



Approved 2003-04

EDUCATIONAL BUDGETS

MAIN CAMPUS AND FIRELANDS CAMPUS

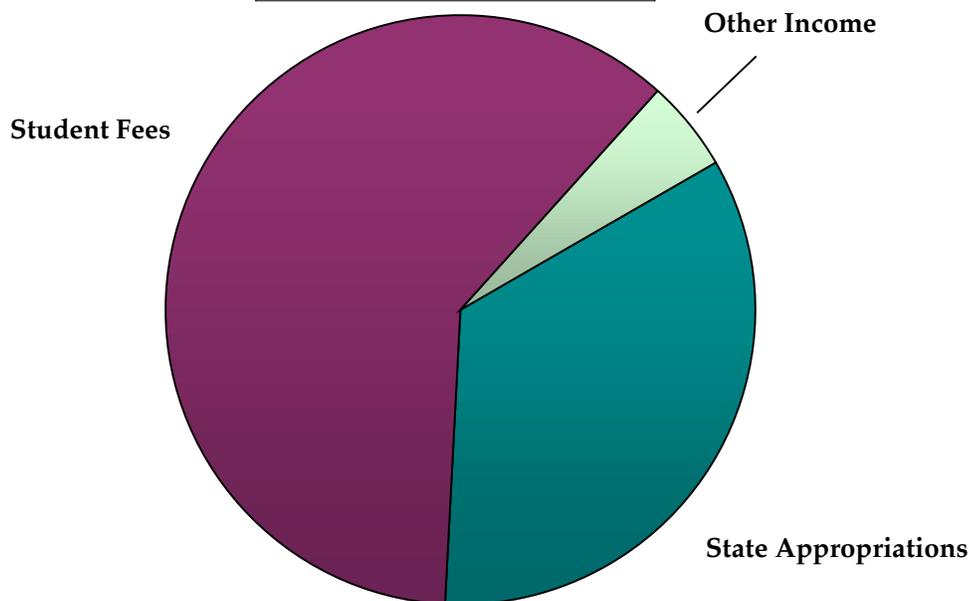
Approved by the Board of Trustees

June 27, 2003

Prepared by
Office of Finance & Administration

BGSU Educational Income Budget Main Campus 2003-04

Grand Total \$220,609,572

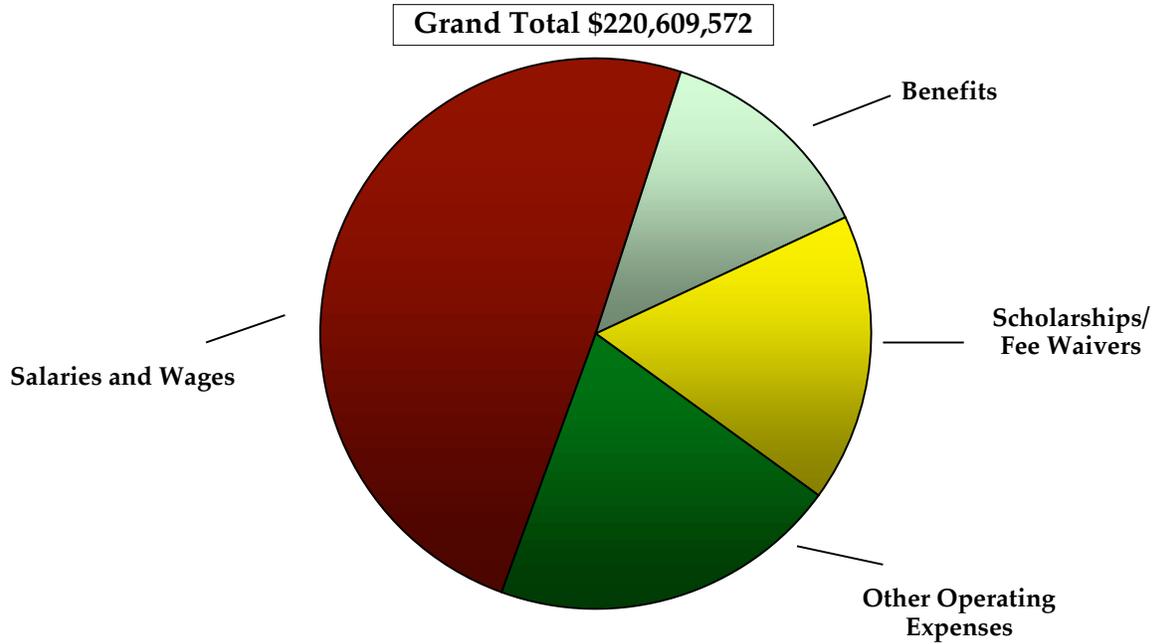


State Appropriations	\$75,663,950	34.30%
Student Fees	\$134,012,924	60.75%
Other Income	\$10,932,698	4.96%

Approved by the Board of Trustees June 27, 2003

Office of Finance & Administration 6/03

BGSU Educational Expense Budget Main Campus 2003-04



Salaries and Wages	\$109,116,641	49.46%
Benefits	\$28,871,487	13.09%
Scholarships/Fee Waivers	\$37,175,267	16.85%
Other Operating Expenses	\$45,446,177	20.60%

Approved by the Board of Trustees June 27, 2003

2003 - 04 EDUCATIONAL BUDGET INCOME PROJECTIONS

BASED ON BUDGET AS ADOPTED BY CONFERENCE COMMITTEE

	2002-2003 Approved Income 19-Jun-02	2002-2003 Projected Income 31-May-03	2003-2004 Projected Income 6/20/03	\$ Increase from FY 03 Proj to FY 04 Proj	% Increase from FY 03 Proj to FY 04 Proj	COMMENTS
State Support	\$77,136,254	\$76,426,395	\$75,663,950	(\$762,445)	-1.00%	99% of Conference Committee Level
Undergrad Instructional Fees	\$84,012,103	\$83,803,129	\$92,937,670	\$9,134,541	10.90%	
Graduate Instructional Fees	\$14,430,857	\$15,577,380	\$17,275,314	\$1,697,934	10.90%	
Misc. Instructional Fees	\$802,040	\$1,006,056	\$1,115,716	\$109,660	10.90%	Includes Excess Credit & Credit Workshops
Impact Enrollment Change			(\$891,303)	(\$891,303)		-150 Change in Undergraduate Stdtd Enrollment
Addn'l Fee for Underclass Stdts	\$1,032,000	\$1,032,000	\$1,980,000	\$948,000	91.86%	7,500 Additional Underclassmen; \$240 to \$264
Non-Resident Fee Undergrauate	\$6,617,515	\$7,588,445	\$7,967,867	\$379,422	5.00%	
Non-Resident Fee Graduate	\$6,632,485	\$7,044,649	\$7,396,881	\$352,232	5.00%	
Impact Enrollment Change			\$0	\$0	0.00%	0 Change in Non-Resident Stdtd Enrollment
Misc./Off-Campus Fees	\$4,427,500	\$5,618,375	\$6,230,778	\$612,403	10.90%	
Total Student Fees	\$117,954,500	\$121,670,034	\$134,012,924	\$12,342,890	10.1%	
GSC - Auxiliaries	\$5,009,344	\$5,009,344	\$5,109,531	\$100,187	2.0%	
GSC - Grants	\$96,168	\$96,168	\$96,168	\$0	0.0%	
Interest Income	\$1,200,000	\$900,000	\$1,200,000	\$300,000	25.0%	
Department Sales	\$3,902,017	\$3,517,000	\$3,517,000	\$0	0.0%	Includes Telecom Sales
Application Fees	\$485,000	\$485,000	\$485,000	\$0	0.0%	
Miscellaneous Income	\$525,000	\$525,000	\$525,000	\$0	0.0%	
Total Other Income	\$11,217,529	\$10,532,512	\$10,932,699	\$400,187	3.6%	
Total Operating Revenue	\$206,308,283	\$208,628,941	\$220,609,572	\$11,980,632	5.8%	

PROPOSED BGSU EDUCATIONAL BUDGET 2003-2004: Based on Conference Committee Budget

Assumes Instructional Fee Increase for 2003-2004 =	10.90%
Assumes Base Pool for Salary Increases for 2003-2004 =	2.00%

PERSONNEL EXPENSES	2002-2003 Approved 6/19/02	2003-2004 Projected 6/22/03	\$ Change for 03-04	% Change for 03-04	COMMENTS
Faculty	\$53,961,102	\$55,040,324	\$1,079,222	2.00%	Salary Increase
Fac Summer Instruction	\$4,938,792	\$5,235,120	\$296,328	6.00%	Impact 02-03 AY Increase (6% Basic Pool)
Admin Staff	\$18,432,782	\$18,801,438	\$368,656	2.00%	Salary Increase
Class Staff	\$20,908,475	\$21,326,645	\$418,170	2.00%	Salary Increase
Promotions	\$0	\$242,000	\$242,000		Promotions, Market/Equity Adjustments, Reclassifications
Total Fac/Staff	\$98,241,151	\$100,645,526	\$2,404,375	2.45%	
GA Stipends	\$8,305,015	\$8,471,115	\$166,100	2.00%	Stipend Increase - Competitive Pressures
Total Graduate	\$8,305,015	\$8,471,115	\$166,100	2.00%	
Retirement	\$15,924,626	\$16,314,370	\$389,744	2.45%	Increases with Salary
STRS ERIP	\$1,058,836	\$1,058,836	\$0	0.00%	Released Funds Will Shift to Faculty Personnel
Health Insurance	\$8,950,073	\$9,845,080	\$895,007	10.00%	Current Rates With 7.5% Increase Effective 1/1/04
Other Benefits	\$1,613,707	\$1,653,201	\$39,494	2.45%	Increases with Salary
Total Benefits	\$27,547,242	\$28,871,487	\$1,324,245	4.81%	
Total Personnel	\$134,093,408	\$137,988,128	\$3,894,720	2.90%	

OPERATING EXPENSES	2002-2003 Approved 6/19/02	2003-2004 Projected 6/22/03	\$ Change for 03-04	% Change for 03-04	COMMENTS
Utilities	\$6,820,498	\$7,400,198	\$579,700	8.50%	Higher Utility Prices & 2003 Bond Issue Debt Service
Scholarships/Fee Waivers	\$28,163,399	\$37,175,267	\$9,011,868	32.00%	
Scholarships	\$7,887,241	\$8,497,294	\$610,053	7.73%	Fee Increase minus \$249,668 to Need-Based Pool
Additional Need-Based Fin Aid		\$2,138,000	\$2,138,000		For Low-Income Students; From Addn'l Tuition Increase
Graduate Fee Waivers	\$17,803,236	\$21,414,760	\$3,611,524	20.29%	Fee Increase Plus \$1,558,687 (matched by income)
Employee/Dependents	\$1,642,122	\$1,821,113	\$178,991	10.90%	Fee Increase
Addn'l Fee Waivers		\$835,806	\$835,806		TOPS Program & International Waivers (Matched by Income)
Off-Campus Waivers	\$830,800	\$2,468,294	\$1,637,494	197.10%	Fee Increase Plus \$1,394,893 (matched by income)
MCOT Payments	\$2,157,092	\$2,157,092	\$0	0.00%	
Lib Acquisitions	\$2,668,094	\$2,695,594	\$27,500	1.03%	
Funds for Technology	\$4,765,903	\$6,197,903	\$1,432,000	30.05%	For Improved Technology Services for Students (From Additional Tuition Increase)
General/Misc. Operating	\$27,639,890	\$27,835,390	\$195,500	0.71%	
Total Operating	\$72,214,876	\$83,461,444	\$11,246,568	15.57%	
Academic Plan Initiatives	\$0	\$250,000	\$250,000		First Stage of Academic Plan Implementation
Additional Reduction Targets		-\$1,090,000	-\$1,090,000		0.5% Instructional Areas; 1% Non-Instructional Areas
Total Other	\$0	-\$840,000	-\$840,000		
GRAND TOTAL	\$206,308,284	\$220,609,572	\$14,301,288	6.93%	
Projected Income		\$220,609,572			Assumes 10.9% Fee Increase; 99% Conference Committee SSI
PROJECTED INCOME - EXPENSES		\$0			

RECOMMENDED CHANGES IN 2003-04 EDUCATIONAL BUDGET

Operating Increases	
Scholarships/Fee Waivers (Includes \$2,138,000 Addn'l Need-Based Aid)	7,374,374
Increase in Off-Campus Fee Waivers	1,637,494
Increase in Purchased Utilities Budget	579,700
Assigned Budget Reductions	(1,090,000)
Academic Plan Initiatives	250,000
Library Acquisitions	27,500
Operating Budget Increase (critical needs)	195,500
Improved Technology Services for Students	1,432,000
TOTAL PROPOSED OPERATING BUDGET INCREASES	\$10,406,568

Personnel Budget Adjustments	
Increase in Centralized Benefit Costs	\$1,324,244
Increase in Summer Instructional Salary Budget	296,328
TOTAL PERSONNEL BUDGET INCREASES	\$1,620,572

SUMMARY OF SALARY POOL PROPOSALS	
Pool for Faculty (2.0%)	\$1,079,222
Pool for Admin.Staff/Classified Staff (2.0%)*	786,826
Compensation Plan (Year 4 Installment of 5 Year Plan)	0
Graduate Student Stipends (2.0%)	166,100
Faculty and Admin. Promotions/Market/Equity Adjustments	242,000
TOTAL SALARY POOL PROPOSALS	\$2,274,148

TOTAL PROPOSED PERSONNEL INCREASES \$3,894,720

GRAND TOTAL PROPOSED EDUCATIONAL BUDGET INCREASES \$14,301,288

2002-03 EDUCATIONAL BUDGET \$206,308,284

2003-04 EDUCATIONAL BUDGET **\$220,609,572**

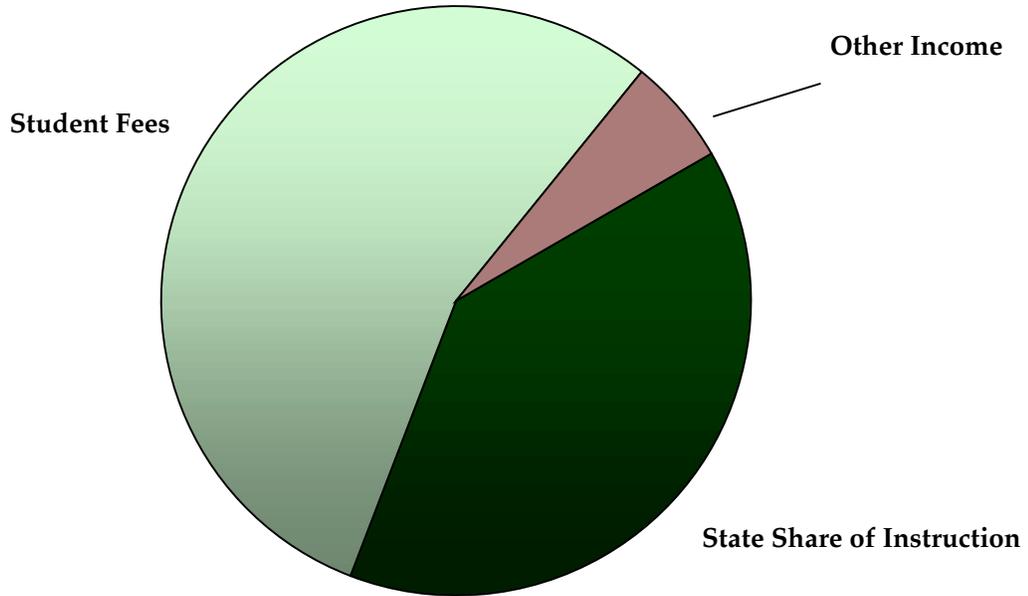
*except those classified staff whose salaries must, by law, be negotiated through a collective bargaining process.

**FIRELANDS COLLEGE
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
State Share of Instruction	\$3,313,800	\$3,147,518	\$3,147,518	\$0	0.00%
Access Challenge	456,091	444,689	505,206	60,517	13.61%
TOTAL STATE SHARE	\$3,769,891	\$3,592,207	\$3,652,724	\$60,517	1.68%
Instructional Fees	\$3,971,646	\$4,535,505	\$4,792,003	\$256,498	5.66%
General Fees	186,588	235,215	225,975	(9,240)	-3.93%
Nonresident Fees	4,500	13,364	10,000	(3,364)	-25.17%
Lab Fees	33,500	37,228	36,500	(728)	-1.96%
Continuing Education	60,000	60,000	60,000	0	0.00%
TOTAL STUDENT FEES	\$4,256,234	\$4,881,312	\$5,124,478	\$243,166	4.98%
OTHER INCOME	\$300,000	\$585,028	\$545,000	(\$40,028)	-6.84%
Vending, rental, library fines					
PRIOR YEAR UNENCUMBERED BALANCE	\$155,085	\$0	\$0	\$0	
TOTAL PROJECTED REVENUE	\$8,481,210	\$9,058,547	\$9,322,202	\$263,655	2.91%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$3,542,349	\$3,793,567	\$3,996,770	\$203,203	5.36%
Classified Salaries	991,791	1,079,500	1,101,708	22,208	2.06%
Temporary	177,331	190,000	230,676	40,676	21.41%
Wage/Compensation Pool	192,928	0	149,344	149,344	
Sub-Total Salaries and Wages	\$4,904,399	\$5,063,067	\$5,478,498	\$415,431	8.21%
Staff Benefits:					
Retirement	\$735,660	\$750,000	\$821,775	\$71,775	9.57%
Other	483,797	499,489	537,902	38,413	7.69%
ERIP	30,728	30,720	0	(30,720)	-100.00%
Sub-Total Staff Benefits	\$1,250,185	\$1,280,209	\$1,359,677	\$79,468	6.21%
Operating					
Supplies	\$122,487	\$175,000	\$159,715	(\$15,285)	-8.73%
Travel	74,191	76,000	81,436	5,436	7.15%
Information & Communication	513,472	510,000	590,739	80,739	15.83%
Maintenance and Repair	69,615	81,158	79,546	(1,612)	-1.99%
Utilities	322,415	325,000	370,028	45,028	13.85%
MCOT Transfer Payments	100,000	99,800	100,225	425	0.43%
BG Campus Transfer Payments	397,400	83,900	99,293	15,393	18.35%
Fee Waivers/Scholarships	20,250	5,500	0	(5,500)	-100.00%
Post Secondary Option Program/Tech Prep Program	376,300	406,050	313,027	(93,023)	-22.91%
Miscellaneous	71,517	91,801	126,023	34,222	37.28%
Equipment	30,470	115,000	108,539	(6,461)	-5.62%
Contingency	56,034	109,473	275,322	165,849	151.50%
Technology Enhancement	114,975	114,975	118,424	3,449	3.00%
Transfer to Reserve	0	521,614	0	(521,614)	
Transfer to Parking	57,500	0	61,710	61,710	
Sub-Total Operating	\$2,326,626	\$2,715,271	\$2,484,027	(\$231,244)	-8.52%
TOTAL PROJECTED EXPENSES	\$8,481,210	\$9,058,547	\$9,322,202	\$263,655	2.91%

BGSU Educational Income Budget Firelands College 2003-04

Grand Total \$9,322,202

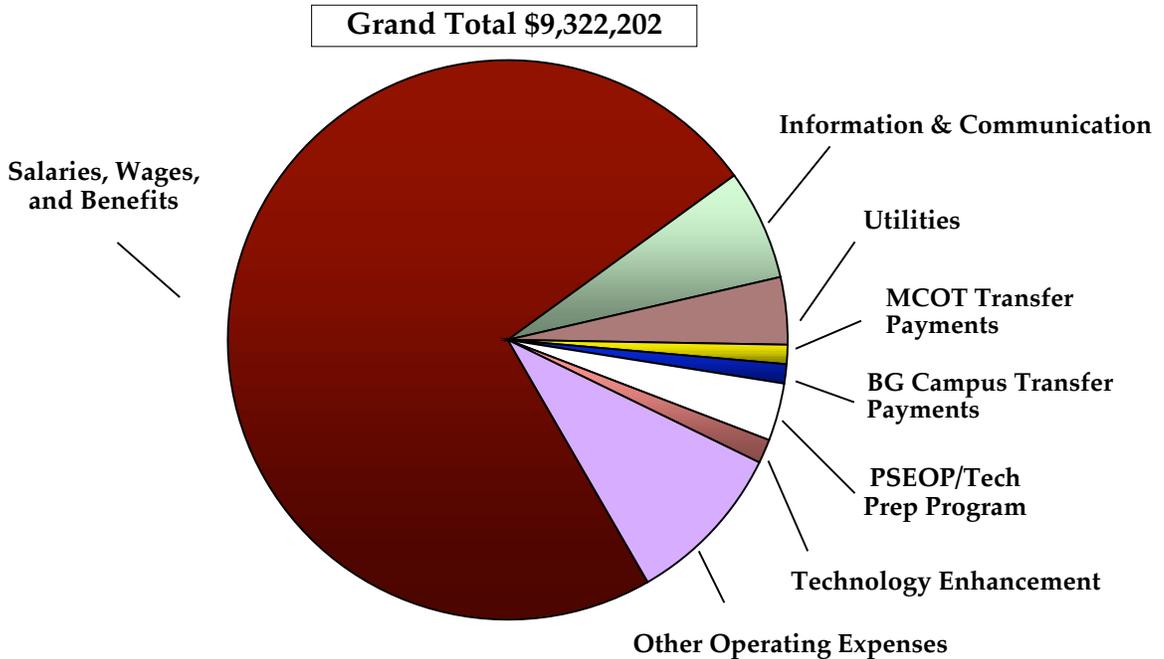


State Share of Instruction	\$3,652,724	39.18%
Student Fees	\$5,124,478	54.97%
Other Income	\$545,000	5.85%

Presented to the Board of Trustees June 27, 2003

Office of Finance & Administration 6/03

BGSU Educational Expense Budget Firelands College 2003-04



Salaries, Wages, and Benefits	\$6,838,175	73.35%
Information & Communication	\$590,739	6.34%
Utilities	\$370,028	3.97%
MCOT Transfer Payment	\$100,225	1.08%
BG Campus Transfer Payments	\$99,293	1.07%
Post Secondary Option Program/Tech Prep Program	\$313,027	3.36%
Technology Enhancement	\$118,424	1.27%
Other Operating Expenses	\$892,291	9.57%

Presented to the Board of Trustees June 27, 2003



Approved 2003-04

GENERAL FEE & RELATED

AUXILIARY BUDGETS

Approved by the Board of Trustees

June 27, 2003

Prepared by
Office of Finance & Administration





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General Fee and Related Auxiliary Budgets, Main Campus

The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78 in response to provisions of Am. Sub. H.B. 191.

General Fee levels since 1984-85 are as follows:

	<u>General Fee Per Term</u>
1984-85	179
1985-86	186
1986-87	193
1987-88	201
1988-89	220
1989-90	241
1990-91	258
1991-92	277
1992-93	275
1992-93	300, effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-2000	408
2000-01	427
2001-02	464
2001-02	544, effective Spring '02
2001-02	548, effective Summer '02
2002-03	564

Exclusive of the field house allocation of \$25 per student per semester in 1992-93 and the Bowen-Thompson Student Union allocation of \$80 per student per semester in 2001-02, the General Fee has increased at an average rate of 5.4% per year since 1984-85.

For 2003-04 budget planning purposes, General Fee supported budgets have been divided into seven components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services and Auxiliary Programs
- C) Student Budget Committee
- D) Student Publications
- E) Golf Course
- F) Office of Student Life
- G) Student Program Enhancement Account

The table below summarizes the various General Fee income allocations in the above general categories for 2002-03 (approved), 2002-03 (projected), and 2003-04 (proposed) with details provided on pages 3 - 20.

A wage/compensation pool is included to provide funds for compensation increases (salary plus associated retirement benefits) for administrative staff and classified staff working in areas supported by the General Fee budgets at a rate of 3.0%. Approval of this budget does not commit the Board to a specific compensation increase.

GENERAL FEE ALLOCATIONS					
	Approved Budget 2002-03	Revised Budget 2002-03	Proposed Budget 2003-04	\$ Incr.	% Incr.
A. Debt Service/ Facility Charges	\$5,387,882	\$5,387,882	\$5,383,781	(\$4,101)	-0.08%
B. Student Services/ Auxiliary Programs	\$12,551,314	\$12,551,314	\$13,568,330	\$1,017,016	8.10%
C. Student Budget Committee	\$580,681	\$580,681	\$605,520	\$24,839	4.28%
D. St. Publications	\$71,565	\$72,407	\$75,288	\$2,881	3.98%
E. Golf Course	\$52,920	\$52,920	\$54,050	\$1,130	2.14%
F. Office of Student Life	\$40,000	\$40,000	\$38,128	(\$1,872)	-4.68%
G. Student Prgm. Enhance. Acct.	\$57,270	\$57,270	\$57,270	\$0	0.00%
TOTAL	\$18,741,632	\$18,742,474	\$19,782,367	\$1,039,893	5.55%

In order to fund the proposed budgets, a 5.3% increase in the full-time General Fee (\$30 per semester) is necessary for 2003-04. General Fee rates will increase effective Fall Semester, 2003 in accordance with the following schedule:

	<u>Full-Time Rate</u>		<u>Hourly Rate*</u>	
	<u>Current</u>	<u>2003-04</u>	<u>Current</u>	<u>2003-04</u>
Main Campus**				
Fall/Spring Terms	\$564	\$594	\$57.00	\$60.00
Summer Term 2004	\$340	\$358	\$34.00	\$36.00
Off-Campus				
Graduate	\$100	\$100	\$10.00	\$10.00
Undergraduate			\$ 6.00	\$ 6.00
Web-based/Web-centric	\$ -	\$594	\$ 6.00	\$60.00

* Hourly rates not to exceed full-time rates

** Excludes academic programs or assignments based beyond a 50-mile commuting distance. These programs will have a General Fee of \$226 per semester or a \$23 per semester hour rate (summer rates: \$212 or \$22/semester hour). In addition, extension programs will have modified fees for those students who do not choose access to the student recreation center or field house.

A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities: health center, ice arena, student union, stadium, student services building, student recreation center, field house and golf course. In addition, the depreciation reserve, deferred maintenance reserve, insurance, and related expenses of these facilities are also funded through the General Fee. The university health center also has rental income to offset some facility charges. The table below gives a breakdown of recommended General Fee allocations for 2003-04.

	Debt Service	Renewal/ Replacements	Insurance/ Other	Recommended General Fee Funding
University Health Center	\$67,316	\$31,755	\$7,189	\$86,260 ^b
Ice Arena	\$83,155	\$76,623	\$5,193	\$164,971
Bowen Thompson Student Union	\$2,386,841	\$350,000	\$13,125	\$2,749,966
Stadium	\$154,431	\$48,929	\$8,820	\$212,180
Student Services	\$91,075	\$38,227	\$5,880	\$135,182
Student Recreation Center	\$217,704	\$108,150	\$12,495	\$338,349
Field House	\$979,183	\$105,000	\$5,940	\$1,090,123
Golf Course	\$0	\$13,500	\$0	\$13,500
Infrastructure	\$493,250	\$0	\$0	\$493,250
Deferred Maintenance Reserve	\$0	\$100,000	\$0	\$100,000 ^c
TOTALS	\$4,472,955	\$872,184 ^a	\$58,642	\$5,383,781

^a Of this amount, the \$772,184 assigned to depreciation reserves is considered adequate and represents approximately 50% of that directed by Board guidelines. Full funding of depreciation reserves (to \$1,946,115) would require another \$35.00 per semester increase in student General Fees.

^b The gross debt service, depreciation reserve, insurance and other charges for the University Health Center total \$106,260. However \$20,000 is funded by rental charges to academic and support programs (educational budget) using Health Center space. Thus \$86,260 is a claim against the General Fee.

^c A deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the depreciation reserve of individual facilities from ongoing maintenance obligations. Approximately \$2.97 of the \$594 General Fee will be dedicated to the deferred maintenance reserve.

The impact on the General Fees for this budget is \$161.57 per semester for full-time students.

B. STUDENT SERVICES AND AUXILIARY PROGRAMS

A number of student service auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, the recycling program, student life and campus involvement receive general fee funding for operating support.

Pouring Rights. 2001-02 was the first year of a five-year exclusive pouring rights contract with Pepsi and ABC Bottling. By entering into this agreement, the University received significantly higher vending commissions for the next five years. President Ribeau earmarked these funds for use in enhancing student activities/programming, recycling, scholarships and programming associated with the new Student Union. Several programming efforts are being supported this year by these funds. In this section and the following one, you will see the distribution of the pouring rights allocations for these student initiatives.

The table below summarizes the recommended allocation for each program. Detailed budgets are provided on pages 9 - 20.

	Proposed 2003-04 Gen'l Fee Allocation	Pouring Rights Allocations	Other Income
Intercollegiate Athletics	\$7,898,893	\$0	\$3,976,320
Other Fields/Facilities	\$294,285	\$0	\$1,700
Student Health Service & Building	\$1,920,732	\$0	\$1,700,112
Recreational Sports	\$1,719,943	\$0	\$975,377
Bowen-Thompson Student Union	\$1,128,818	\$0	\$1,377,712
Olscamp Hall (through Union)	\$0	\$10,000	\$0
Campus Involvement	\$319,443	\$0	\$63,200
Ice Arena Programs	\$227,810	\$0	\$647,200
Recycling Program	\$58,406	\$36,000	\$66,200
Student Program Enhancement Acct.	\$0	\$7,171	\$0
Stadium Operations	\$0	\$0	\$158,682
Saddlemire St. Svcs. Bldg. Operations	\$0	\$0	\$170,002
TOTAL ALLOCATIONS	\$13,568,330	\$53,171	\$9,136,505

The impact on General Fees for this budget is \$406.89 per semester for full-time students.

C. STUDENT BUDGET COMMITTEE

In 1998-99 significant changes in the involvement of Student Budget Committee (SBC) occurred. The SBC in April 1997, proposed that the entire role of the Advisory Committee on General Fee Allocations (ACGFA) be reviewed. As a result of the process initiated by that review, a new Student Organizations Funding Board (SOFB), under the jurisdiction of the SBC, was appointed in January 1998, to replace the former ACGFA. Beginning in 2002-03, the SBC consolidated its committees into one body. The SBC is now responsible for recommending all student organization funding and presenting those recommendations to FSBC/UBC.

The pouring rights allocation for 2003-04 will be \$87,102. This provides the opportunity for more funding to be directed to these student activities than just what's available from general fee funds.

A total of \$580,681 was allocated to the Student Budget Committee in 2002-03. The recommended allocation for 2003-04 is \$605,520 as shown below. The impact on General Fees for this budget is \$18.41.

	2001-02 Allocation	2002-03 Allocation	2003-04 Allocation
Graduate Student Senate	\$41,845	\$31,102	\$18,675
Undergraduate Student Government	\$34,256	\$18,049	\$25,000
BG24 News	\$21,550	\$17,800	\$18,074
WBGU-FM	\$18,951	\$17,476	\$16,810
BG Radio Sports	\$5,050	\$6,450	\$6,708
BG Radio News	\$9,000	\$8,860	\$9,230
WFAL	\$17,880	\$12,412	\$10,230
Univ. Activities Organization	\$109,873	\$144,225	\$175,000
Other Student Groups	\$348,353	\$318,945	\$302,699
SBC Operating			\$10,000
Reserve	\$61,025	\$92,464	\$100,196
Pouring Rights Allocation	(\$87,102)	(\$87,102)	(\$87,102)
TOTALS	\$580,681	\$580,681	\$605,520

D. STUDENT PUBLICATIONS

Effective with the 1980-81 fiscal year, the funding of the compensation (salary and related benefits) of the Director of Student Publications was set aside as a line item in the general fee budget. The Director provides professional advice and supervision in the business and advertising aspects of the student publications program. The Director's compensation is \$82,337 with the portion from the general fee being \$72,407 with the remainder covered by UniGraphics, BG News, and The Key. The budgeted amount of \$75,288 is to cover the Director's salary for 2003-04, associated benefit costs and a compensation pool.

