed Budget is based on the four-year average expenses in addition to the projected year-end actual FY 2010. Although electricity continues to experience price increases, the FY 2010 Approved Budget included a much higher increase for steam than was realized so overall reductions were included in FY 2011.
- [17] An increase in the fee charged by the campus laundry vendor will be charged in FY 2011, amounting to an additional \$2 per resident (\$20 instead of \$18 per semester). Some houses, involving 80-90 residents, do not pay the laundry fee

**Fixed and General Expenses**

- [18] Decrease related to units going off line as well as overall reduction in number of physical phone lines
- [19] An increase of 3 percent is forecasted, specifically to \$223,583, per Risk Management 2/17/2010
- [20] An additional \$600k was included in the FY 2011 Proposed Budget to cover anticipated increases due to renovations of existing residence halls
- [21] Residence Life continues to strive to set aside funds to address building improvements and replacements

**BOWLING GREEN STATE UNIVERSITY**  
**Residence Halls**  
**Proposed Semester Room Rates - FY 2011**

<b>Room Type</b>	<b>FY2008 Room Rate</b>	<b>FY2009 Room Rate</b>	<b>FY2010 Room Rate</b>	<b>FY2011 Room Rate</b>	<b>\$ Change in Rate</b>	<b>% Change in Rate</b>
Standard Double	\$2,008	\$2,110	\$2,215	\$2,280	\$65	2.93%
Standard Single	\$2,755	\$2,850	\$2,950	\$3,050	\$100	3.39%
12-Month @ Standard Dbl		\$5,950	\$5,950	\$5,950	\$0	0.00%
12-Month @ Standard Sgl		\$7,480	\$7,650	\$7,650	\$0	0.00%
Offenhauer Double (A/C)	\$2,550	\$2,550	\$2,600	\$2,600	\$0	0.00%
Offenhauer Single (A/C)	\$3,150	\$3,060	\$3,200	\$3,050	-\$150	-4.69%
Founders Double Suites (A/C)	\$2,760	\$2,600	\$2,600	\$2,600	\$0	0.00%
Founders Single Suites (A/C)	\$3,285	\$3,200	\$3,200	\$3,050	-\$150	-4.69%
12-Month @ Founders Dbl (A/C)		\$6,800	\$6,800	\$6,800	\$0	0.00%
12-Month @ Founders Sgl (A/C)		\$8,075	\$8,330	\$8,330	\$0	0.00%
Founders Super Single (A/C)	\$3,700	\$3,700	\$3,700	\$3,400	-\$300	-8.11%
Small Group Unit ( <i>double</i> )	\$2,355	\$2,285	\$2,315	\$2,370	\$55	2.41%
Small Group Premium ( <i>single</i> )	\$3,020	\$2,930	\$3,050	\$3,130	\$80	2.73%
Apartments - Double (A/C)	\$2,420	\$2,900	\$3,075	\$0	-\$3,075	-106.03%
Apartments - Single (A/C)	\$2,420	\$3,100	\$3,300	\$0	-\$3,300	-106.45%

<b>Average Room Rate Increase</b>	<b>2.83%</b>	<b>2.94%</b>	<b>-1.16%</b>
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**Proposed Triple & Quad Rates**

Harshman, Kriesher, Kohl, McDonald Quad Occupancy Converted Lounge	*	*	*	\$1,940	\$1,940	100.00%
Offenhauer Converted Triple	*	*	*	\$2,200	\$2,200	100.00%
Offenhauer Quad Occupancy Converted Lounge	*	*	*	\$2,200	\$2,200	100.00%

\* Room types not applicable in FY 2008 through 2010.



