

**BGSU FY 2014  
Proposed Budgets**

Educational &  
General Budgets  
(Bowling Green &  
Firelands Campus)

General Fee & Related  
Auxiliary Budgets

Residence & Dining  
Hall Budgets

Miscellaneous  
Auxiliary Budgets

**BGSU FY 2014 Proposed Budgets**

Office of Finance &  
Administration

June 2013

**BGSU - Proposed Budgets  
Fiscal Year 2014**

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**PROPOSED FY 2014  
BUDGETS  
BOARD ACTION**

**Proposed to Board of Trustees**

Prepared by the Office of Finance and Administration

June 21, 2013

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**BOWLING GREEN STATE UNIVERSITY**  
**Board of Trustees**  
**June 21, 2013**  
**Resolution 2013**

FINANCIAL AFFAIRS/FACILITIES COMMITTEE

Approval of Fiscal Year 2014 Instructional and General Fee Revisions

MOTION: \_\_\_\_\_ moved and \_\_\_\_\_ seconded that:

WHEREAS, boards of trustees at public colleges and universities in Ohio are responsible for establishing the fees to be charged for instructional and other educational services; and

WHEREAS, the State of Ohio's biennial budget (S.B. 59) for Fiscal Year 2014 and 2015 allows for in-state undergraduate instructional (i.e., tuition) and general fee increases that do not exceed 2.0 percent annually; and

WHEREAS, the University is expecting a decrease of more than \$3 million (4.5 percent) in support from State Share of Instruction for Fiscal Year 2014;

NOW, THEREFORE BE IT RESOLVED, that the Bowling Green State University Board of Trustees hereby approves an annual increase to in-state undergraduate instructional fees for the Bowling Green (2.0 percent) and Firelands (2.0 percent) campuses and an annual increase of 2.0 percent in general fees for all students, and other adjustments and increases as reflected in the attached schedules to be effective for fall semester 2013.

(ROLL CALL VOTE)

Action \_\_\_\_\_

Date of Action \_\_\_\_\_

For the Board of Trustees \_\_\_\_\_

**BOWLING GREEN STATE UNIVERSITY**  
**Board of Trustees**  
**June 21, 2013**  
**Background Information for Resolution 2013**

**Fiscal Year 2014 Instructional and General Fee Revisions**

**General Information**

Historically, the University has adjusted undergraduate and graduate instructional and general fees annually. The State of Ohio's biennial budget bill (H.B. 59), as introduced February 4, 2013 by the Governor, provided for a maximum increase of in-state undergraduate instructional and general fees of 2.0 percent for Fiscal Year 2014 and 2015. The Ohio House passed their version of the budget bill with no changes to the proposed instruction and general fee maximum. The Senate is nearing completion of their work and at this time, no change in the maximum instructional and general fee increase has been proposed, nor is a change currently anticipated.

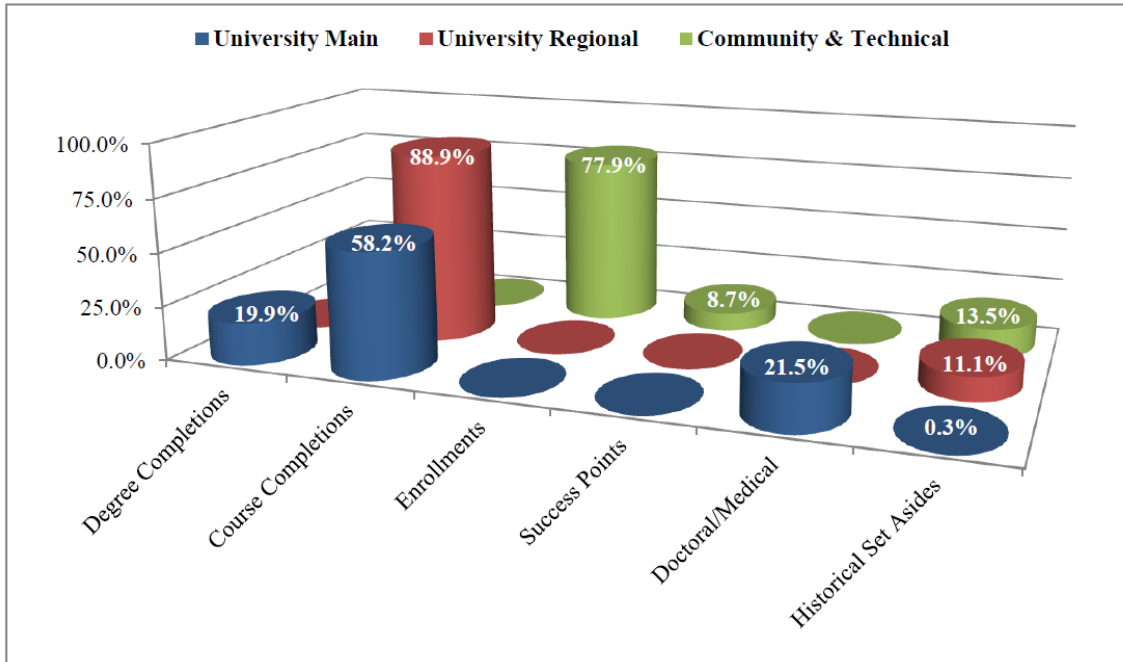
**Overview of Current Funding Model and Proposed Revisions to Ohio's Funding Formula for Public Higher Education**

The Ohio Board of Regents (OBOR), led by the Governor's appointed Chancellor, is the state agency that coordinates higher education in Ohio and is responsible for allocating state-appropriated funding to all public institutions of higher education.

In FY 2013, OBOR distributed \$1.75 billion of state support (i.e., State Share of Instruction or SSI) to all public colleges and universities. The FY 2013 formula provided for SSI to be allocated within three public college and university sectors (1-university main campuses, 2-university regional campuses, 3-community and technical college campuses) according to sector-specific formulae. Each sector's formula distributed funds to each institution based upon factors such as the number of successful course completions, number of enrollments, success point benchmarks, doctoral/medical activity, and historical set-asides. Figure 1 (on following page) provides a visual depiction showing the effective percentage of funding attributed to each factor – by campus sector.

To assist with understanding Figure 1 (on following page): In FY 2013, 19.9 percent of SSI received at a university main campus was received as a result of degree completion whereas no SSI was provided to either regional or community college campuses based on degree completion.

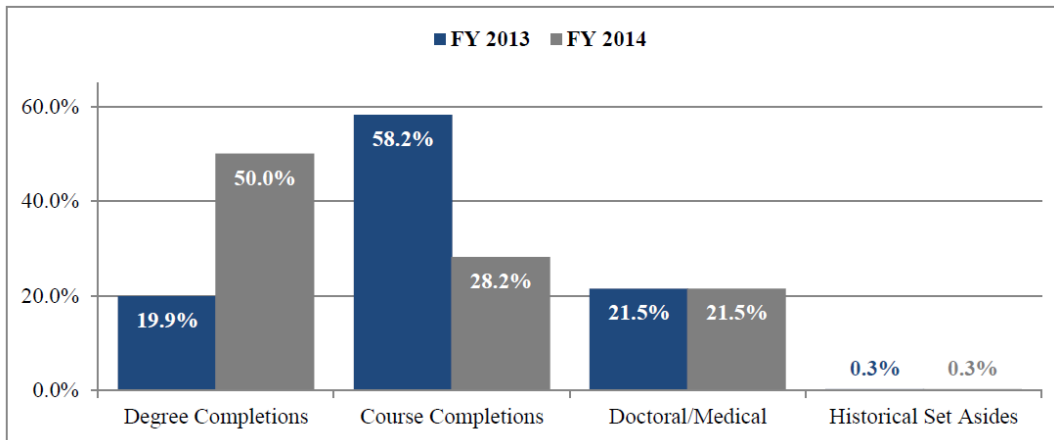
Figure 1



Source: Am. Sub. H.B. 153 of the 129<sup>th</sup> General Assembly

Under the new formula proposed by the Governor for FY 2014 and beyond, there is a significant change in the weighting of degree completion and course completion factors. See Figure 2 below.

Figure 2



Sources: Am. Sub. H.B. 153 of the 129<sup>th</sup> General Assembly; Recommendations of the Higher Education Funding Commission, November 2012

Degree completions will now account for 50.0 percent of the SSI funding provided to university and regional campuses as these two sectors have now been combined into a single sector.

In addition to prioritizing degree completions and combining the university and regional campus sectors, other significant policy changes are contained within the proposed university formula for FY 2014. Highlights include the following:

- Eliminate Stop Loss – Stop Loss has historically served to minimize and mitigate significant funding volatility from one year to the next by limiting both significant increases and significant decreases in funding that a university might otherwise have experienced – whether due to their own enrollment changes or due to the enrollment changes occurring on other campuses.
- Eliminate Historical Set-Asides - Access Challenge funding and square foot-based plant operation and maintenance (POM) set-asides are eliminated immediately for regional campuses and in FY 2016 for university main campuses.
- In FY 2014, a standard three-year average (enrollment, degrees completed) will be used instead of the previous two-year or five-year average. This feature was also intended to minimize and mitigate significant funding volatility from one year to the next by limiting both significant increases and significant decreases in funding.