E. GOLF COURSE

Beginning in 2002-03, a portion of the Golf Course became supported by a general fee allocation. The funds are supplied to cover the salary and benefit expenses associated with the golf course superintendent. Previously these revenues and expenses were part of Other Fields & Facilities. The Golf Course will receive a \$54,050 general fee allocation.

F. OFFICE OF STUDENT LIFE

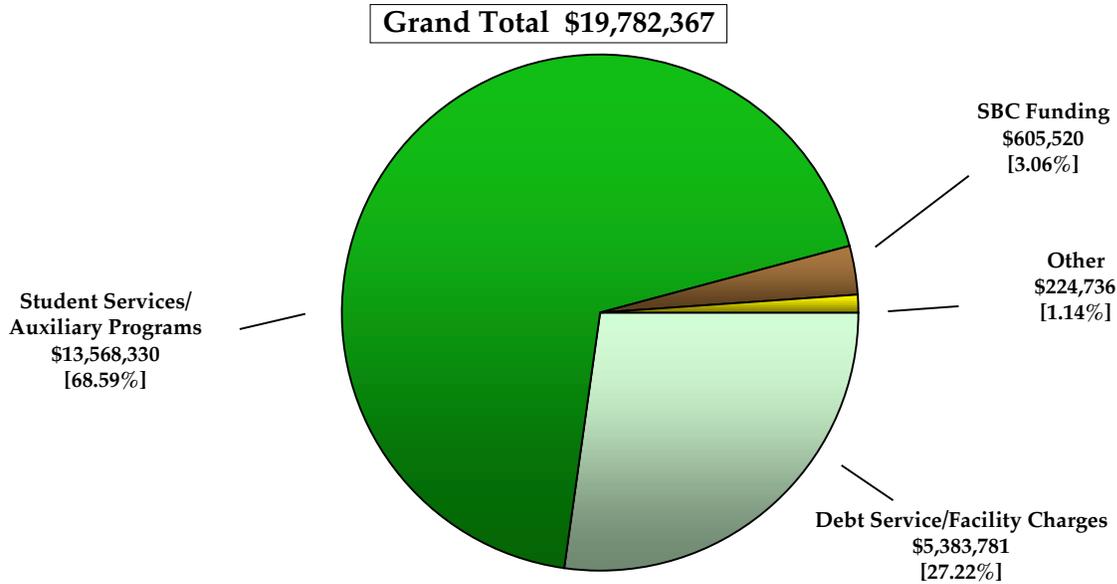
In 2002-03 a general fee allocation was given to the Office of Student Life. The Office of Student Life provides oversight for off-campus student services and the spirit activities of several student groups. The requested allocation of \$38,128 will be used to support the continuation of commuter student programming for \$19,700, Cheerleading/Dance Team \$13,489, SIC SIC \$2,945, and Mascots \$1,994. The impact on the General Fees for this budget item is \$1.19 per semester for full-time students.

G. STUDENT PROGRAM ENHANCEMENT ACCOUNT

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the Student Handbook, all-university events focused on students, individual, and student organization special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee and the University Committee on Alcohol Issues.

No additional increase in general fee support is requested in 2003-04, although an additional \$5,000 in pouring rights funds will be provided.

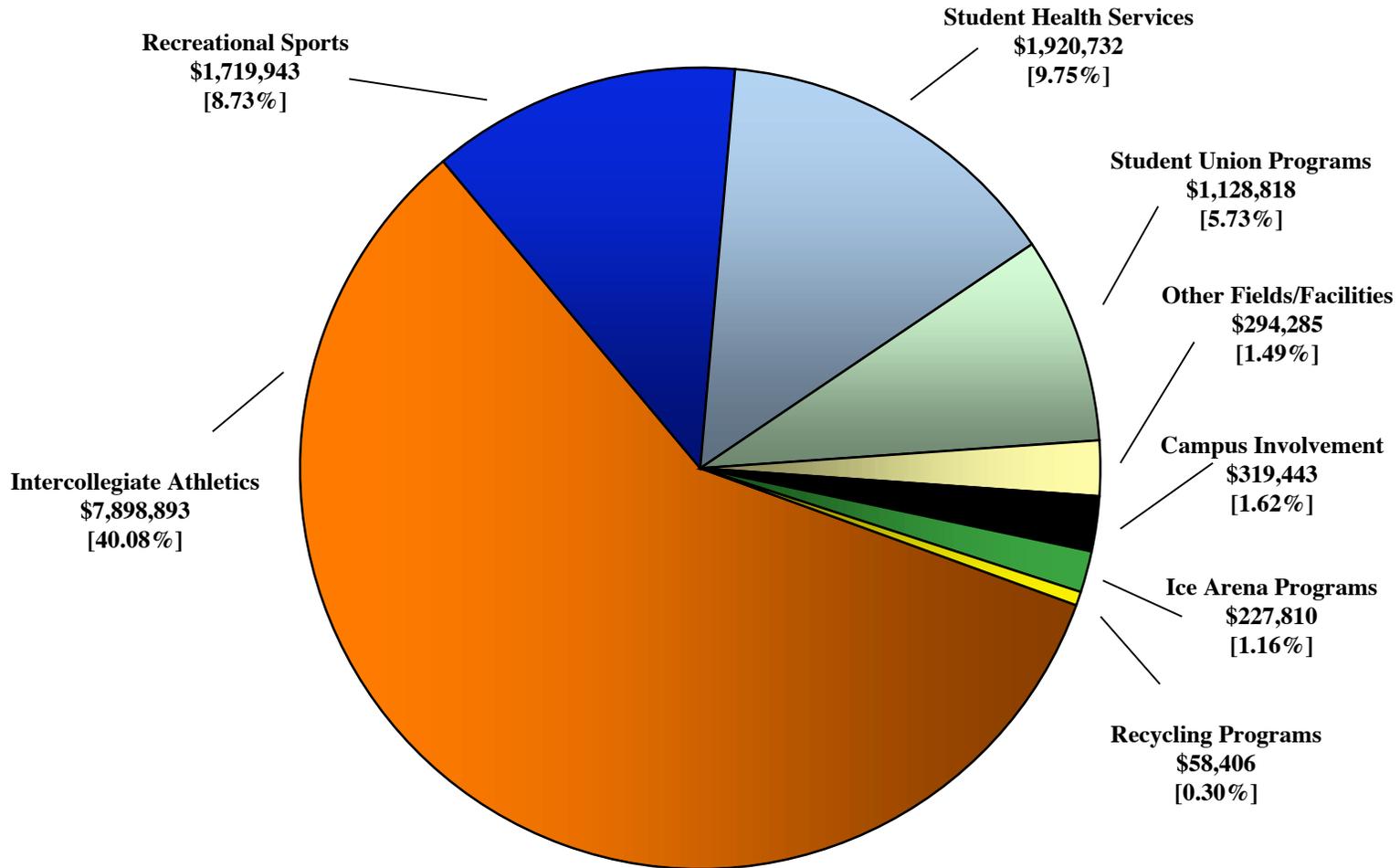
BGSU General Fee Allocations 2003-04



	General Fee Allocation	Other Income Total	Total	% of Total
Debt Service/Facility Charges				
Deferred Maintenance Reserve	\$100,000	\$0	\$100,000	0.34%
Field House (2007)	\$1,090,123	\$0	\$1,090,123	3.75%
Golf Course	\$13,500	\$0	\$13,500	0.05%
Health Center (2007)	\$86,260	\$0	\$86,260	0.30%
Ice Arena (2007)	\$164,971	\$0	\$164,971	0.57%
Infrastructure	\$493,250	\$0	\$493,250	1.70%
Recreational Facility	\$338,349	\$0	\$338,349	1.16%
Stadium (2007)	\$212,180	\$158,682	\$370,862	1.28%
Student Services (2007)	\$135,182	\$170,002	\$305,184	1.05%
Student Union	\$2,749,966	\$0	\$2,749,966	9.46%
Sub-Total	\$5,383,781	\$328,684	\$5,712,465	19.66%
Student Services/Auxiliary Programs				
Ice Arena Programs	\$227,810	\$647,200	\$875,010	3.01%
Intercollegiate Athletics	\$7,898,893	\$3,976,320	\$11,875,213	40.87%
Office of Campus Involvement	\$319,443	\$63,200	\$382,643	1.32%
Other Fields/Facilities	\$294,285	\$1,700	\$295,985	1.02%
Recreational Sports	\$1,719,943	\$975,377	\$2,695,320	9.28%
Recycling Program	\$58,406	\$102,200	\$160,606	0.55%
Student Health Service	\$1,920,732	\$1,700,112	\$3,620,844	12.46%
Student Union Programs	\$1,128,818	\$1,387,712	\$2,516,530	8.66%
Sub Total	\$13,568,330	\$8,853,821	\$22,422,151	77.16%
Student Budget Committee	\$605,520	\$87,102	\$692,622	2.38%
St. Publications	\$75,288	\$0	\$75,288	0.26%
Golf Course	\$54,050	\$0	\$54,050	0.19%
Office of Student Life	\$38,128	\$0	\$38,128	0.13%
Student Program Enhance. Account	\$57,270	\$7,171	\$64,441	0.22%
Sub Total (Other)	\$224,736	\$94,273	\$319,009	1.10%
Grand Total	\$19,782,367	\$9,276,778	\$29,059,145	100.30%

BGSU STUDENT SERVICES/AUXILIARY PROGRAMS

\$13,568,330

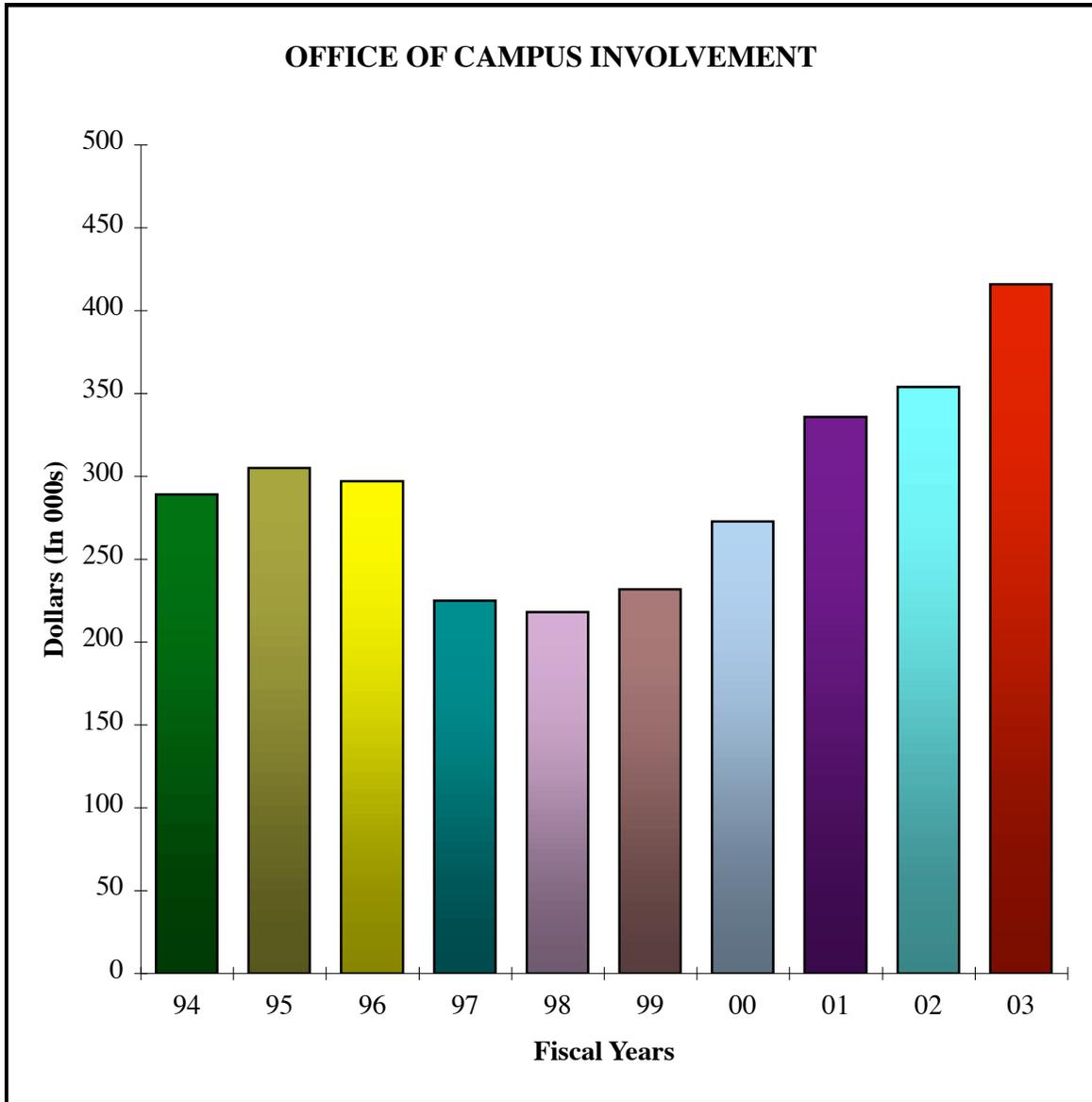


Note: Percentages are of the total General Fee Budget

**OFFICE OF CAMPUS INVOLVEMENT
BUDGET FOR 2003-04**

	<u>2002-03 APPROVED BUDGET</u>	<u>2002-03 PROJECTED BUDGET</u>	<u>2003-04 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
<u>REVENUE:</u>					
General Fee	\$ 307,156	\$ 307,156	\$ 319,443	\$ 12,287	4.00%
Other Support (Transfers)	0	34,140	0	(34,140)	(100.00%)
Other Income (Vending)	75,000	75,000	63,200	(11,800)	(15.73%)
TOTAL REVENUE	<u>\$ 382,156</u>	<u>\$ 416,296</u>	<u>\$ 382,643</u>	<u>\$ (33,653)</u>	<u>(8.08%)</u>
<u>EXPENSES:</u>					
Salaries and Wages:					
Contract Salaries	\$ 110,109	\$ 152,981	\$ 92,253	\$ (60,728)	(39.70%)
Graduate Assistants	43,800	37,500	47,750	10,250	27.33%
Classified Salaries	33,633	33,633	33,633	0	0.00%
Temporary	4,400	7,900	9,150	1,250	15.82%
Wage/Compensation Pool	6,367	0	4,532	4,532	
Sub-Total Salaries and Wages	<u>\$ 198,309</u>	<u>\$ 232,014</u>	<u>\$ 187,318</u>	<u>\$ (44,696)</u>	<u>(19.26%)</u>
Staff Benefits:					
Retirement	\$ 19,132	\$ 24,838	\$ 16,755	\$ (8,083)	(32.54%)
Other	12,047	16,255	12,524	(3,731)	(22.95%)
Sub-Total Staff Benefits	<u>\$ 31,179</u>	<u>\$ 41,093</u>	<u>\$ 29,279</u>	<u>\$ (11,814)</u>	<u>(28.75%)</u>
Operating					
Supplies	\$ 18,725	\$ 16,523	\$ 22,875	\$ 6,352	38.44%
Travel	11,704	8,000	12,676	4,676	58.45%
Information/Communication	43,664	30,840	45,797	14,957	48.50%
Leadership Program	46,341	43,555	47,570	4,015	9.22%
Repair and Maintenance	0	0	0	0	
Purchases for Resale	0	0	0	0	
Equipment	4,006	8,200	7,400	(800)	(9.76%)
Cheerleaders/Dance Team	15,000	15,000	15,000	0	0.00%
Professional Fees	13,228	9,500	14,728	5,228	55.03%
Other	0	0	0	0	
Sub-total Operating	<u>\$ 152,668</u>	<u>\$ 131,618</u>	<u>\$ 166,046</u>	<u>\$ 34,428</u>	<u>26.16%</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 382,156</u>	<u>\$ 404,725</u>	<u>\$ 382,643</u>	<u>\$ (22,082)</u>	<u>(5.46%)</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 11,571	\$ 0	\$ (11,571)	-2.63%

TEN YEAR REVENUE HISTORY



NOTE: FY97 - University Activities Organization (UAO) moved to SBC funding line

FY00 - Leadership Program moved to this area for oversight

FY01 - Cheerleaders moved to this area for oversight; portion of vending income allocated (\$52,000)

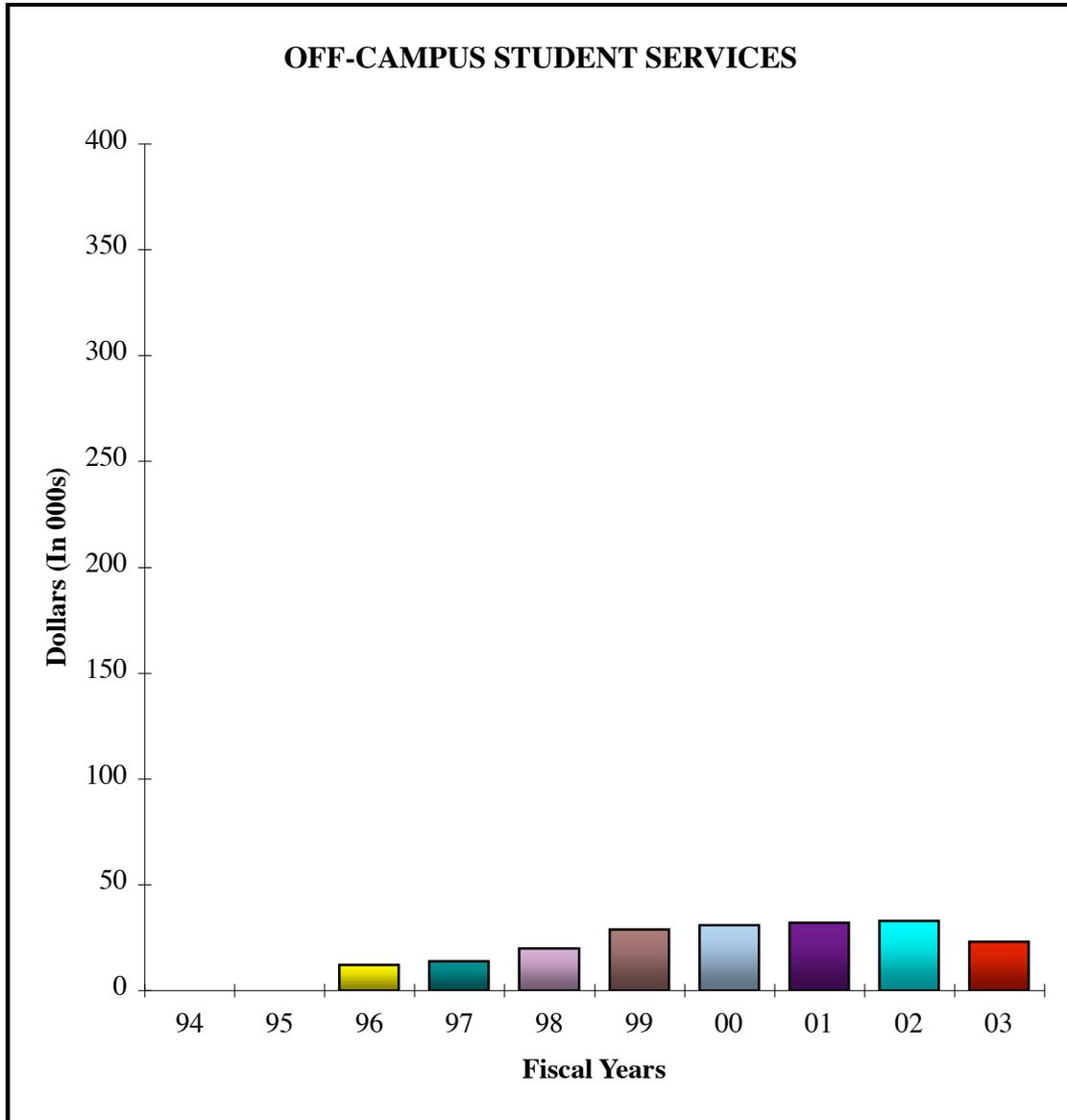
SOURCE: Projected Annual Budgets

**OFF-CAMPUS STUDENT SERVICES
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 23,000	\$ 23,000	\$ 19,700	\$ (3,300)	(14.35%)
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 23,000	\$ 23,000	\$ 19,700	\$ (3,300)	(14.35%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	0	0	0	0	
Graduate Assistants	0	0	0	0	
Temporary	3,884	3,884	0	(3,884)	(100.00%)
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 3,884	\$ 3,884	\$ 0	\$ (3,884)	(100.00%)
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 3,103	\$ 3,103	\$ 500	\$ (2,603)	(83.89%)
Travel	0	0	1,900	1,900	
Information and Communication	4,500	4,500	17,300	12,800	284.44%
Repairs and Maintenance	0	0	0	0	
Programs	9,433	9,433	0	(9,433)	(100.00%)
Equipment	2,080	2,080	0	(2,080)	(100.00%)
Other Expenses	0	0	0	0	
Sub-total Operating	\$ 19,116	\$ 19,116	\$ 19,700	\$ 584	3.06%
General Service Charge					
Facility Charge*	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements*	0	0	0	0	
Debt Service*	0	0	0	0	
Insurance/Other*	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 23,000	\$ 23,000	\$ 19,700	\$ (3,300)	(14.35%)
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



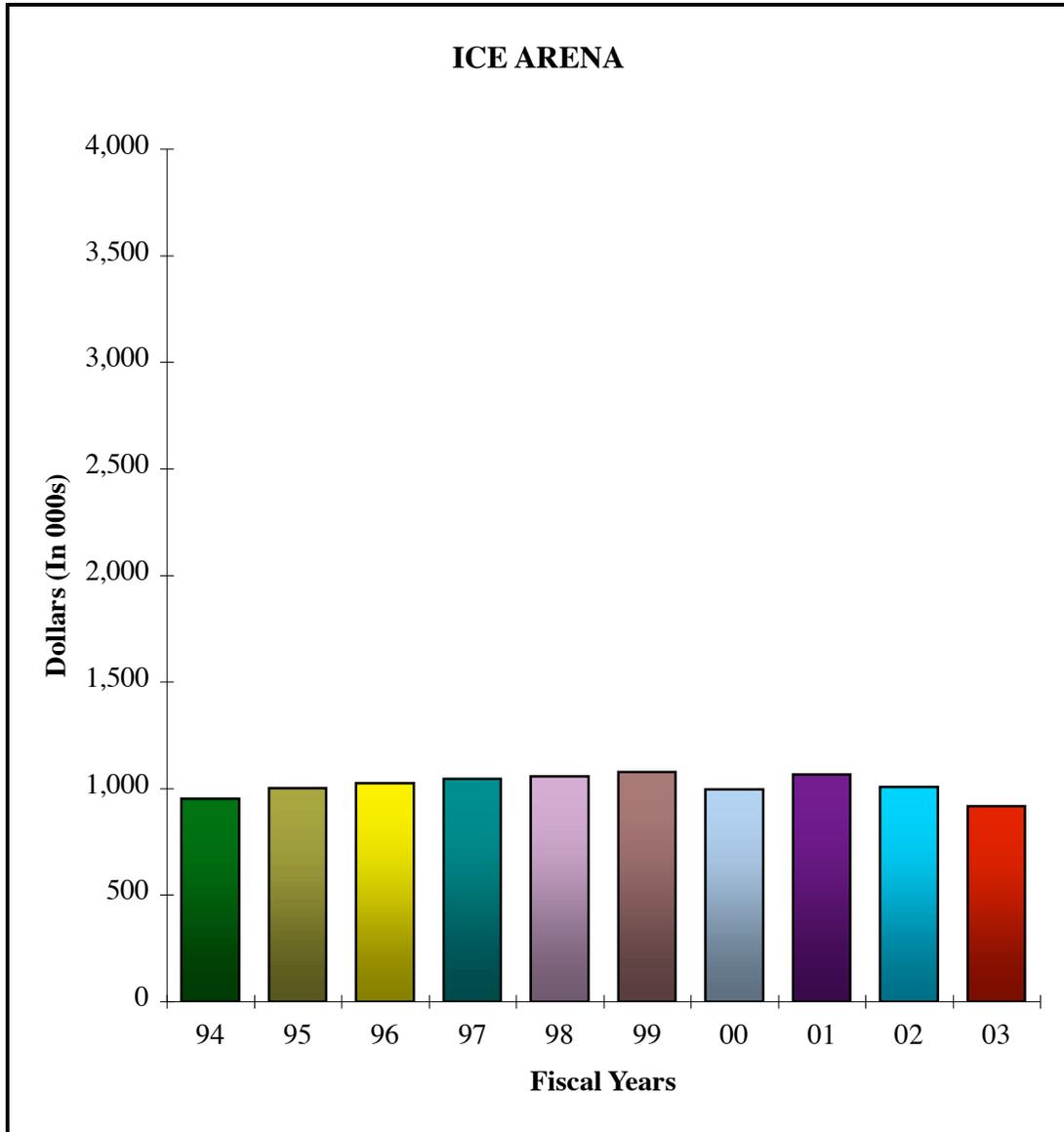
SOURCE: Projected Annual Budgets

**ICE ARENA
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 193,929	\$ 193,929	\$ 227,810	\$ 33,881	17.47%
General Fee (Debt Svc.)	81,816	81,816	164,971	83,155	101.64%
Operational Income	685,192	585,900	592,000	6,100	1.04%
Rental Income-E&G; Hockey	51,000	55,200	55,200	0	0.00%
TOTAL REVENUE	\$ 1,011,937	\$ 916,845	\$ 1,039,981	\$ 123,136	13.43%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 99,952	\$ 96,900	\$ 100,143	\$ 3,243	3.35%
Classified Salaries	219,337	210,700	199,982	(10,718)	(5.09%)
Temporary	106,000	84,800	93,000	8,200	9.67%
Wage/Compensation Pool	11,494	0	10,804	10,804	
Sub-Total Salaries and Wages	\$ 436,783	\$ 392,400	\$ 403,929	\$ 11,529	2.94%
Staff Benefits:					
Retirement	\$ 43,163	\$ 43,900	\$ 40,346	\$ (3,554)	(8.10%)
Other	47,541	56,100	61,136	5,036	8.98%
Sub-Total Staff Benefits	\$ 90,704	\$ 100,000	\$ 101,482	\$ 1,482	1.48%
Operating					
Supplies	\$ 25,500	\$ 26,100	\$ 25,700	\$ (400)	(1.53%)
Travel	0	0	200	200	
Information/Communication	22,500	22,900	24,700	1,800	7.86%
Repair and Maintenance	37,000	29,000	29,800	800	2.76%
Miscellaneous	0	3,300	4,900	1,600	
Purchase for Resale	65,000	68,900	67,600	(1,300)	(1.89%)
Equipment	6,000	10,700	6,600	(4,100)	(38.32%)
Unrelated Bus. Income Tax	3,000	0	0	0	
Sub-total Operating	\$ 159,000	\$ 160,900	\$ 159,500	\$ (1,400)	(0.87%)
General Service Charge					
Facility Charge*	\$ 243,634	\$ 243,634	\$ 243,650	\$ 16	0.01%
Renewals/Replacements*	0	0	0	0	
Debt Service*	76,623	76,623	76,623	0	0.00%
Insurance/Other*	0	0	83,155	83,155	
Sub-total Fixed Expenses	5,193	5,193	5,193	0	0.00%
	\$ 325,450	\$ 325,450	\$ 408,621	\$ 83,171	25.56%
TOTAL EXPENSES	\$ 1,011,937	\$ 978,750	\$ 1,073,532	\$ 94,782	9.68%
Revenue Over/(Under) Expenses	\$ 0	\$ (61,905)	\$ (33,551)	\$ 28,354	3.75%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



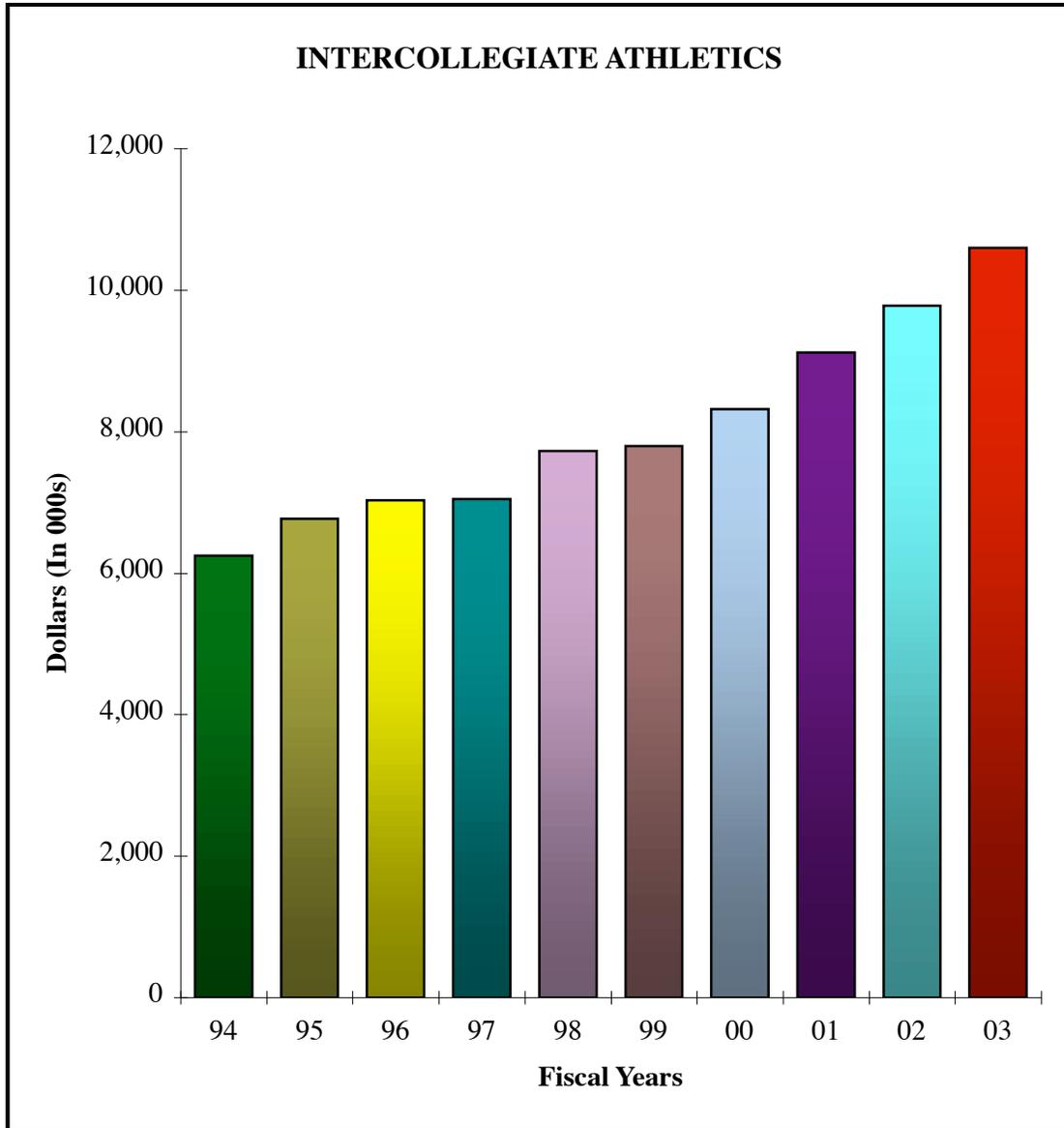
NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