**PROJECTED FY 2011 ROOM RENTAL INCOME: 1.78% INCREASE - 5,723 and 5,350 Occupants**

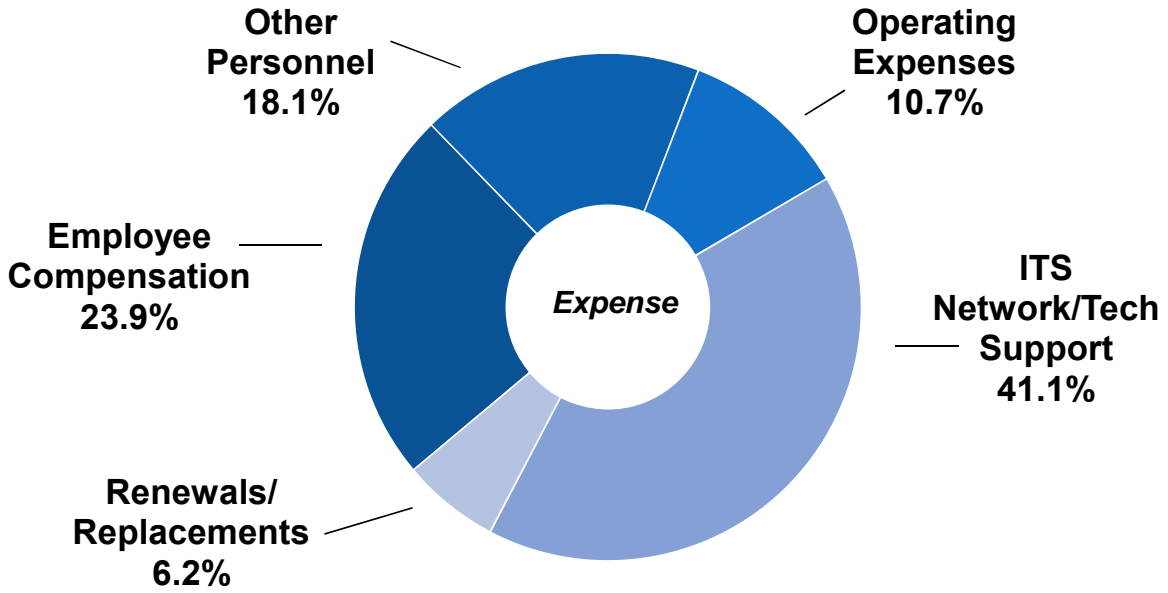
Room Type	FY 2010 Room Rate	\$ Change in Rate	% Change in Rate	FY 2011 Room Rate	Summer 2010	Fall 2010	Spring 2011	Fiscal Year Total
Standard Double	\$2,215	\$65	2.9%	\$2,280	50	3,465	3,271	6,786
FY 2010 Income					\$76,800	\$7,531,515	\$6,960,174	\$14,568,489
FY 2011 Income					\$78,600	\$7,900,200	\$7,457,880	\$15,436,680
Standard Single	\$2,950	\$100	3.4%	\$3,050		302	248	550
FY 2010 Income						\$849,600	\$790,600	\$1,640,200
FY 2011 Income						\$921,100	\$756,400	\$1,677,500
12-Month @ Standard Dbl								0
FY 2010 Income						\$59,500	\$0	\$59,500
FY 2011 Income						\$0	\$0	\$0
12-Month @ Standard Sgl								0
FY 2010 Income						\$30,600	\$0	\$30,600
FY 2011 Income						\$0	\$0	\$0
Upgraded Double (A/C)	\$2,600	\$0	0.0%	\$2,600		1,164	1,078	2,242
FY 2010 Income						\$2,730,000	\$2,524,600	\$5,254,600
FY 2011 Income						\$3,026,400	\$2,802,800	\$5,829,200
Upgraded Single (A/C)	\$3,200	(\$150)	-4.7%	\$3,050		263	236	499
FY 2010 Income						\$761,600	\$707,200	\$1,468,800
FY 2011 Income						\$802,150	\$719,800	\$1,521,950
12-Month @ Upgraded Dbl (A/C)								0
FY 2010 Income						\$149,600	\$0	\$149,600
FY 2011 Income						\$0	\$0	\$0
12-Month @ Upgraded Sgl (A/C)								0
FY 2010 Income						\$116,620	\$0	\$116,620
FY 2011 Income						\$0	\$0	\$0
Founders Super Single (A/C)	\$3,700	(\$300)	-8.1%	\$3,400		12	11	23
FY 2010 Income						\$44,400	\$44,400	\$88,800
FY 2011 Income						\$40,800	\$37,400	\$78,200
Small Group Unit (double)	\$2,315	\$55	2.4%	\$2,370		454	452	906
FY 2010 Income						\$1,060,270	\$1,004,710	\$2,064,980
FY 2011 Income						\$1,075,980	\$1,071,240	\$2,147,220
Small Group Premium (single)	\$3,050	\$80	2.6%	\$3,130		63	54	117
FY 2010 Income						\$204,350	\$204,350	\$408,700
FY 2011 Income						\$197,190	\$169,020	\$366,210
Apartments - Double (A/C)	\$3,075							0
FY 2010 Income						\$70,725	\$67,650	\$138,375
FY 2011 Income						\$0	\$0	\$0
Apartments - Single (A/C)	\$3,300							0
FY 2010 Income						\$42,900	\$39,600	\$82,500
FY 2011 Income						\$0	\$0	\$0
<b>Total Number</b>					50	5,723	5,350	11,123
<b>FY 2010 Income</b>					\$76,800	13,651,680	12,343,284	26,071,764
<b>FY 2011 Income</b>					\$78,600	13,963,820	13,014,540	27,056,960

Budgeted FY 2010 Room Rental Income Excluding Fines & Forfeitures	\$26,071,764
Proposed 2011 Room Rental Income Excluding Fines & Forfeitures	<b>\$27,056,960</b>
Increase/(Decrease) in Room Rental Income from FY 2010	<b>\$985,196</b>

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

**BGSU Residential Computing Connection Budget  
FY 2011**

**Grand Total \$1,047,028**



Expense	Budget	Percentage
Employee Compensation	\$249,878	23.9%
Other Personnel	\$189,150	18.1%
Operating Expenses	\$112,500	10.7%
ITS Network/Tech Support	\$430,500	41.1%
Renewals/Replacements	\$65,000	6.2%
<b>Total</b>	<b>\$1,047,028</b>	<b>100.0%</b>

**RESIDENTIAL COMPUTING CONNECTION BUDGET**  
**FY 2011**  
**(Fund: 20000/DCC: 444100)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
Technology Fee	\$ 1,083,200	\$ 1,083,200	\$ -	0.00%	[1]
<b>TOTAL REVENUE</b>	<b>\$ 1,083,200</b>	<b>\$ 1,083,200</b>	<b>\$ -</b>	<b>0.00%</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract	\$ 161,188	\$ 160,751	\$ (437)	-0.27%	
Classified	10,587	19,086	8,499	80.28%	[2]
Other Personnel	162,000	189,150	27,150	16.76%	
Wage/Compensation Pool	2,061	2,428	367	17.81%	[3]
Sub-total Salaries and Wages	\$ 335,836	\$ 371,415	\$ 35,579	10.59%	
Employee Benefits	\$ 70,097	\$ 67,613	\$ (2,484)	-3.54%	
Sub-total Salaries, Wages and Benefits	\$ 405,933	\$ 439,028	\$ 33,095	8.15%	
Operating Expenses					
Supplies/Software	\$ 90,567	\$ 80,200	\$ (10,367)	-11.45%	[4]
Training/Travel	2,600	2,600	0	0.00%	
Communication	10,000	8,500	(1,500)	-15.00%	[5]
Facility Enhancements (Bldg)	85,000	0	(85,000)	-100.00%	[6]
Repair & Maintenance (Eqpt & Misc)	1,200	1,000	(200)	-16.67%	[7]
Equipment	15,000	20,000	5,000	33.33%	[8]
Utilities	0	0	0	0.00%	
Other Expenses	200	200	0	0.00%	
Transfer for Networking Costs/Tech Support	407,700	430,500	22,800	5.59%	[9]
Sub-total Operating Expenses	\$ 612,267	\$ 543,000	\$ (69,267)	-11.31%	
Fixed Expenses					
Renewals/Replacements	\$ 65,000	\$ 65,000	\$ -	0.00%	[10]
General Service Charge	0	0	0	0.00%	
Property Insurance	0	0	0	0.00%	
Debt Service	0	0	0	0.00%	
Sub-total Fixed Expenses	\$ 65,000	\$ 65,000	\$ -	0.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 1,083,200</b>	<b>\$ 1,047,028</b>	<b>\$ (36,172)</b>	<b>-3.34%</b>	
Revenue Over/(Under) Expense	\$ -	\$ 36,172	\$ 36,172	100.00%	