Using a phased-in approach, the following formulaic changes will be implemented beginning in FY 2015:

- Proportional Credit for Transfer Students - In FY 2013, degree completion funding is awarded entirely to the institution from which a student graduates, regardless of the amount of credits actually taken at that institution. In FY 2015, degree funding will be awarded proportionally to multiple universities at the time of a student's graduation, based on the actual amount of credits taken at that university.
- Apply At-Risk Weights at the Student Level - At-risks weights recognize the various factors that make it more challenging for a student to complete a degree and reward institutions when those factors are overcome and the student graduates. These weights will no longer be applied at the campus level through a general campus index, and will instead be applied at the individual student level based on the student's precise level of at-risk factors.
- Remove the Separate Funding Formula for Regional Campuses – As mentioned above, funding will no longer be set aside in the formula and distributed separately for regional campuses. Instead, all students in the university and regional campus sectors will be treated the same, regardless of where they are located.



- Out-of-State Undergraduates - In FY 2013, out-of-state undergraduate students are not eligible for any SSI funding from the state of Ohio. In FY 2015, institutions will be eligible for 50.0 percent of the degree completion funding for out-of-state undergraduates, but only if the student remains in Ohio for one year after graduation.
- Award Credit for Associate Degrees - In FY 2013, only a small number of university main campuses earn credit for awarding associate degrees. Beginning in FY 2015, the new formula provides funding for associate degrees earned at all university regional and main campuses.

Early March, 2013 SSI projections from the Ohio Board of Regents indicate BGSU can expect to experience a decrease in SSI funding for FY 2014 of approximately \$3 million (or 4.5 percent) although no final projections or updated estimates have been provided. This loss is consistent with estimates utilized in budget planning scenarios from fall of 2012.

In light of the anticipated decrease in SSI support from the State of Ohio and in order to continue to provide sufficient resources for modest investments in salaries, benefits and other operating expenses, the following instructional and general fee changes are recommended for the Bowling Green and Firelands campuses.

#### Bowling Green Campus

- An increase of 2.0 percent for in-state, undergraduate instructional rates, including distance learning (an increase of \$7.60/credit hour; \$91.20 increase for full-time 12-18 credits).
- An increase of 2.0 percent for general fees for all students (an increase of \$1.25/credit hour; \$15.00 increase for full-time 12-18 credits).
- The teacher cohort rate is proposed to increase to match all other graduate tuition and general fee rates; previously the teacher cohorts received a 33.0 percent discount on tuition and general fees.
- No rate increase is proposed for graduate instructional rates.
- No increases are proposed to the out-of-state portion of either undergraduate or graduate instructional fees.
- No rate change is proposed to the tech fee (distance learning).
- No rate increase is proposed for the CCAF (Community College of the Air Force).
- No increase in the UT-MUO nursing program fee is proposed in accordance with the agreement with the University of Toledo.

The total per semester increase for a full-time, in-state undergraduate at the Bowling Green campus would go from \$5,188.80 in FY 2013 to \$5,295.00 in FY 2014, an increase of \$106.20.

### Firelands Campus

- An increase of 2.0 percent to instructional fees for in-state undergraduates (an increase of \$3.85/credit hour; an increase of \$46.20 for full-time 12-18 credit hours).
- An increase of 2.0 percent to general fees for all students (an increase of \$.20/credit hour; an increase of \$2.40 for full-time 12-18 credit hours).
- No changes are recommended to the in-state graduate instructional fee.
- No changes are recommended to the out-of-state portion of either undergraduate or graduate instructional fees.

The total per semester increase for a full-time, in-state undergraduate at the Firelands campus would go from \$2,416.00 in FY 2013 to \$2,465.00 in FY 2014, an increase of \$49.00.

The most up-to-date comparison of proposed BGSU FY 2014 tuition and general fees to other Ohio schools will be shared during the budget presentation to the Board during the June Board meeting.

The attached schedules contain the proposed instructional and general fees for FY 2014 (Schedule 1 - orange) by campus by applicable program as well as comparisons to the FY 2013 (Schedule 2 - green) fees.

### **Alternatives and Consequences**

If the proposed instructional and general fee schedules are not approved, the University will continue using the rates currently in effect.

### **Specific Recommendation and Justification**

It is recommended that the proposed instructional and general fee schedules for the Bowling Green and Firelands campuses be approved by the Board of Trustees and implemented for Fiscal Year 2014.

### **Timetable and Action Required**

Approval by the Board of Trustees is requested at its June 21, 2013 meeting.

**Bowling Green State University  
FY 2014**

<b>Bowling Green Campus Tuition / Fees</b>					
<b>Undergraduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 379.00	\$ 62.25	\$ 441.25	\$ 305.00	\$ 746.25
2	758.00	124.50	882.50	610.00	1,492.50
3	1,137.00	186.75	1,323.75	915.00	2,238.75
4	1,516.00	249.00	1,765.00	1,220.00	2,985.00
5	1,895.00	311.25	2,206.25	1,525.00	3,731.25
6	2,274.00	373.50	2,647.50	1,830.00	4,477.50
7	2,653.00	435.75	3,088.75	2,135.00	5,223.75
8	3,032.00	498.00	3,530.00	2,440.00	5,970.00
9	3,411.00	560.25	3,971.25	2,745.00	6,716.25
10	3,790.00	622.50	4,412.50	3,050.00	7,462.50
11	4,169.00	684.75	4,853.75	3,355.00	8,208.75
12-18	4,548.00	747.00	5,295.00	3,654.00	8,949.00
Excess Credit Fee \$200 per hour 19 +					
<b>Bowling Green Campus Tuition / Fees</b>					
<b>Graduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 424.00	\$ 62.25	\$ 486.25	\$ 305.00	\$ 791.25
2	848.00	124.50	972.50	610.00	1,582.50
3	1,272.00	186.75	1,458.75	915.00	2,373.75
4	1,696.00	249.00	1,945.00	1,220.00	3,165.00
5	2,120.00	311.25	2,431.25	1,525.00	3,956.25
6	2,544.00	373.50	2,917.50	1,830.00	4,747.50
7	2,968.00	435.75	3,403.75	2,135.00	5,538.75
8	3,392.00	498.00	3,890.00	2,440.00	6,330.00
9	3,816.00	560.25	4,376.25	2,745.00	7,121.25
10	4,240.00	622.50	4,862.50	3,050.00	7,912.50
11	4,664.00	684.75	5,348.75	3,355.00	8,703.75
12-18	5,084.00	747.00	5,831.00	3,654.00	9,485.00
Excess Credit Fee \$200 per hour 19 +					

**Bowling Green State University  
FY 2014**

<b>Bowling Green Campus Tuition / Fees Undergraduate Distance Learning</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>Tech Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 379.00	\$ 15.00	\$ 394.00	\$ 10.00	\$ 404.00
2	758.00	30.00	788.00	20.00	808.00
3	1,137.00	45.00	1,182.00	30.00	1,212.00
4	1,516.00	60.00	1,576.00	40.00	1,616.00
5	1,895.00	75.00	1,970.00	50.00	2,020.00
6	2,274.00	90.00	2,364.00	60.00	2,424.00
7	2,653.00	105.00	2,758.00	70.00	2,828.00
8	3,032.00	120.00	3,152.00	80.00	3,232.00
9	3,411.00	135.00	3,546.00	90.00	3,636.00
10	3,790.00	150.00	3,940.00	100.00	4,040.00
11	4,169.00	165.00	4,334.00	110.00	4,444.00
12-18	4,548.00	180.00	4,728.00	120.00	4,848.00
Excess Credit Fee \$200 per hour 19 +					
<b>Bowling Green Campus Tuition / Fees Graduate Distance Learning</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>Tech Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 424.00	\$ 15.00	\$ 439.00	\$ 10.00	\$ 449.00
2	848.00	30.00	878.00	20.00	898.00
3	1,272.00	45.00	1,317.00	30.00	1,347.00
4	1,696.00	60.00	1,756.00	40.00	1,796.00
5	2,120.00	75.00	2,195.00	50.00	2,245.00
6	2,544.00	90.00	2,634.00	60.00	2,694.00
7	2,968.00	105.00	3,073.00	70.00	3,143.00
8	3,392.00	120.00	3,512.00	80.00	3,592.00
9	3,816.00	135.00	3,951.00	90.00	4,041.00
10	4,240.00	150.00	4,390.00	100.00	4,490.00
11	4,664.00	165.00	4,829.00	110.00	4,939.00
12-18	5,084.00	180.00	5,264.00	120.00	5,384.00
Excess Credit Fee \$200 per hour 19 +					