SOURCE: Projected Annual Budgets

**INTERCOLLEGIATE ATHLETICS
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee-Grants-in-Aid	\$ 4,021,433	\$ 3,798,433	\$ 4,312,588	\$ 514,155	13.54%
General Fee-Non Grants-in-Aid	3,106,678	3,329,678	3,404,153	74,475	2.24%
General Fee-ICA Rent	174,415	174,415	182,152	7,737	4.44%
Gate Receipts, Concessions, Parking, Guarantees--Opponents, TV/Radio	1,535,000	1,224,185	1,681,000	456,815	37.32%
NCAA/MAC/CCHA Revenue	565,000	593,375	647,000	53,625	9.04%
Falcon Club and Other Fund-raising	550,000	450,000	500,000	50,000	11.11%
Stadium Suite/Club	285,000	253,625	260,000	6,375	
Miscellaneous	710,320	774,083	888,320	114,237	14.76%
TOTAL REVENUE	<u>\$10,947,846</u>	<u>\$ 10,597,794</u>	<u>\$11,875,213</u>	<u>\$1,277,419</u>	<u>12.05%</u>
EXPENSES:					
<i>General Administration/Business Mgmt.:</i>					
Contract Salaries	\$ 916,997	\$ 941,997	\$ 1,083,229	\$ 141,232	14.99%
Classified Salaries	294,661	300,418	295,496	(4,922)	(1.64%)
Temporary	0	0	0	0	
Wage/Compensation Pool	36,350	0	33,502	33,502	
Staff Benefits	362,684	367,684	404,555	36,871	10.03%
Athletic Communication Office	93,700	103,700	93,700	(10,000)	(9.64%)
Training/Weight/Equipment Rooms	99,000	99,000	108,000	9,000	9.09%
Ticket Office	40,000	40,000	40,000	0	0.00%
Marketing & Communication	161,300	277,000	336,300	59,300	21.41%
Academic Enhancement	27,000	37,000	36,500	(500)	(1.35%)
Development	75,000	75,000	75,000	0	0.00%
Game Programs/Motor City Bowl	90,000	90,000	85,000	(5,000)	(5.56%)
Guarantees	299,000	299,000	241,000	(58,000)	(19.40%)
Concessions	0	0	0	0	
Game Staging	91,160	91,160	91,160	0	0.00%
Repay Loan (\$306,765 - FY00)	0	0	0	0	
Unrelated Bus. Income Tax	0	0	0	0	
Stadium Suite/Club Debt	200,000	200,000	200,000	0	
Operating Budgets	382,720	500,000	426,152	(73,848)	(14.77%)
<i>Non-revenue Sports Direct Costs:</i>					
Coaching Salaries	802,045	827,045	881,748	54,703	6.61%
Staff Benefits	248,922	253,922	269,910	15,988	6.30%
Wage/Compensation Pool	24,061	0	27,270	27,270	
Operating Budgets	547,402	560,902	651,000	90,098	16.06%
Grants-in-Aid	2,075,939	1,987,939	2,220,344	232,405	11.69%
<i>Revenue Sports Direct Costs:</i>					
Coaching Salaries	999,746	1,070,149	1,028,047	(42,102)	(3.93%)
Staff Benefits	288,673	298,673	288,261	(10,412)	(3.49%)
Wage/Compensation Pool	29,992	0	31,795	31,795	
Operating Expenses	816,000	870,000	835,000	(35,000)	(4.02%)
Grants-in-Aid	1,945,494	1,810,494	2,092,244	281,750	15.56%
TOTAL EXPENSES	<u>\$10,947,846</u>	<u>\$ 11,101,083</u>	<u>\$11,875,213</u>	<u>\$ 774,130</u>	<u>6.97%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ (503,289)	\$ 0	\$ 503,289	-100.00%

TEN YEAR REVENUE HISTORY

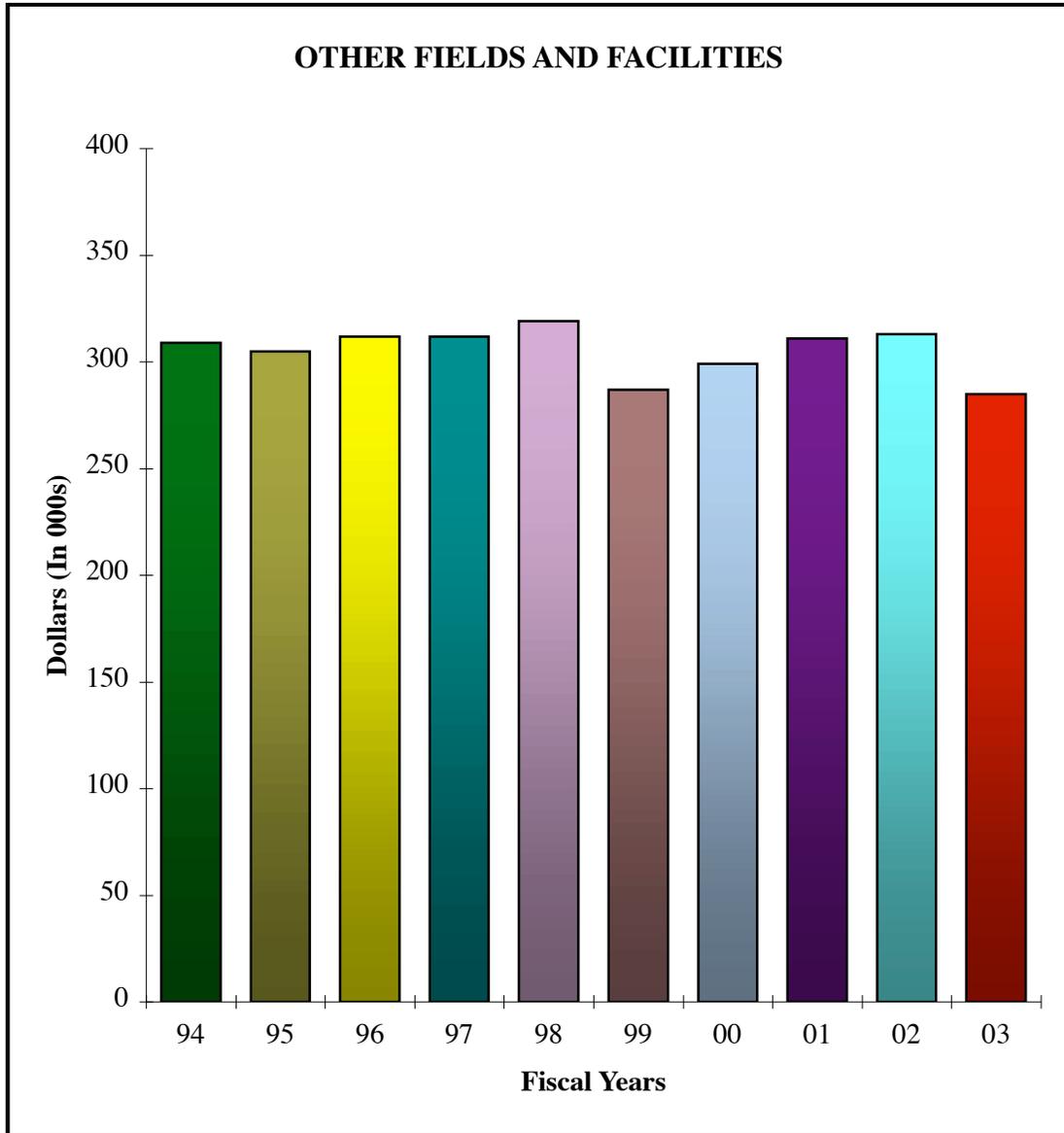


SOURCE: Projected Annual Budgets

**OTHER FIELDS AND FACILITIES
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 282,966	\$ 282,966	\$ 294,285	\$ 11,319	4.00%
Other Income	0	1,650	1,700	50	3.03%
TOTAL REVENUE	\$ 282,966	\$ 284,616	\$ 295,985	\$ 11,369	3.99%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 7,280	\$ 0	\$ 0	\$ 0	
Graduate Assistants	0	0	0	0	
Classified Salaries	113,083	126,100	117,513	(8,587)	(6.81%)
Temporary	35,876	56,000	44,852	(11,148)	(19.91%)
Wage/Compensation Pool	4,333	0	4,230	4,230	
Sub-Total Salaries and Wages	\$ 160,572	\$ 182,100	\$ 166,595	\$ (15,505)	(8.51%)
Staff Benefits:					
Retirement	\$ 18,235	\$ 25,309	\$ 19,050	\$ (6,259)	(24.73%)
Other	28,038	25,752	25,512	(240)	(0.93%)
Sub-Total Staff Benefits	\$ 46,273	\$ 51,061	\$ 44,562	\$ (6,499)	(12.73%)
Operating					
Office Supplies	\$ 500	\$ 50	\$ 500	\$ 450	900.00%
Maintenance Supplies	46,160	51,000	53,667	2,667	5.23%
Information/Communication	1,000	200	1,000	800	400.00%
Misc. Supplies	0	0	0	0	
Travel	500	0	500	500	
Repair and Maintenance	6,000	2,000	6,000	4,000	200.00%
Equipment	3,933	5,500	3,933	(1,567)	(28.49%)
Miscellaneous	18,028	600	18,028	17,428	2904.67%
Sub-total Operating	\$ 76,121	\$ 59,350	\$ 83,628	\$ 24,278	40.91%
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	1,100	1,200	100	9.09%
Sub-total Fixed Expenses	\$ 0	\$ 1,100	\$ 1,200	\$ 100	9.09%
TOTAL EXPENSES	\$ 282,966	\$ 293,611	\$ 295,985	\$ 2,374	0.81%
Revenue Over/(Under) Expenses	\$ 0	\$ (8,995)	\$ 0	\$ 8,995	3.19%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

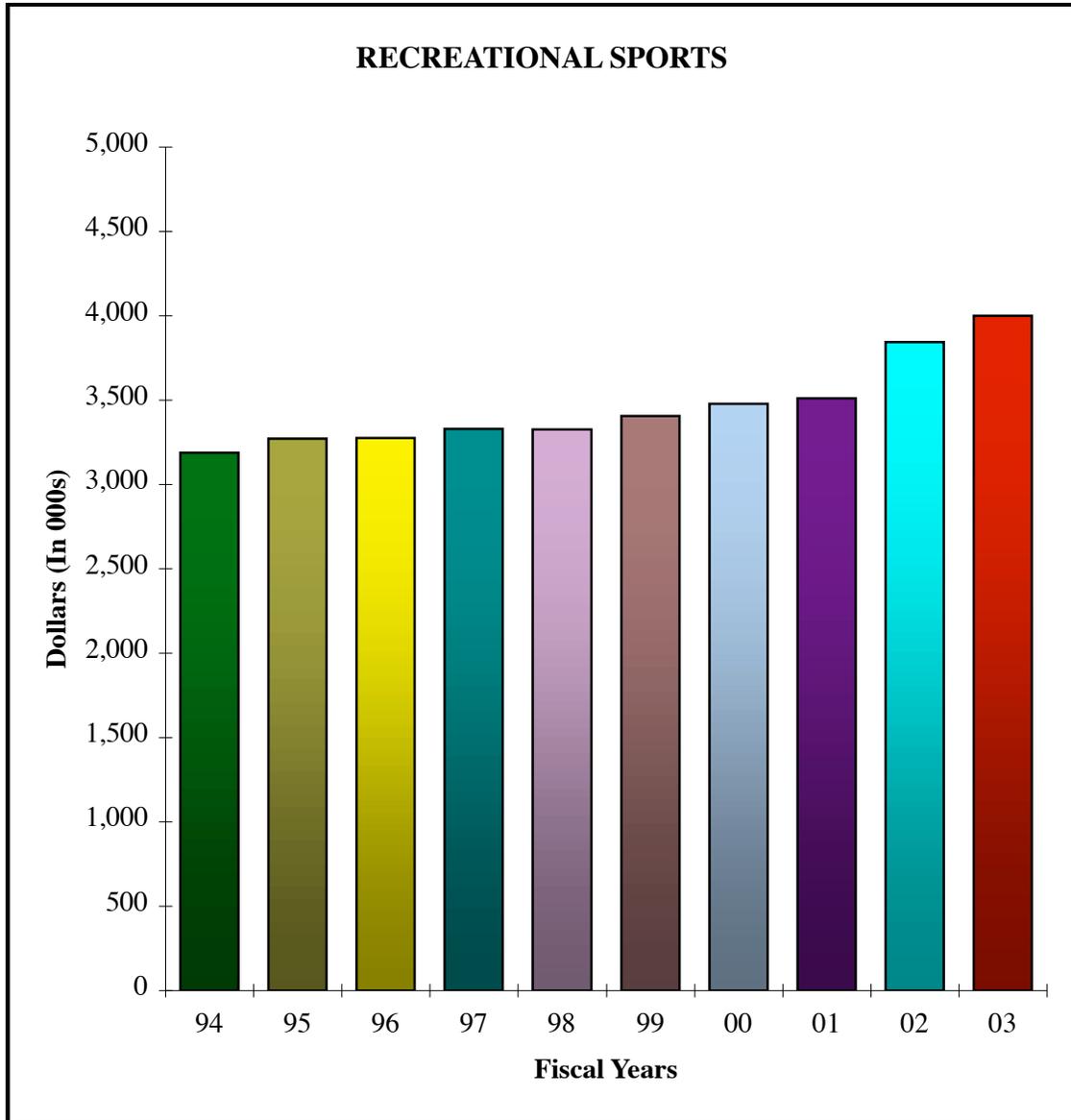
**RECREATIONAL SPORTS
BUDGET FOR 2003-04**

(Includes Student Recreation Center, Field House,
Intramurals/Club Sports, Outdoor Program, Outdoor Maintenance)

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,653,791	\$ 1,653,791	\$ 1,719,943	\$ 66,152	4.00%
General Fee (Debt Svc.)	1,428,472	1,428,472	1,428,166	(306)	(0.02%)
Rental Income-Educ. Budget/ICA	286,750	286,750	286,750	0	0.00%
Other Income	667,038	631,637	688,627	56,990	9.02%
TOTAL REVENUE	\$ 4,036,051	\$ 4,000,650	\$ 4,123,486	\$ 122,836	3.07%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 418,696	\$ 457,933	\$ 436,451	\$ (21,482)	(4.69%)
Graduate Assistants	58,400	60,000	60,000	0	0.00%
Classified Salaries	415,648	395,375	417,782	22,407	5.67%
Temporary	504,413	504,217	517,272	13,055	2.59%
Wage/Compensation Pool	29,316	0	29,492	29,492	
Sub-Total Salaries and Wages	\$ 1,426,473	\$ 1,417,525	\$ 1,460,997	\$ 43,472	3.07%
Staff Benefits:					
Retirement	\$ 111,051	\$ 129,923	\$ 113,698	\$ (16,225)	(12.49%)
Other	205,416	168,400	192,540	24,140	14.33%
Sub-Total Staff Benefits	\$ 316,467	\$ 298,323	\$ 306,238	\$ 7,915	2.65%
Operating					
Supplies	\$ 91,125	\$ 67,289	\$ 87,707	\$ 20,418	30.34%
GA Fees	8,705	9,024	9,568	544	6.03%
Travel	15,500	9,180	15,500	6,320	68.85%
Outdoor Rec. Prog. Travel	31,000	38,085	30,500	(7,585)	(19.92%)
Information/Communication	38,325	37,050	38,725	1,675	4.52%
Repair and Maintenance	46,500	44,800	46,500	1,700	3.79%
Purchases for Resale	35,000	18,000	35,000	17,000	94.44%
Equipment	87,869	118,329	88,890	(29,439)	(24.88%)
Other Expenses	1,680	9,413	6,500	(2,913)	(30.95%)
Sub-total Operating	\$ 355,704	\$ 351,170	\$ 358,890	\$ 7,720	2.20%
General Service Charge					
Utilities	\$ 87,935	\$ 87,935	\$ 89,695	\$ 1,760	2.00%
Facility Charge*	415,000	462,500	473,000	10,500	2.27%
Renewals/Replacements*	0	0	0	0	
Debt Service*	213,150	213,150	213,150	0	0.00%
Administrative Fee	1,196,887	1,196,887	1,196,581	(306)	(0.03%)
Insurance/Other*	6,000	6,466	6,500	34	0.53%
Sub-total Fixed Expenses	\$ 18,435	\$ 11,100	\$ 18,435	\$ 7,335	66.08%
TOTAL EXPENSES	\$ 4,036,051	\$ 4,045,056	\$ 4,123,486	\$ 78,430	1.94%
Revenue Over/(Under) Expenses	\$ 0	\$ (44,406)	\$ 0	\$ 44,406	0.00%

* Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



NOTE: FY93 Recreation Center debt service completed

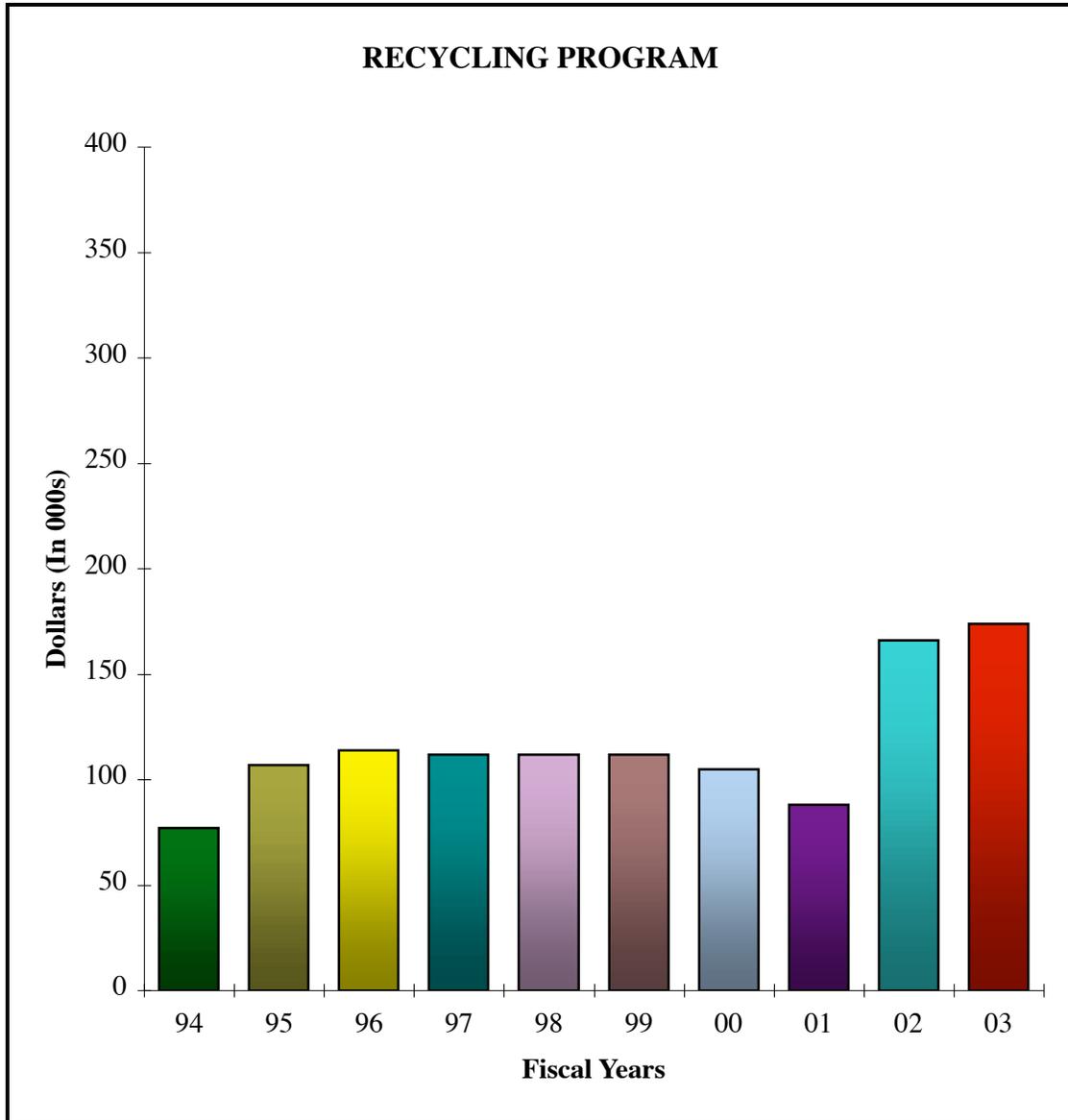
FY94 Field House opened

SOURCE: Projected Annual Budgets

**RECYCLING PROGRAM
2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 56,160	\$ 56,160	\$ 58,406	\$ 2,246	4.00%
Other Income	76,110	81,922	66,200	(15,722)	(19.19%)
Pouring Rights	36,000	36,000	36,000	0	0.00%
TOTAL REVENUE	\$ 168,270	\$ 174,082	\$ 160,606	\$ (13,476)	(7.74%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 32,409	\$ 33,821	\$ 33,821	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	0	0	0	0	
Temporary	46,000	46,200	58,800	12,600	27.27%
Wage/Compensation Pool	1,556	0	1,218	1,218	
Sub-Total Salaries and Wages	\$ 79,965	\$ 80,021	\$ 93,839	\$ 13,818	17.27%
Staff Benefits:					
Retirement	\$ 4,313	\$ 4,502	\$ 4,502	\$ 0	0.00%
Other	8,388	8,033	9,095	1,062	13.22%
Sub-Total Staff Benefits	\$ 12,701	\$ 12,535	\$ 13,597	\$ 1,062	8.47%
Operating					
Supplies	\$ 35,000	\$ 20,000	\$ 20,000	\$ 0	0.00%
Travel	3,000	500	3,000	2,500	500.00%
Information/Communication	2,700	2,100	2,700	600	28.57%
Repair and Maintenance	2,400	400	2,400	2,000	500.00%
Purchase for Resale	0	0	0	0	
Equipment	10,800	16,500	10,000	(6,500)	(39.39%)
Other Expenses	10,172	11,200	3,000	(8,200)	(73.21%)
Sub-total Operating	\$ 64,072	\$ 50,700	\$ 41,100	\$ (9,600)	(18.93%)
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	8,400	8,400	8,400	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other	3,132	2,237	2,237	0	0.00%
Sub-total Fixed Expenses	\$ 11,532	\$ 10,637	\$ 10,637	\$ 0	0.00%
TOTAL EXPENSES	\$ 168,270	\$ 153,893	\$ 159,173	\$ 5,280	3.43%
Revenue Over/(Under) Expenses	\$ 0	\$ 20,189	\$ 1,433	\$ (18,756)	

TEN YEAR REVENUE HISTORY



NOTE: FY02 Includes initial Pouring Rights Allocation of \$36,000

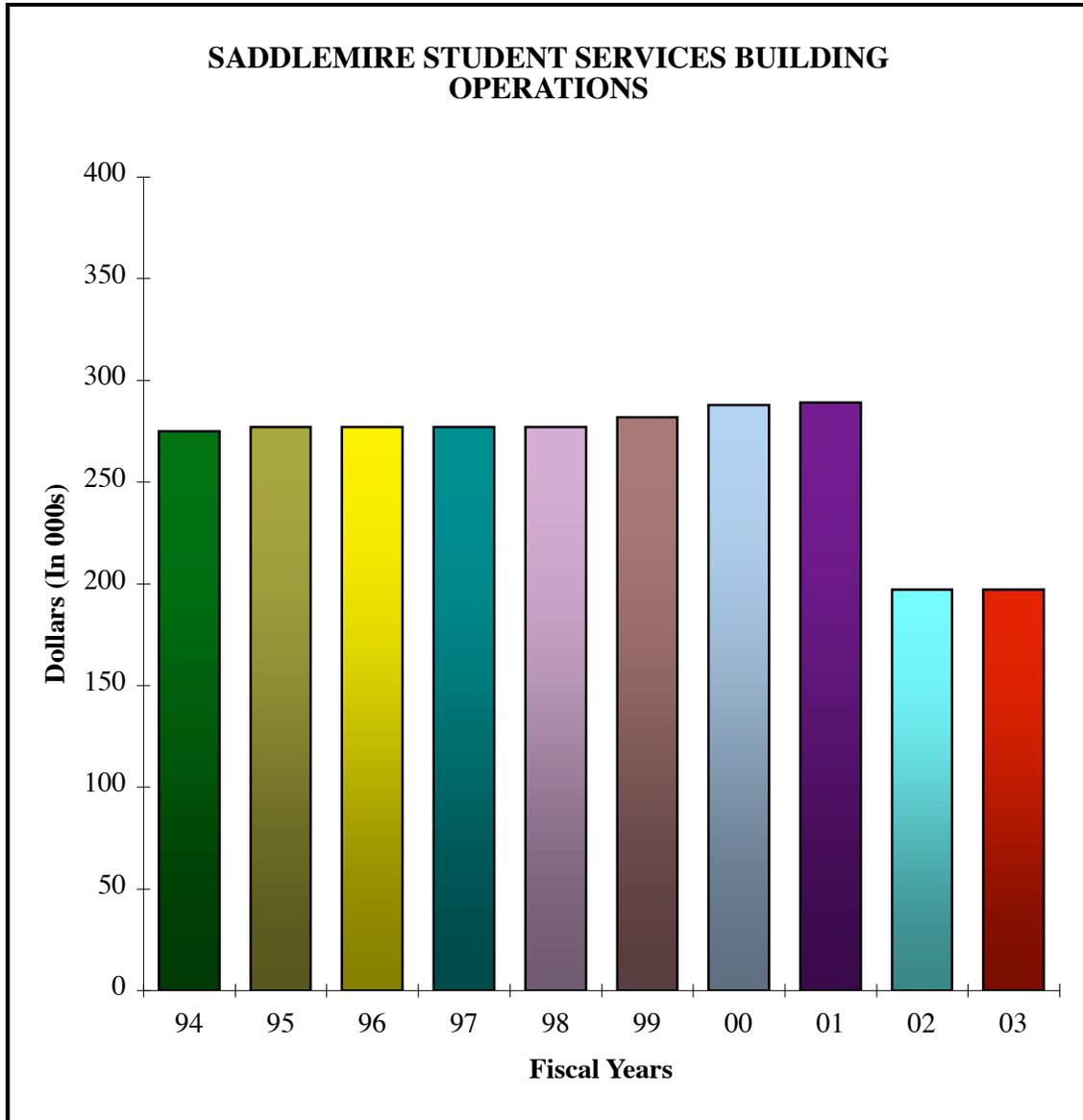
SOURCE: Projected Annual Budgets

**SADDLEMIRE STUDENT SERVICES BUILDING OPERATIONS
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 44,107	\$ 44,107	\$ 135,182	\$ 91,075	206.49%
Rental Income	146,920	146,920	158,191	11,271	7.67%
Interest Income	11,811	11,811	11,811	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 202,838	\$ 202,838	\$ 305,184	\$ 102,346	50.46%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	76,318	78,154	78,154	0	0.00%
Temporary	2,005	3,000	3,000	0	0.00%
Wage/Compensation Pool	1,298	0	2,814	2,814	
Sub-Total Salaries & Wages	\$ 79,621	\$ 81,154	\$ 83,968	\$ 2,814	3.47%
Staff Benefits:					
Retirement	\$ 10,425	\$ 10,402	\$ 10,402	\$ 0	0.00%
Other	14,752	18,842	21,699	2,857	15.16%
Sub-Total Staff Benefits	\$ 25,177	\$ 29,244	\$ 32,101	\$ 2,857	9.77%
Operating Expenses:					
Supplies	\$ 11,700	\$ 9,205	\$ 11,700	\$ 2,495	27.10%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	19,565	13,965	19,565	5,600	40.10%
Purchase for Resale	0	0	0	0	
Equipment	3,330	1,813	1,813	0	0.00%
Miscellaneous	0	1,517	1,517	0	
Sub-total Operating	\$ 34,595	\$ 26,500	\$ 34,595	\$ 8,095	30.55%
General Service Charge	\$ 19,338	\$ 19,338	\$ 19,338	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	38,227	38,227	38,227	0	0.00%
Debt Service*	0	0	91,075	91,075	
Insurance/Other*	5,880	5,880	5,880	0	0.00%
Sub-total Fixed Expenses	\$ 63,445	\$ 63,445	\$ 154,520	\$ 91,075	143.55%
TOTAL EXPENSES	\$ 202,838	\$ 200,343	\$ 305,184	\$ 104,841	52.33%
Revenue Over/(Under) Expenses	\$ 0	\$ 2,495	\$ 0	\$ (2,495)	-1.87%

*Funded from General Fee (Debt. Svc.)