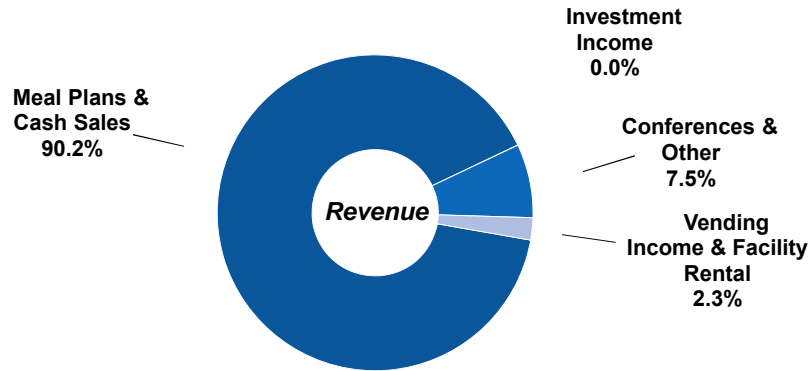
**RCC Notes:**

*FY 2011 occupancy is budgeted at 5,723 and Fall and 5,350 Spring, which is the same as actual FY 2010 occupancy. See note #11*

- [1] Implementation of the new Print Responsibly program may impact this estimate.
- [2] New: 20% of one classified staff, Central Office Secretary, is being charged to RCC in FY 2011.
- [3] FY 2011 Wage Compensation Pool of 1%.
- [4] Although computer supplies (toner, paper, etc.) continue to have price increases, we anticipate a reduction in the amount of printing in the computer labs as a result of the new Print Responsibly program.
- [5] Telephone expenses have trended down over the past four years. This reduction is reflected here.
- [6] Reflects a change in budget method. Expense will be managed by Residence Life.
- [7] The slight reduction in this budget is based on the recent and current level of spending in this category.
- [8] Reflects the cost to upgrade RCC staff "tool kit".
- [9] Reflects annual payment to ITS for technical support services valued at the first quartile of grade 13.
  - The projected year-end FY 2010 is calculated by the actual 15-day resident counts for the fall and spring semesters (\$5,723 + \$5,350) at \$34 per resident, plus an additional amount to cover unanticipated requested transfers. For FY 2011, in addition to the transfers to ITS of \$34 per budgeted resident (\$367,500), again funds were added to cover unanticipated transfers.
- [10] The top residents' request as identified by recent surveys is wireless internet capability within all areas of the Residence Halls. Currently only Founders and Offenauer are considered to be fully wireless, although upgrades are needed. RCC has designated the carry-over budget from prior years in addition to an annual amount set aside as Renewal & Replacement to continue to upgrade to wireless capability.

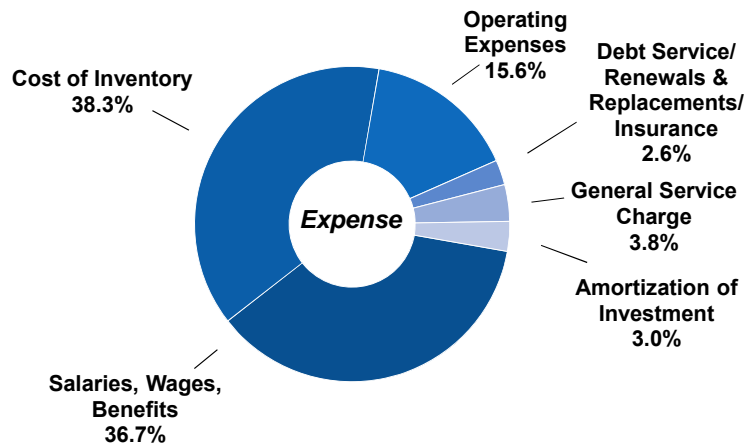
**BGSU Dining Halls Budget  
FY 2011**

**Grand Total \$20,589,193**



Revenue Source	Budget	Percentage
Meal Plans & Cash Sales	18,567,752	90.2%
Conferences & Other	1,553,000	7.5%
Investment Income	-	0.0%
Vending Income & Facility Rental	468,441	2.3%
<b>Total</b>	<b>20,589,193</b>	<b>100.00%</b>

**Grand Total \$20,338,910**



Expense	Budget	Percentage
Salaries, Wages, Benefits	7,463,057	36.7%
Cost of Inventory	7,786,723	38.3%
Operating Expenses	3,180,634	15.6%
Debt Service/Renewals & Replacements/Insurance	520,996	2.6%
General Service Charge	769,500	3.8%
Amortization of Investment	618,000	3.0%
<b>Total</b>	<b>20,338,910</b>	<b>100.0%</b>

**FY 2011 DINING SERVICES BUDGET**  
(Includes Dining Halls and Union Dining)  
(Fund: 22000/DCC: 450100-450999, 245221-245621)