**Bowling Green State University  
FY 2014**

<b>Bowling Green Campus Tuition / Fees Teacher Cohort Programs</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	424.00	\$ 62.25	\$ 486.25	\$ 305.00	\$ 791.25
2	848.00	124.50	972.50	610.00	1,582.50
3	1,272.00	186.75	1,458.75	915.00	2,373.75
4	1,696.00	249.00	1,945.00	1,220.00	3,165.00
5	2,120.00	311.25	2,431.25	1,525.00	3,956.25
6	2,544.00	373.50	2,917.50	1,830.00	4,747.50
7	2,968.00	435.75	3,403.75	2,135.00	5,538.75
8	3,392.00	498.00	3,890.00	2,440.00	6,330.00
9	3,816.00	560.25	4,376.25	2,745.00	7,121.25
10	4,240.00	622.50	4,862.50	3,050.00	7,912.50
11	4,664.00	684.75	5,348.75	3,355.00	8,703.75
12-18	5,084.00	747.00	5,831.00	3,654.00	9,485.00
Excess Credit Fee \$200 per hour 19 +					
<b>Bowling Green Campus Tuition / Fees CCAF Programs</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>Tech Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	250.00	\$ 0.00	\$ 250.00	\$ 0.00	\$ 250.00
2	500.00	0.00	500.00	0.00	500.00
3	750.00	0.00	750.00	0.00	750.00
4	1,000.00	0.00	1,000.00	0.00	1,000.00
5	1,250.00	0.00	1,250.00	0.00	1,250.00
6	1,500.00	0.00	1,500.00	0.00	1,500.00
7	1,750.00	0.00	1,750.00	0.00	1,750.00
8	2,000.00	0.00	2,000.00	0.00	2,000.00
9	2,250.00	0.00	2,250.00	0.00	2,250.00
10	2,500.00	0.00	2,500.00	0.00	2,500.00
11	2,750.00	0.00	2,750.00	0.00	2,750.00
12-18	3,000.00	0.00	3,000.00	0.00	3,000.00
Excess Credit Fee \$200 per hour 19 +					

**Bowling Green State University  
FY 2014**

<b>Bowling Green Campus Tuition / Fees*</b>					
<b>Undergraduate Nursing Program</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 327.66	\$ 49.60	\$ 377.26	\$ 305.00	\$ 682.26
2	655.32	99.20	754.52	610.00	1,364.52
3	982.98	148.80	1,131.78	915.00	2,046.78
4	1,310.64	198.40	1,509.04	1,220.00	2,729.04
5	1,638.30	248.00	1,886.30	1,525.00	3,411.30
6	1,965.96	297.60	2,263.56	1,830.00	4,093.56
7	2,293.62	347.20	2,640.82	2,135.00	4,775.82
8	2,621.28	396.80	3,018.08	2,440.00	5,458.08
9	2,948.94	446.40	3,395.34	2,745.00	6,140.34
10	3,276.60	496.00	3,772.60	3,050.00	6,822.60
11	3,604.26	545.60	4,149.86	3,355.00	7,504.86
12	3,931.92	595.20	4,527.12	3,654.00	8,181.12

Excess Credit Fee \$200 per hour 19 +  
\*Fees as provided for per agreement with the University of Toledo

**Bowling Green State University  
FY 2014**

<b>Firelands Campus Tuition / Fees Undergraduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 196.10	\$ 9.35	\$ 205.45	\$ 305.00	\$ 510.45
2	392.20	18.70	410.90	610.00	1,020.90
3	588.30	28.05	616.35	915.00	1,531.35
4	784.40	37.40	821.80	1,220.00	2,041.80
5	980.50	46.75	1,027.25	1,525.00	2,552.25
6	1,176.60	56.10	1,232.70	1,830.00	3,062.70
7	1,372.70	65.45	1,438.15	2,135.00	3,573.15
8	1,568.80	74.80	1,643.60	2,440.00	4,083.60
9	1,764.90	84.15	1,849.05	2,745.00	4,594.05
10	1,961.00	93.50	2,054.50	3,050.00	5,104.50
11	2,157.10	102.85	2,259.95	3,355.00	5,614.95
12-18	2,353.20	112.20	2,465.40	3,654.00	6,119.40
Excess Credit Fee \$150 per hour 19 +					
<b>Firelands Campus Tuition / Fees Graduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 424.00	\$ 9.35	\$ 433.35	\$ 305.00	\$ 738.35
2	848.00	18.70	866.70	610.00	1,476.70
3	1,272.00	28.05	1,300.05	915.00	2,215.05
4	1,696.00	37.40	1,733.40	1,220.00	2,953.40
5	2,120.00	46.75	2,166.75	1,525.00	3,691.75
6	2,544.00	56.10	2,600.10	1,830.00	4,430.10
7	2,968.00	65.45	3,033.45	2,135.00	5,168.45
8	3,392.00	74.80	3,466.80	2,440.00	5,906.80
9	3,816.00	84.15	3,900.15	2,745.00	6,645.15
10	4,240.00	93.50	4,333.50	3,050.00	7,383.50
11	4,664.00	102.85	4,766.85	3,355.00	8,121.85
12-18	5,084.00	112.20	5,196.20	3,654.00	8,850.20
Excess Credit Fee \$150 per hour 19 +					

**Bowling Green State University  
FY 2013**

<b>Bowling Green Campus Tuition / Fees</b>					
<b>Undergraduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 371.40	\$ 61.00	\$ 432.40	\$ 305.00	\$ 737.40
2	742.80	122.00	864.80	610.00	1,474.80
3	1,114.20	183.00	1,297.20	915.00	2,212.20
4	1,485.60	244.00	1,729.60	1,220.00	2,949.60
5	1,857.00	305.00	2,162.00	1,525.00	3,687.00
6	2,228.40	366.00	2,594.40	1,830.00	4,424.40
7	2,599.80	427.00	3,026.80	2,135.00	5,161.80
8	2,971.20	488.00	3,459.20	2,440.00	5,899.20
9	3,342.60	549.00	3,891.60	2,745.00	6,636.60
10	3,714.00	610.00	4,324.00	3,050.00	7,374.00
11	4,085.40	671.00	4,756.40	3,355.00	8,111.40
12-18	4,456.80	732.00	5,188.80	3,654.00	8,842.80
Excess Credit Fee \$200 per hour 19 +					
<b>Bowling Green Campus Tuition / Fees</b>					
<b>Graduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 424.00	\$ 61.00	\$ 485.00	\$ 305.00	\$ 790.00
2	848.00	122.00	970.00	610.00	1,580.00
3	1,272.00	183.00	1,455.00	915.00	2,370.00
4	1,696.00	244.00	1,940.00	1,220.00	3,160.00
5	2,120.00	305.00	2,425.00	1,525.00	3,950.00
6	2,544.00	366.00	2,910.00	1,830.00	4,740.00
7	2,968.00	427.00	3,395.00	2,135.00	5,530.00
8	3,392.00	488.00	3,880.00	2,440.00	6,320.00
9	3,816.00	549.00	4,365.00	2,745.00	7,110.00
10	4,240.00	610.00	4,850.00	3,050.00	7,900.00
11	4,664.00	671.00	5,335.00	3,355.00	8,690.00
12-18	5,084.00	732.00	5,816.00	3,654.00	9,470.00
Excess Credit Fee \$200 per hour 19 +					



**Bowling Green State University  
FY 2013**

<b>Bowling Green Campus Tuition / Fees Undergraduate Distance Learning</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>Tech Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 371.40	\$ 15.00	\$ 386.40	\$ 10.00	\$ 396.40
2	742.80	30.00	772.80	20.00	792.80
3	1,114.20	45.00	1,159.20	30.00	1,189.20
4	1,485.60	60.00	1,545.60	40.00	1,585.60
5	1,857.00	75.00	1,932.00	50.00	1,982.00
6	2,228.40	90.00	2,318.40	60.00	2,378.40
7	2,599.80	105.00	2,704.80	70.00	2,774.80
8	2,971.20	120.00	3,091.20	80.00	3,171.20
9	3,342.60	135.00	3,477.60	90.00	3,567.60
10	3,714.00	150.00	3,864.00	100.00	3,964.00
11	4,085.40	165.00	4,250.40	110.00	4,360.40
12-18	4,456.80	180.00	4,636.80	120.00	4,756.80
Excess Credit Fee \$200 per hour 19 +					
<b>Bowling Green Campus Tuition / Fees Graduate Distance Learning</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>Tech Fee</b>	<b>Total Fees Ohio Resident</b>	<b>Non Resident Fee</b>	<b>Total Fees Non Resident</b>
1	\$ 424.00	\$ 15.00	\$ 439.00	\$ 10.00	\$ 449.00
2	848.00	30.00	878.00	20.00	898.00
3	1,272.00	45.00	1,317.00	30.00	1,347.00
4	1,696.00	60.00	1,756.00	40.00	1,796.00
5	2,120.00	75.00	2,195.00	50.00	2,245.00
6	2,544.00	90.00	2,634.00	60.00	2,694.00
7	2,968.00	105.00	3,073.00	70.00	3,143.00
8	3,392.00	120.00	3,512.00	80.00	3,592.00
9	3,816.00	135.00	3,951.00	90.00	4,041.00
10	4,240.00	150.00	4,390.00	100.00	4,490.00
11	4,664.00	165.00	4,829.00	110.00	4,939.00
12-18	5,084.00	180.00	5,264.00	120.00	5,384.00
Excess Credit Fee \$200 per hour 19 +					