TEN YEAR REVENUE HISTORY



NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

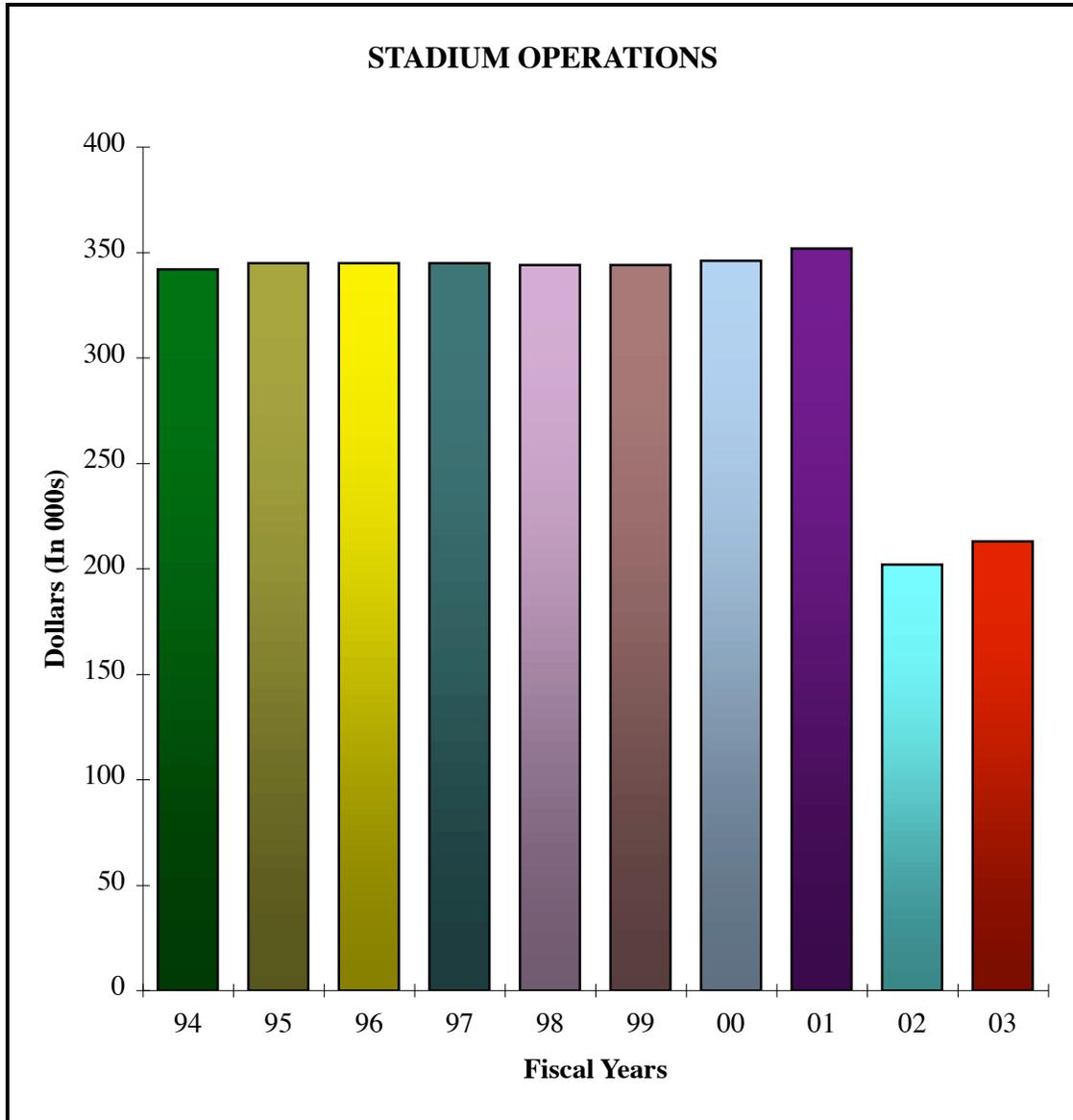
SOURCE: Projected Annual Budgets

**STADIUM OPERATIONS
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 57,749	\$ 57,749	\$ 212,180	\$ 154,431	267.42%
Rental Income	135,415	135,415	138,652	3,237	2.39%
Interest Income	20,030	20,030	20,030	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 213,194	\$ 213,194	\$ 370,862	\$ 157,668	73.96%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	55,632	57,905	57,905	0	0.00%
Temporary	1,107	349	1,107	758	217.19%
Wage/Compensation Pool	2,723	0	2,085	2,085	
Sub-Total Salaries & Wages	\$ 59,462	\$ 58,254	\$ 61,097	\$ 2,843	4.88%
Staff Benefits:					
Retirement	\$ 7,552	\$ 7,854	\$ 7,854	\$ 0	0.00%
Other	11,249	10,754	12,549	1,795	16.69%
Sub-Total Staff Benefits	\$ 18,801	\$ 18,608	\$ 20,403	\$ 1,795	9.65%
Operating Expenses:					
Supplies	\$ 13,458	\$ 12,922	\$ 13,458	\$ 536	4.15%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	14,026	14,026	14,026	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	2,445	2,445	2,445	0	0.00%
Miscellaneous	0	0	0	0	
Sub-total Operating	\$ 29,929	\$ 29,393	\$ 29,929	\$ 536	1.82%
General Service Charge	\$ 47,253	\$ 47,253	\$ 47,253	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	48,929	48,929	48,929	0	0.00%
Debt Service*	0	0	154,431	154,431	
Insurance/Other*	8,820	8,820	8,820	0	0.00%
Sub-total Fixed Expenses	\$ 105,002	\$ 105,002	\$ 259,433	\$ 154,431	147.07%
TOTAL EXPENSES	\$ 213,194	\$ 211,257	\$ 370,862	\$ 159,605	75.55%
Revenue Over/(Under) Expenses	\$ 0	\$ 1,937	\$ 0	\$ (1,937)	-1.59%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



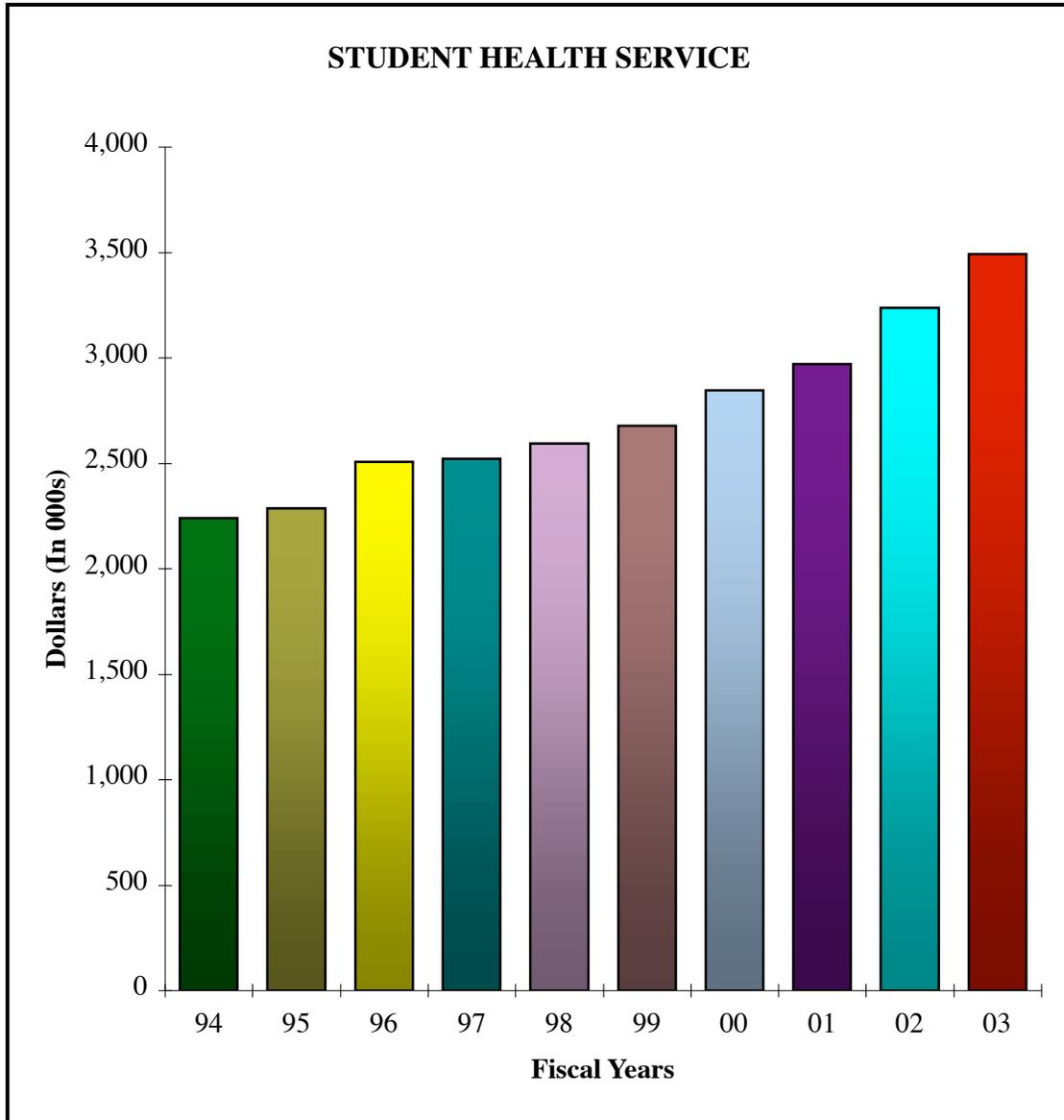
NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

SOURCE: Projected Annual Budgets

**STUDENT HEALTH SERVICE and BUILDING OPERATIONS
BUDGET FOR 2003-04**

	<u>2002-03 APPROVED BUDGET</u>	<u>2002-03 PROJECTED BUDGET</u>	<u>2003-04 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 1,846,129	\$ 1,846,129	\$ 1,920,732	\$ 74,603	4.04%
General Fee (Debt. Svc.)	18,944	18,944	86,260	67,316	355.34%
Charges	1,429,153	1,508,254	1,575,891	67,637	4.48%
Facility Rent	116,028	116,028	121,521	5,493	4.73%
Interest Income	3,000	3,000	2,700	(300)	(10.00%)
TOTAL REVENUE	<u>\$ 3,413,254</u>	<u>\$ 3,492,355</u>	<u>\$ 3,707,104</u>	<u>\$ 214,749</u>	<u>6.15%</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 1,141,394	\$ 1,197,690	\$ 1,210,820	\$ 13,130	1.10%
Graduate Assistants	15,700	15,700	16,300	600	3.82%
Classified Salaries	470,174	491,607	509,737	18,130	3.69%
Temporary	222,000	222,000	221,000	(1,000)	(0.45%)
Wage/Compensation Pool	58,016	0	61,940	61,940	
Sub-Total Salaries and Wages	<u>\$ 1,907,284</u>	<u>\$ 1,926,997</u>	<u>\$ 2,019,797</u>	<u>\$ 92,800</u>	<u>4.82%</u>
Staff Benefits:					
Retirement	\$ 224,373	\$ 224,373	\$ 238,165	\$ 13,792	6.15%
Other	239,592	239,592	273,845	34,253	14.30%
Sub-Total Staff Benefits	<u>\$ 463,965</u>	<u>\$ 463,965</u>	<u>\$ 512,010</u>	<u>\$ 48,045</u>	<u>10.36%</u>
Operating					
Supplies	\$ 145,878	\$ 145,878	\$ 151,712	\$ 5,834	4.00%
Travel	6,200	6,200	6,450	250	4.03%
Information/Communication	71,700	71,700	74,568	2,868	4.00%
Repair and Maintenance	26,900	26,900	27,972	1,072	3.99%
Miscellaneous	3,100	3,100	23,450	20,350	656.45%
Purchase for Resale	540,000	540,000	600,000	60,000	11.11%
Equipment	27,000	27,000	28,080	1,080	4.00%
Professional Fees	106,000	106,000	79,000	(27,000)	(25.47%)
Sub-total Operating	<u>\$ 926,778</u>	<u>\$ 926,778</u>	<u>\$ 991,232</u>	<u>\$ 64,454</u>	<u>6.95%</u>
General Service Charge					
General Service Charge	\$ 76,283	\$ 76,283	\$ 77,805	\$ 1,522	2.00%
Facility Charge	0	0	0	0	
Renewals/Replacements	31,755	31,755	31,755	0	0.00%
Debt Service	0	0	67,316	67,316	
Insurance/Other	7,189	7,189	7,189	0	0.00%
Sub-total Fixed Expenses	<u>\$ 115,227</u>	<u>\$ 115,227</u>	<u>\$ 184,065</u>	<u>\$ 68,838</u>	<u>59.74%</u>
TOTAL EXPENSES	<u>\$ 3,413,254</u>	<u>\$ 3,432,967</u>	<u>\$ 3,707,104</u>	<u>\$ 274,137</u>	<u>7.99%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 59,388	\$ 0	\$ (59,388)	-1.84%

TEN YEAR REVENUE HISTORY



NOTE: FY02 Health Center Operation combined with Health Center Services

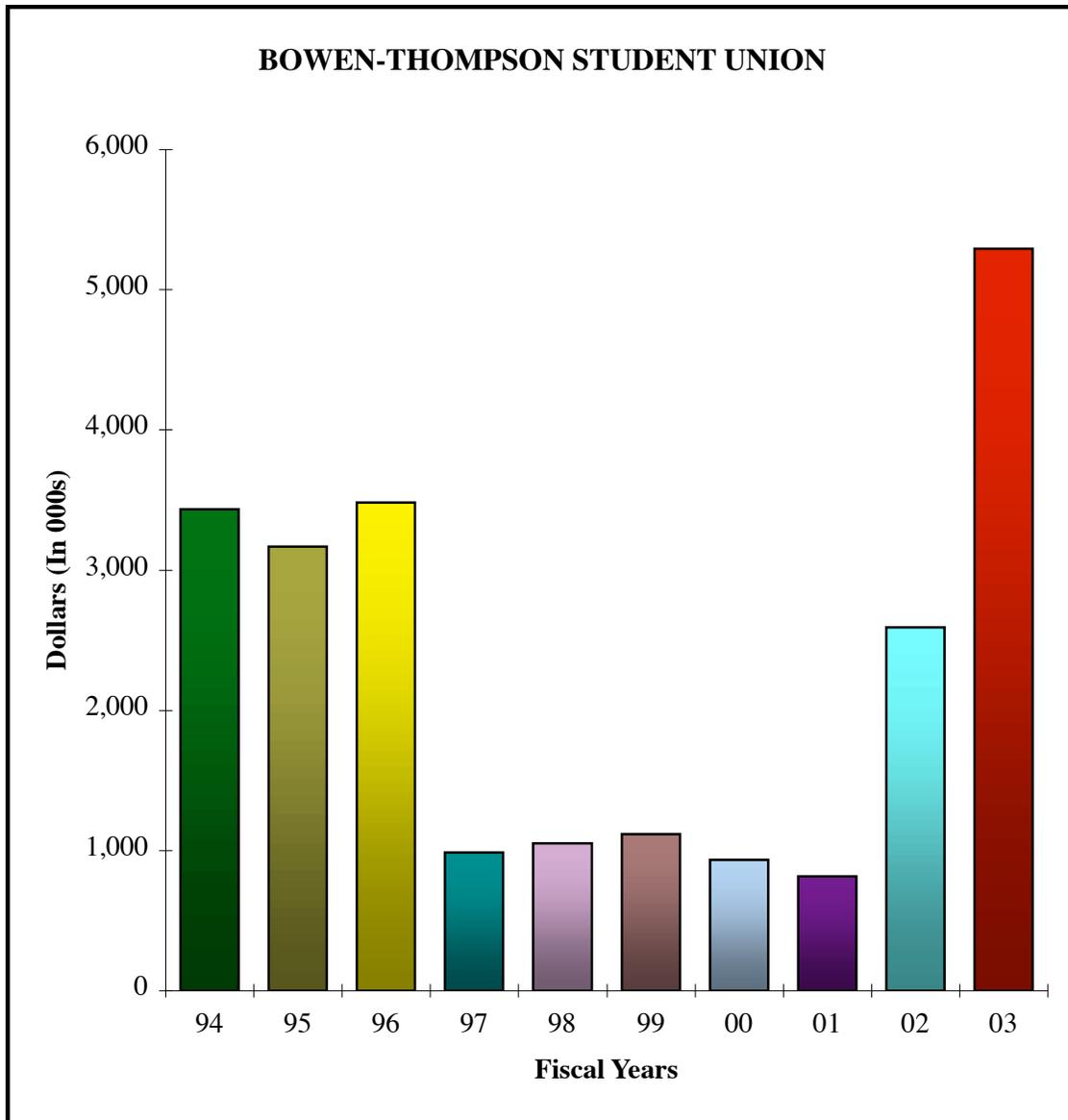
SOURCE: Projected Annual Budgets

**BOWEN-THOMPSON STUDENT UNION
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 908,657	\$ 985,633	\$ 1,128,818	\$ 143,185	14.53%
General Fee (Renewals/Replacements)	2,753,194	2,753,194	2,749,966	(3,228)	(0.12%)
Operational	1,246,775	1,415,823	1,177,712	(238,111)	(16.82%)
Facility Charges	57,934	57,934	120,000	62,066	107.13%
Other	50,000	78,336	80,000	1,664	2.12%
TOTAL REVENUE	\$ 5,016,560	\$ 5,290,920	\$ 5,256,496	\$ (34,424)	(0.65%)
EXPENSES:					
Salaries and Wages:					
Contract	\$ 416,190	\$ 396,797	\$ 420,793	\$ 23,996	6.05%
Classified	506,500	500,769	545,200	44,431	8.87%
Graduate Students	14,600	15,000	15,000	0	0.00%
Temporary	175,000	417,910	343,333	(74,577)	(17.85%)
Wage/Compensation Pool	30,993	0	34,776	34,776	
Sub-Total Salaries & Wages	\$ 1,143,283	\$ 1,330,476	\$ 1,359,102	\$ 28,626	2.15%
Staff Benefits:					
Retirement	\$ 124,607	\$ 135,679	\$ 128,574	\$ (7,105)	(5.24%)
Other	221,226	154,960	214,754	59,794	38.59%
Sub-Total Staff Benefits	\$ 345,833	\$ 290,639	\$ 343,328	\$ 52,689	18.13%
Cost of Sales	\$ 10,141	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 50,600	\$ 58,000	\$ 60,000	\$ 2,000	3.45%
Travel	20,750	20,750	20,200	(550)	(2.65%)
Information and Communication	35,741	35,740	39,000	3,260	9.12%
Repair and Maintenance	29,960	20,960	58,500	37,540	179.10%
Services	0	57,919	15,000	(42,919)	(74.10%)
Programming	125,000	51,375	40,000	(11,375)	(22.14%)
Equipment	19,698	81,802	20,000	(61,802)	(75.55%)
Supplemental Staff	0	52,799	52,000	(799)	(1.51%)
Other Expenses	5,013	69,919	29,400	(40,519)	(57.95%)
Sub-Total Operating Expenses	\$ 286,762	\$ 449,264	\$ 334,100	\$ (115,164)	(25.63%)
General Service Charge	\$ 150,000	\$ 150,000	\$ 150,000	\$ 0	0.00%
Utilities	317,347	317,347	320,000	2,653	0.84%
Facility Charge	10,000	0	0	0	
Renewals/Replacements*	350,000	350,000	350,000	0	0.00%
Debt Service	2,390,069	2,390,069	2,386,841	(3,228)	(0.14%)
Insurance/Other*	13,125	13,125	13,125	0	0.00%
Sub-total Fixed Expenses	\$ 3,230,541	\$ 3,220,541	\$ 3,219,966	\$ (575)	(0.02%)
TOTAL EXPENSES	\$ 5,016,560	\$ 5,290,920	\$ 5,256,496	\$ (34,424)	(0.65%)
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	

*Funded from General Fee (Renewals/Replacements)

TEN YEAR REVENUE HISTORY



NOTE: FY97 Food Operations moved to Dining Services

FY00 Facility closed December 1999; operations moved to Olscamp Hall

FY02 New facility opened January 2002

SOURCE: Projected Annual Budgets

AUXILIARY ACCUMULATED BALANCES

	NET AVAILABLE BALANCES <u>6/30/02</u>	ACCUMULATED RENEWALS/ REPLACEMENTS <u>6/30/02</u>	2002-03 RENEWALS/ REPLACEMENTS	2002-03 APPROVED AIPs	PROJECTED AVAILABLE BALANCE <u>6/30/03</u>
OTHER GENERAL FEE:					
Union	(1,398,253)	555,083	354,600	207,700	(696,270)
Ice Arena	(14,886)	255,002	76,623	39,000	277,739
Intercollegiate Athletics	(4,210,108)	7,405			(4,202,703)
Health Center	336,053	35,026	31,755	69,000	333,834
Student Services	113,312	21,821	38,227	34,430	138,930
Stadium	113,769	8,022	48,929	75,000	95,720
Fieldhouse		811,645	105,000	38,000	878,645
Student Rec Center	561,375	46,821	108,150	103,000	613,346
1991 Reserve	1,219,428				1,219,428
Total	<u>(3,279,310)</u>	<u>1,740,825</u>	<u>763,284</u>	<u>566,130</u>	<u>(1,341,331)</u>
Deferred Maintenance	-	514,076	100,000	100,197	513,879
Recycling	-	26,604	8,400		35,004



Approved 2003-04

RESIDENCE AND DINING HALL BUDGETS

Approved by the Board of Trustees

June 27, 2003

Prepared by
Office of Finance & Administration

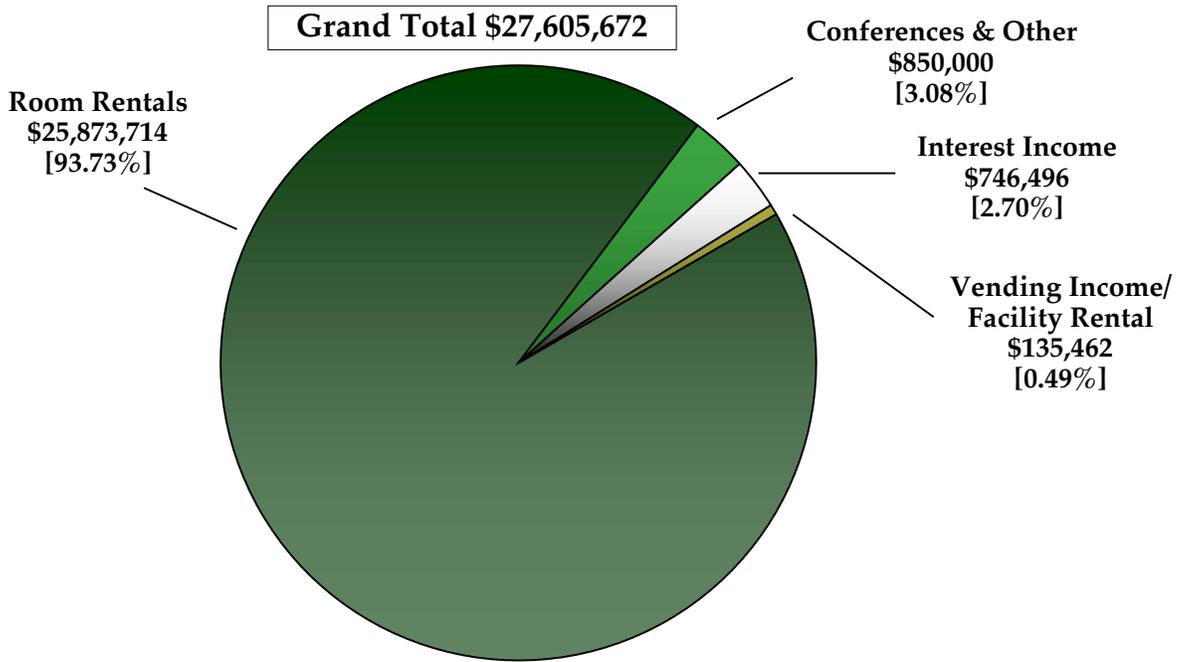


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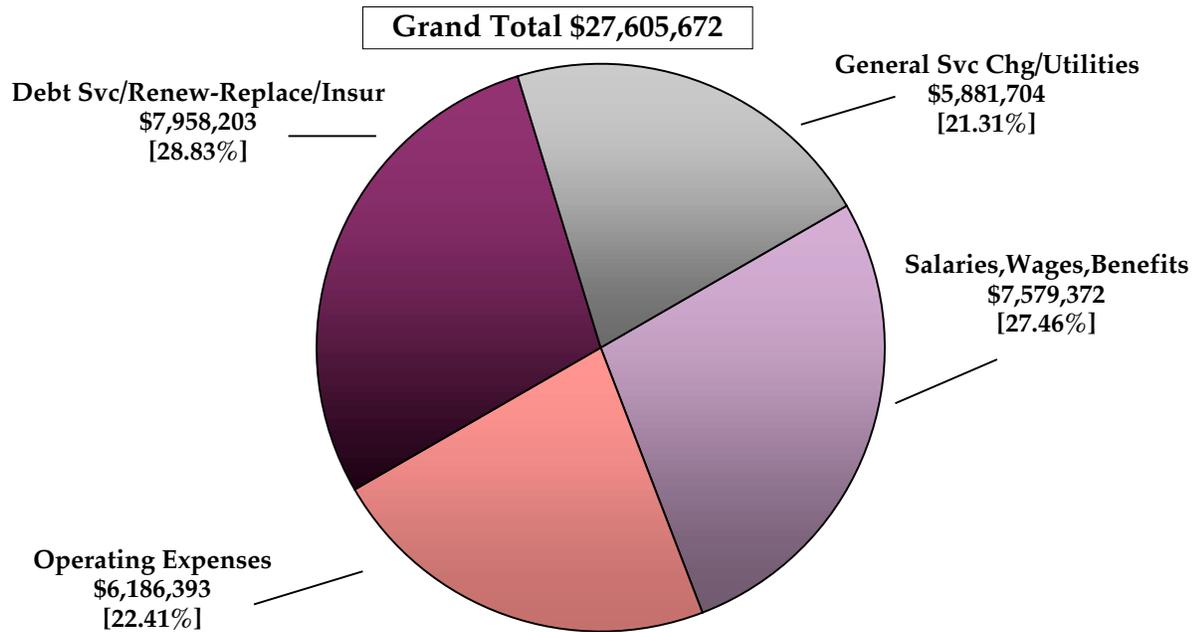


BGSU Residence Hall Income Budget 2003-04



Room Rentals	\$25,873,714	93.73%
Conferences & Other	\$850,000	3.08%
Interest Income	\$746,496	2.70%
Vending Income & Facility Rental	\$135,462	0.49%

BGSU Residence Hall Expenditure Budget 2003-04



Salaries, Wages, Benefits	\$7,579,372	27.46%
Operating Expenses	\$6,186,393	22.41%
Debt Service / Renew-Replace / Insurance	\$7,958,203	28.83%
General Service Charge / Utilities	\$5,881,704	21.31%

2003-04

RESIDENCE HALL BUDGET

Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2003; 6,800 for Fall Semester, 2003; and 6,400 for Spring Semester, 2004. These occupancy levels reflect a decrease of 200 in the occupancy levels from 2002-03 levels. Current paid housing contracts are below the numbers that should be expected at this time so occupancy levels used in this budget were reduced to be conservative. All residence halls are available for maximum occupancy – 7,128.
2. Full-time staffing levels will be maintained at current levels with the exception of the addition of 4 resident advisors. The proposed budget reflects office restructuring that provides technological assistance to the Office of Residence Life.
3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - c. Debt service obligations are funded in accordance with Board guidelines and bond requirements. The total \$4,406,665 budgeted is due to bond requirements for recent renovation projects: \$920,361 for Founders; \$1,517,545 for Harshman/Kreisler; \$1,385,295 for Offenbauer/Conklin; and \$583,464 for the first-year interest payment on the new 2003 bond (\$13.0 million). Renewal/replacement reserves are funded at \$2,468,268. This reserve represents a continued commitment toward residence hall renewal/replacements in order to enable us to continue renovations and repairs in the halls. In addition to the renewal/replacement reserve, \$2,123,587 is specifically budgeted for facility enhancements.
 - d. Utility charges are based upon the best current information available. Residence hall utility costs are estimated to increase 8.67% over 2002-03 projected levels but a 3.3% decrease from budgeted 2002-03 budget levels.
 - e. The general service charge approximates 12.4% of total expenses.
4. The number of scholarships is expected to remain at the 2002-03 approved levels. The current funding level for this program is sufficient to provide scholarships for the purposes listed below and cover the room rate increases. The scholarships shown in these residence hall budgets are for the National Merit Scholars' (NMS) Room

Planning Guidelines (cont'd)

Scholarships, Minority Room Scholarships, and the room scholarship program targeted to encourage additional entering freshmen (targeted to scholars and minority students) and incoming transfer students. The current room scholarship program provides 75 awards for entering freshmen, 20 for transfer students and 25 for diversity.

Proposed Residence Hall Budget

1. The residence hall budget is built on a request for increasing the room rentals by 4.2%. A standard room rate will be \$1,729 per semester, an increase of \$69/semester or 4.2%. All other room rates are increasing by higher percentages than the standard room rental rate. Single rooms will increase 18.9% over current rates while Offenhauer, Founders and Small Group Units will increase 6.7% over current rates.
2. Projected 2003-04 expenditures of \$27,605,672 are greater than 2002-03 projected levels by \$1,189,700 or 4.5%.
3. Projections of 2002-03 revenue (\$26,613,580) and expenditures (\$26,415,972) result in excess revenue over expenses of \$197,608 - the targeted budget cut imposed this year. This amount will become part of the surplus funds available to the residence halls. The target was accomplished through a combination of increased room rentals through better retention rates and salary expenses that were lower than budgeted due to vacancies occurring during the year.

2003-04 RESIDENCE HALL BUDGETS

	<u>2002-03 APPROVED BUDGET</u>	<u>2002-03 PROJECTED BUDGET</u>	<u>PROPOSED 2003-04 BUDGET</u>
SOURCES OF FUNDS:			
Student Room Rentals	\$24,575,480	\$24,658,480	\$25,873,714
Interest Income	829,440	746,496	746,496
Facility Rentals	34,767	34,767	35,462
Vending Income	100,000	100,000	100,000
Conference & Other Income	850,000	700,000	850,000
Purchase Order Carryover	0	373,837	0
TOTAL FUNDS	<u>\$26,389,687</u>	<u>\$26,613,580</u>	<u>\$27,605,672</u>

PROPOSED EXPENSES:

COMPENSATION FOR FULL-TIME STAFF:

Hall Staff/AsstDir/HouseDir	\$435,310	\$432,193	\$460,296
Senior Staff	768,738	757,519	762,999
Classified Staff/Desk Clerks	584,821	576,105	603,332
Custodial Wages	1,779,524	1,809,821	1,813,450
Maintenance Wages	313,561	326,858	320,988
Staff Benefits	1,536,065	1,486,792	1,674,677
Wage/Compensation Pool	157,219	0	136,665
Subtotal	<u>\$5,575,238</u>	<u>\$5,389,288</u>	<u>\$5,772,407</u>

STUDENT EMPLOYMENT & TEMPORARY WAGES:

Resident Advisors/House Assts.	\$1,057,480	\$1,090,480	\$1,145,804
Student Clerks	341,116	341,116	356,610
Temporary Employment	314,244	314,244	304,551
Subtotal	<u>\$1,712,840</u>	<u>\$1,745,840</u>	<u>\$1,806,965</u>

OPERATING EXPENSES:

Student Programs	\$514,306	\$514,306	\$559,935
Staff Meals	48,800	48,800	56,995
Supplies	639,176	629,530	632,571
Equipment	234,550	274,550	169,050
Maintenance/Repair	299,285	228,245	228,245
Facility Enhancements	1,694,277	2,092,876	2,006,050
Conference & Misc. Expenses	212,575	180,000	150,519
Supplemental Employment	0	123,386	120,000
Training	6,000	6,000	6,000
Marketing/Publications	62,489	68,000	74,828
Contingency	40,000	40,000	15,000
Subtotal	<u>\$3,751,458</u>	<u>\$4,205,693</u>	<u>\$4,019,193</u>

FIXED & GENERAL EXPENSES:

Utilities	\$2,500,000	\$2,225,000	\$2,417,854
General Service Charge	3,395,930	3,395,930	3,463,850
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	2,468,268
Student Telephones w/Voice Mail	1,040,000	1,040,000	965,000
Student Cable TV	657,200	657,200	657,200
Scholarships	545,000	545,000	545,000
Property Insurance	134,770	134,770	134,770
Infrastructure Payment	948,500	948,500	948,500
Debt Service	4,128,751	4,128,751	4,406,665
Subtotal	<u>\$15,350,151</u>	<u>\$15,075,151</u>	<u>\$16,007,107</u>

TOTAL EXPENSES

	<u>\$26,389,687</u>	<u>\$26,415,972</u>	<u>\$27,605,672</u>
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Revenue Over/(Under) Expenses	\$0	\$197,608	\$0
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**RESIDENCE HALL BUDGETS
by Program Area**

	2002-03 APPROVED BUDGET	2002-03 Projected BUDGET	2003-04 Proposed BUDGET	Comments
SOURCES OF FUNDS:				
Student Room Rentals	\$24,575,480	\$24,658,480	\$25,873,714	Based upon fall occupancy of 6800 spring occupancy of 6400 with tiered increase
Interest Income	829,440	746,496	746,496	Estimated based on current rates and balances
Facility Rentals	34,767	34,767	35,462	E&G rental \$34,287
Vending Income	100,000	100,000	100,000	Laundry and other vending
Conference & Other Income	850,000	700,000	850,000	Increased conference activity
Purchase Order Carryover	0	373,837	0	Projects carried over from previous fiscal year
TOTAL SOURCES	\$26,389,687	\$26,613,580	\$27,605,672	

	RESIDENCE HALL MANAGEMENT			CUSTODIAL BUDGETS			MAINTENANCE BUDGETS			T O T A L		
	2002-03 Approved Budget	2002-03 Projected Budget	2003-04 Proposed Budget									
EXPENSES:												
COMPENSATION FOR FULL-TIME STAFF:												
Hall Staff/AsstDir/HouseDir	\$435,310	\$432,193	\$460,296							\$435,310	\$432,193	\$460,296
Senior Staff	768,738	757,519	762,999							768,738	757,519	762,999
Classified Staff/Desk Clerks	584,821	576,105	603,332							584,821	576,105	603,332
Custodial Wages				\$1,779,524	\$1,809,821	\$1,813,450				1,779,524	1,809,821	1,813,450
Maintenance Wages							\$313,561	\$326,858	\$320,988	313,561	326,858	320,988
Staff Benefits	757,399	745,399	853,063	678,787	634,083	733,653	99,879	107,310	87,961	1,536,065	1,486,792	1,674,677
Wage/Compensation Pool	51,356	0	56,871	89,740	0	65,620	16,123	0	14,174	157,219	0	136,665
Subtotal	\$2,597,624	\$2,511,216	\$2,736,561	\$2,548,051	\$2,443,904	\$2,612,723	\$429,563	\$434,168	\$423,123	\$5,575,238	\$5,389,288	\$5,772,407
STUDENT EMPLOYMENT & TEMPORARY WAGES:												
Resident Advisors/House Assts.	\$1,057,480	\$1,090,480	\$1,145,804							\$1,057,480	\$1,090,480	\$1,145,804
Student Clerks	341,116	341,116	356,610							341,116	341,116	356,610
Temporary Employment	0	0	0	\$291,902	\$291,902	\$291,902	\$22,342	\$22,342	\$12,649	314,244	314,244	304,551
Subtotal	\$1,398,596	\$1,431,596	\$1,502,414	\$291,902	\$291,902	\$291,902	\$22,342	\$22,342	\$12,649	\$1,712,840	\$1,745,840	\$1,806,965
OPERATING EXPENSES:												
Student Programs	\$514,306	\$514,306	\$559,935							\$514,306	\$514,306	\$559,935
Staff Meals	48,800	48,800	56,995							48,800	48,800	56,995
Supplies	117,615	117,615	120,656	\$304,646	\$295,000	\$295,000	\$216,915	\$216,915	\$216,915	639,176	629,530	632,571
Equipment	165,500	205,500	100,000	46,000	46,000	46,000	23,050	23,050	23,050	234,550	274,550	169,050
Maintenance/Repair	25,000	25,000	25,000	88,040	17,000	17,000	186,245	186,245	186,245	299,285	228,245	228,245
Facility Enhancements	1,694,277	2,092,876	2,006,050							1,694,277	2,092,876	2,006,050
Conference & Misc. Expenses	165,600	172,339	142,858	43,589	4,275	4,275	3,386	3,386	3,386	212,575	180,000	150,519
Supplemental Employment										0	123,386	120,000
Training				6,000	6,000	6,000				6,000	6,000	6,000
Marketing/Publications	62,489	68,000	74,828							62,489	68,000	74,828
Contingency	40,000	40,000	15,000							40,000	40,000	15,000
Subtotal	\$2,833,587	\$3,284,436	\$3,101,322	\$488,275	\$491,661	\$488,275	\$429,596	\$429,596	\$429,596	\$3,751,458	\$4,205,693	\$4,019,193
FIXED & GENERAL EXPENSES:												
Utilities										\$2,500,000	\$2,225,000	\$2,417,854
General Service Charge										3,395,930	3,395,930	3,463,850
Renewals/Replacements/Facility Charges										2,000,000	2,000,000	2,468,268
Student Telephones w/Voice Mail										1,040,000	1,040,000	965,000
Student Cable TV										657,200	657,200	657,200
Scholarships										545,000	545,000	545,000
Property Insurance										134,770	134,770	134,770
Infrastructure Payment										948,500	948,500	948,500
Debt Service										4,128,751	4,128,751	4,406,665
Subtotal										\$15,350,151	\$15,075,151	\$16,007,107
TOTAL EXPENSES	\$6,829,807	\$7,227,248	\$7,340,297	\$3,328,228	\$3,227,467	\$3,392,900	\$881,501	\$886,106	\$865,368	\$26,389,687	\$26,415,972	\$27,605,672
Revenue Over/(Under) Expenses										\$0	\$197,608	\$0