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Meal Plans/Cash Sales	\$ 16,910,600	\$ 18,567,752	\$ 1,657,152	9.8%	[1]
Investment Income	30,600	-	(30,600)	-100.0%	
Facility Rentals	83,500	84,787	1,287	1.5%	
Miscellaneous Income	364,500	383,654	19,154	5.3%	
Conferences & Workshop Income	1,552,000	1,553,000	1,000	0.1%	
<b>TOTAL REVENUE</b>	<b>\$ 18,941,200</b>	<b>\$ 20,589,193</b>	<b>\$ 1,647,993</b>	<b>8.7%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
BGSU Salaries & Wages					
Contract	\$ 1,253,300	\$ 974,457	\$ (278,843)	-22.2%	[2]
Classified (FT & PT)	2,290,200	2,244,163	(46,037)	-2.0%	[2]
Wage/Compensation Pool	0	34,892	34,892	100.0%	[2]
Chartwells Salaries & Wages					
Hourly/Student	2,363,300	2,154,966	(208,334)	-8.8%	[2]
Contract Employment	-	415,000	415,000	100.0%	[2]
Sub-total Salaries & Wages	\$ 5,906,800	\$ 5,823,478	\$ (83,322)	-1.4%	
Employee Benefits					
BGSU	\$ 1,678,500	\$ 1,126,517	\$ (551,983)	-32.9%	[2]
Chartwells	-	500,850	500,850	100.0%	[2]
Benefits pool	0	12,212	12,212	100.0%	[2]
Sub-total Salaries, Wages and Benefits	\$ 1,678,500	\$ 1,639,579	\$ (38,921)	-2.3%	
Purchase for Resale	\$ 7,385,000	\$ 7,786,723	\$ 401,723	5.4%	
Operating Expenses					
Supplies	\$ 553,900	\$ 585,160	\$ 31,260	5.6%	[3]
Travel	22,300	22,300	0	0.0%	[4]
Information/Communication	160,000	197,738	37,738	23.6%	[5]
Repairs & Maintenance	120,000	300,000	180,000	150.0%	[6]
Utilities	744,400	766,000	21,600	2.9%	
Equipment	120,000	100,000	(20,000)	-16.7%	
Laundry	114,000	160,000	46,000	40.4%	
Non-payroll Compensation	50,000	45,000	(5,000)	-10.0%	
Other (Royalties / Nat'l Merit)	494,920	654,436	159,516	32.2%	[7]
Sub-total Operating Expenses	\$ 2,379,520	\$ 2,830,634	\$ 451,114	19.0%	
Fixed Expenses					
Facility Charge (Union/Steak Escape/Starbucks)	\$ 350,000	\$ 350,000	\$ -	0.0%	
Renewals/Replacements	346,300	394,223	\$ 47,923	13.8%	
General Service Charge	769,500	769,500	0	0.0%	
Property Insurance	31,500	32,445	945	3.0%	
Debt Service	94,080	94,328	248	0.3%	
Amortization of Investment	-	618,000	618,000	100.0%	[8]
Sub-total Fixed Expenses	\$ 1,591,380	\$ 2,258,496	\$ 667,116	41.9%	
<b>TOTAL EXPENSE</b>	<b>\$ 18,941,200</b>	<b>\$ 20,338,910</b>	<b>\$ 1,397,710</b>	<b>7.4%</b>	
Revenue Over/(Under) Expense	\$ -	\$ 250,283	\$ 250,283	0.0%	

**Notes: Dining Services**

- [1] Reflects an increase in meal plan rates and volume of 959 students and additional retail sales volume.
- [2] Reflects changes in employment and benefit expenses associated with the first year of the management contract with Chartwells.
- [3] Merchandising, packaging, and logo-ed paper were involved in start-up of Chartwells.
- [4] Travel was less in FY 2010 than either FY 2009 or proposed FY 2011; sheer volume of training needed resulted in training occurring on campus, and some travel was included in the capital investment money from year one of the contract.
- [5] More focus has been and will be given to marketing efforts.
- [6] Returning existing equipment to acceptable level of functioning.
- [7] Royalties (FY 2010 \$170,000) and declining historical National Merit Scholarships (FY 2009 \$47,042) are included in other expenses.
- [8] Amortization of Investment in facilities of \$17,000,000 amortized over 27.5 years.

**BOWLING GREEN STATE UNIVERSITY**  
**University Dining Services**  
**Proposed Meal Plan Rates - FY 2011**

MEAL PLANS	FY 2008 Semester	FY 2009 Semester			FY 2010 Semester			Proposed FY 2011 Semester		
	Plan Rates	Plan Rates	\$ Increase	% Increase	Plan Rates	\$ Increase	% Increase	Plan Rates	\$ Increase	% Increase
BG on-the-Go	\$ 270	\$ 280	\$ 10	3.70%	\$ 280	\$ -	0.00%	\$ 280	\$ -	0.00%
International	\$ 640	\$ 670	\$ 30	4.69%	\$ 690	\$ 20	2.99%	\$ 725	\$ 35	5.07%
Bronze	\$ 1,339	\$ 1,400	\$ 61	4.56%	\$ 1,440	\$ 40	2.86%	\$ 1,475	\$ 35	2.43%
Silver	\$ 1,591	\$ 1,670	\$ 79	4.97%	\$ 1,720	\$ 50	2.99%	\$ 1,755	\$ 35	2.03%
Gold	\$ 1,736	\$ 1,820	\$ 84	4.84%	\$ 1,870	\$ 50	2.75%	\$ 1,905	\$ 35	1.87%
NAT MERIT	\$ 1,480	\$ 1,550	\$ 70	4.73%	\$ 1,600	\$ 50	3.23%	\$ 1,635	\$ 35	2.19%
Athlete	\$ 1,920	\$ 2,010	\$ 90	4.69%	\$ 2,070	\$ 60	2.99%	\$ 2,105	\$ 35	1.69%
Scholarship	\$ 100	\$ 100	\$ -	0.00%	\$ 100	\$ -	0.00%	\$ 100	\$ -	0.00%
Bronze Scholarship	\$ 1,339	\$ 1,400	\$ 61	4.56%	\$ 1,440	\$ 40	2.86%	\$ 1,475	\$ 35	2.43%
Football Athlete	\$ 2,600	\$ 2,730	\$ 130	5.00%	\$ 2,810	\$ 80	2.93%	\$ 2,845	\$ 35	1.25%

**Average Proposed Meal Plan Increase**

**4.73%**

**2.86%**

**2.00%**



A decorative graphic on the right side of the page features three overlapping circles of varying sizes, each composed of concentric rings in shades of blue. Two thin blue lines intersect at the top right, forming a large 'V' shape that frames the circles. A vertical blue line is positioned on the left side of the page, partially overlapping the text area.

# **APPROVED FY 2011 MISCELLANEOUS AUXILIARY BUDGETS**

Approved by Board of Trustees

Prepared by the Office of Finance and Administration  
June 25, 2010

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## **MISCELLANEOUS AUXILIARY BUDGETS**

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Bowling Green Campus.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective accumulated fund balances. An attempt has been made to hold rates charged to other internal units as low as possible.

## **DESCRIPTION OF AUXILIARY ENTERPRISES**

### **BG1 Card**

A centralized operation for handling both revenue transactions and non-revenue access transactions for such items as University Dining Services meal plans, a debit account to be used on campus in the Bookstore, vending machines, laundry machines, etc., and with off-campus participating merchants, by faculty, staff and students.