**Bowling Green State University  
FY 2013**

<b>Bowling Green Campus Tuition / Fees Teacher Cohort Programs</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 320.00	\$ 61.00	\$ 381.00	\$ 305.00	\$ 686.00
2	640.00	122.00	762.00	610.00	1,372.00
3	960.00	183.00	1,143.00	915.00	2,058.00
4	1,280.00	244.00	1,524.00	1,220.00	2,744.00
5	1,600.00	305.00	1,905.00	1,525.00	3,430.00
6	1,920.00	366.00	2,286.00	1,830.00	4,116.00
7	2,240.00	427.00	2,667.00	2,135.00	4,802.00
8	2,560.00	488.00	3,048.00	2,440.00	5,488.00
9	2,880.00	549.00	3,429.00	2,745.00	6,174.00
10	3,200.00	610.00	3,810.00	3,050.00	6,860.00
11	3,520.00	671.00	4,191.00	3,355.00	7,546.00
12-18	3,840.00	732.00	4,572.00	3,654.00	8,226.00
Excess Credit Fee \$200 per hour 19 +					
<b>Bowling Green Campus Tuition / Fees CCAF Programs</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>Tech Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 250.00	\$ 0.00	\$ 250.00	\$ 0.00	\$ 250.00
2	500.00	0.00	500.00	0.00	500.00
3	750.00	0.00	750.00	0.00	750.00
4	1,000.00	0.00	1,000.00	0.00	1,000.00
5	1,250.00	0.00	1,250.00	0.00	1,250.00
6	1,500.00	0.00	1,500.00	0.00	1,500.00
7	1,750.00	0.00	1,750.00	0.00	1,750.00
8	2,000.00	0.00	2,000.00	0.00	2,000.00
9	2,250.00	0.00	2,250.00	0.00	2,250.00
10	2,500.00	0.00	2,500.00	0.00	2,500.00
11	2,750.00	0.00	2,750.00	0.00	2,750.00
12-18	3,000.00	0.00	3,000.00	0.00	3,000.00
Excess Credit Fee \$200 per hour 19 +					

**Bowling Green State University  
FY 2013**

<b>Bowling Green Campus Tuition / Fees*</b>					
<b>Undergraduate Nursing Program</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 327.66	\$ 49.60	\$ 377.26	\$ 305.00	\$ 682.26
2	655.32	99.20	754.52	610.00	1,364.52
3	982.98	148.80	1,131.78	915.00	2,046.78
4	1,310.64	198.40	1,509.04	1,220.00	2,729.04
5	1,638.30	248.00	1,886.30	1,525.00	3,411.30
6	1,965.96	297.60	2,263.56	1,830.00	4,093.56
7	2,293.62	347.20	2,640.82	2,135.00	4,775.82
8	2,621.28	396.80	3,018.08	2,440.00	5,458.08
9	2,948.94	446.40	3,395.34	2,745.00	6,140.34
10	3,276.60	496.00	3,772.60	3,050.00	6,822.60
11	3,604.26	545.60	4,149.86	3,355.00	7,504.86
12	3,931.92	595.20	4,527.12	3,654.00	8,181.12

Excess Credit Fee \$200 per hour 19 +  
\*Fees as provided for per agreement with the University of Toledo

**Bowling Green State University  
FY 2013**

<b>Firelands Campus Tuition / Fees Undergraduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 192.25	\$ 9.15	\$ 201.40	\$ 305.00	\$ 506.40
2	384.50	18.30	402.80	610.00	1,012.80
3	576.75	27.45	604.20	915.00	1,519.20
4	769.00	36.60	805.60	1,220.00	2,025.60
5	961.25	45.75	1,007.00	1,525.00	2,532.00
6	1,153.50	54.90	1,208.40	1,830.00	3,038.40
7	1,345.75	64.05	1,409.80	2,135.00	3,544.80
8	1,538.00	73.20	1,611.20	2,440.00	4,051.20
9	1,730.25	82.35	1,812.60	2,745.00	4,557.60
10	1,922.50	91.50	2,014.00	3,050.00	5,064.00
11	2,114.75	100.65	2,215.40	3,355.00	5,570.40
12-18	2,307.00	109.80	2,416.80	3,654.00	6,070.80
Excess Credit Fee \$150 per hour 19 +					

<b>Firelands Campus Tuition / Fees Graduate</b>					
<b>Credit hours</b>	<b>Instructional Fee</b>	<b>General Fee</b>	<b>Total Fees</b>		<b>Total Fees Non Resident</b>
			<b>Ohio Resident</b>	<b>Non Resident Fee</b>	
1	\$ 424.00	\$ 9.15	\$ 433.15	\$ 305.00	\$ 738.15
2	848.00	18.30	866.30	610.00	1,476.30
3	1,272.00	27.45	1,299.45	915.00	2,214.45
4	1,696.00	36.60	1,732.60	1,220.00	2,952.60
5	2,120.00	45.75	2,165.75	1,525.00	3,690.75
6	2,544.00	54.90	2,598.90	1,830.00	4,428.90
7	2,968.00	64.05	3,032.05	2,135.00	5,167.05
8	3,392.00	73.20	3,465.20	2,440.00	5,905.20
9	3,816.00	82.35	3,898.35	2,745.00	6,643.35
10	4,240.00	91.50	4,331.50	3,050.00	7,381.50
11	4,664.00	100.65	4,764.65	3,355.00	8,119.65
12-18	5,084.00	109.80	5,193.80	3,654.00	8,847.80
Excess Credit Fee \$150 per hour 19 +					

**BOWLING GREEN STATE UNIVERSITY**  
**Board of Trustees**  
**June 21, 2013**  
**Resolution 2013**

BOARD OF TRUSTEES

Approval of Fiscal Year 2014 Budgets – Bowling Green and Firelands Campuses

MOTION: \_\_\_\_\_ moved and \_\_\_\_\_ seconded that:

WHEREAS, an annual budget is prepared to provide a financial plan to guide the University for the next fiscal year; and

WHEREAS, the University’s Educational and General (unrestricted) budgets reflect expected state appropriations in Fiscal Year 2013 of \$64.4 million for the Bowling Green campus and \$4.3 million for the Firelands campus; and

WHEREAS, the University’s revenue estimates for tuition include an approximate 2.0 percent increase in the in-state undergraduate tuition rate for both campuses; and

WHEREAS, the Bowling Green campus budget includes merit compensation, promotion/tenure, a market adjustment pool with associated benefits, as well as additional operating allocations as described in the background to the resolution; and

WHEREAS, the Firelands campus budget includes merit compensation, promotion/tenure, a market adjustment pool with associated benefits, as well as adjustments to operating allocations as described in the background to the resolution; and

WHEREAS, the Bowling Green campus Educational and General budget with total expenditures of \$280,521,157 as fully described in the detailed budget provided in the FY 2014 Budget Book have been proposed; and

WHEREAS, the Firelands campus Educational and General budget with total expenditures of \$13,989,122 as fully described in the detailed budget provided in the FY 2014 Budget Book have been proposed; and

WHEREAS, the General Fee and related Auxiliary budgets with total revenues of \$33,729,882 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2014 have been proposed; and

WHEREAS, the Miscellaneous Auxiliary budgets with total revenues of \$12,198,447 as fully described in the detailed budgets provided in the Budget Book for Fiscal Year 2014 have been proposed; and

WHEREAS, the Residence Hall budget with total revenues of \$34,471,360 as fully described in the detailed budget provided in the Budget Book for Fiscal Year 2014 have been proposed; and

WHEREAS, the Dining Hall budget with total revenues of \$25,242,798 as fully described in the detailed budget provided in the Budget Book for Fiscal Year 2014 have been proposed;

NOW, THEREFORE BE IT RESOLVED, that the Bowling Green State University Board of Trustees approves the Fiscal Year 2014 Educational and General budgets, the General Fee and Related Auxiliary budgets, the Miscellaneous Auxiliary budgets, the Residence Hall budget, and the Dining Hall budget as fully described in the detailed budgets provided in the proposed Budget Book for Fiscal Year 2014 for the Bowling Green and Firelands campuses.

(ROLL CALL VOTE)

Action \_\_\_\_\_

Date of Action \_\_\_\_\_

For the Board of Trustees \_\_\_\_\_

**BOWLING GREEN STATE UNIVERSITY**  
**Board of Trustees**  
**June 21, 2013**  
**Background Information for Resolution 2013**

**Fiscal Year 2014 Budgets – Bowling Green and Firelands Campuses**

**Background**

The State of Ohio is still recovering from the impact of the economic recession of 2007-2009 – long after the official ending in June, 2009. Ohio's unemployment rate, which stood at 10.6 percent in December, 2009 (U.S. national average rate was 10.0 percent), fell to 7.4 percent in April 2012 (U.S. national average rate was 8.1 percent), and had dropped to 7.0 percent in April 2013 (U.S. national average rate was 7.5 percent).

The State of Ohio's budgeted operating revenues for Fiscal Year 2013 was \$21.6 billion (Ohio GRF) while the budgeted operating revenues (H.B. 59) contains an expected \$21.3 billion (-1.6 percent) for Fiscal Year 2014 and \$21.8 billion (2.8 percent) for Fiscal Year 2015.

In comparison, Bowling Green State University (BG campus) received approximately \$90 million in State Share of Instruction (SSI) in Fiscal Year 2010 from the State of Ohio; we received \$67.2 million in SSI for Fiscal Year 2013 and we anticipate an additional decline of another \$3 million in FY 2014 – a total decline of approximately \$26 million or 29.0 percent from FY 2010 to FY 2014 (See Chart 1 for combined campus SSI, see Chart 2 for BG campus only, see Chart 3 for Firelands campus only). With the Governor's proposed funding formula change in FY 2014 whereby 50.0 percent of SSI is provided based on degrees completed compared to last year's 19.9 percent, retaining enrolled students through to completion became dramatically more important to BGSU's future state support (250.0 percent more important).