RESIDENCE HALL BUDGET EXPENSE ANALYSIS

	2002-03 Projected BUDGET	2003-04 Proposed BUDGET	\$ Differ- ence	% Differ- ence
COMPENSATION FOR FULL-TIME STAFF:				
Hall Staff/AsstDir/HouseDir	\$432,193	\$460,296	\$28,103	6.50%
Senior Staff	757,519	762,999	5,480	0.72%
Classified Staff/Desk Clerks	576,105	603,332	27,227	4.73%
Custodial Wages	1,809,821	1,813,450	3,629	0.20%
Maintenance Wages	326,858	320,988	(5,870)	-1.80%
Staff Benefits	1,486,792	1,674,677	187,885	12.64%
Wage/Compensation Pool	0	136,665	136,665	
Subtotal	<u>\$5,389,288</u>	<u>\$5,772,407</u>	<u>\$383,119</u>	<u>7.11%</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:				
Resident Advisors/House Assts.	\$1,090,480	\$1,145,804	\$55,324	5.07%
Student Clerks	341,116	356,610	15,494	4.54%
Temporary Employment	314,244	304,551	(9,693)	-3.08%
Subtotal	<u>\$1,745,840</u>	<u>\$1,806,965</u>	<u>\$61,125</u>	<u>3.50%</u>
OPERATING EXPENSES:				
Student Programs	\$514,306	\$559,935	\$45,629	8.87%
Staff Meals	48,800	56,995	8,195	16.79%
Supplies	629,530	632,571	3,041	0.48%
Equipment	274,550	169,050	(105,500)	-38.43%
Maintenance/Repair	228,245	228,245	0	0.00%
Facility Enhancements	2,092,876	2,006,050	(86,826)	-4.15%
Conference & Misc. Expenses	180,000	150,519	(29,481)	-16.38%
Supplemental Employment	123,386	120,000	(3,386)	-2.74%
Training	6,000	6,000	0	0.00%
Marketing/Publications	68,000	74,828	6,828	10.04%
Contingency	40,000	15,000	(25,000)	-62.50%
Subtotal	<u>\$4,205,693</u>	<u>\$4,019,193</u>	<u>(\$186,500)</u>	<u>-4.43%</u>
FIXED & GENERAL EXPENSES:				
Utilities	\$2,225,000	\$2,417,854	\$192,854	8.67%
General Service Charge	3,395,930	3,463,850	67,920	2.00%
Renewals/Replacements/Facility Charges	2,000,000	2,468,268	468,268	23.41%
Student Telephones w/Voice Mail	1,040,000	965,000	(75,000)	-7.21%
Student Cable TV	657,200	657,200	0	0.00%
Scholarships	545,000	545,000	0	0.00%
Property Insurance	134,770	134,770	0	0.00%
Infrastructure Payment	948,500	948,500	0	0.00%
Debt Service	4,128,751	4,406,665	277,914	6.73%
Subtotal	<u>\$15,075,151</u>	<u>\$16,007,107</u>	<u>\$931,956</u>	<u>6.18%</u>
TOTAL EXPENSES	<u><u>\$26,415,972</u></u>	<u><u>\$27,605,672</u></u>	<u><u>\$1,189,700</u></u>	<u><u>4.50%</u></u>

PROJECTED 2003-04 ROOM RENTAL INCOME: 4.2%/6.7/18.9% RATE INCREASE WITH 200 FEWER OCCUPANTS

	2002-03 Room Rate	\$ Increase in Rate	% Increase in Rate	2003-04 Room Rate	Summer 2003	Fall 2003	Spring 2004	Fiscal Year Total
Standard Double	\$1,660	\$69	4.16%	\$1,729	150	4,356	4,016	8,522
2002-03 Income					\$249,000	\$7,230,960	\$6,666,560	\$14,146,520
2003-04 Income					\$259,350	\$7,531,524	\$6,943,664	\$14,734,538
Standard Single	\$2,008	\$380	18.92%	\$2,388		325	325	650
2002-03 Income						\$652,600	\$652,600	\$1,305,200
2003-04 Income						\$776,100	\$776,100	\$1,552,200
Offenhauer Double	\$2,048	\$137	6.69%	\$2,185		784	750	1,534
2002-03 Income						\$1,605,632	\$1,536,000	\$3,141,632
2003-04 Income						\$1,713,040	\$1,638,750	\$3,351,790
Offenhauer Single	\$2,366	\$447	18.89%	\$2,813		72	72	144
2002-03 Income						\$170,352	\$170,352	\$340,704
2003-04 Income						\$202,536	\$202,536	\$405,072
Founders Double	\$2,205	\$148	6.71%	\$2,353		400	400	800
2002-03 Income						\$882,000	\$882,000	\$1,764,000
2003-04 Income						\$941,200	\$941,200	\$1,882,400
Founders Single #1	\$2,526	\$477	18.88%	\$3,003		218	218	436
2002-03 Income						\$550,668	\$550,668	\$1,101,336
2003-04 Income						\$654,654	\$654,654	\$1,309,308
Founders Single #2	\$2,904	\$549	18.90%	\$3,453		24	24	48
2002-03 Income						\$69,696	\$69,696	\$139,392
2003-04 Income						\$82,872	\$82,872	\$165,744
Small Group Unit	\$1,881	\$126	6.70%	\$2,007		596	570	1,166
2002-03 Income						\$1,121,076	\$1,072,170	\$2,193,246
2003-04 Income						\$1,196,172	\$1,143,990	\$2,340,162
Small Group Prem	\$2,229	\$421	18.89%	\$2,650		25	25	50
2002-03 Income						\$55,725	\$55,725	\$111,450
2003-04 Income						\$66,250	\$66,250	\$132,500
Total Number					150	6,800	6,400	13,350
2002-03 Income					\$249,000	\$12,338,709	\$11,655,771	\$24,243,480
2003-04 Income					\$259,350	\$13,164,348	\$12,450,016	\$25,873,714

Budgeted 2002-03 Room Rental Income Excluding Fines & Forfeitures	\$24,575,480
Projected 2003-04 Room Rental Income Excluding Fines & Forfeitures	\$25,873,714

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

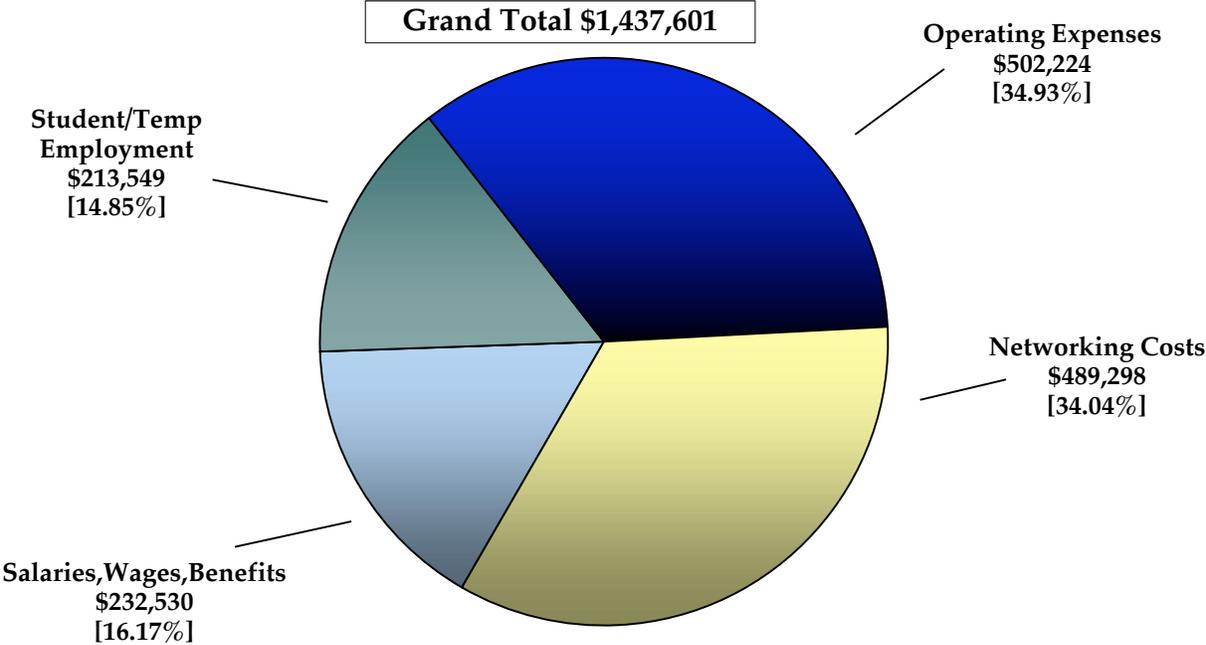
Increase in Room Rental Income for 2003-04	\$1,298,234	5.28%
Increase in Room Rental Income for Operations	\$1,020,320	4.15%
Increase in Room Rental Income for Debt Service	\$277,914	1.13%

**BOWLING GREEN STATE UNIVERSITY
2003-04
ROOM AND MEAL PLAN RATES**

	2002-03 Rates								2003-04 Rates							
	ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS			ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS		
			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER			LIMITED	BG BASIC	FALCON FEAST	LIMITED	BG BASIC	FALCON FEAST
I. Conklin, Harshman, Kohl, Kreischer McDonald & Rodgers Halls*																
Standard Occupancy																
Semester Rate	\$1,660	\$92	\$999	\$1,299	\$1,512	\$2,751	\$3,051	\$3,264	\$1,729	\$92	\$1,125	\$1,375	\$1,500	\$2,946	\$3,196	\$3,321
Annual Rate	\$3,320	\$184	\$1,998	\$2,598	\$3,024	\$5,502	\$6,102	\$6,528	\$3,458	\$184	\$2,250	\$2,750	\$3,000	\$5,892	\$6,392	\$6,642
Single Occupancy																
Semester Rate	\$2,008	\$92	\$999	\$1,299	\$1,512	\$3,099	\$3,399	\$3,612	\$2,388	\$92	\$1,125	\$1,375	\$1,500	\$3,605	\$3,855	\$3,980
Annual Rate	\$4,016	\$184	\$1,998	\$2,598	\$3,024	\$6,198	\$6,798	\$7,224	\$4,776	\$184	\$2,250	\$2,750	\$3,000	\$7,210	\$7,710	\$7,960
II. Offenhauer Hall																
Standard Occupancy																
Semester Rate	\$2,048	\$92	\$999	\$1,299	\$1,512	\$3,139	\$3,439	\$3,652	\$2,185	\$92	\$1,125	\$1,375	\$1,500	\$3,402	\$3,652	\$3,777
Annual Rate	\$4,096	\$184	\$1,998	\$2,598	\$3,024	\$6,278	\$6,878	\$7,304	\$4,370	\$184	\$2,250	\$2,750	\$3,000	\$6,804	\$7,304	\$7,554
Single Occupancy																
Semester Rate	\$2,366	\$92	\$999	\$1,299	\$1,512	\$3,457	\$3,757	\$3,970	\$2,813	\$92	\$1,125	\$1,375	\$1,500	\$4,030	\$4,280	\$4,405
Annual Rate	\$4,732	\$184	\$1,998	\$2,598	\$3,024	\$6,914	\$7,514	\$7,940	\$5,626	\$184	\$2,250	\$2,750	\$3,000	\$8,060	\$8,560	\$8,810
III. Founders																
Standard Occupancy																
Semester Rate	\$2,205	\$92	\$999	\$1,299	\$1,512	\$3,296	\$3,596	\$3,809	\$2,353	\$92	\$1,125	\$1,375	\$1,500	\$3,570	\$3,820	\$3,945
Annual Rate	\$4,410	\$184	\$1,998	\$2,598	\$3,024	\$6,592	\$7,192	\$7,618	\$4,706	\$184	\$2,250	\$2,750	\$3,000	\$7,140	\$7,640	\$7,890
Single Occupancy # 1																
Semester Rate	\$2,526	\$92	\$999	\$1,299	\$1,512	\$3,617	\$3,917	\$4,130	\$3,003	\$92	\$1,125	\$1,375	\$1,500	\$4,220	\$4,470	\$4,595
Annual Rate	\$5,052	\$184	\$1,998	\$2,598	\$3,024	\$7,234	\$7,834	\$8,260	\$6,006	\$184	\$2,250	\$2,750	\$3,000	\$8,440	\$8,940	\$9,190
Single Occupancy # 2																
Semester Rate	\$2,904	\$92	\$999	\$1,299	\$1,512	\$3,995	\$4,295	\$4,508	\$3,453	\$92	\$1,125	\$1,375	\$1,500	\$4,670	\$4,920	\$5,045
Annual Rate	\$5,808	\$184	\$1,998	\$2,598	\$3,024	\$7,990	\$8,590	\$9,016	\$6,906	\$184	\$2,250	\$2,750	\$3,000	\$9,340	\$9,840	\$10,090
IV. Small Group Living Units (Room Plan Only)																
Semester Rate	\$1,881	\$92	N/A	N/A	N/A	\$1,973	--	--	\$2,007	\$92	N/A	N/A	N/A	\$2,099	--	--
Annual Rate	\$3,762	\$184	N/A	N/A	N/A	\$3,946	--	--	\$4,014	\$184	N/A	N/A	N/A	\$4,198	--	--
Single Occupancy																
Semester Rate	\$2,229	\$92	N/A	N/A	N/A	\$2,321	--	--	\$2,650	\$92	N/A	N/A	N/A	\$2,742	--	--
Annual Rate	\$4,458	\$184	N/A	N/A	N/A	\$4,642	--	--	\$5,300	\$184	N/A	N/A	N/A	\$5,484	--	--

*The Meal Plan is optional for residents of Harshman Anderson and Harshman Bromfield.

BGSU Residential Computing Connection Budget 2003-04



Salaries, Wages, Benefits	\$232,530	16.17%
Student/Temp Employment	\$213,549	14.85%
Operating Expenses	\$502,224	34.93%
Networking Costs	\$489,298	34.04%

2003-04

RESIDENTIAL COMPUTING CONNECTION BUDGET

Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2003; 6,800 for Fall Semester, 2003; and 6,400 for Spring Semester, 2004. No increase is proposed in the residential technology fee for 2003-04. The current fee of \$92 per term fee is assessed to each residential student to support the residential computing requirements within each residence hall.

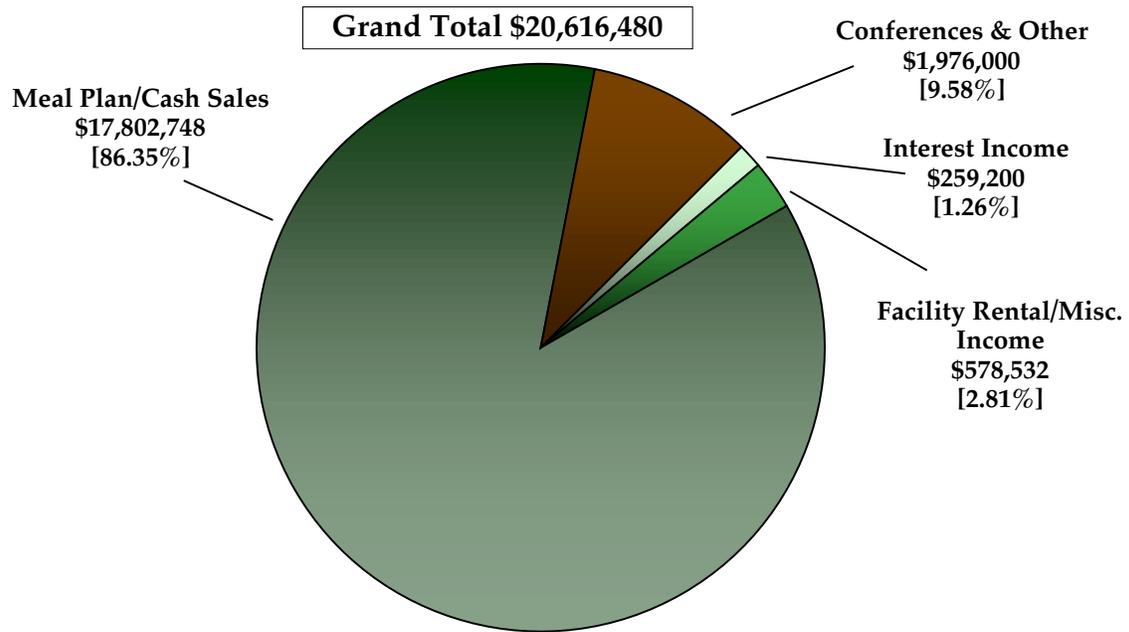
3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund compensation increases that the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Student employment expenses: staffing will be reorganized next year. One level of coordinators is being eliminated leaving three teams. Networking consultants are increased to provide more support through increased hours for phone help and to assist with computer virus problems. Pay levels for students are being reviewed and potential adjustments accounted for in next year's proposed budget.
 - c. Equipment expenditures increased for 2002-03 for purchases of additional memory so computer systems can be upgraded to run Mac OSX and Windows XP operating systems and computers were purchased for the new classroom computer lab in Kohl. In 2003-04, additional computer replacements will occur.
 - d. Repairs & Maintenance for 2003-04 include a feasibility study in support of networking projects for Founders and McDonald.
 - e. Lab Renovation/Furniture for 2003-04 reflects postponements from 2002-03 in door replacements to labs in Kreischer, Harshman and McDonald plus some furniture purchases.
 - f. \$34 of each \$92 fee is transferred to Information Technology Services for payments on the Ethernet residence hall project and associated information technology infrastructure.

RESIDENTIAL COMPUTING CONNECTION BUDGET

	2002-03 APPROVED BUDGET	2002-03 Projected BUDGET	2003-04 Proposed BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS:					
Technology Fee	\$ 1,238,700	\$ 1,244,588	\$ 1,220,300	\$ (24,288)	-1.95%
Carryover	82,646	213,331	242,019	28,688	13.45%
TOTAL FUNDS	\$ 1,321,346	\$ 1,457,919	\$ 1,462,319	\$ 4,400	0.33%
PROPOSED EXPENSES:					
COMPENSATION FOR FULL-TIME STAFF:					
Contract	\$ 140,247	\$ 148,358	\$ 145,858	\$ (2,500)	-1.69%
Classified	31,054	21,535	16,151	(5,384)	-25.00%
Graduate Assistants	0	0	0	0	
Staff Benefits	79,810	55,966	64,689	8,723	15.59%
Wage/Compensation Pool	7,427	0	5,832	5,832	
Subtotal	\$ 258,538	\$ 225,859	\$ 232,530	\$ 6,671	2.95%
STUDENT EMPLOYMENT & TEMPORARY WAGES:					
Team Coordinators	\$ 65,554	\$ 52,443	\$ 39,889	\$ (12,554)	-23.94%
Team Consultants	107,422	85,938	94,011	8,073	9.39%
Technical Support Specialists	14,787	10,351	11,439	1,088	10.51%
Student Programmers/Documentalists	0	0	0	0	
Networking Consultants	69,289	55,431	64,330	8,899	16.05%
Temporary Employment	0	0	2,920	2,920	
Other	852	800	960	160	20.00%
Subtotal	\$ 257,904	\$ 204,963	\$ 213,549	\$ 8,586	3.33%
OPERATING EXPENSES:					
Supplies	\$ 75,509	\$ 72,654	\$ 77,359	\$ 4,705	6.48%
Information/Communication	16,000	15,960	16,920	960	6.02%
Repairs & Maintenance	1,275	8,355	68,775	60,420	723.16%
Equipment	75,450	169,623	236,950	67,327	39.69%
Lab Renovation/Furniture/Software	65,420	17,950	89,320	71,370	397.60%
Training	4,500	1,900	3,000	1,100	57.89%
Transfer for Networking Costs/Tech Spt	498,450	490,551	489,298	(1,253)	-0.26%
Other	11,500	8,085	9,900	1,815	22.45%
Subtotal	\$ 748,104	\$ 785,078	\$ 991,522	\$ 206,444	26.30%
FIXED & GENERAL EXPENSES:					
Renewals/Replacements/Facility Charges	\$ -	\$ -	\$ -	\$ -	
Utilities	0	0	0	0	
General Service Charge	0	0	0	0	
Property Insurance	0	0	0	0	
Debt Service	0	0	0	0	
Subtotal	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENSES	\$ 1,264,546	\$ 1,215,900	\$ 1,437,601	\$ 221,701	17.53%
Revenue Over/(Under) Expenses	\$56,800	\$242,019	\$24,718	(\$217,301)	-89.79%

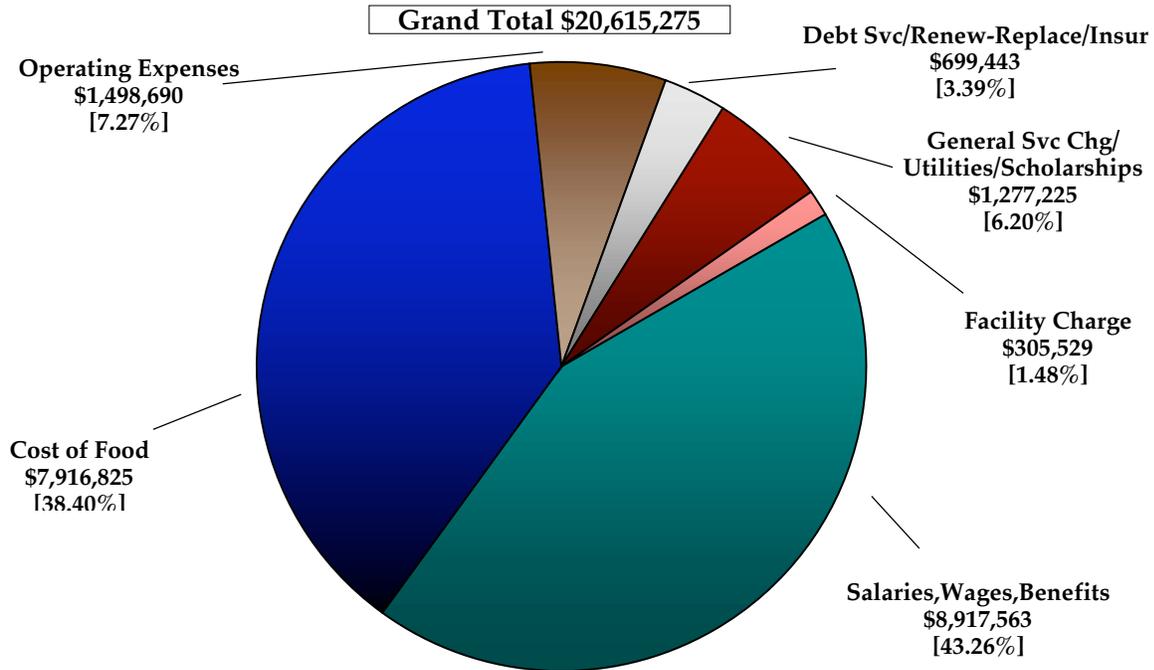
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BGSU Dining Hall Income Budget 2003-04



Meal Plan Income / Cash Sales	\$17,802,748	86.35%
Conferences & Other	\$1,976,000	9.58%
Interest Income	\$259,200	1.26%
Misc. Income / Facility Rental	\$578,532	2.81%

BGSU Dining Hall Expenditure Budget 2003-04



Salaries, Wages, Benefits	\$8,917,563	43.26%
Cost of Food	\$7,916,825	38.40%
Operating Expenses	\$1,498,690	7.27%
Debt Service/Renew-Replace/Insurance	\$699,443	3.39%
General Service Charge/Utilities/Scholarships	\$1,277,225	6.20%
Facility Charge	\$305,529	1.48%

2003-04

DINING HALL BUDGET

Planning Guidelines

1. Dining Hall semester meal plan contracts are projected to total 12,220. The minimum meal plan rate (LIMITED PLAN) is required of all students living in the campus residence halls, except for students residing in Harshman-Bromfield and juniors and seniors living in Harshman-Anderson.
2. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Dining Services staffing levels reflect reorganization of positions and responsibilities among the two employee groups. There is no increase in FTE from last year's approved budget but salaries reflect the changes in positions. During 2002-03, 20 positions were vacant. This resulted in the use of more temporary staff.
 - b. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the dining hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - c. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - d. Continued funding of debt service obligations and depreciation reserve is included as directed by bond agreements and Trustee policy. A debt service obligation is included for \$335,857 to cover the renovation expenses of Founders and Kreisler attributable to the dining operation.
 - e. Utility charges are based upon the best current information available. Dining hall utility costs are budgeted at budgeted 2002-03 levels

Proposed Dining Hall Budget

1. Projected 2003-04 expenditures of \$20,615,275 are higher than 2002-03 projected expenditure levels by \$536,135 or 2.67%. This increase in expenditures will be covered by the proposed limited meal plan rate increase of \$126/semester or 12.6% and the smaller increases proposed for the other plans.
2. These recommended 2003-04 expenditures are within the revenue levels that would be generated by the above requested meal plan rate increase, if approved by the Board of Trustees.

2003-04 DINING SERVICES BUDGET
(Includes Dining Halls, Galley, and Union Dining)

<u>SOURCES OF FUNDS</u>	<u>2002-03 APPROVED BUDGET</u>	<u>2002-03 PROJECTED BUDGET</u>	<u>PROPOSED 2003-04 BUDGET</u>
Meal Plans/Cash Sales	\$ 16,524,107	\$ 16,570,000	\$ 17,802,748
Interest Income	288,000	259,200	259,200
Facility Rentals	79,532	79,532	79,532
Miscellaneous Income	380,250	425,000	499,000
Conferences & Workshop Income	<u>1,900,000</u>	<u>2,115,000</u>	<u>1,976,000</u>
TOTAL FUNDS	<u>\$ 19,171,889</u>	<u>\$ 19,448,732</u>	<u>\$ 20,616,480</u>
 PROPOSED EXPENSES			
FOOD SERVICE MANAGEMENT:			
Contract	\$ 1,050,257	\$ 961,000	\$ 1,170,350
Classified	2,131,142	2,030,000	2,398,126
Temporary	3,896,692	4,765,000	3,589,040
Staff Benefits	1,490,201	1,421,500	1,631,582
Wage/Compensation Pool	162,704	0	128,465
Subtotal	<u>\$ 8,730,996</u>	<u>\$ 9,177,500</u>	<u>\$ 8,917,563</u>
 OPERATING EXPENSES:			
Cost of Food	\$ 6,628,566	\$ 7,308,000	\$ 7,916,825
Supplies	625,000	590,000	669,500
Information/Communication	125,000	100,000	200,000
Repairs & Maintenance	250,000	320,000	300,000
Equipment	212,500	26,000	100,000
Travel	8,000	4,000	12,000
Laundry	165,000	220,000	197,500
Other	10,000	30,000	19,690
Subtotal	<u>\$ 8,024,066</u>	<u>\$ 8,598,000</u>	<u>\$ 9,415,515</u>
 FIXED & GENERAL EXPENSES:			
Renewals/Replacements	\$ 321,193	\$ 321,193	\$ 348,900
Utilities	425,000	420,000	425,000
General Service Charge	681,100	681,100	694,725
Property Insurance	14,686	8,000	14,686
Scholarships	157,500	125,000	157,500
Facility Charge (Union/Steak Escape)	481,491	412,490	305,529
Debt Service	335,857	335,857	335,857
Subtotal	<u>\$ 2,416,827</u>	<u>\$ 2,303,640</u>	<u>\$ 2,282,197</u>
 TOTAL EXPENSES	 <u>\$ 19,171,889</u>	 <u>\$ 20,079,140</u>	 <u>\$ 20,615,275</u>
Revenue Over/(Under) Expenses	\$ -	\$ (630,408)	\$ 1,205

OFA:6/4/03

2003-04 DINING SERVICES BUDGET
(Includes Dining Halls, Galley, and Union Dining)

SOURCES OF FUNDS:	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	PROPOSED 2003-04 BUDGET	COMMENTS
Meal Plans/Cash Sales	\$ 16,524,107	\$ 16,570,000	\$ 17,802,748	Projected minimum meal plan rate increase \$126/semester (12.6%) and a total of 12,220 meal plans
Interest Income	288,000	259,200	259,200	Lower interest rates and reduced balances
Facility Rentals	79,532	79,532	79,532	Rent from Family/Consumer Sciences in Amani Room
Miscellaneous Income	380,250	425,000	499,000	Increased employee meals, commissions
Conferences & Workshop Income	1,900,000	2,115,000	1,976,000	Continue emphasis on increased conference activity
TOTAL FUNDS	\$ 19,171,889	\$ 19,448,732	\$ 20,616,480	
PROPOSED EXPENSES:				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 1,050,257	\$ 961,000	\$ 1,170,350	
Classified	2,131,142	2,030,000	2,398,126	
Temporary	3,896,692	4,765,000	3,589,040	
Staff Benefits	1,490,201	1,421,500	1,631,582	Increased per guidelines and additional positions
Wage/Compensation Pool	162,704	0	128,465	3.0% Wage pool
Subtotal	\$ 8,730,996	\$ 9,177,500	\$ 8,917,563	
OPERATING EXPENSES:				
Cost of Food	\$ 6,628,566	\$ 7,308,000	\$ 7,916,825	40.03% of meal plan, conference and catering revenue
Supplies	625,000	590,000	669,500	
Information/Communication	125,000	100,000	200,000	Additional marketing and promotion
Repairs & Maintenance	250,000	320,000	300,000	
Equipment	212,500	26,000	100,000	Deferred needs from 2002-03
Travel	8,000	4,000	12,000	New staff professional development
Laundry	165,000	220,000	197,500	
Other	10,000	30,000	19,690	
Subtotal	\$ 8,024,066	\$ 8,598,000	\$ 9,415,515	
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 321,193	\$ 321,193	\$ 348,900	Increased to provide funds for future Union equipment upgrades
Utilities	425,000	420,000	425,000	
General Service Charge	681,100	681,100	694,725	
Property Insurance	14,686	8,000	14,686	
Scholarships	157,500	125,000	157,500	Includes meal plan increase and decreased number of participants
Facility Charge (Union/Steak Escape)	481,491	412,490	305,529	Royalties reflected in operating
Debt Service	335,857	335,857	335,857	Founders/Kreischer bond repayment
Subtotal	\$ 2,416,827	\$ 2,303,640	\$ 2,282,197	
TOTAL EXPENSES	\$ 19,171,889	\$ 20,079,140	\$ 20,615,275	
Revenue Over/(Under) Expenses	\$ -	\$ (630,408)	\$ 1,205	