### **Farm Leases**

Approximately 250 acres of farm land farmed on a lease basis.

### **Parking & Traffic / Shuttle Services / Union Parking - Bowling Green Campus**

Operates and maintains Bowling Green Campus parking areas, the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area, to and from the Visitor Information Center, and to off-campus areas north and south of Wooster Street).

### **Parking Services - Firelands Campus**

Operates and maintains Firelands parking areas.

### **Research Enterprise Park**

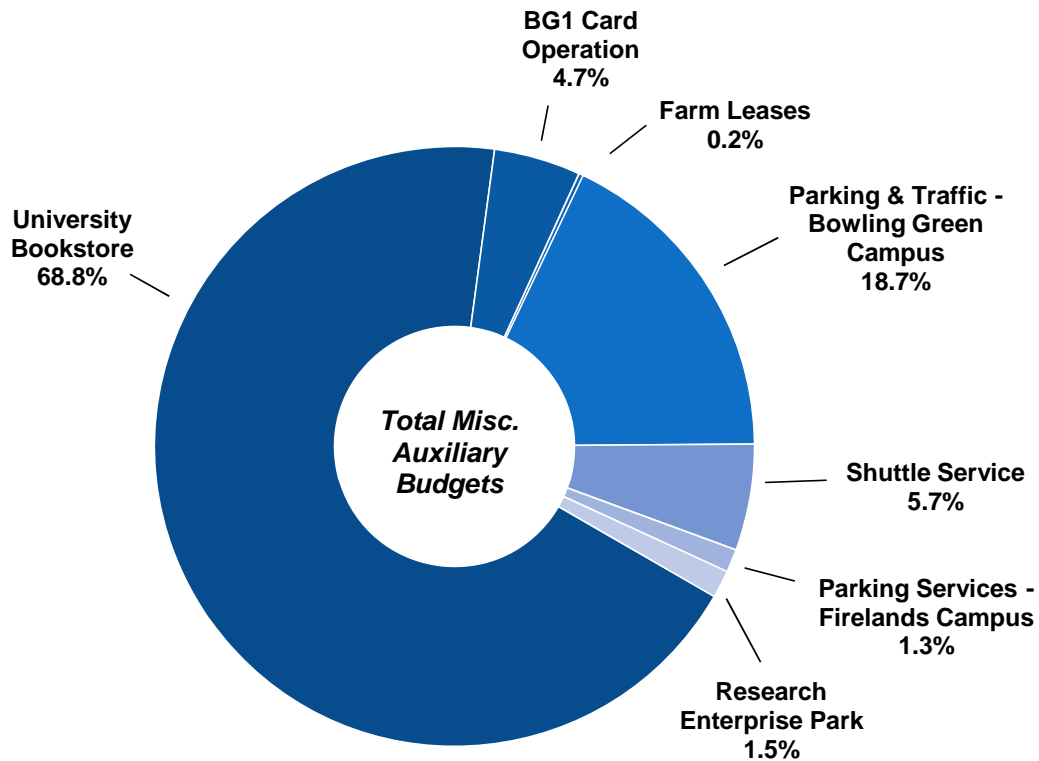
45 acre site east of campus providing leased space for businesses and research enterprises.

### **University Bookstore**

University Bookstore provides a full-range of books, supplies, BGSU clothing and notions and is located in the Bowen-Thompson Student Union.

# BGSU Miscellaneous Auxiliary Budgets FY 2011

**Grand Total \$12,353,521**



Miscellaneous Auxiliary Budgets	Budget	% of Total
University Bookstore	\$8,943,123	68.80%
Parking & Traffic - Bowling Green Campus	\$2,315,480	17.81%
BG1 Card Operation	\$608,800	4.68%
Research Enterprise Park	\$192,820	1.48%
Parking Services - Firelands Campus	\$162,391	1.25%
Shuttle Service	\$745,152	5.73%
Farm Leases	\$30,907	0.24%
<b>Total</b>	<b>\$12,998,673</b>	<b>100.00%</b>

**SUMMARY OF FY 2011 RECOMMENDATIONS**

**FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
BG1 Card	\$636,175	\$608,800	(\$27,375)	-4.30%
Farm Leases	\$30,907	\$30,907	\$0	0.00%
Parking & Traffic - Bowling Green Campus	\$2,052,080	\$2,315,480	\$263,400	12.84%
Shuttle Service	\$110,000	\$745,152	\$635,152	577.41%
Parking Services - Firelands Campus	\$113,322	\$162,391	\$49,069	43.30%
Research Enterprise Park	\$32,820	\$192,820	\$160,000	487.51%
University Bookstore	<u>\$9,843,000</u>	<u>\$8,943,123</u>	<u>(\$899,877)</u>	<u>-9.14%</u>
<b>TOTALS</b>	<u><u>\$12,818,304</u></u>	<u><u>\$12,998,673</u></u>	<u><u>\$180,369</u></u>	<u><u>1.41%</u></u>