Additionally, undergraduate enrollment has only partially recovered since FY 2007. Fall 2006 undergraduate headcount was 16,085 compared to the expected fall 2013 headcount of 14,951. Graduate enrollment has also not fully recovered – 3,023 fall 2006 compared to an expected 2,522 fall 2013. Total BG campus headcount of 17,423 remains behind the fall 2006 total of 19,108 by 1,685 (see Chart 4). As important as retention and degree completion has become for purposes of SSI, it is even more important for tuition and general fee revenue purposes. Based on FY 2014 rates, BGSU will realize more than \$12 million less from fewer undergraduates and \$5.8 million less from graduates in FY 2014 than we might have generated – had we successfully retained students previously enrolled.



As discussed earlier in the background to proposed FY 2014 tuition and general fee increases, the Governor's budget as introduced included significant revisions to the current funding formula for public higher education institutions. (See background for more detailed description of the proposed formula changes). Based on current information, BGSU can expect to be impacted most significantly by the following proposed component changes:

- Loss of stop loss – as mentioned previously, this feature was created to dampen volatility in state share of instruction (SSI) funding from year-to-year. While the formula determines each school's proportionate share, it does not determine the total dollar amount provided for distribution to all schools. In the years when the total amount of funding provided to higher education decreases precipitously, those schools that had experienced significant enrollment increases or decreases might have experienced highly exaggerated fluctuations in funding largely due to factors outside of their control (e.g., reduced funding pool and growth rates that differed significantly from that of universities). Stop loss provided a reliable mechanism for making the necessary operational adjustments necessary to maintain financial sustainability.
- Combination of main and regional campuses into a single sector – historically this feature existed to distribute a separate appropriation line to regional campuses utilizing a different funding formula in recognition that regional campus missions differed from university main campuses. By combining the appropriation line and the funding formula, regional campuses will – by financial necessity – be forced to assume educational missions more closely resembling university main campuses. Over time, this will cause a student access-focus to evolve into a student completion-focus.

The significance of this funding formula change should not be underestimated. We believe it could create substantial volatile and will require very important shifts in academic and operational strategies on both the Bowling Green and Firelands campuses.

### **Funds Available – Revenue: Bowling Green Campus**

The BG campus expects to receive \$64.4 million in State Share of Instruction support in FY 2014 compared to \$67.2 million in FY 2013 – a reduction of \$2.8 million (or 4.2 percent). This estimate is based on the most current projections provided by the Ohio Board of Regents.

Total instructional fees (undergraduate and graduate) are expected to decrease overall by \$1.1 million. The following changes are occurring within tuition revenue:

- The tuition rate increase provided an increase in tuition revenue from undergraduates of \$2.6 million.
- The modest enrollment increase of 125 full-time equivalent undergraduates provided an increase in tuition revenue of \$1.1 million.
- A modest enrollment increase of 50 full-time equivalent graduates provided an increase in tuition revenue of \$500,000.
- Adjusting the current year continuing undergraduate and graduate students revenue budget to last year's actual revenue results in a decrease of \$5.3 million. (This reduction reflects the continuing undergraduate retention losses, lower graduate enrollment in FY 2013 than anticipated, and a lower than expected summer 2012 enrollment).
- Non-resident fees are expected to increase by \$481,000 primarily due to adjusting the budgeted amount for FY 2014 to match prior year actual non-resident fees.

Overall total general fees are expected to net decrease by \$680,000 due to adjusting FY 2014 budgeted revenue to reflect prior year's actual general fee revenue. (This reduction reflects the continuing undergraduate retention losses, lower graduate enrollment in FY 2013 than anticipated, and a lower than expected summer 2012 enrollment).

Transfers In increased primarily due to additional debt service funds contributed by auxiliary funds.

Overall, total resources available for Fiscal Year 2014 as compared to Fiscal Year 2013 are expected to decrease by \$3.0 million or 1.0 percent.

### **Funds Applied – Expenditures: Bowling Green Campus**

Given the persistent budget challenges, funding priorities in FY 2014 were primarily limited to funding salary, wages and benefits. The collective bargaining agreement with the BGSU-FA calls for a 4.5 percent pool to be provided: 1.0 percent across the board, 1.0 percent merit, 1.0 percent fixed market, and 1.5 percent market pool. Promotion and tenure funds have also been provided. Compensation pools of 2.0 percent have been provided for other employee groups along with modest market pools for targeted adjustments, as necessary.

Budgeted salary and wages indicate an increase in FY 2014 of \$6.6 million less a budgeted benefit decrease of \$9.8 million for a net decrease overall of \$3.2 million. Much of the budgeted changes result from reclassifying two previous years (FY 2012 and FY 2013) of salary pools out of the budgeted benefit line and into the appropriate budgeted salary and wage lines. Additionally, approximately \$240,000 remains within the benefit pool to be directed to academic or strategic initiatives to be determined by the President.

The budget presented provides for the following permanent, new investments:

Purchased Utilities	\$ 283,002
Undergraduate Scholarships	<u>300,000</u>
<b>Total Net New Investments</b>	<b><u>\$ 583,002</u></b>

Some internal reallocations or changes in budgeting or accounting practices will occur. See Proposed FY 2014 budget book for the complete packet of budget materials.

#### **Other Related Matters:**

The financial challenges facing the University have made significant, permanent reinvestment difficult in recent years. BGSU has utilized one-time funds – when available - in previous years for investment in areas of high need such as recruitment or retention. Unfortunately, no centrally-provided one-time funds have been identified for strategic investments in FY 2014. In the event funds become available for this purpose, the Board will be alerted to plans for investment at a future Board meeting.

#### **Funds Available – Revenue: Firelands Campus**

The Firelands campus expects to receive \$4.3 million in State Share of Instruction in FY 2014 – a decrease of \$200,000 (or 4.0 percent) over the prior year. This estimate is based on the most current projections provided by the Ohio Board of Regents.

Total tuition and fees are budgeted to decrease \$224,881 (or 4.0 percent) – reducing budgeted revenue to reflect actual enrollment from FY 2013, as well as a 2.0 percent tuition rate increase. The tuition rate increase provided \$176,827 of additional revenue; however, similar to the BG campus, it was necessary to reduce the amount of revenue expected in FY 2014 from continuing students to reflect the lower enrollment revenue experienced in the prior year (- \$579,336).

## **Funds Applied – Expenditures: Firelands Campus**

In recognition of having fewer resources available, Firelands planned expenditures reflect an intention to reduce spending in most categories.

The budget presented provides for the following permanent, new investments:

Similar to the BG campus, salary pools previously budgeted within the benefit line have been reclassified to the appropriate employee group and reflect the same salary pool increases as the BG campus (i.e., 4.5 percent for faculty, and 2.0 percent pools for administrative and classified). No other significant new investments are planned.

## **Alternatives and Consequences**

The budget represents the assignment of financial and human resources to strategic University priorities. It serves as the financial road map for operating the University during the Fiscal Year. Without an operating budget, there is little ability to properly direct resources or measure financial performance of departments, divisions, or the University as a whole.

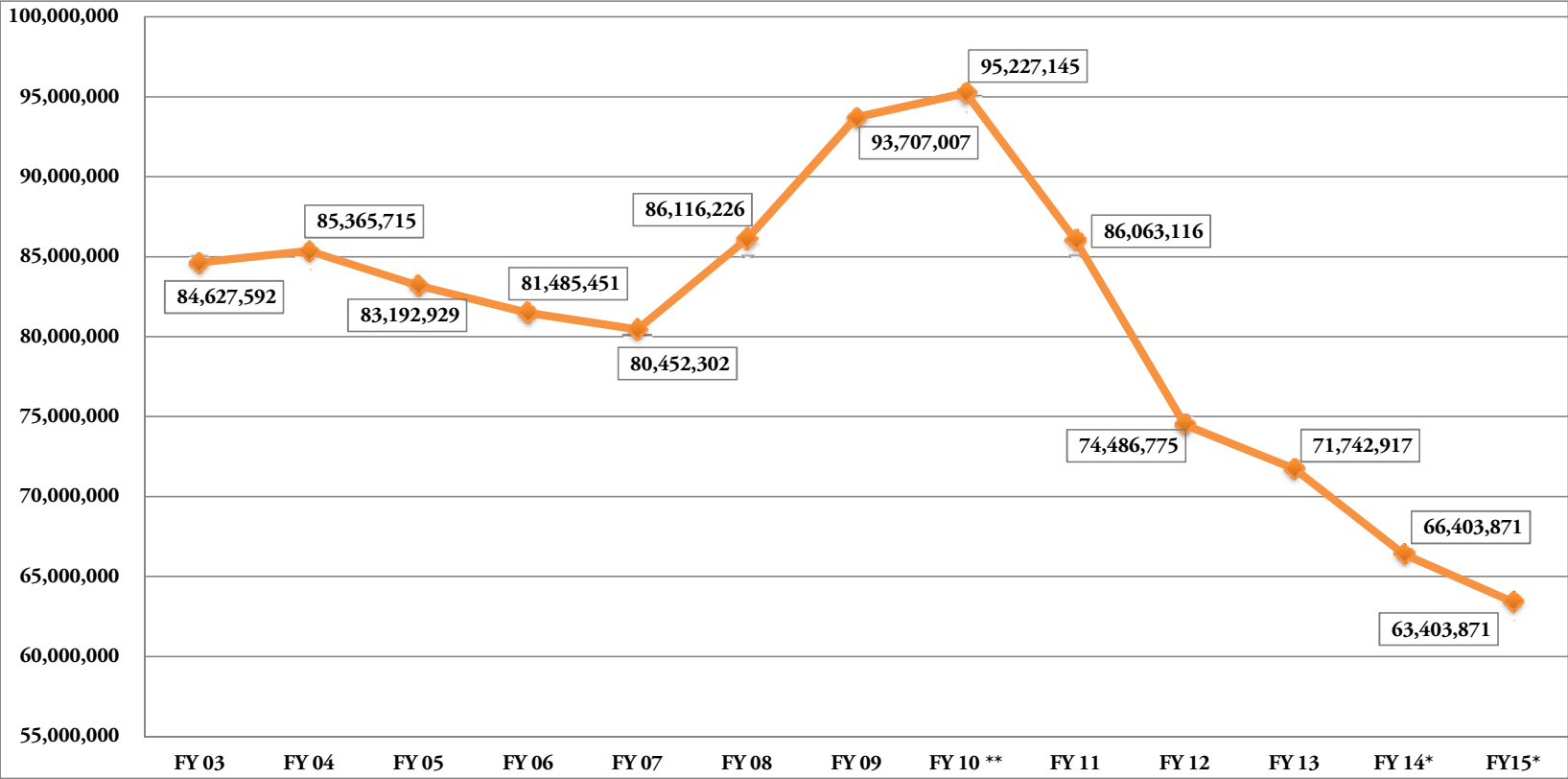
## **Specific Recommendation and Justification**