OFA:6/4/03

2003-04 DINING SERVICES BUDGET
(Includes Dining Halls, Galley, and Union Dining)

	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS				
Meal Plans/Cash Sales	\$ 16,570,000	\$ 17,802,748	\$ 1,232,748	7.44%
Interest Income	259,200	259,200	0	0.00%
Facility Rentals	79,532	79,532	0	0.00%
Miscellaneous Income	425,000	499,000	74,000	17.41%
Conferences & Workshop Income	2,115,000	1,976,000	(139,000)	-6.57%
TOTAL FUNDS	\$ 19,448,732	\$ 20,616,480	\$ 1,167,748	6.00%
PROPOSED EXPENSES				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 961,000	\$ 1,170,350	\$ 209,350	21.78%
Classified	2,030,000	2,398,126	368,126	18.13%
Temporary	4,765,000	3,589,040	(1,175,960)	-24.68%
Staff Benefits	1,421,500	1,631,582	210,082	14.78%
Wage/Compensation Pool	0	128,465	128,465	
Subtotal	\$ 9,177,500	\$ 8,917,563	\$ (259,937)	-2.83%
OPERATING EXPENSES:				
Cost of Food	\$ 7,308,000	\$ 7,916,825	\$ 608,825	8.33%
Supplies	590,000	669,500	79,500	13.47%
Information/Communication	100,000	200,000	100,000	100.00%
Repairs & Maintenance	320,000	300,000	(20,000)	-6.25%
Equipment	26,000	100,000	74,000	284.62%
Travel	4,000	12,000	8,000	200.00%
Laundry	220,000	197,500	(22,500)	-10.23%
Other	30,000	19,690	(10,310)	-34.37%
Subtotal	\$ 8,598,000	\$ 9,415,515	\$ 817,515	9.51%
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 321,193	\$ 348,900	\$ 27,707	8.63%
Utilities	420,000	425,000	5,000	1.19%
General Service Charge	681,100	694,725	13,625	2.00%
Property Insurance	8,000	14,686	6,686	83.58%
Scholarships	125,000	157,500	32,500	26.00%
Facility Charge (Union/Steak Escape)	412,490	305,529	(106,961)	-25.93%
Debt Service	335,857	335,857	0	0.00%
Subtotal	\$ 2,303,640	\$ 2,282,197	\$ (21,443)	-0.93%
TOTAL EXPENSES	\$ 20,079,140	\$ 20,615,275	\$ 536,135	2.67%
Revenue Over/(Under) Expenses	\$ (630,408)	\$ 1,205	\$ 631,613	-100.19%

OFA:6/4/03

AUXILIARY ACCUMULATED BALANCES

06/30/03

	NET AVAILABLE BALANCES 6/30/02	ACCUMULATED RENEWALS/ REPLACEMENTS 6/30/02	2002-03 RENEWALS/ REPLACEMENTS	2002-03 APPROVED AIPs	PROJECTED AVAILABLE BALANCE 6/30/02
RESIDENCE HALLS:					
Rodgers	5,983,567	424,743	103,961	10,000	6,502,271
1954 Surplus	4,890,639	-	-		4,890,639
	<u>10,874,206</u>	<u>424,743</u>	<u>103,961</u>	<u>10,000</u>	<u>11,392,910</u>
Conklin	(69,816)	(494,263)	168,444		(395,635)
1959 Surplus	(10,198)	-	-		(10,198)
	<u>(80,014)</u>	<u>(494,263)</u>	<u>168,444</u>	<u>-</u>	<u>(405,833)</u>
Dorms R	(2,382,376)	(594,345)	58,201		(2,918,520)
Dorms W	(2,130,885)	299,026	50,846	50,000	(1,831,013)
Delta Zeta	(683,029)	255,414	17,091		(410,524)
Alpha Phi Alpha	(424,516)	55,340	5,470		(363,706)
Phi Sigma Kappa	(464,434)	4,108	2,577		(457,749)
Kappa Alpha Psi	(92,630)	17,254	1,154		(74,222)
Haven House	(25,014)				(25,014)
Unpledged Surplus	(127,274)	-	-		(127,274)
TOTAL UNPLEDGED	<u>(6,330,158)</u>	<u>36,797</u>	<u>135,339</u>	<u>50,000</u>	<u>(6,208,022)</u>
Cottages	(864,806)	101,106	36,352		(727,348)
Dorms 8 & 9	(305,708)	326,658	32,333		53,283
Founders	(4,309,587)	1,738,673	326,714		(2,244,200)
Kohl	1,853,916	(3,014,095)	61,770	2,458,409	(3,556,818)
McDonald	7,451,939	(3,218,715)	205,314		4,438,538
Harshman	1,796,415	129,989	268,337	100,000	2,094,741
Kreischer	1,738,691	754,103	276,350		2,769,144
Pledged Surplus	3,194,024	-	-		3,194,024
Reserve Accounts	4,360,430	-	-		4,360,430
TOTAL PLEDGED	<u>14,915,314</u>	<u>(3,182,281)</u>	<u>1,207,170</u>	<u>2,558,409</u>	<u>10,381,794</u>
Offenhauer	(12,197,703)	4,361,570	385,086		(7,451,047)
1971 Surplus	1,369,551	-	-		1,369,551
	<u>(10,828,152)</u>	<u>4,361,570</u>	<u>385,086</u>	<u>-</u>	<u>(6,081,496)</u>
TOTAL RESIDCE HALLS	<u>8,551,196</u>	<u>1,146,566</u>	<u>2,000,000</u>	<u>2,618,409</u>	<u>9,079,353</u>
DINING HALLS:					
Commons	(294,134)	120,109	56,010	50,500	(168,515)
Founders	(1,483,330)	(3,188)	69,771		(1,416,747)
McDonald	1,273,813	63,113	29,582	170,000	1,196,508
Harshman	(1,602,073)	178,332	31,356		(1,392,385)
Kreischer	922,311	114,486	81,889		1,118,686
Union Food	(797,058)	-	52,585		(744,473)
Concessions	59,082				59,082
Amani	63,751	88,497	-		152,248
Galley	1,275,352	55,216	-		1,330,568
Pledged D/H Surplus	708,120	-	-		708,120
TOTAL DINING HALLS	<u>125,834</u>	<u>616,565</u>	<u>321,193</u>	<u>220,500</u>	<u>843,092</u>
TOTAL RES & D/H	<u>8,677,030</u>	<u>1,763,131</u>	<u>2,321,193</u>	<u>2,838,909</u>	<u>9,922,445</u>



Approved 2003-04

MISCELLANEOUS AUXILIARY BUDGETS

Approved by the Board of Trustees

June 27, 2003

Prepared by
Office of Finance & Administration





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MISCELLANEOUS AUXILIARY BUDGETS

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Main Campus. The three largest services of this type are the University Bookstore, Parking & Traffic, and Central Stores.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective fund balances or an accumulated fund balance. An attempt has been made to hold rates charged to other internal units as low as possible.

DESCRIPTION OF AUXILIARY ENTERPRISES

Central Stores

Provides a bulk purchasing and warehousing function for the entire campus, providing monetary savings, convenience or both to the using department. Provides campus departments with staff to facilitate office moving and setup, special events setups, and other material moving activities.

Farm Leases

Approximately 250 acres of farm land farmed on a lease basis.

Golf Course

An 18-hole golf course provides a facility to students and the University community at reasonable prices.

Ice Arena Summer Programs

Sports program for summer hockey and skating schools.

Parking Services - Firelands

Operates and maintains Firelands parking areas.

Parking & Traffic/Shuttle Services/Union Parking - Main Campus

Operates and maintains Main Campus parking areas (including the parking areas for the Bowen Thompson Student Union), the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area, to and from the Visitor Information Center, and to off-campus areas north and south of Wooster Street).

Printing Services/Stampers

Provides duplicating services for the campus, including the copy center operation (Stampers) in Bowen Thompson Student Union.

Research Enterprise Park

45 acre site east of campus providing leased space for businesses and research enterprises.

Summer Sports School

A variety of sports programs for elementary and secondary school students.

University Bookstore/Peregrine Shop

University Bookstore provides full-range of books, supplies, BGSU clothing and notions and is located in the Bowen-Thompson Student Union. The Peregrine Shop (adjacent to the Bookstore) provides an extended operation of the Bookstore plus convenience store items.

Firelands Bookstore

Firelands Bookstore provides a full-range of books and supplies at the Firelands Campus.

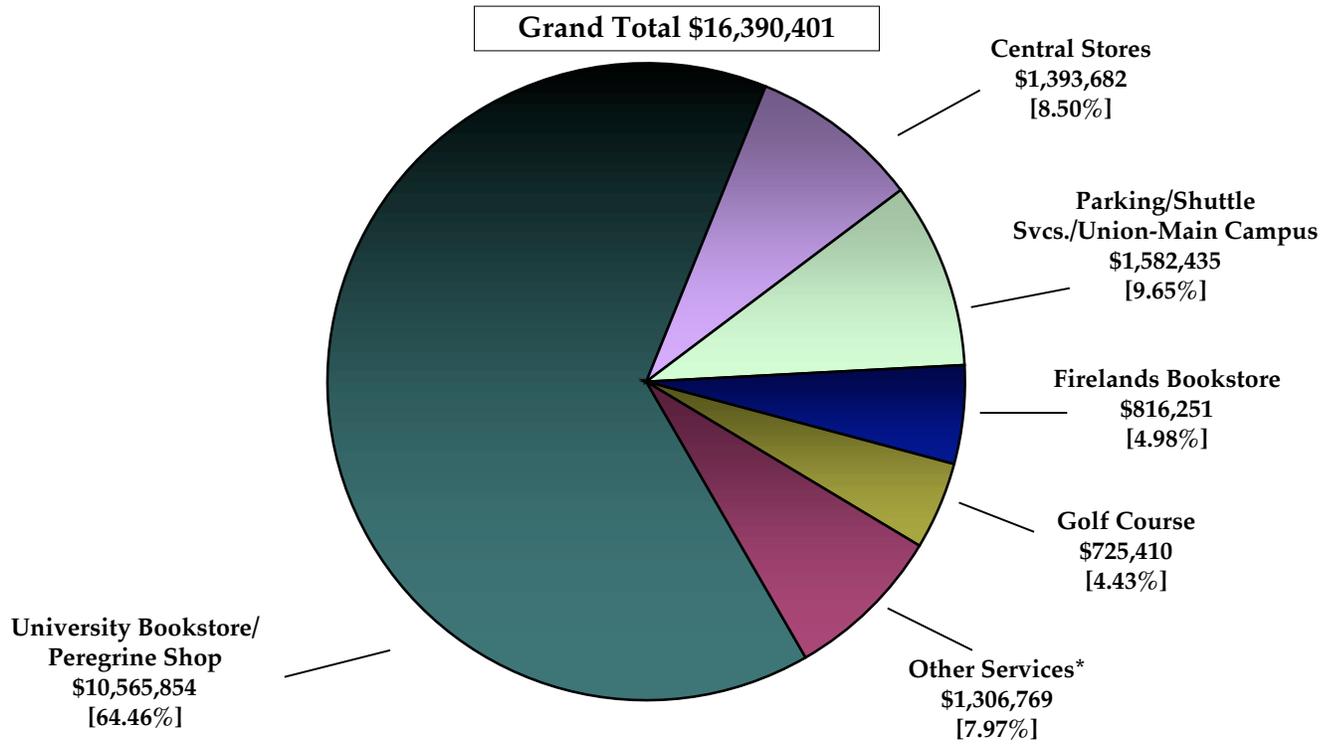
PLANNING GUIDELINES

The following special items were provided to these budget administrators for use in developing their 2003-04 budget requests.

1. **Wage/Compensation Pool:** Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather, a compensation pool of 3.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits, is proposed to permit these budgets to fund compensation increases, which the Board may approve. If the pool is larger than required, the funds will not be allocated. If the pool is smaller than required, the additional funds will be covered by reductions in operating budget items or the generation of additional income.
2. **Health Care Insurance:** Health care rates are projected to increase 15.0% above the actual 2002-03 rates.
3. **Employee/Dependent Fee Waivers:** As a planning guideline, fees are projected to increase 6.0%. These budgets must cover the costs of any fee waiver benefits used by the employees and/or employees' dependents during the year. As noted in #1, approval of this budget does not commit the Board of a specific fee increase but provides guidance on benefit cost development for 2003-04.
4. **Utilities:** Water and sewage rates are projected to increase 10% for sewage, and 5% for water, above 2002-03 rates, due to changes in consumption.
5. **General Service Charge:** The general service charge is assessed to all auxiliary budgets to recover some of the costs of centralized services provided to all areas and funded by the educational budget. Some of the centralized services are: Purchasing, Business Office, Payroll, and Bursar. The charge for next year is projected at a 2% increase.

No additional initiatives or special budget requirements are included in these budgets. Any enrollment-related expenses are based on assuming a housing estimate of 6,900 students and overall main campus enrollment of 17,700.

BGSU Miscellaneous Auxiliary Budgets 2003-04



	Allocation	% of Total
Miscellaneous Auxiliary Budgets		
University Bookstore/Peregrine Shop	\$10,565,854	64.46%
Central Stores	\$1,393,682	8.50%
Parking/Shuttle Services/Union-Main Campus	\$1,582,435	9.65%
Firelands Bookstore	\$816,251	4.98%
Golf Course	\$725,410	4.43%
*Other Services:	\$1,306,769	7.97%
Printing Services	\$560,780	
Stampers	\$85,000	
Summer Sports School	\$500,000	
Ice Arena Summer Program	\$39,000	
Farm Leases	\$30,313	
Research Park	\$29,966	
Firelands Parking Services	\$61,710	
Grand Total	\$16,390,401	100.00%

June 6, 2003

SUMMARY OF 2003-04 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET
Central Stores	\$1,454,528	\$1,423,682	\$1,393,682
Farm Leases	\$30,335	\$30,313	\$30,313
Golf Course	\$717,087	\$690,468	\$725,410
Ice Arena Summer Programs	\$106,500	\$106,000	\$39,000
Parking Services--Firelands	\$61,750	\$61,750	\$61,710
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,653,712	\$1,636,775	\$1,582,435
Printing Services	\$574,319	\$529,248	\$560,780
Stampers	\$75,000	\$76,800	\$85,000
Research Enterprise Park	\$29,966	\$29,966	\$29,966
Summer Sports School	\$410,000	\$459,000	\$500,000
University Bookstore	\$10,488,742	\$9,923,749	\$10,565,854
Firelands Bookstore	\$635,350	\$766,433	\$816,251
TOTALS	<u>\$16,237,289</u>	<u>\$15,734,184</u>	<u>\$16,390,401</u>
% Change		-3.10%	4.17%

SUMMARY OF 2003-04 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,393,682	\$1,393,682	\$0
Farm Leases	\$30,313	\$16,694	\$13,619
Golf Course	\$725,410	\$725,410	\$0
Ice Arena Summer Programs	\$39,000	\$5,450	\$33,550
Parking Services--Firelands	\$61,710	\$54,116	\$7,594
Parking & Traffic/Shuttle Service/ Union--Main Campus	1,582,435	\$1,582,435	\$0
Printing Services	\$560,780	\$560,780	\$0
Stampers	\$85,000	\$85,000	\$0
Research Enterprise Park	\$29,966	\$68,121	(\$38,155)
Summer Sports School	\$500,000	\$500,000	\$0
University Bookstore	\$10,565,854	\$10,310,746	\$255,108
Firelands Bookstore	\$816,251	\$752,327	\$63,924
TOTALS	<u>\$16,390,401</u>	<u>\$16,054,761</u>	<u>\$335,640</u>

SUMMARY OF 2002-03 PROJECTED

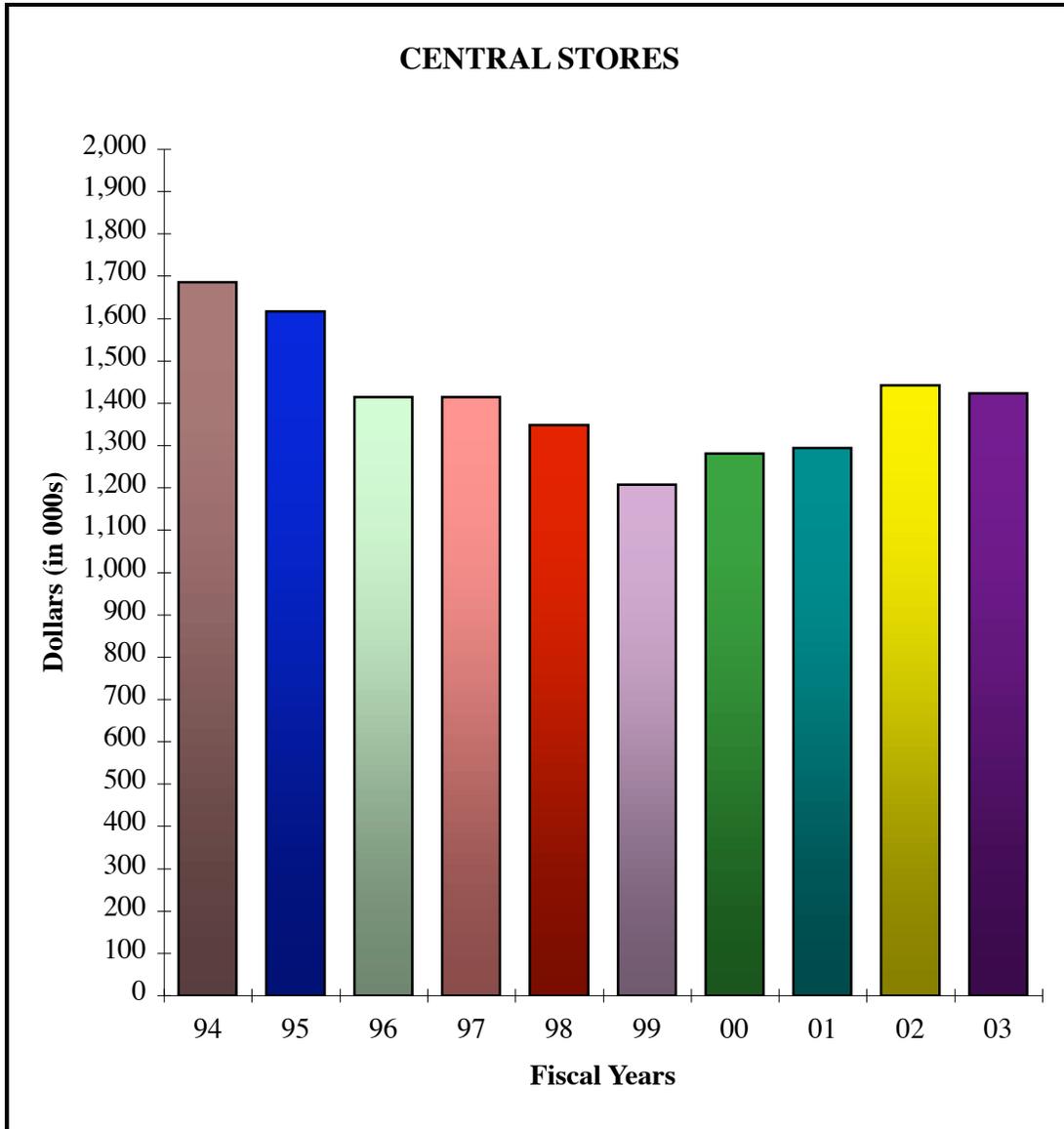
MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,423,682	\$1,400,273	\$23,409
Farm Leases	\$30,313	\$16,185	\$14,128
Golf Course	\$690,468	\$760,708	(\$70,240)
Ice Arena Summer Programs	\$106,000	\$65,850	\$40,150
Parking Services--Firelands	\$61,750	\$51,750	\$10,000
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,636,775	\$1,636,775	\$0
Printing Services	\$529,248	\$558,496	(\$29,248)
Stampers	\$76,800	\$63,426	\$13,374
Research Enterprise Park	\$29,966	\$68,121	(\$38,155)
Summer Sports School	\$459,000	\$458,600	\$400
University Bookstore	\$9,923,749	\$9,686,965	\$236,784
Firelands Bookstore	\$766,433	\$666,691	\$99,742
TOTALS	<u>\$15,734,184</u>	<u>\$15,433,840</u>	<u>\$300,344</u>

**CENTRAL STORES
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 1,422,659	\$ 1,395,000	\$ 1,365,000	\$ (30,000)	-2.15%
Interest Income	31,869	28,682	28,682	0	0.00%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
TOTAL REVENUE	<u>\$ 1,454,528</u>	<u>\$ 1,423,682</u>	<u>\$ 1,393,682</u>	<u>\$ (30,000)</u>	<u>-2.11%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 14,194	\$ 16,132	\$ 16,132	\$ 0	0.00%
Classified	124,447	129,150	129,150	0	0.00%
Temporary	5,000	5,000	5,000	0	0.00%
Wage/Compensation Pool	4,991	0	5,230	5,230	
Sub-Total Salaries & Wages	<u>\$ 148,632</u>	<u>\$ 150,282</u>	<u>\$ 155,512</u>	<u>\$ 5,230</u>	<u>3.48%</u>
Staff Benefits:					
Retirement	\$ 18,453	\$ 19,337	\$ 19,337	\$ 0	0.00%
Other	32,416	29,347	33,273	3,926	13.38%
Sub-Total Staff Benefits	<u>\$ 50,869</u>	<u>\$ 48,684</u>	<u>\$ 52,610</u>	<u>\$ 3,926</u>	<u>8.06%</u>
Cost of Sales	<u>\$ 1,157,872</u>	<u>\$ 1,093,404</u>	<u>\$ 1,079,258</u>	<u>\$ (14,146)</u>	<u>-1.29%</u>
Operating Expenses:					
Supplies	\$ 1,000	\$ 1,200	\$ 1,200	\$ 0	0.00%
Information and Communication	3,500	1,298	1,422	124	9.55%
Repairs and Maintenance	3,500	7,000	3,500	(3,500)	-50.00%
Equipment	1,700	700	1,000	300	42.86%
Travel	0	0	0	0	
Other Expenses	400	1,813	1,813	0	0.00%
Sub-Total Operating Expenses	<u>\$ 10,100</u>	<u>\$ 12,011</u>	<u>\$ 8,935</u>	<u>\$ (3,076)</u>	<u>-25.61%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	12,115	12,115	12,115	0	0.00%
General Service Charge	73,715	73,715	75,190	1,475	2.00%
Debt Service	0	8,837	8,837	0	0.00%
Insurance	1,225	1,225	1,225	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 87,055</u>	<u>\$ 95,892</u>	<u>\$ 97,367</u>	<u>\$ 1,475</u>	<u>1.54%</u>
TOTAL EXPENSES	<u>\$ 1,454,528</u>	<u>\$ 1,400,273</u>	<u>\$ 1,393,682</u>	<u>\$ (6,591)</u>	<u>-0.47%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 23,409	\$ 0	\$ (23,409)	-1.64%

TEN YEAR REVENUE HISTORY



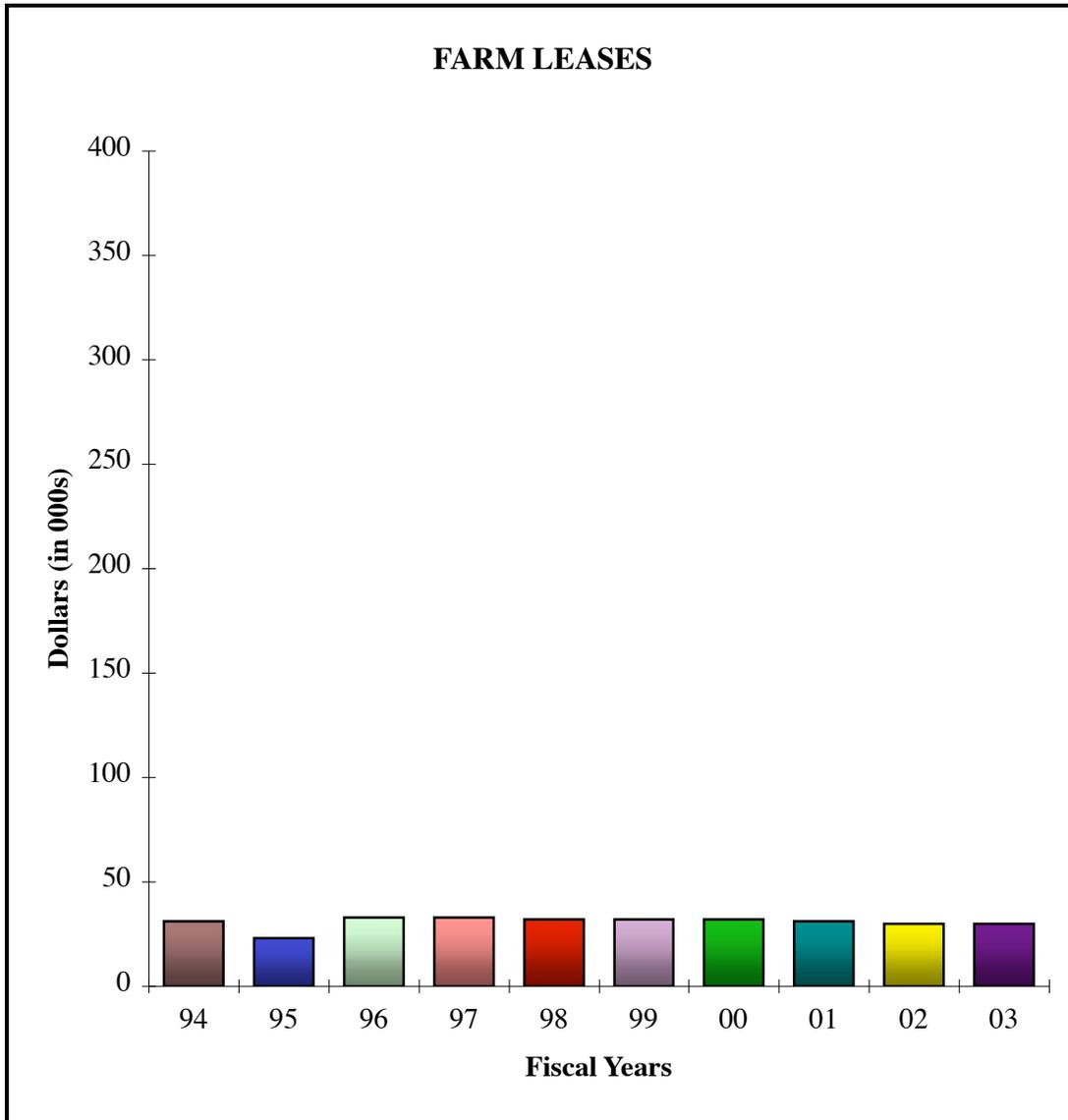
NOTE: FY99 Office supplies outsourced

SOURCE: Projected Annual Budgets

**FARM LEASES
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 30,114	\$ 30,114	\$ 30,114	\$ 0	0.00%
Other Revenue	221	199	199	0	0.00%
TOTAL REVENUE	\$ 30,335	\$ 30,313	\$ 30,313	\$ 0	0.00%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 6,531	\$ 6,797	\$ 6,797	\$ 0	0.00%
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	235	0	245	245	
Sub-Total Salaries & Wages	\$ 6,766	\$ 6,797	\$ 7,042	\$ 245	3.60%
Staff Benefits:					
Retirement	\$ 869	\$ 905	\$ 904	\$ (1)	-0.11%
Other	1,184	1,115	1,243	128	11.48%
Sub-Total Staff Benefits	\$ 2,053	\$ 2,020	\$ 2,147	\$ 127	6.29%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	6,000	5,893	6,000	107	1.82%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	\$ 6,000	\$ 5,893	\$ 6,000	\$ 107	1.82%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	1,475	1,475	1,505	30	2.03%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 1,475	\$ 1,475	\$ 1,505	\$ 30	2.03%
TOTAL EXPENSES	\$ 16,294	\$ 16,185	\$ 16,694	\$ 509	3.14%
Transfer to (from) Reserve	\$ 14,041	\$ 14,128	\$ 13,619	\$ (509)	-3.60%

TEN YEAR REVENUE HISTORY

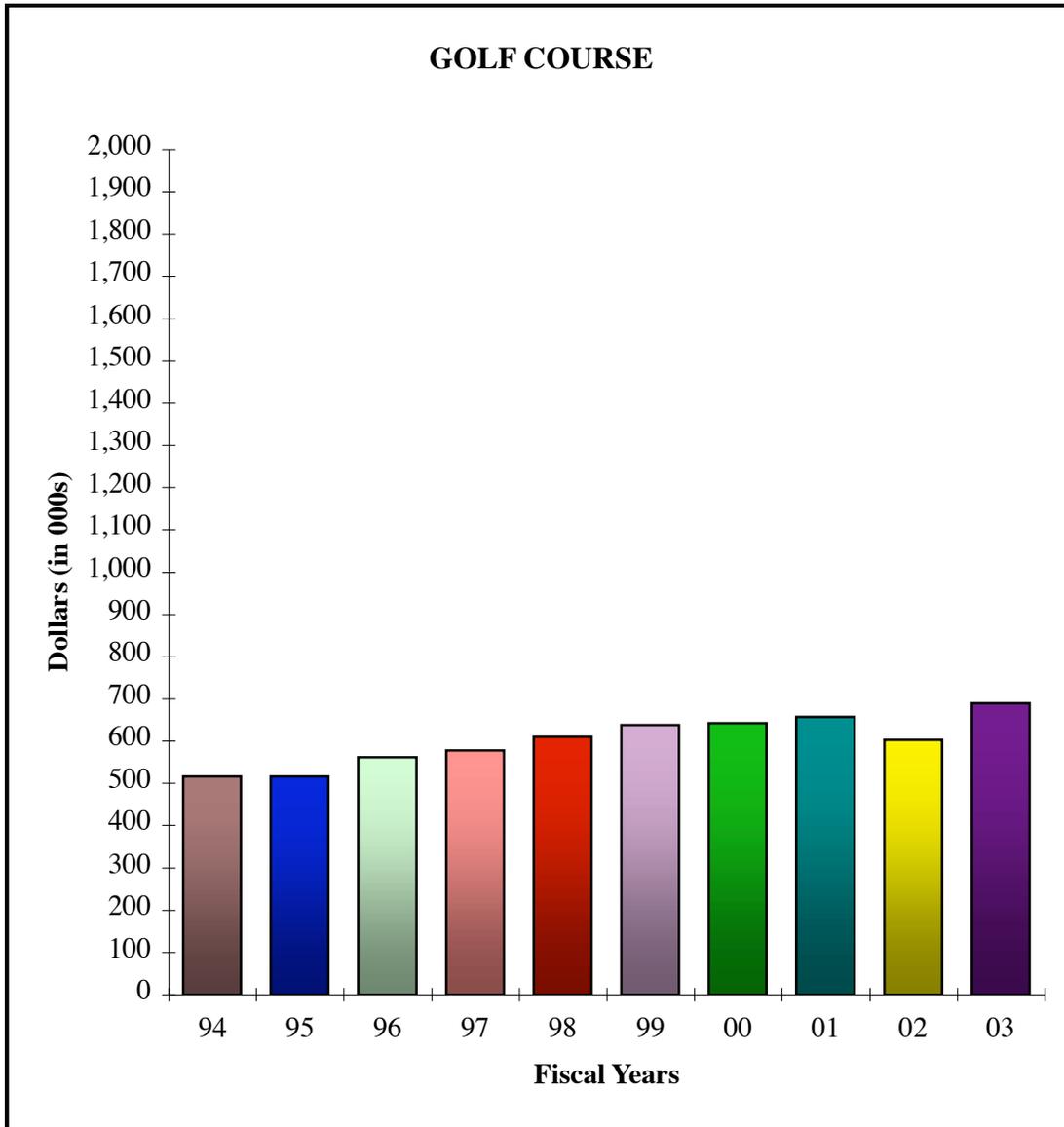


SOURCE: Projected Annual Budgets

**GOLF COURSE
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 650,667	\$ 624,048	\$ 657,860	33,812	5.42%
General Fee	<u>66,420</u>	<u>66,420</u>	<u>67,550</u>	<u>1,130</u>	<u>1.70%</u>
TOTAL REVENUE	<u>\$ 717,087</u>	<u>\$ 690,468</u>	<u>\$ 725,410</u>	<u>34,942</u>	<u>5.06%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 147,481	\$ 149,804	\$ 149,806	2	0.00%
Classified	98,106	93,642	93,974	332	0.35%
Temporary	82,500	114,460	82,000	(32,460)	-28.36%
Wage/Compensation Pool	6,320	0	8,775	8,775	
Sub-Total Salaries & Wages	<u>\$ 334,407</u>	<u>\$ 357,906</u>	<u>\$ 334,555</u>	<u>(23,351)</u>	<u>-6.52%</u>
Staff Benefits:					
Retirement	\$ 34,085	\$ 37,643	\$ 33,778	(3,865)	-10.27%
Other	40,343	45,985	50,926	4,941	10.74%
Sub-Total Staff Benefits	<u>\$ 74,428</u>	<u>\$ 83,628</u>	<u>\$ 84,704</u>	<u>1,076</u>	<u>1.29%</u>
Cost of Sales	<u>\$ 50,000</u>	<u>\$ 51,810</u>	<u>\$ 50,000</u>	<u>(1,810)</u>	<u>-3.49%</u>
Operating Expenses:					
Supplies	\$ 88,280	\$ 99,180	\$ 92,293	(6,887)	-6.94%
Information and Communication	7,200	5,889	7,200	1,311	22.26%
Repairs and Maintenance	18,000	11,456	18,000	6,544	57.12%
Equipment	22,020	33,422	15,800	(17,622)	-52.73%
Travel	1,900	0	1,900	1,900	
Temp. Employment (Manpower)	23,000	24,318	23,000	(1,318)	-5.42%
Unrelated Bus. Inc. Tax (UBIT)	3,900	3,500	3,900	400	11.43%
ICA Administrative Charge	70,000	70,000	60,000	(10,000)	-14.29%
Other Expenses	1,000	0	1,000	1,000	
Sub-Total Operating Expenses	<u>\$ 235,300</u>	<u>\$ 247,765</u>	<u>\$ 223,093</u>	<u>(24,672)</u>	<u>-9.96%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0	
Utilities	600	325	600	275	84.62%
Renewals/Replacements	13,500	13,500	23,500	10,000	74.07%
General Service Charge	5,324	5,324	5,430	106	1.99%
Debt Service	0	0	0	0	
Insurance	3,528	450	3,528	3,078	684.00%
Sub-Total Fixed Expenses	<u>\$ 22,952</u>	<u>\$ 19,599</u>	<u>\$ 33,058</u>	<u>13,459</u>	<u>68.67%</u>
TOTAL EXPENSES	<u>\$ 717,087</u>	<u>\$ 760,708</u>	<u>\$ 725,410</u>	<u>(35,298)</u>	<u>-4.64%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ (70,240)	\$ 0	70,240	0.00%