**BG1 CARD OPERATION  
BUDGET FOR FY 2011  
(Fund: 23680/DCC: 540100, 245540)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
External Merchant Fees	\$ 30,000	\$ 13,000	\$ (17,000)	-56.67%	[1]
ID Production Fees	165,375	180,000	14,625	8.84%	
Internal Transaction Fees	337,000	382,000	45,000	13.35%	[2]
Central Funding	70,000	0	(70,000)	-100.00%	[3]
Other Revenue	33,800	33,800	0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 636,175</b>	<b>\$ 608,800</b>	<b>\$ (27,375)</b>	<b>-4.30%</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract	\$ 73,219	\$ 73,919	\$ 700	0.96%	[4]
Classified	99,271	84,841	(14,430)	-14.54%	[7]
Wage/Compensation Pool	0	1,549	1,549	100.00%	[5]
Sub-total Salaries & Wages	\$ 172,490	\$ 160,309	\$ (12,181)	-7.06%	
Employee Benefits	\$ 85,416	\$ 76,005	\$ (9,411)	-11.02%	
Sub-total Salaries, Wages and Benefits	\$ 257,906	\$ 236,314	\$ (21,592)	-8.37%	
Cost of Sales/credit card fees	\$ 10,000	\$ 0	\$ (10,000)	-100.00%	[6]
Operating Expenses					
Supplies	\$ 121,784	\$ 125,000	\$ 3,216	2.64%	
Information and Communication	12,000	12,000	0	0.00%	
Repairs and Maintenance	37,000	37,000	0	0.00%	[8]
Equipment	5,000	20,000	15,000	300.00%	[9]
Travel	3,600	3,600	0	0.00%	
Comp Non-Pay/Supplemental Staffing	2,500	2,500	0	0.00%	
Other Expenses	5,000	20,000	15,000	300.00%	[6]
Sub-total Operating Expenses	\$ 186,884	\$ 220,100	\$ 33,216	17.77%	
Fixed Expenses					
Renewals/Replacements	\$ 0	\$ 50,000	\$ 50,000	100.00%	[10]
General Service Charge	0	0	0	0.00%	
Internal Loan Repayment	76,598	76,598	0	100.00%	
Sub-total Fixed Expenses	\$ 76,598	\$ 126,598	\$ 50,000	65.28%	
<b>TOTAL EXPENSE</b>	<b>\$ 531,388</b>	<b>\$ 583,012</b>	<b>\$ 51,624</b>	<b>9.71%</b>	
Revenue Over/(Under) Expense	<u>\$ 104,787</u>	<u>\$ 25,788</u>	<u>\$ (78,999)</u>	<u>-75.39%</u>	

**Notes:**

- [1] Lost 1% of anticipated meal plan sales at Wendy's due to change in Dining policy
- [2] Assumes a 2% transaction fee on Dining/Chartwells sales and \$20k from Print Responsibly
- [3] Central Funding eliminated for FY 2011
- [4] Assumes the salary for the System Administrator position will be credited back in FY 2010
- [5] FY 2011 Wage Compensation Pool of 1%
- [6] FY 2011 amount for credit card fees budgeted in "Other" category to correspond with appropriate organization of account codes
- [7] Increase student hours due to elimination of PT classified position
- [8] Includes the Blackboard Transaction System upgrade
- [9] Anticipate need to replace ID printers in FY 2011
- [10] Per FY 2011 budget guidelines

**FARM LEASES**  
**BUDGET FOR FY 2011**  
(Fund: 23660/DCC: 246200, 245900)

	<u>FY 2010 APPROVED BUDGET</u>	<u>FY 2011 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>	<u>BUDGET NOTE</u>
<b>REVENUE:</b>					
Sales	\$ 30,907	\$ 30,907	\$ 0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 30,907</b>	<b>\$ 30,907</b>	<b>\$ 0</b>	<b>0.00%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 9,270	\$ 9,270	\$ 0	0.00%	
Classified	0	0	0	0.00%	
Wage/Compensation Pool	0	0	0	0.00%	
Sub-total Salaries & Wages	\$ 9,270	\$ 9,270	\$ 0	0.00%	
Employee Benefits	\$ 3,018	\$ 3,018	\$ 0	0.00%	
Sub-total Salaries, Wages and Benefits	\$ 12,288	\$ 12,288	\$ 0	0.00%	
Cost of Sales	\$ 0	\$ 0	\$ 0	0.00%	
Operating Expenses					
Supplies	\$ 0	\$ 0	\$ 0	0.00%	
Information and Communication	0	0	0	0.00%	
Repairs and Maintenance	6,000	6,000	0	0.00%	
Equipment	0	0	0	0.00%	
Travel	0	0	0	0.00%	
Supplemental Staffing	0	0	0	0.00%	
Utilities	0	0	0	0.00%	
Other Expenses	0	0	0	0.00%	
Sub-total Operating Expenses	\$ 6,000	\$ 6,000	\$ 0	0.00%	
Fixed Expenses					
Facility Charge	\$ 0	\$ 0	\$ 0	0.00%	
Renewals/Replacements	0	0	0	0.00%	
General Service Charge	1,696	1,696	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance	0	0	0	0.00%	
Sub-total Fixed Expenses	\$ 1,696	\$ 1,696	\$ 0	0.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 19,984</b>	<b>\$ 19,984</b>	<b>\$ 0</b>	<b>0.00%</b>	
Revenue Over/(Under) Expense	<u>\$ 10,923</u>	<u>\$ 10,923</u>	<u>\$ 0</u>	<u>0.00%</u>	

**Notes:**

No changes anticipated.

**PARKING & TRAFFIC  
BUDGET FOR FY 2011**  
(Includes Bowen-Thompson Student Union Parking)  
(Fund: 23500, DCC: 520100, 520110, 520120, 520140, 560400, 245850)

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Sales (Registration Fees/Meters)	\$ 1,349,080	\$ 1,405,480	\$ 56,400	4.18%	[1]
Other Revenue (Fines, etc.)	703,000	910,000	207,000	29.45%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 2,052,080</b>	<b>\$ 2,315,480</b>	<b>\$ 263,400</b>	<b>12.84%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 28,365	\$ 98,363	\$ 69,998	246.78%	
Classified	398,212	434,000	35,788	8.99%	[3]
Wage/Compensation Pool	520	5,507	4,987	959.04%	[5]
Sub-total Salaries & Wages	\$ 427,097	\$ 537,870	\$ 110,773	25.94%	
Staff Benefits	\$ 163,201	\$ 182,000	\$ 18,799	11.52%	
Sub-total Salaries, Wages and Benefits	\$ 590,298	\$ 719,870	\$ 129,572	21.95%	
Cost of Sales	\$ 0	\$ 0	\$ 0	0.00%	
Operating Expenses					
Temporary Employment	\$ 103,636	\$ 0	\$ (103,636)	-100.00%	[3]
Supplies	49,589	49,589	0	0.00%	
Information and Communication	47,052	47,052	0	0.00%	
Repairs and Maintenance	264,795	350,000	85,205	32.18%	[4]
Equipment	2,200	2,200	0	0.00%	
Travel	1,500	1,500	0	0.00%	
Supplemental Staffing	88,000	88,000	0	0.00%	
Utilities	93,098	97,498	4,400	4.73%	
Support for University Shuttle	478,727	0	(478,727)	-100.00%	[4]
Other Expenses	550	550	0	0.00%	
Sub-total Operating Expenses	\$ 1,129,147	\$ 636,389	\$ (492,758)	-43.64%	
Fixed Expenses					
Facility Charge	\$ 6,300	\$ 0	\$ (6,300)	-100.00%	
Renewals/Replacements	15,000	600,000	585,000	3900.00%	[4]
General Service Charge	9,354	9,354	0	0.00%	
Debt Service	299,996	299,996	0	0.00%	
Insurance	1,985	1,985	0	0.00%	
Sub-total Fixed Expenses	\$ 332,635	\$ 911,335	\$ 578,700	173.97%	
<b>TOTAL EXPENSE</b>	<b>\$ 2,052,080</b>	<b>\$ 2,267,594</b>	<b>\$ 215,514</b>	<b>10.50%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 47,886	\$ 47,886	0.00%	