It is recommended that the proposed budgets for the Bowling Green and the Firelands campuses be approved by the Board of Trustees and implemented for Fiscal Year 2014.

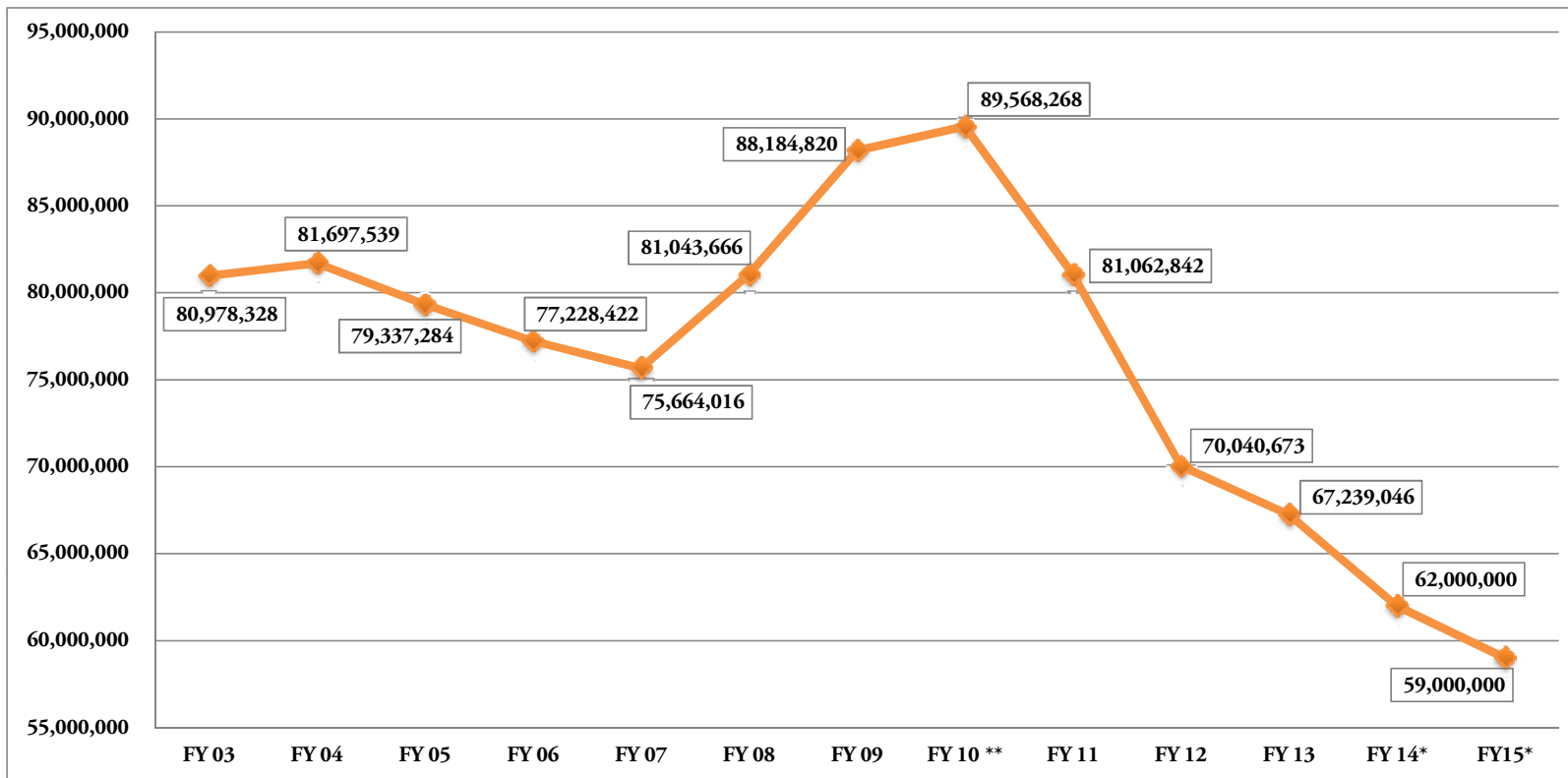
## **Timetable and Action Required**

Approval by the Board of Trustees is requested at its June 21, 2013 meeting.

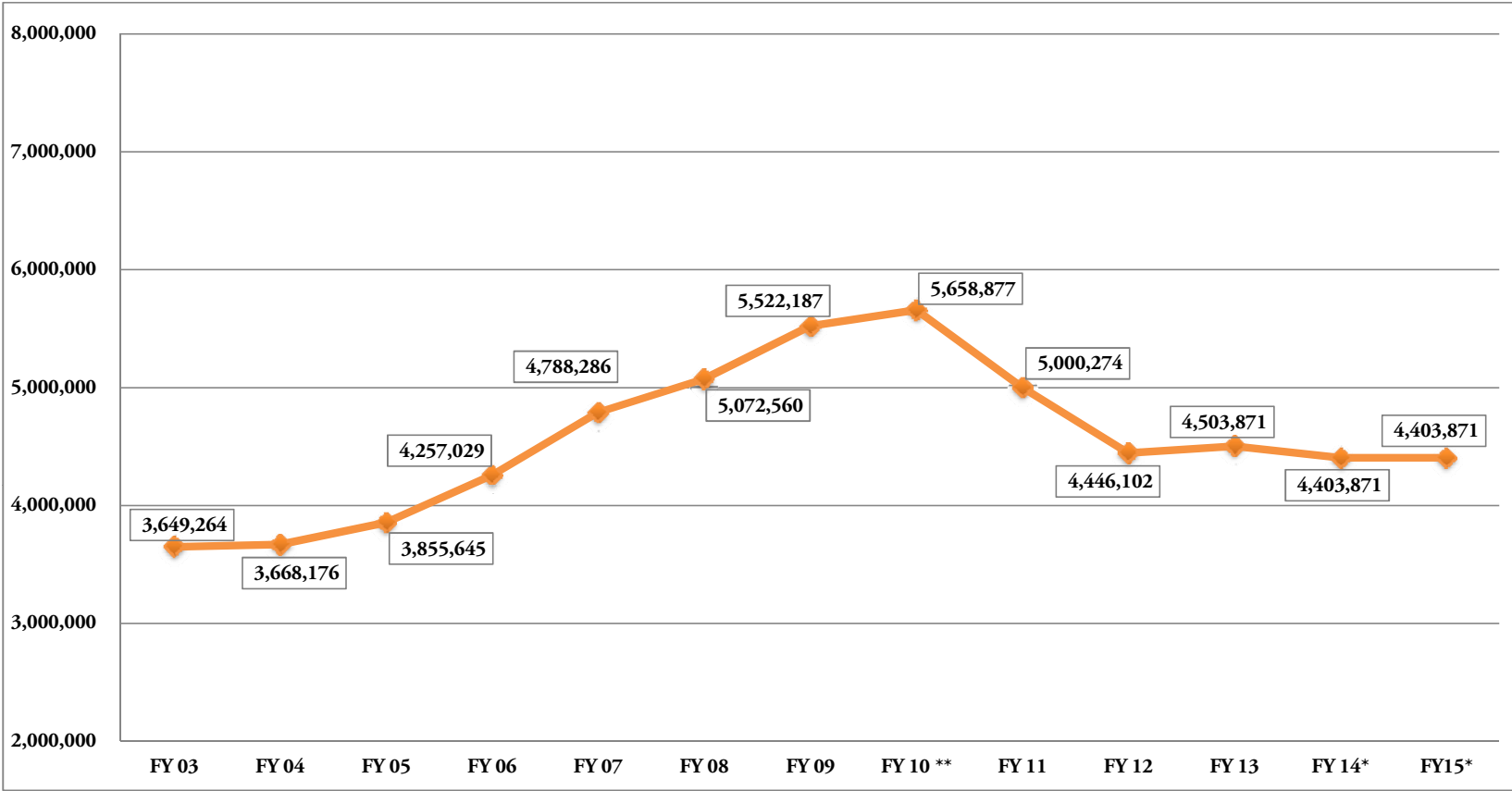
Combined Campuses  
SSI Summary  
FY 2003 - 2013