TEN YEAR REVENUE HISTORY

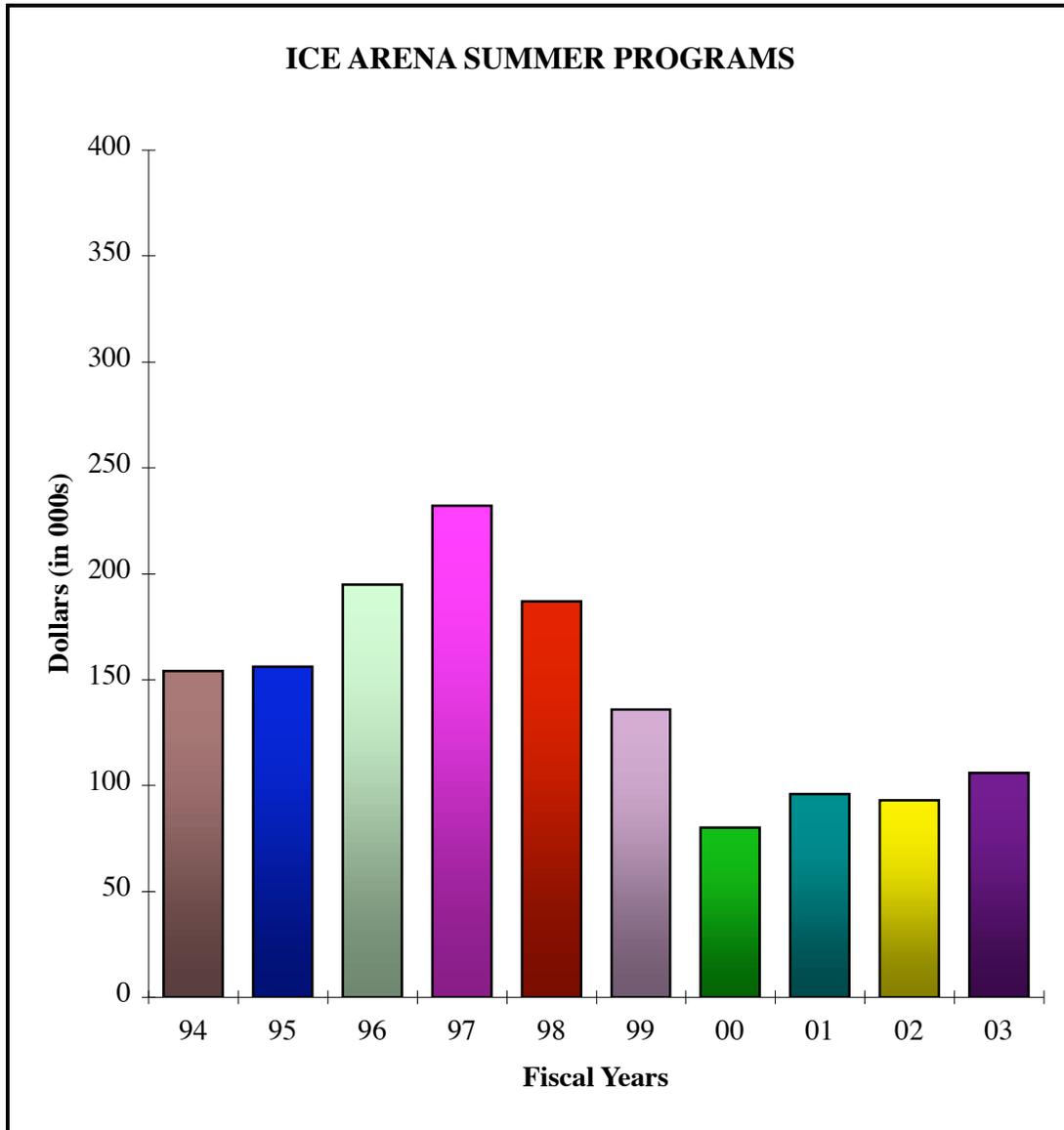


SOURCE: Projected Annual Budgets

**ICE ARENA SUMMER PROGRAMS
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 106,500	\$ 106,500	\$ 39,000	\$ (67,500)	-63.38%
Other Revenue	0	0	0	0	
TOTAL REVENUE	<u>\$ 106,500</u>	<u>\$ 106,000</u>	<u>\$ 39,000</u>	<u>\$ (67,000)</u>	<u>-63.21%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 9,000	\$ 9,500	\$ 1,000	\$ (8,500)	-89.47%
Classified	0	0	0	0	
Temporary	10,000	12,000	1,000	(11,000)	-91.67%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 19,000</u>	<u>\$ 21,500</u>	<u>\$ 2,000</u>	<u>\$ (19,500)</u>	<u>-90.70%</u>
Staff Benefits:					
Retirement	\$ 1,250	\$ 1,100	\$ 150	\$ (950)	-86.36%
Other	550	400	50	(350)	-87.50%
Sub-Total Staff Benefits	<u>\$ 1,800</u>	<u>\$ 1,500</u>	<u>\$ 200</u>	<u>\$ (1,300)</u>	<u>-86.67%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 3,500	\$ 3,500	\$ 500	\$ (3,000)	-85.71%
Information and Communication	9,500	500	750	250	50.00%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	500	0	0	0	
Housing	12,500	8,200	1,000	(7,200)	-87.80%
Meals	23,000	24,650	500	(24,150)	-97.97%
Other Expenses	2,000	6,000	500	(5,500)	-91.67%
Sub-Total Operating Expenses	<u>\$ 51,000</u>	<u>\$ 42,850</u>	<u>\$ 3,250</u>	<u>\$ (39,600)</u>	<u>-92.42%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 71,800</u>	<u>\$ 65,850</u>	<u>\$ 5,450</u>	<u>\$ (60,400)</u>	<u>-91.72%</u>
Transfer to Ice Arena	\$ 34,700	\$ 40,150	\$ 33,550	\$ (6,600)	-16.44%

TEN YEAR REVENUE HISTORY

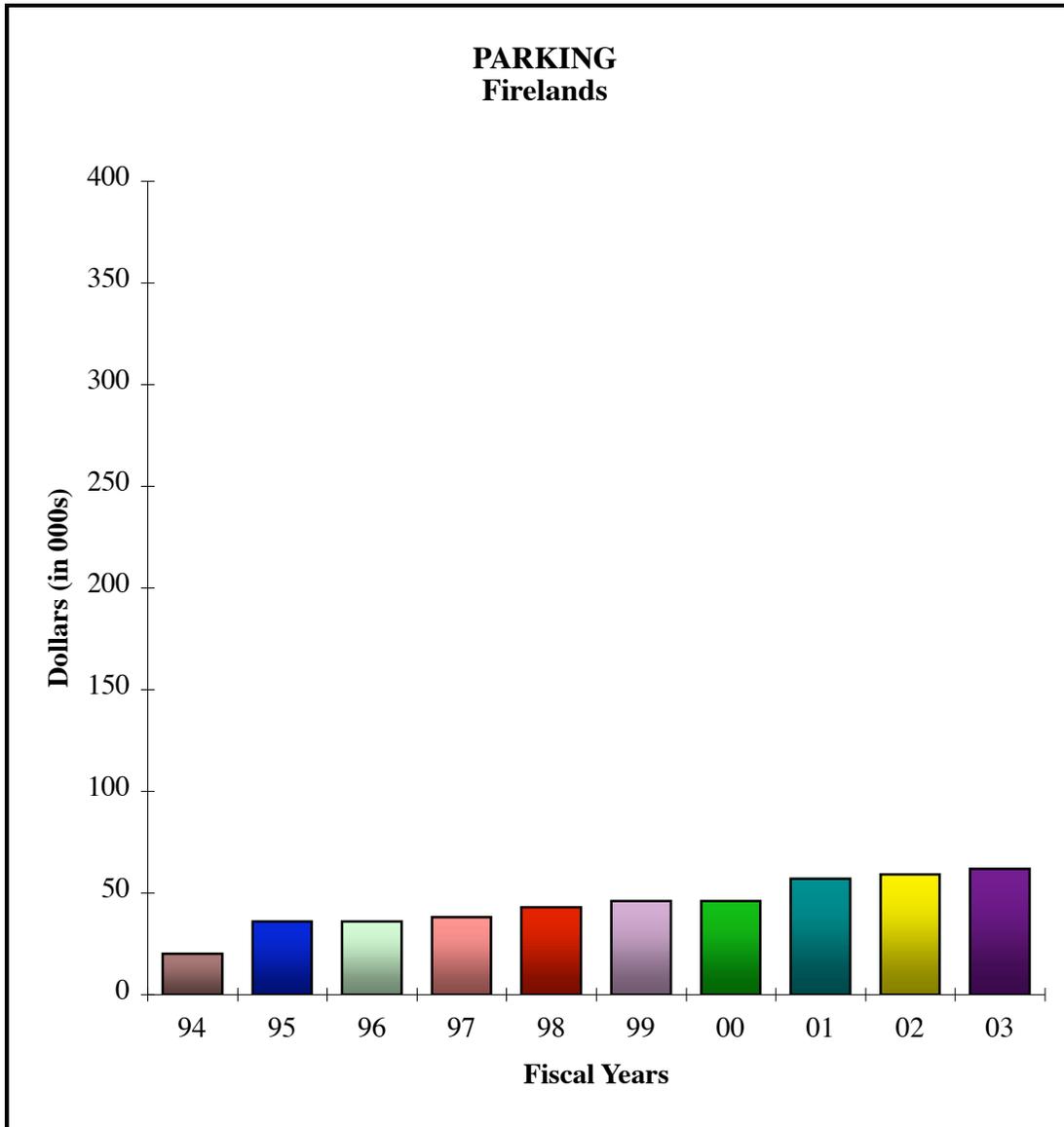


SOURCE: Projected Annual Budgets

**PARKING SERVICES -- FIRELANDS
BUDGET FOR 2003-04**

	<u>2002-03 APPROVED BUDGET</u>	<u>2002-03 PROJECTED BUDGET</u>	<u>2003-04 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales (Registration Fees)	\$ 60,750	\$ 60,750	\$ 60,710	\$ (40)	-0.07%
Other Revenue (Fines, etc.)	1,000	1,000	1,000	0	0.00%
TOTAL REVENUE	<u>\$ 61,750</u>	<u>\$ 61,750</u>	<u>\$ 61,710</u>	<u>\$ (40)</u>	<u>-0.06%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	28,838	28,882	29,621	739	2.56%
Temporary	0	0	0	0	
Wage/Compensation Pool	865	0	916	916	
Sub-Total Salaries & Wages	<u>\$ 29,703</u>	<u>\$ 28,882</u>	<u>\$ 30,537</u>	<u>\$ 1,655</u>	<u>5.73%</u>
Staff Benefits:					
Retirement	\$ 3,953	\$ 3,953	\$ 4,064	\$ 111	2.81%
Other	640	640	640	0	0.00%
Sub-Total Staff Benefits	<u>\$ 4,593</u>	<u>\$ 4,593</u>	<u>\$ 4,704</u>	<u>\$ 111</u>	<u>2.42%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 4,925	\$ 4,925	\$ 5,275	\$ 350	7.11%
Information and Communication	3,300	3,300	2,500	(800)	-24.24%
Repairs and Maintenance	5,500	5,500	5,000	(500)	-9.09%
Equipment	3,750	3,750	5,600	1,850	49.33%
Travel	0	0	0	0	
Other Expenses	800	800	500	(300)	-37.50%
Sub-Total Operating Expenses	<u>\$ 18,275</u>	<u>\$ 18,275</u>	<u>\$ 18,875</u>	<u>\$ 600</u>	<u>3.28%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 52,571</u>	<u>\$ 51,750</u>	<u>\$ 54,116</u>	<u>\$ 2,366</u>	<u>4.57%</u>
Revenue Over/(Under) Expenses	\$ 9,179	\$ 10,000	\$ 7,594	\$ (2,406)	-24.06%

TEN YEAR REVENUE HISTORY

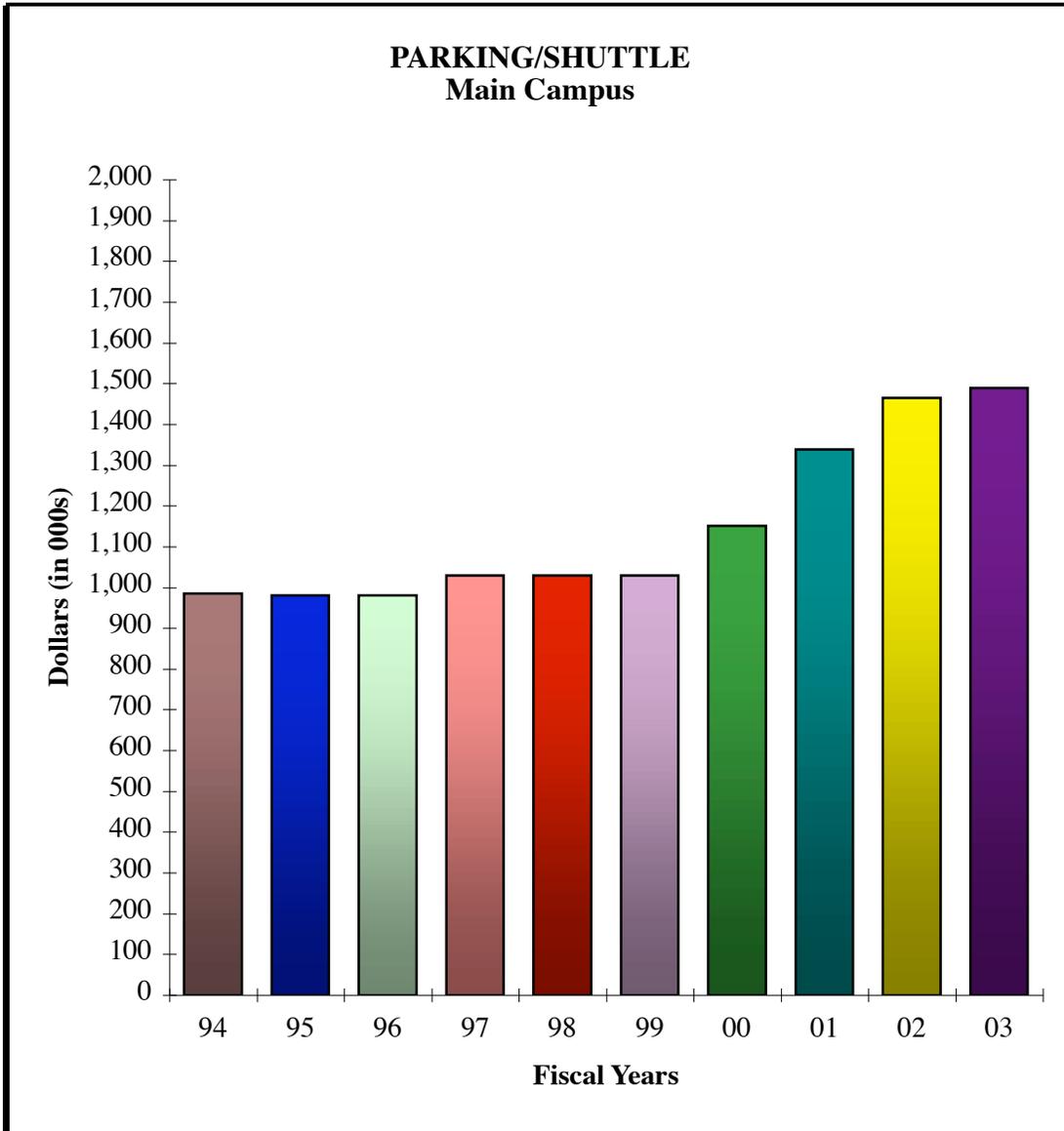


SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales (Registration Fees/Meters)	\$ 638,535	\$ 686,905	\$ 686,905	\$ 0	0.00%
Other Revenue (Fines, etc.)	743,216	743,216	743,216	0	0.00%
Carryover (Maintenance)	60,140	60,140	0	(60,140)	-100.00%
TOTAL REVENUE	\$ 1,441,891	\$ 1,490,261	\$ 1,430,121	\$ (60,140)	-4.04%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 21,831	\$ 22,710	\$ 22,710	\$ 0	0.00%
Classified	375,190	391,189	386,853	(4,336)	-1.11%
Temporary	62,000	62,000	62,000	0	0.00%
Wage/Compensation Pool	14,670	0	15,213	15,213	
Sub-Total Salaries & Wages	\$ 473,691	\$ 475,899	\$ 486,776	\$ 10,877	2.29%
Staff Benefits:					
Retirement	\$ 54,241	\$ 56,820	\$ 55,910	\$ (910)	-1.60%
Other	77,530	73,918	78,862	4,944	6.69%
Sub-Total Staff Benefits	\$ 131,771	\$ 130,738	\$ 134,772	\$ 4,034	3.09%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 40,589	\$ 40,589	\$ 40,590	\$ 1	0.00%
Information and Communication	41,052	41,052	41,052	0	0.00%
Repairs and Maintenance	264,591	226,990	151,830	(75,160)	-33.11%
Equipment	2,000	14,106	14,306	200	1.42%
Travel	2,429	2,429	2,266	(163)	-6.71%
Other Expenses	500	500	500	0	0.00%
Sub-Total Operating Expenses	\$ 351,161	\$ 325,666	\$ 250,544	\$ (75,122)	-23.07%
Non-Operating Expenses:					
Facility Charge	\$ 11,183	\$ 11,183	\$ 11,183	\$ 0	0.00%
Utilities	64,645	64,645	64,745	100	0.15%
Renewals/Replacements	13,086	13,086	15,000	1,914	14.63%
General Service Charge	8,133	8,133	8,295	162	1.99%
Debt Service	0	0	0	0	
Insurance	4,410	4,410	4,410	0	0.00%
Support for University Shuttle	446,612	456,501	454,396	(2,105)	-0.46%
Support for BTSU/(return)	(62,801)	0	0	0	
Sub-Total Fixed Expenses	\$ 485,268	\$ 557,958	\$ 558,029	\$ 71	0.01%
TOTAL EXPENSES	\$ 1,441,891	\$ 1,490,261	\$ 1,430,121	\$ (60,140)	-4.04%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

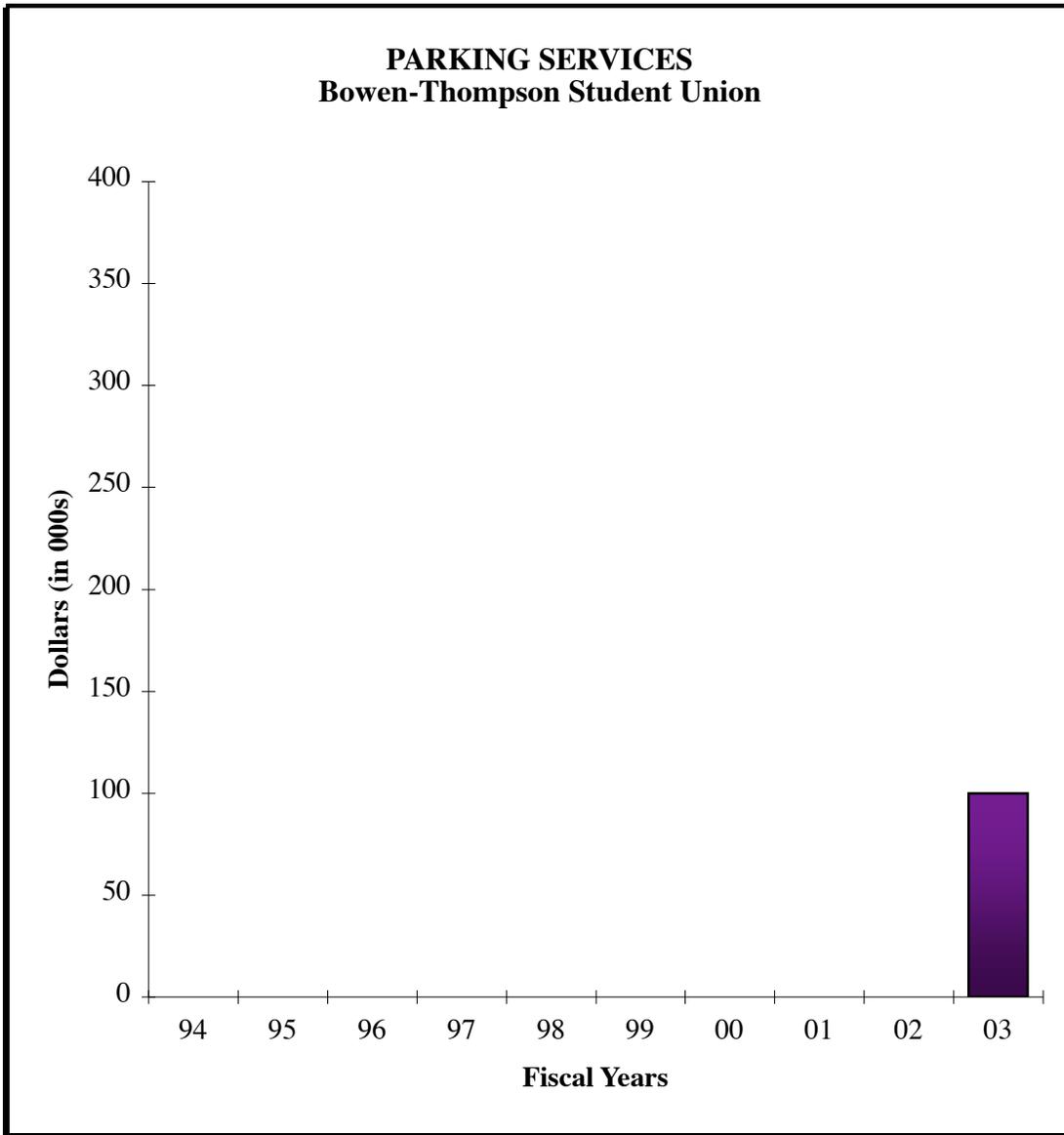
**Shuttle Service
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Other Income	\$ 46,514	\$ 46,514	\$ 46,514	\$ 0	0.00%
Support from Parking/Traffic	446,612	456,501	454,396	(2,105)	-0.46%
Carryover	4,044	0	0	0	
TOTAL REVENUE	\$ 497,170	\$ 503,015	\$ 500,910	\$ (2,105)	-0.42%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	107,815	99,462	99,462	0	0.00%
Temporary	134,262	139,054	139,054	0	0.00%
Wage/Compensation Pool	8,715	0	8,587	8,587	
Sub-Total Salaries & Wages	\$ 250,792	\$ 238,516	\$ 247,103	\$ 8,587	3.60%
Staff Benefits:					
Retirement	\$ 31,888	\$ 31,414	\$ 31,414	\$ 0	0.00%
Other	25,418	21,167	23,175	2,008	9.49%
Sub-Total Staff Benefits	\$ 57,306	\$ 52,581	\$ 54,589	\$ 2,008	3.82%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 46,000	\$ 50,000	\$ 52,000	\$ 2,000	4.00%
Information and Communication	7,862	7,862	7,862	0	0.00%
Repairs and Maintenance	35,700	35,700	35,700	0	0.00%
Equipment	3,800	20,300	5,600	(14,700)	-72.41%
Travel	50	50	50	0	0.00%
Other Expenses	1,200	1,200	1,200	0	0.00%
Sub-Total Operating Expenses	\$ 94,612	\$ 115,112	\$ 102,412	\$ (12,700)	-11.03%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	66,000	66,000	66,000	0	0.00%
General Service Charge	0	0	0	0	
Debt Service	18,460	20,806	20,806	0	0.00%
Insurance	10,000	10,000	10,000	0	0.00%
Sub-Total Fixed Expenses	\$ 94,460	\$ 96,806	\$ 96,806	\$ 0	0.00%
TOTAL EXPENSES	\$ 497,170	\$ 503,015	\$ 500,910	\$ (2,105)	-0.42%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

PARKING SERVICES
Bowen-Thompson Student Union
BUDGET FOR 2003-04

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Gate Sales	\$ 105,800	\$ 100,000	\$ 105,800	\$ 5,800	5.80%
Meters	55,463	0	0	0	
Support from Parking/Traffic	0	0	0	0	
TOTAL REVENUE	\$ 161,263	\$ 100,000	\$ 105,800	\$ 5,800	5.80%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	86,562	81,780	81,780	0	0.00%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 86,562	\$ 81,780	\$ 81,780	\$ 0	0.00%
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Operating Expenses:					
Supplies	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0	0.00%
Information and Communication	6,000	6,000	6,000	0	0.00%
Repairs and Maintenance	33,801	6,170	10,800	4,630	75.04%
Equipment	29,850	1,000	1,000	0	0.00%
Travel	0	0	1,170	1,170	
Other Expenses	50	50	50	0	0.00%
Sub-Total Operating Expenses	\$ 74,701	\$ 18,220	\$ 24,020	\$ 5,800	31.83%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
TOTAL EXPENSES	\$ 161,263	\$ 100,000	\$ 105,800	\$ 5,800	5.80%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

ONE YEAR REVENUE HISTORY

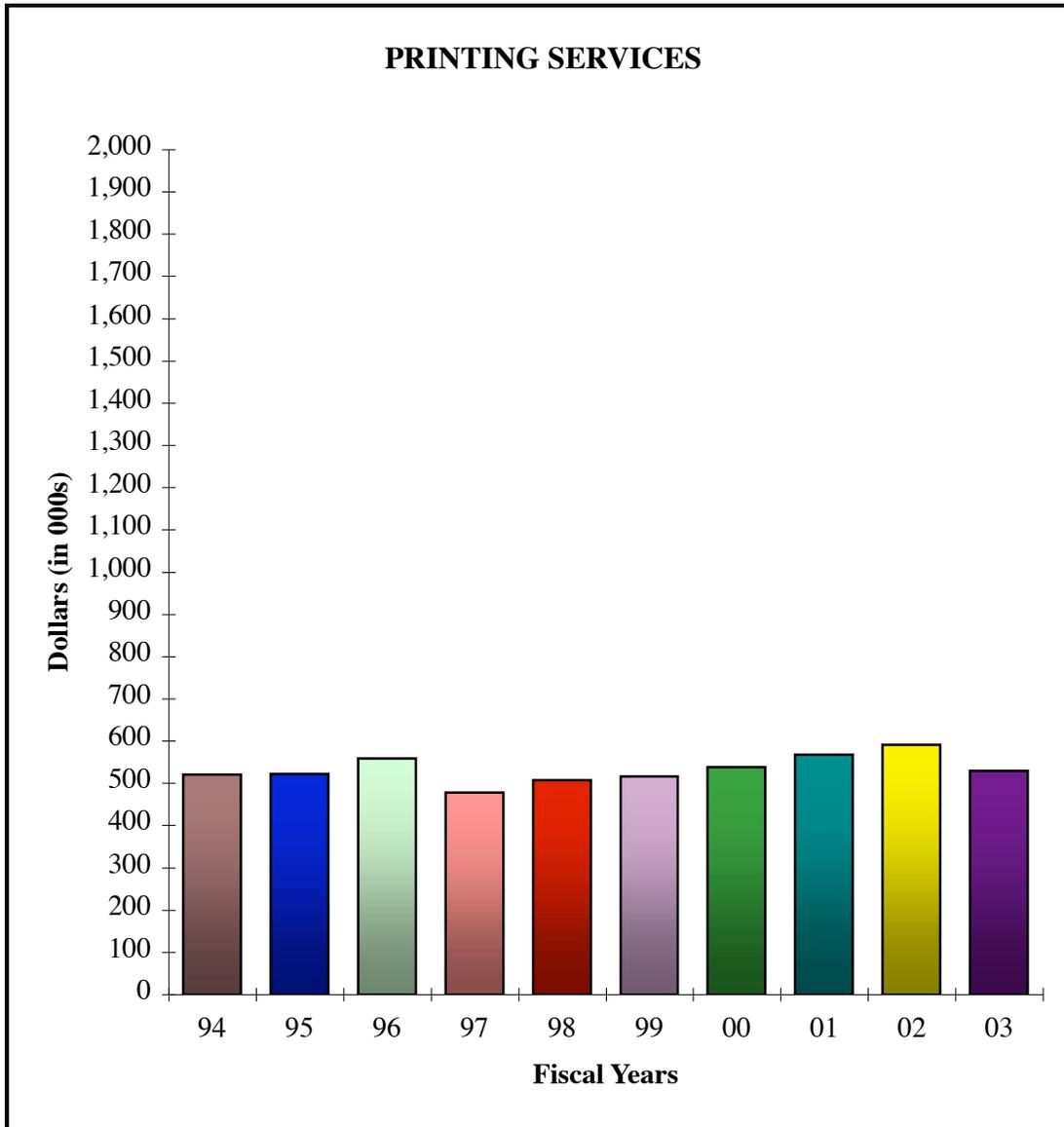


SOURCE: Projected Annual Budgets

**PRINTING SERVICES
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 560,335	\$ 516,662	\$ 548,194	\$ 31,532	6.10%
Other Revenue	13,984	12,586	12,586	0	0.00%
TOTAL REVENUE	\$ 574,319	\$ 529,248	\$ 560,780	\$ 31,532	5.96%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 15,008	\$ 16,980	\$ 16,980	\$ 0	0.00%
Classified	118,124	122,800	109,622	(13,178)	-10.73%
Temporary	9,088	11,000	9,088	(1,912)	-17.38%
Wage/Compensation Pool	4,793	0	4,558	4,558	
Sub-Total Salaries & Wages	\$ 147,013	\$ 150,780	\$ 140,248	\$ (10,532)	-6.99%
Staff Benefits:					
Retirement	\$ 18,186	\$ 16,446	\$ 14,692	\$ (1,754)	-10.67%
Other	22,646	17,832	18,720	888	4.98%
Sub-Total Staff Benefits	\$ 40,832	\$ 34,278	\$ 33,412	\$ (866)	-2.53%
Cost of Sales	\$ 123,225	\$ 119,000	\$ 129,000	\$ 10,000	8.40%
Operating Expenses:					
Supplies	\$ 42,173	\$ 29,000	\$ 30,000	\$ 1,000	3.45%
Information and Communication	11,500	13,000	13,500	500	3.85%
Repairs and Maintenance	3,400	2,500	3,000	500	20.00%
Equipment	156,038	162,000	163,000	1,000	0.62%
Travel	200	0	0	0	
Other Expenses	4,000	2,000	1,992	(8)	-0.40%
Sub-Total Operating Expenses	\$ 217,311	\$ 208,500	\$ 211,492	\$ 2,992	1.44%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	13,726	13,726	13,800	74	0.54%
General Service Charge	30,885	30,885	31,501	616	1.99%
Debt Service	0	0	0	0	
Insurance	1,327	1,327	1,327	0	0.00%
Sub-Total Fixed Expenses	\$ 45,938	\$ 45,938	\$ 46,628	\$ 690	1.50%
TOTAL EXPENSES	\$ 574,319	\$ 558,496	\$ 560,780	\$ 2,284	0.41%
Revenue Over/(Under) Expenses	\$ 0	\$ (29,248)	\$ 0	\$ 29,248	5.55%