**Notes:**

- [1] Represents increase for Faculty and Staff permits under proposed new funding model.  
[2] Represents new procedures to be implemented in FY 2011 for assessing fines (no increase in rates).  
[3] Student (temporary) labor moved from operating to personnel in FY 2011.  
[4] New shuttle fee to be implemented in FY 2011 through general fees; previous funds will now be directed to annual (rotating) scheduled maintenance and repair of existing lots.  
[5] FY 2011 Wage Compensation Pool of 1%.



**SHUTTLE SERVICE  
BUDGET FOR FY 2011  
(Fund: 23500, DCC: 520130, 245860)**

	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
Other Income	\$ 110,000	\$ 100,000	\$ (10,000)	-9.09%	[1]
Support from Parking/Traffic	478,728	0	(478,728)	-100.00%	[2]
Support from Student General Fees	0	645,152	645,152	100.00%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 588,728</b>	<b>\$ 745,152</b>	<b>\$ 156,424</b>	<b>26.57%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 0	\$ 0	\$ 0	0.00%	
Classified	311,185	325,850	14,665	4.71%	[3]
Wage/Compensation Pool	0	3,406	3,406	100.00%	[4]
Sub-total Salaries & Wages	\$ 311,185	\$ 329,256	\$ 18,071	5.81%	
Employee Benefits	\$ 84,355	\$ 78,311	\$ (6,044)	-7.16%	
Sub-total Salaries, Wages and Benefits	\$ 395,540	\$ 407,567	\$ 12,027	3.04%	
Cost of Sales	\$ 0	\$ 0	\$ 0	0.00%	
Operating Expenses					
Supplies	\$ 65,083	\$ 85,083	\$ 20,000	30.73%	
Information and Communication	6,000	6,000	0	0.00%	
Repairs and Maintenance	47,470	47,470	0	0.00%	
Equipment	1,200	2,400	1,200	100.00%	
Travel	50	50	0	0.00%	
Supplemental Staffing	0	0	0	0.00%	
Utilities	0	0	0	0.00%	
Other Expenses	1,200	1,200	0	0.00%	
Sub-total Operating Expenses	\$ 121,003	\$ 142,203	\$ 21,200	17.52%	
Fixed Expenses					
Facility Charge	\$ 0	\$ 0	\$ 0	0.00%	
Renewals/Replacements	66,000	189,197	123,197	186.66%	[2]
General Service Charge	0	0	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance	6,185	6,185	0	0.00%	
Sub-total Fixed Expenses	\$ 72,185	\$ 195,382	\$ 123,197	170.67%	
<b>TOTAL EXPENSE</b>	<b>\$ 588,728</b>	<b>\$ 745,152</b>	<b>\$ 156,424</b>	<b>26.57%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] Based on projected actuals for FY 2010 minus RV event.  
 [2] Represents a change in the distribution of student general fees and parking support.  
 [3] Student (temporary) labor moved from operating to personnel in FY 2011.  
 [4] FY 2011 Wage Compensation Pool of 1%.

**PARKING SERVICES - FIRELANDS**  
**BUDGET FOR FY 2011**  
(Fund: 23690/DCC: 600830)

	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
Sales (Registration Fees)	\$ 78,500	\$ 61,173	\$ (17,327)	-22.07%	[1]
Other Revenue (Fines, etc.)	34,822	101,218	66,396	190.67%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 113,322</b>	<b>\$ 162,391</b>	<b>\$ 49,069</b>	<b>43.30%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 0	\$ 0	\$ 0	0.00%	
Classified	0	0	0	0.00%	
Wage/Compensation Pool	0	0	0	0.00%	
Sub-total Salaries & Wages	\$ 0	\$ 0	\$ 0	0.00%	
Employee Benefits	\$ 0	\$ 0	\$ 0	0.00%	
Sub-total Salaries, Wages and Benefits	\$ 0	\$ 0	\$ 0	0.00%	
Cost of Sales	\$ 0	\$ 0	\$ 0	0.00%	
Operating Expenses:					
Supplies	\$ 4,775	\$ 4,775	\$ 0	0.00%	
Information and Communication	2,700	1,166	(1,534)	-56.81%	[3]
Repairs and Maintenance	3,000	3,000	0	0.00%	
Equipment	0	0	0	0.00%	
Travel	0	0	0	0.00%	
Supplemental Staffing	0	0	0	0.00%	
Utilities	0	0	0	0.00%	
Other Expenses	102,847	153,450	50,603	49.20%	[4]
Sub-total Operating Expenses	\$ 113,322	\$ 162,391	\$ 49,069	43.30%	
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0.00%	
Renewals/Replacements	0	0	0	0.00%	
General Service Charge	0	0	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance	0	0	0	0.00%	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	0.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 113,322</b>	<b>\$ 162,391</b>	<b>\$ 49,069</b>	<b>43.30%</b>	
Revenue Over/(Under) Expense	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00%</u>	

**Notes:**

- [1] Vehicle registration charge has been adjusted to reflect a more accurate accounting of fees based on information supplied by Parking Services.
- [2] The allocation from general fees has also been adjusted.
- [3] Parking Decals - based on actual FY 2010 costs.
- [4] Contracted police services with Erie County Sheriff's Office as well as supplemental part-time security personnel to assist with special activities/events, and for unforeseen expenses.