Bowling Green Campus  
SSI Summary  
FY 2003 - 2013

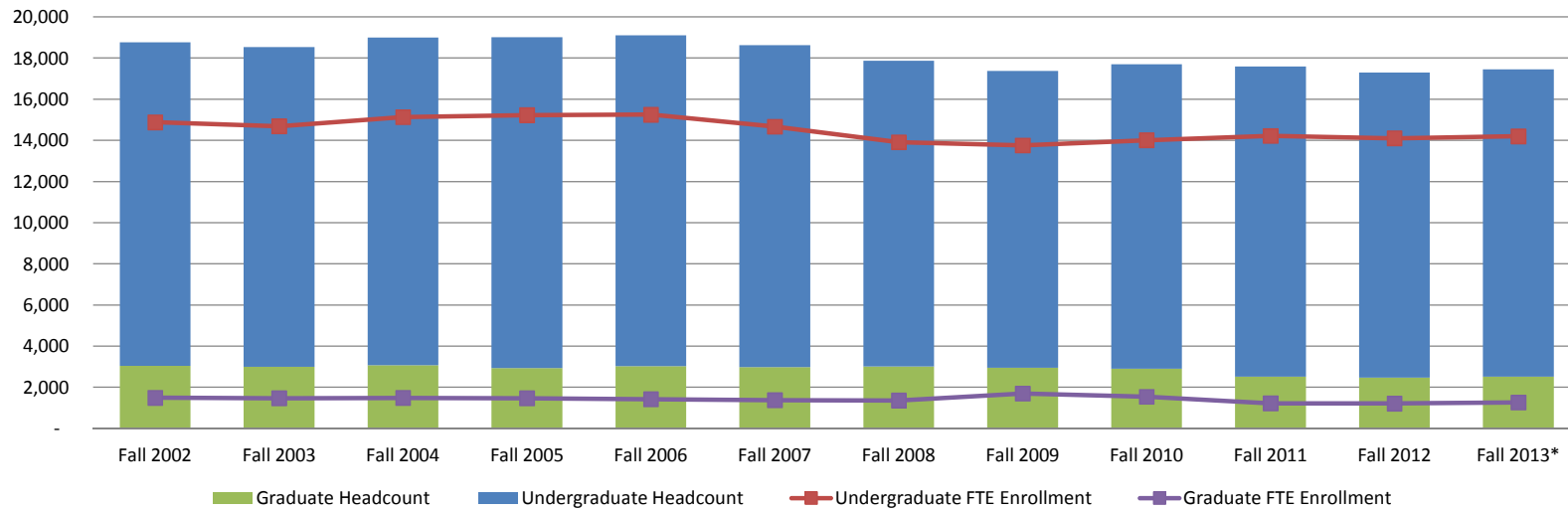


Firelands Campus  
SSI Summary  
FY 2003 - 2013



**Enrollment Trends - Bowling Green Campus**  
**Undergraduate Headcount and FTE Enrollment**  
**Fall 2002 - Fall 2013**

	Fall 2002	Fall 2003	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013*
Undergraduate Headcount	15,730	15,531	15,909	16,079	16,085	15,638	14,862	14,410	14,806	15,063	14,826	14,926
Graduate Headcount	3,041	3,003	3,080	2,937	3,023	2,981	3,012	2,956	2,899	2,519	2,472	2,522
<b>Total Headcount</b>	<b>18,771</b>	<b>18,534</b>	<b>18,989</b>	<b>19,016</b>	<b>19,108</b>	<b>18,619</b>	<b>17,874</b>	<b>17,366</b>	<b>17,705</b>	<b>17,582</b>	<b>17,298</b>	<b>17,448</b>
Undergraduate FTE Enrollment	14,877	14,689	15,130	15,228	15,248	14,669	13,911	13,755	14,006	14,217	14,098	14,198
Graduate FTE Enrollment	1,491	1,472	1,486	1,469	1,422	1,378	1,361	1,699	1,542	1,226	1,213	1,263
<b>Total FTE</b>	<b>16,368</b>	<b>16,161</b>	<b>16,616</b>	<b>16,697</b>	<b>16,670</b>	<b>16,047</b>	<b>15,272</b>	<b>15,454</b>	<b>15,548</b>	<b>15,443</b>	<b>15,311</b>	<b>15,461</b>



**Notes:**

1 FTE = 15 SCH - All values are Fall 15th Day

\*Projected Undergraduate/Graduate Headcount and FTE Enrollment - used for budget purposes

Source: Institutional Research



**PROPOSED FY 2014  
EDUCATIONAL & GENERAL BUDGETS**

**Proposed to Board of Trustees**

Prepared by the Office of Finance and Administration

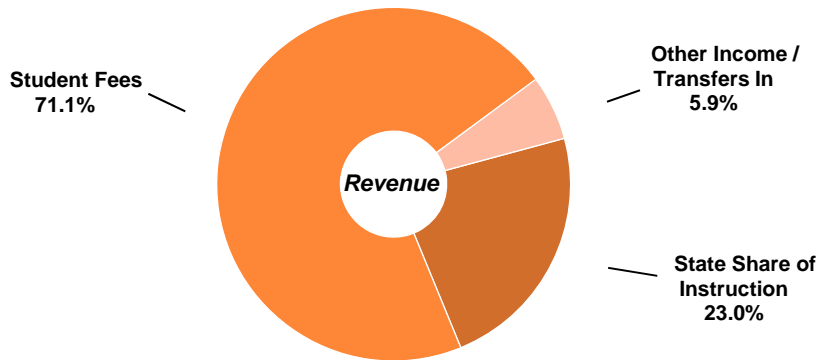
June 21, 2013

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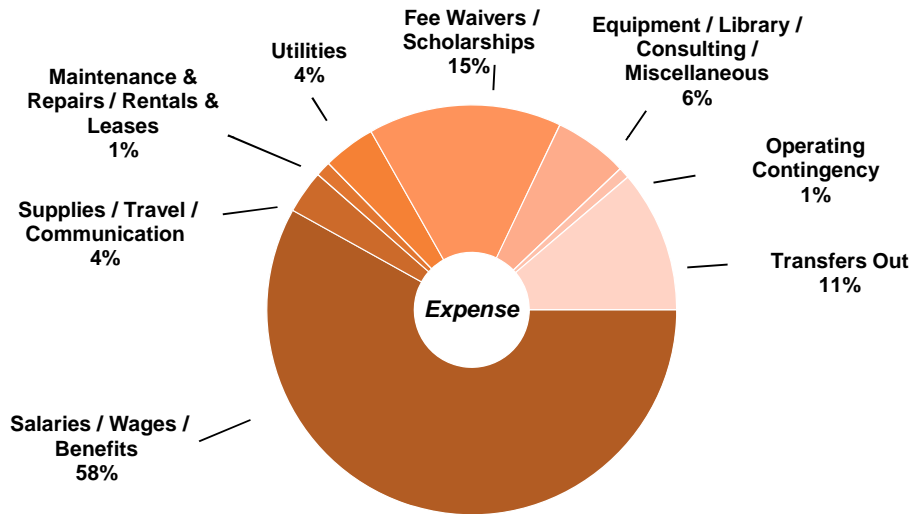
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**BGSU Educational & General Revenue & Expense Summary  
Bowling Green Campus FY 2014**

**Grand Total \$ 280,521,158**



Revenue Source	Budget	Percentage
State Share of Instruction	\$64,391,394	23.0%
Student Fees	\$199,473,745	71.1%
Other Income / Transfers In	\$16,656,018	5.9%
<b>Total</b>	<b>\$280,521,158</b>	<b>100.0%</b>



Expense	Budget	Percentage
Salaries / Wages / Benefits	\$162,888,223	58.1%
Supplies / Travel / Communication	\$9,599,133	3.4%
Maintenance & Repairs / Rentals & Leases	\$3,345,900	1.2%
Utilities	\$11,603,063	4.1%
Fee Waivers / Scholarships	\$42,814,598	15.3%
Equipment / Library / Consulting / Miscellaneous	\$16,322,058	5.8%
Operating Contingency	\$2,491,648	0.9%
Transfers Out	\$31,456,536	11.2%
<b>Total</b>	<b>\$280,521,158</b>	<b>100.0%</b>

**Current Unrestricted Educational & General Expenditures Budget**  
**Fiscal Year 2014 Compared to Fiscal Year 2013**  
**Bowling Green Campus (Fund: 10000)**