TEN YEAR REVENUE HISTORY

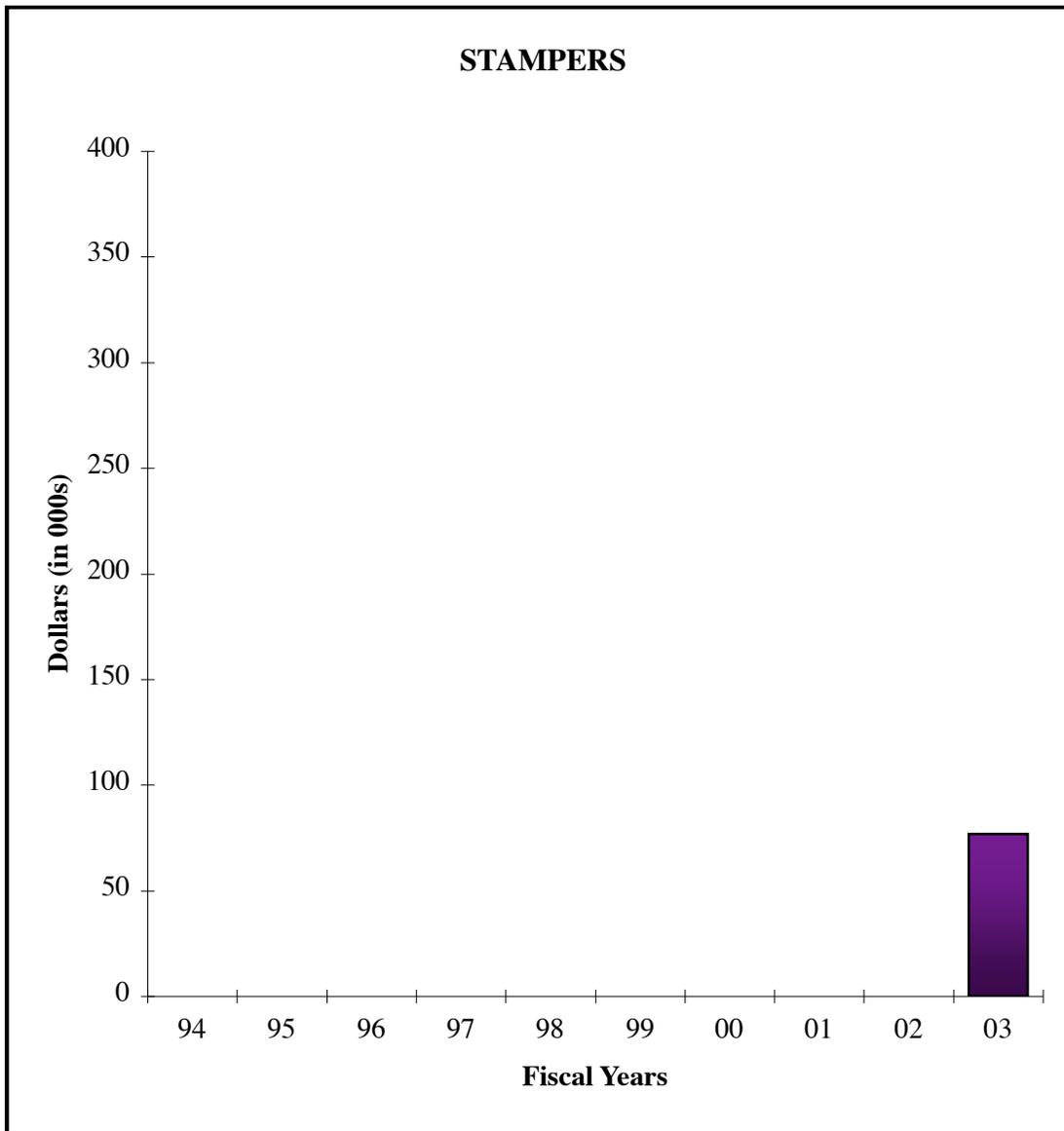


SOURCE: Projected Annual Budgets

**STAMPERS
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 75,000	\$ 75,000	\$ 83,000	\$ 8,000	10.67%
Other Revenue	0	1,800	2,000	200	11.11%
TOTAL REVENUE	\$ 75,000	\$ 76,800	\$ 85,000	\$ 8,200	10.68%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	12,674	13,178	26,356	13,178	100.00%
Temporary	11,912	5,000	4,500	(500)	-10.00%
Wage/Compensation Pool	456	0	949	949	
Sub-Total Salaries & Wages	<u>\$ 25,042</u>	<u>\$ 18,178</u>	<u>\$ 31,805</u>	<u>\$ 13,627</u>	<u>0.00%</u>
Staff Benefits:					
Retirement	\$ 1,687	\$ 1,821	\$ 3,575	\$ 1,754	96.32%
Other	2,020	1,876	7,428	5,552	295.95%
Sub-Total Staff Benefits	<u>\$ 3,707</u>	<u>\$ 3,697</u>	<u>\$ 11,003</u>	<u>\$ 7,306</u>	<u>197.62%</u>
Cost of Sales	<u>\$ 16,100</u>	<u>\$ 6,200</u>	<u>\$ 6,596</u>	<u>\$ 396</u>	<u>6.39%</u>
Operating Expenses:					
Supplies	\$ 1,500	\$ 1,800	\$ 1,700	\$ (100)	-5.56%
Information and Communication	1,400	5,100	5,200	100	1.96%
Repairs and Maintenance	1,500	500	500	0	0.00%
Equipment	13,500	16,000	16,092	92	0.58%
Travel	0	0	0	0	
Other Expenses	500	200	0	(200)	-100.00%
Sub-Total Operating Expenses	<u>\$ 18,400</u>	<u>\$ 23,600</u>	<u>\$ 23,492</u>	<u>\$ (108)</u>	<u>-0.46%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	4,500	4,500	4,800	300	6.67%
Renewals/Replacements	4,600	4,600	4,600	0	0.00%
General Service Charge	2,651	2,651	2,704	53	2.00%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 11,751</u>	<u>\$ 11,751</u>	<u>\$ 12,104</u>	<u>\$ 353</u>	<u>3.00%</u>
TOTAL EXPENSES	\$ 75,000	\$ 63,426	\$ 85,000	\$ 21,574	34.01%
Revenue Over/(Under) Expenses	\$ 0	\$ 13,374	\$ 0	\$ (13,374)	-23.34%

ONE YEAR REVENUE HISTORY

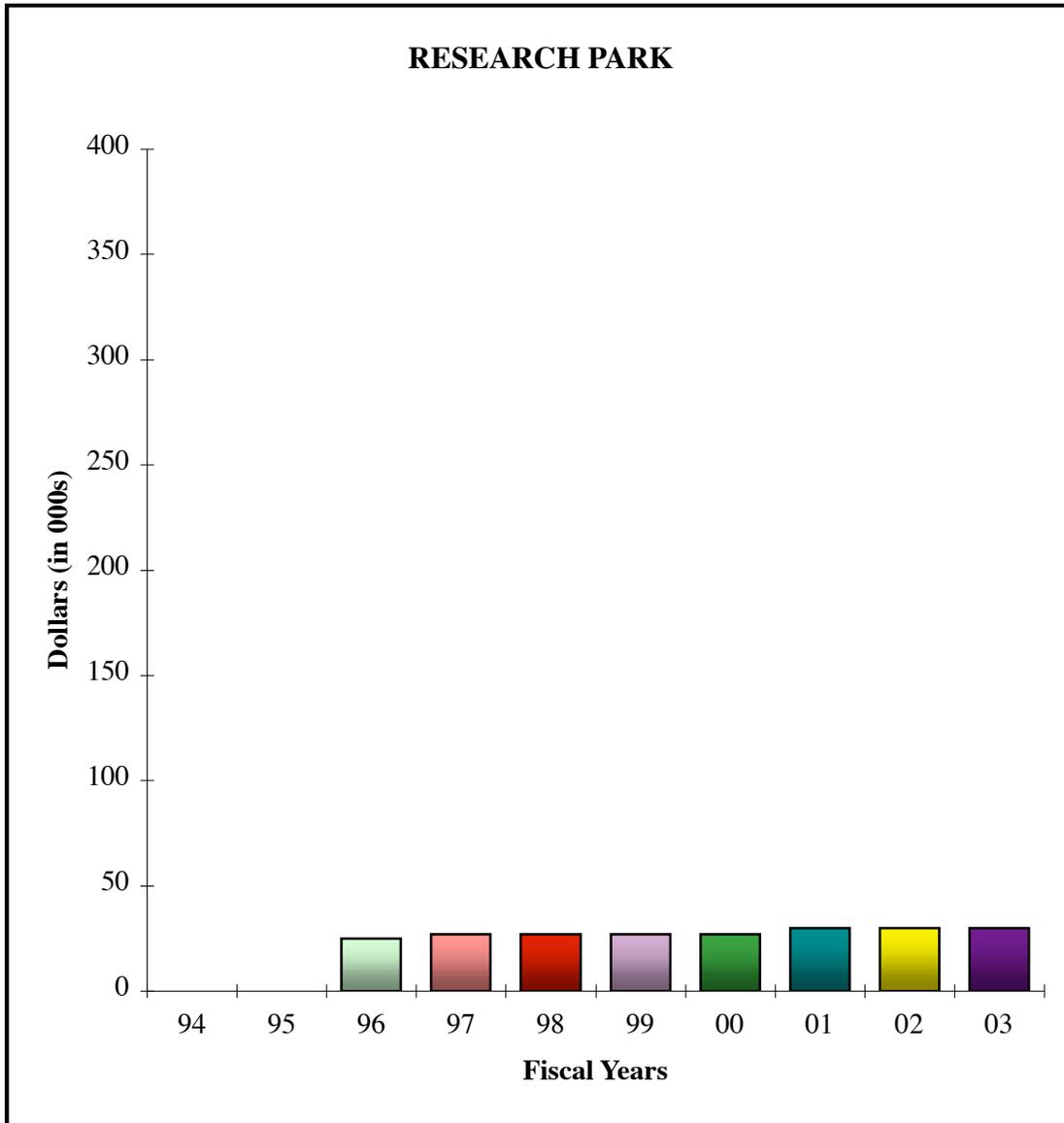


SOURCE: Projected Annual Budgets

**RESEARCH ENTERPRISE PARK
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Other Revenue	29,966	29,966	29,966	0	0.00%
TOTAL REVENUE	\$ 29,966	\$ 29,966	\$ 29,966	\$ 0	0.00%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 0	\$ 0	\$ 0	\$ 0	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	11,000	11,000	11,000	0	0.00%
Equipment	0	0	0	0	
Travel	500	500	500	0	0.00%
Infrastructure Agreement	55,065	55,065	55,065	0	0.00%
Other Expenses	250	250	250	0	0.00%
Sub-Total Operating Expenses	\$ 66,815	\$ 66,815	\$ 66,815	\$ 0	0.00%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	1,306	1,306	1,306	0	0.00%
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 1,306	\$ 1,306	\$ 1,306	\$ 0	0.00%
TOTAL EXPENSES	\$ 68,121	\$ 68,121	\$ 68,121	\$ 0	0.00%
Revenue Over/(Under) Expenses	\$ (38,155)	\$ (38,155)	\$ (38,155)	\$ 0	0.00%

TEN YEAR REVENUE HISTORY

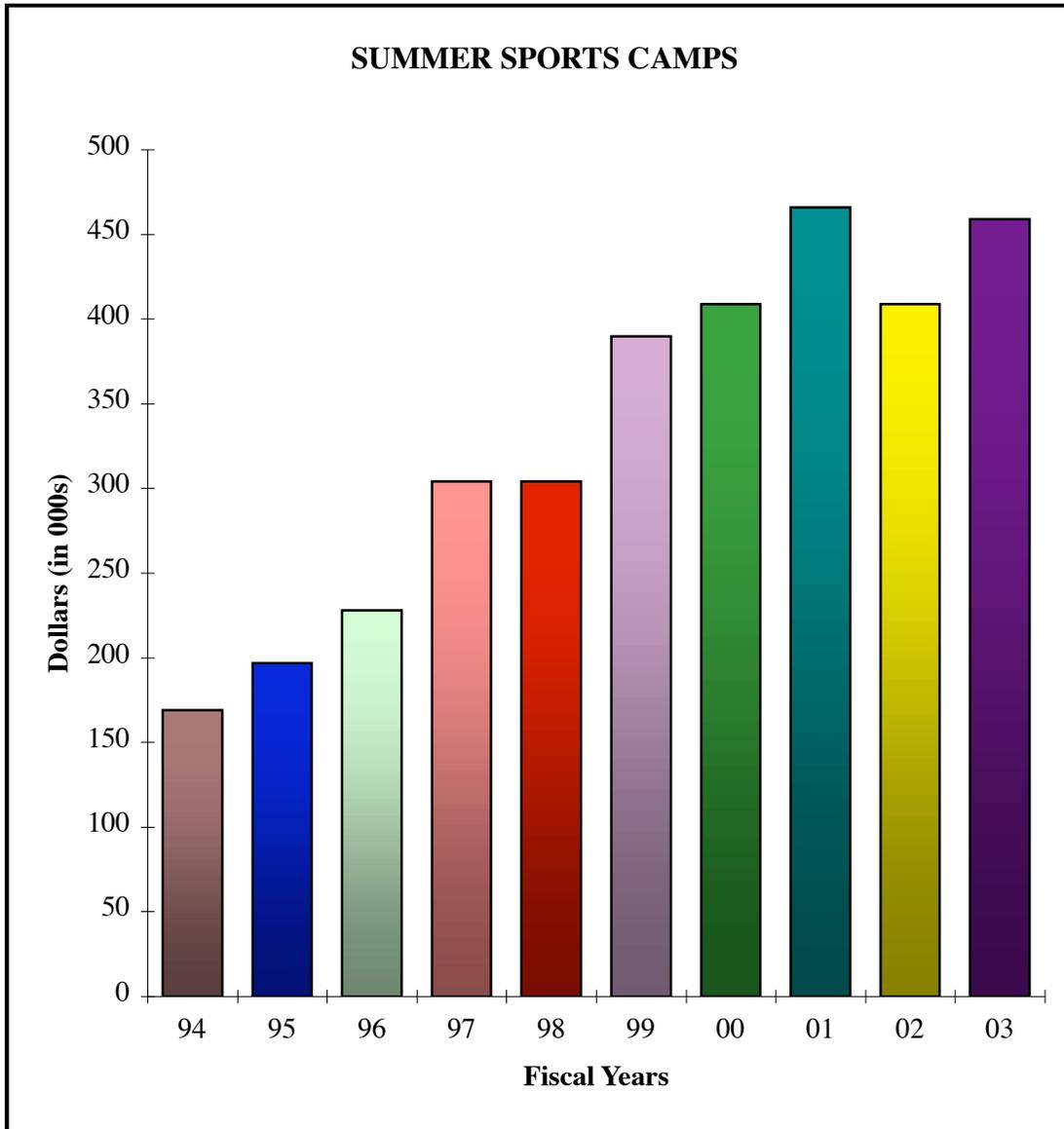


SOURCE: Projected Annual Budgets

**SUMMER SPORTS CAMPS
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 410,000	\$ 459,000	\$ 500,000	\$ 41,000	8.93%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 410,000	\$ 459,000	\$ 500,000	\$ 41,000	8.93%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 77,500	\$ 98,000	\$ 105,000	\$ 7,000	7.14%
Classified	0	0	0	0	
Temporary	15,000	6,800	7,300	500	7.35%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 92,500	\$ 104,800	\$ 112,300	\$ 7,500	7.16%
Staff Benefits:					
Retirement	\$ 5,000	\$ 6,200	\$ 6,600	\$ 400	6.45%
Other	0	6,100	6,500	400	6.56%
Sub-Total Staff Benefits	\$ 5,000	\$ 12,300	\$ 13,100	\$ 800	6.50%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 20,000	\$ 14,600	\$ 15,700	\$ 1,100	7.53%
Information and Communication	0	400	900	500	125.00%
Repairs and Maintenance	0	0	0	0	
Equipment	0	21,500	40,000	18,500	86.05%
Travel	3,000	0	0	0	
Housing	109,000	129,000	134,000	5,000	3.88%
Meals	146,000	153,000	159,000	6,000	3.92%
Other Expenses (Rec/T-shirts)	34,500	23,000	25,000	2,000	8.70%
Sub-Total Operating Expenses	\$ 312,500	\$ 341,500	\$ 374,600	\$ 33,100	9.69%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 410,000	\$ 458,600	\$ 500,000	\$ 41,400	9.03%
Transfer to ICA	\$ 0	\$ 400	\$ 0	\$ (400)	

TEN YEAR REVENUE HISTORY

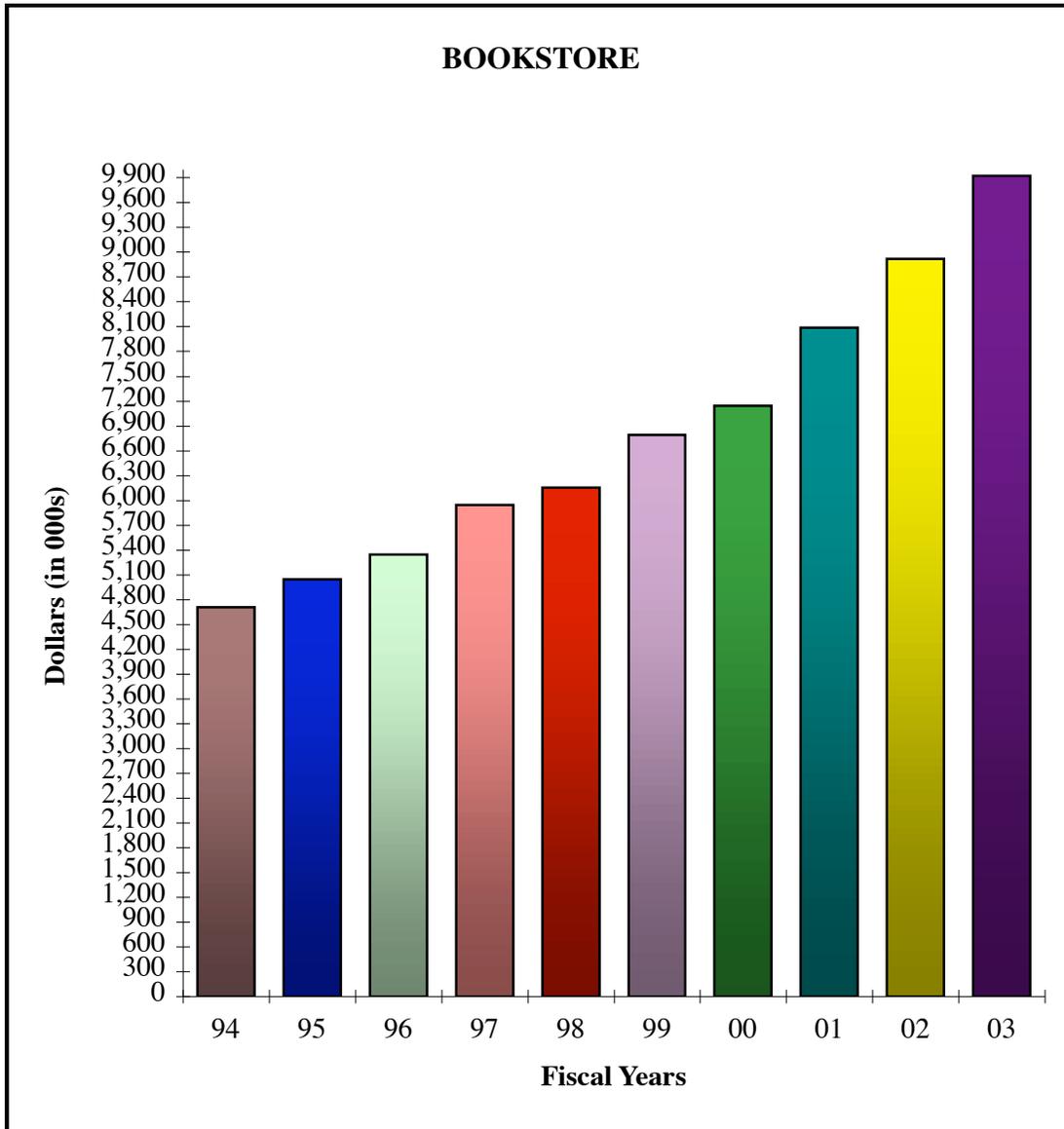


SOURCE: Projected Annual Budgets

UNIVERSITY BOOKSTORE
(Includes Peregrine Shop)
BUDGET FOR 2003-04

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales - Main Campus	\$ 10,453,842	\$ 9,865,591	\$ 10,506,854	\$ 641,263	6.50%
Other Revenue	34,900	58,158	59,000	842	1.45%
TOTAL REVENUE	\$ 10,488,742	\$ 9,923,749	\$ 10,565,854	\$ 642,105	6.47%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 205,646	\$ 290,309	\$ 262,294	\$ (28,015)	-9.65%
Classified	531,643	646,937	646,937	0	0.00%
Temporary	432,989	298,000	293,000	(5,000)	-1.68%
Salary Savings	0	(286,370)	(174,979)	111,391	-38.90%
Wage/Compensation Pool	34,825	0	25,772	25,772	
Sub-Total Salaries & Wages	\$ 1,205,103	\$ 948,876	\$ 1,053,024	\$ 104,148	10.98%
Staff Benefits:					
Retirement	\$ 133,078	\$ 135,794	\$ 128,339	\$ (7,455)	-5.49%
Other	142,082	146,955	171,018	24,063	16.37%
Sub-Total Staff Benefits	\$ 275,160	\$ 282,749	\$ 299,357	\$ 16,608	5.87%
Cost of Sales	\$ 7,497,068	\$ 6,974,826	\$ 7,459,867	\$ 485,041	6.95%
Operating Expenses:					
Supplies	\$ 56,813	\$ 61,000	\$ 62,000	\$ 1,000	1.64%
Information and Communication	270,637	254,000	260,000	6,000	2.36%
Repairs and Maintenance	26,000	25,750	25,500	(250)	-0.97%
Equipment	61,500	60,500	60,750	250	0.41%
Travel	16,750	18,800	18,300	(500)	-2.66%
Other Expenses	1,400	1,750	2,000	250	14.29%
Sub-Total Operating Expenses	\$ 433,100	\$ 421,800	\$ 428,550	\$ 6,750	1.60%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	718,884	718,884	725,685	6,801	0.95%
Renewals/Replacements	106,000	106,000	106,000	0	0.00%
General Service Charge	231,717	231,717	236,150	4,433	1.91%
Debt Service	0	0	0	0	
Insurance	2,113	2,113	2,113	0	0.00%
Sub-Total Fixed Expenses	\$ 1,058,714	\$ 1,058,714	\$ 1,069,948	\$ 11,234	1.06%
TOTAL EXPENSES	\$ 10,469,145	\$ 9,686,965	\$ 10,310,746	\$ 623,781	6.44%
Revenue Over/(Under) Expenses	\$ 19,597	\$ 236,784	\$ 255,108	\$ 18,324	7.74%

TEN YEAR REVENUE HISTORY

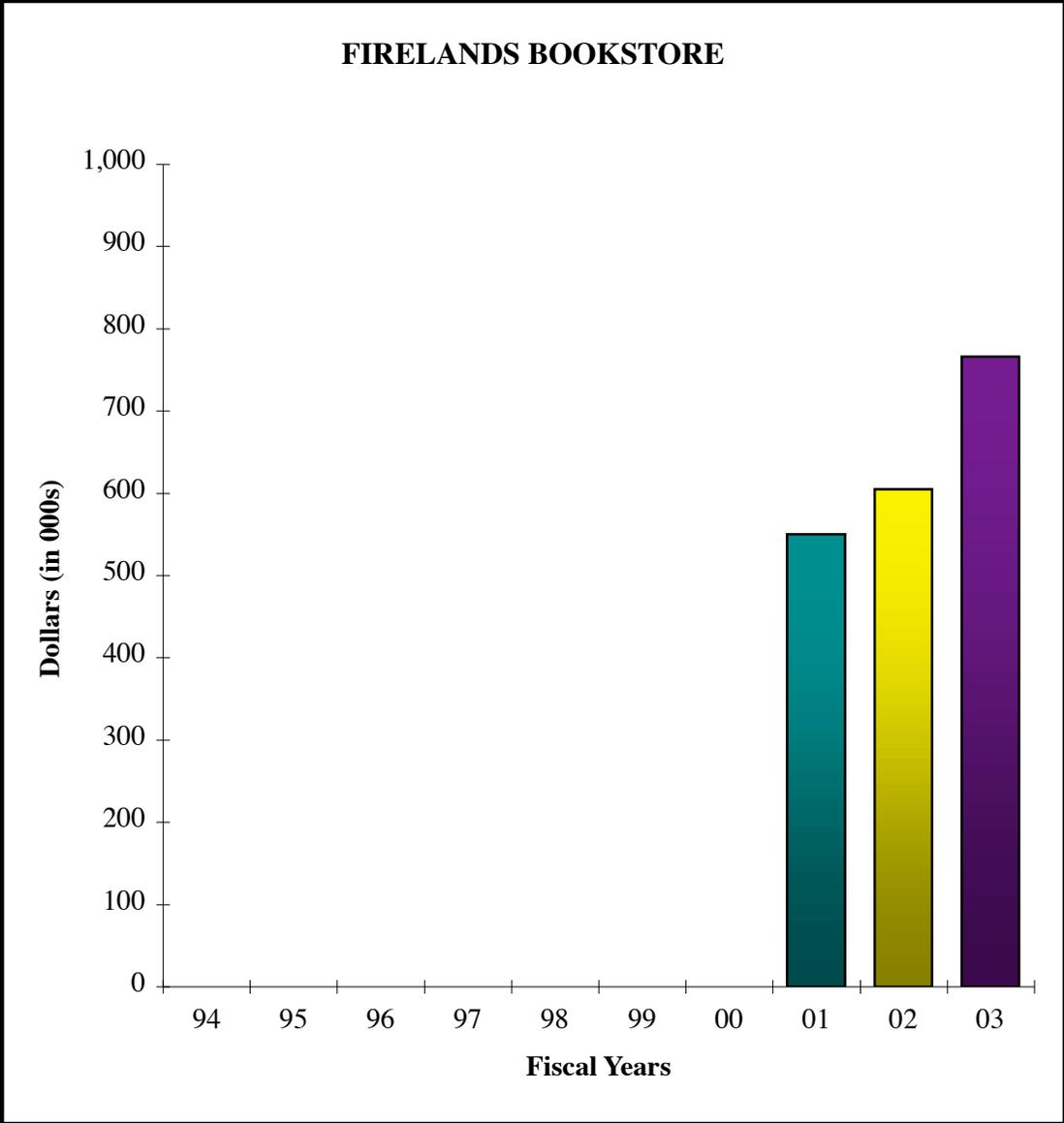


SOURCE: Projected Annual Budgets

**FIRELANDS BOOKSTORE
BUDGET FOR 2003-04**

	2002-03 APPROVED BUDGET	2002-03 PROJECTED BUDGET	2003-04 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales - Firelands Bookstore	\$ 635,250	\$ 766,433	\$ 816,251	\$ 49,818	6.50%
Other Revenue	100	0	0	0	
TOTAL REVENUE	<u>\$ 635,350</u>	<u>\$ 766,433</u>	<u>\$ 816,251</u>	<u>\$ 49,818</u>	<u>6.50%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 28,015	\$ 28,015	
Classified	22,088	22,088	22,088	0	0.00%
Temporary	13,592	10,016	11,016	1,000	9.98%
Wage/Compensation Pool	0	0	2,147	2,147	
Sub-Total Salaries & Wages	<u>\$ 35,680</u>	<u>\$ 32,104</u>	<u>\$ 63,266</u>	<u>\$ 31,162</u>	<u>97.07%</u>
Staff Benefits:					
Retirement	\$ 4,143	\$ 4,206	\$ 7,935	\$ 3,729	88.66%
Other	10,503	7,985	14,625	6,640	83.16%
Sub-Total Staff Benefits	<u>\$ 14,646</u>	<u>\$ 12,191</u>	<u>\$ 22,560</u>	<u>\$ 10,369</u>	<u>85.05%</u>
Cost of Sales	<u>\$ 451,028</u>	<u>\$ 613,146</u>	<u>\$ 653,001</u>	<u>\$ 39,855</u>	<u>6.50%</u>
Operating Expenses:					
Supplies	\$ 350	\$ 350	\$ 500	\$ 150	42.86%
Information and Communication	6,015	7,500	8,000	500	6.67%
Repairs and Maintenance	500	600	750	150	25.00%
Equipment	500	600	3,500	2,900	483.33%
Travel	50	75	100	25	33.33%
Other Expenses	100	125	650	525	420.00%
Sub-Total Operating Expenses	<u>\$ 7,515</u>	<u>\$ 9,250</u>	<u>\$ 13,500</u>	<u>\$ 4,250</u>	<u>45.95%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 508,869</u>	<u>\$ 666,691</u>	<u>\$ 752,327</u>	<u>\$ 85,636</u>	<u>12.84%</u>
Revenue Over/(Under) Expenses	\$ 126,481	\$ 99,742	\$ 63,924	\$ (35,818)	-35.91%

THREE YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

AUXILIARY ACCUMULATED BALANCES

	NET AVAILABLE BALANCES <u>6/30/02</u>	ACCUMULATED RENEWALS/ REPLACEMENTS <u>6/30/02</u>	2002-03 RENEWALS/ REPLACEMENTS	2002-03 APPROVED AIPs	PROJECTED AVAILABLE BALANCE <u>6/30/03</u>
OTHER AUXILIARIES:					
Bookstore	1,219,562	406,689	106,000	19,500	1,712,751
Central Stores	(246,402)	215,314	12,115	62,000	(80,973)
Parking Services	484,712	92,077	13,086	24,695	565,180
Shuttle Service	-	137,570	66,000	110,000	93,570
Park Serv - Firelands	83,993	-		10,000	73,993
Printing services	82,920	154,931	13,726	14,150	237,427
Golf Course	54,427	33,256	13,500	37,500	63,683
Rental Properties	(17,500)	26,852			9,352
Total	1,661,712	1,066,689	224,427	277,845	2,674,983