**RESEARCH ENTERPRISE PARK  
BUDGET FOR FY 2011  
(Fund: 23670/DCC: 510200, 245910)**

	<b>FY 2010 APPROVED BUDGET</b>	<b>FY 2011 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Sales	\$ 0	\$ 0	\$ 0	0.00%	
Other Revenue	32,820	192,820	160,000	487.51%	[1]
<b>TOTAL REVENUE</b>	<b>\$ 32,820</b>	<b>\$ 192,820</b>	<b>\$ 160,000</b>	<b>487.51%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 0	\$ 0	\$ 0	0.00%	
Classified	0	0	0	0.00%	
Wage/Compensation Pool	0	0	0	0.00%	
Sub-total Salaries & Wages	\$ 0	\$ 0	\$ 0	0.00%	
Employee Benefits	\$ 0	\$ 0	\$ 0	0.00%	
Sub-total Salaries, Wages and Benefits	\$ 0	\$ 0	\$ 0	0.00%	
Cost of Sales	\$ 0	\$ 0	\$ 0	0.00%	
Operating Expenses					
Supplies	\$ 0	\$ 0	\$ 0	0.00%	
Information and Communication	0	0	0	0.00%	
Repairs and Maintenance	11,000	26,000	15,000	136.36%	[2]
Equipment	0	0	0	0.00%	
Travel	0	0	0	0.00%	
Infrastructure Agreement	0	0	0	0.00%	
Supplemental Staffing	0	0	0	0.00%	
Utilities	2,000	16,070	14,070	703.50%	[2]
Other Expenses	750	1,500	750	100.00%	[2]
Sub-total Operating Expenses	\$ 13,750	\$ 43,570	\$ 29,820	216.87%	
Fixed Expenses					
Facility Charge	\$ 0	\$ 0	\$ 0	0.00%	
Renewals/Replacements	0	0	0	0.00%	
General Service Charge	0	0	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance	0	0	0	0.00%	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	0.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 13,750</b>	<b>\$ 43,570</b>	<b>\$ 29,820</b>	<b>216.87%</b>	
Revenue Over/(Under) Expense	<u>\$ 19,070</u>	<u>\$ 149,250</u>	<u>\$ 130,180</u>	<u>682.64%</u>	

**Notes:**

- [1] Includes lease agreements with the Census Bureau and Principle Business Enterprises for FY 2011.  
[2] Projected operating expenses associated with new tenants.

**UNIVERSITY BOOKSTORE**  
(Includes Firelands Bookstore, Peregrine Shop, and BGSU on Main)  
**BUDGET FOR FY 2011**  
(Fund: 23310/DCC: 534100, 534200, 534300, 534400, 534500, 245800)

	FY 2010 APPROVED BUDGET	FY 2011 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
Sales	\$ 9,606,500	\$ 8,689,923	\$ (916,577)	-9.54%	[1]
Other Revenue	236,500	253,200	16,700	7.06%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 9,843,000</b>	<b>\$ 8,943,123</b>	<b>\$ (899,877)</b>	<b>-9.14%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 275,687	\$ 211,914	\$ (63,773)	-23.13%	[3]
Classified	439,706	293,209	(146,497)	-33.32%	[4]
Temporary Employment	390,730	322,200	(68,530)	-17.54%	[5]
Wage/Compensation Pool	8,733	6,743	(1,990)	-22.79%	
Sub-total Salaries & Wages	\$ 1,114,856	\$ 834,066	\$ (280,790)	-25.19%	
Employee Benefits	\$ 326,248	\$ 249,279	\$ (76,969)	-23.59%	
Sub-total Salaries, Wages and Benefits	\$ 1,441,104	\$ 1,083,345	\$ (357,759)	-24.83%	
Cost of Sales	\$ 6,712,550	\$ 6,486,592	\$ (225,958)	-3.37%	
Operating Expenses					
Supplies	\$ 60,200	\$ 50,000	\$ (10,200)	-16.94%	[6]
Information and Communication	117,000	106,000	(11,000)	-9.40%	[6]
Repairs and Maintenance	10,750	7,240	(3,510)	-32.65%	[6]
Equipment	21,500	6,500	(15,000)	-69.77%	[6]
Travel	31,500	20,500	(11,000)	-34.92%	
Supplemental Staffing	12,000	0	(12,000)	-100.00%	
Scholarship Program	110,000	80,000	(30,000)	-27.27%	[7]
Utilities	6,000	0	(6,000)	-100.00%	[6]
Endowed Scholarship Fund	0	0	0	0.00%	
Facility Charge	694,000	676,000	(18,000)	-2.59%	[6]
Other Expenses	200,500	110,000	(90,500)	-45.14%	
Sub-total Operating Expenses	\$ 1,263,450	\$ 1,056,240	\$ (207,210)	-16.40%	
Fixed Expenses					
Renewals/Replacements	\$ 0	\$ 0	\$ 0	0.00%	
General Service Charge	266,200	266,200	0	0.00%	
Debt Service	0	0	0	0.00%	
Insurance	5,083	4,823	(260)	-5.12%	[6]
Sub-total Fixed Expenses	\$ 271,283	\$ 271,023	\$ (260)	-0.10%	
<b>TOTAL EXPENSE</b>	<b>\$ 9,688,387</b>	<b>\$ 8,897,200</b>	<b>\$ (791,187)</b>	<b>-8.17%</b>	
Revenue Over/(Under) Expense	\$ 154,613	\$ 45,923	\$ (108,690)	-70.30%	

**Notes:**

- [1] Decrease in sales revenue at BG campus based on lower activity and loss of sales from BGSU on Main which was closed during FY 2010.
- [2] Funds from wholesale and end of semester buyback.
- [3] Elimination of one administrative staff position.
- [4] Elimination of 4 full-time classified staff positions. (3 from UESP, plus 1 additional position. Moves one PT position to FT to replace 1 position vacated through UESP.)
- [5] Increase in Student Employment to help cover 4 vacant full-time classified staff positions and to assist during peak selling periods.
- [6] Savings from closing BG on Main.
- [7] Reduction in Bookstore Scholarship awards.