	<b>FY 2013 REVISED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC / (DECR)</b>	<b>% INC / (DECR)</b>	<b>% of Total Funds Available</b>	<b>BUDGET NOTE</b>
<b>Revenue:</b>						
State Share of Instruction	\$ 67,239,046	\$ 64,391,394	\$ (2,847,652)	(4.2%)	23.0%	[1]
Total State Share	\$ 67,239,046	\$ 64,391,394	\$ (2,847,652)	(4.2%)	23.0%	
Instructional Fees	\$ 154,871,889	\$ 153,725,587	\$ (1,146,302)	(0.7%)	54.8%	[2]
Non-Resident Fees	19,243,863	19,724,959	481,096	2.5%	7.0%	[3]
General Fees	26,704,125	26,023,198	(680,927)	(2.5%)	9.3%	[4]
Total Tuition & Fees	\$ 200,819,877	\$ 199,473,745	\$ (1,346,132)	(0.7%)	71.1%	
Other Income	\$ 8,145,000	\$ 8,430,075	\$ 285,075	3.5%	3.0%	
Total Revenues	\$ 276,203,923	\$ 272,295,214	\$ (3,908,709)	(1.4%)	97.1%	
Transfers In from Other Funds	\$ 7,271,875	\$ 8,225,943	\$ 954,068	13.1%	2.9%	[5]
<b>Total Funds Available</b>	<b>\$ 283,475,800</b>	<b>\$ 280,521,158</b>	<b>\$ (2,954,643)</b>	<b>(1.0%)</b>	<b>100.0%</b>	
<b>Expense:</b>						
Salaries & Wages						
Faculty Salaries	\$ 58,889,956	\$ 64,170,288	\$ 5,280,332	9.0%	22.9%	[6]
Admin/Professional Salaries	26,072,641	27,729,451	1,656,810	6.4%	9.9%	[6]
Classified Wages	19,762,843	19,455,041	(307,802)	(1.6%)	6.9%	[6]
Fellowships/Graduate Assistants	10,379,813	10,379,813	0	0.0%	3.7%	
Student Assistant Wages	2,471,984	2,471,984	0	0.0%	0.9%	
Sub-Total Salaries & Wages	\$ 117,577,236	\$ 124,206,576	\$ 6,629,340	5.6%	44.3%	
Employee Benefits	\$ 48,467,001	\$ 38,681,647	\$ (9,785,354)	(20.2%)	13.8%	[6]
Sub-Total Salaries, Wages & Benefits	\$ 166,044,237	\$ 162,888,223	\$ (3,156,014)	(1.9%)	58.1%	
Operating Expenses						
Supplies	\$ 5,228,246	\$ 5,228,246	\$ 0	0.0%	1.9%	
Travel, Meals & Catering	1,425,264	1,425,264	0	0.0%	0.5%	
Information & Communication	2,945,623	2,945,623	0	0.0%	1.1%	
Maintenance & Repairs / Rentals & Leases	3,345,900	3,345,900	0	0.0%	1.2%	
Utilities	11,320,061	11,603,063	283,002	2.5%	4.1%	[7]
Fee Waivers / Graduate Assistants	15,412,762	15,412,762	0	0.0%	5.5%	
Scholarships	27,101,836	27,401,836	300,000	1.1%	9.8%	
Equipment/Library/Consulting/Misc.	16,322,058	16,322,058	0	0.0%	5.8%	
Sub-Total Operating Expenses	\$ 83,101,750	\$ 83,684,752	\$ 583,002	0.7%	29.9%	
Total Salaries, Wages, Benefits & Op. Expenses	\$ 249,145,987	\$ 246,572,974	\$ (2,573,013)	(1.0%)	87.9%	
Operating Contingency	2,491,648	2,491,648	0	0.0%	0.9%	
Total Unrestricted E & G Expenses	251,637,635	249,064,622	(2,573,013)	(1.0%)	88.8%	
Transfers Out to Other Funds	31,838,165	31,456,536	(381,629)	(1.2%)	11.2%	
<b>Total Funds Applied</b>	<b>\$ 283,475,800</b>	<b>\$ 280,521,158</b>	<b>\$ (2,954,644)</b>	<b>(1.0%)</b>	<b>100.0%</b>	
<b>Net Funds Available Less Funds Applied</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>	<b>0.0%</b>	

**Notes:**

\* See budget notes on page 3.

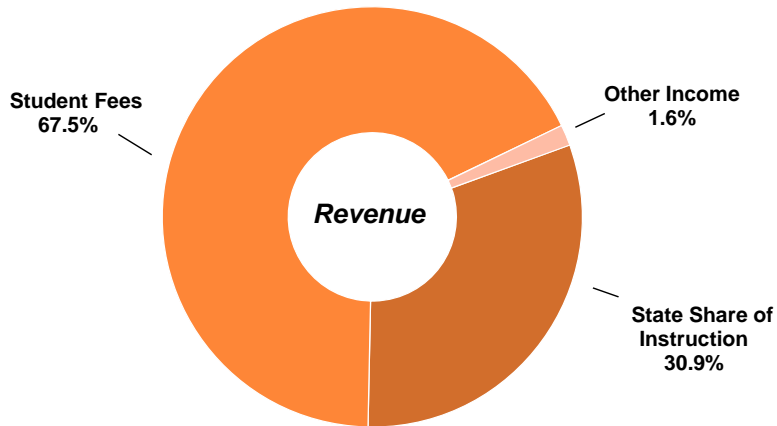
\* See background to Board action resolution for description and discussion of significant changes.

**Notes: E & G Budget FY 2014**

- [1] Includes a reduction in SSI from \$67,239,046 to \$64,391,394 or a decrease of \$2,847,652 (4.2%) per OBOR guidelines.
- [2] Assumes a 2% tuition increase and a projected increase in undergraduate enrollment of 125 FTE and 50 FTE for Graduate enrollment. Budget is based on FY 2013 actual enrollment. (See background to resolution for detail.)
- [3] Projected Non-Residence fee income reflects a 2.5% out-of-state enrollment increase based on FY 2012 actual enrollment. (See background to resolution for detail.)
- [4] Assumes a 2% General Fee increase for undergraduates & graduates. Also included is the dedicated facility fee for debt service on the Stroh Center of \$60/semester per student which totals \$1,758,165.
- [5] The increase is due to the change in the General Service Charge (Phase 2) and additional debt service contributions from auxiliaries.
- [6] See background to resolution for detail.
- [7] Reflects a modest increase of 2.5% anticipated in purchased utilities.

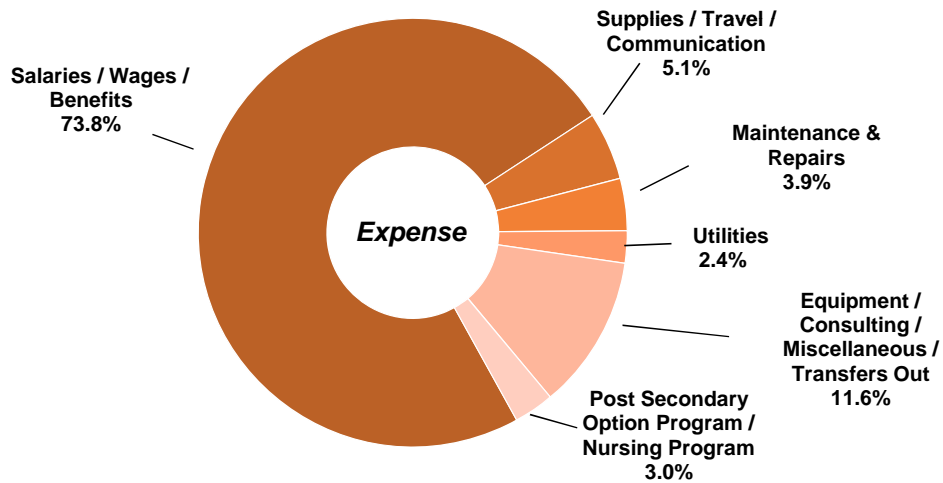
**BGSU Educational & General Revenue & Expense Summary  
Firelands Campus FY 2014**

**Grand Total \$13,998,122**



Revenue Source	Budget	Percentage
State Share of Instruction	\$4,322,383	30.9%
Student Fees	\$9,450,739	67.5%
Other Income	\$225,000	1.6%
<b>Total</b>	<b>\$13,998,122</b>	<b>100.0%</b>

**Grand Total \$13,998,122**



Expense	Budget	Percentage
Salaries / Wages / Benefits	\$10,336,651	73.8%
Supplies / Travel / Communication	\$718,391	5.1%
Maintenance & Repairs	\$550,421	3.9%
Utilities	\$340,500	2.4%
Equipment / Consulting / Miscellaneous / Transfers Out	\$1,627,159	11.6%
Post Secondary Option Program / Nursing Program	\$425,000	3.0%
<b>Total</b>	<b>\$13,998,122</b>	<b>100.0%</b>

**Current Unrestricted Educational & General Expenditures Budget**  
**Fiscal Year 2014 Compared to Fiscal Year 2013**  
**Firelands Campus (Fund: 11000)**

	<b>Approved BUDGET 2012-13</b>	<b>PROPOSED BUDGET 2013-14</b>	<b>\$ INC / (DECR)</b>	<b>% INC / (DECR)</b>	<b>% of Total Funds Available</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>						
State Share of Instruction	\$ 4,503,871	\$ 4,322,383	\$ (181,488)	(4.0%)	30.9%	[1]
Total State Share	\$ 4,503,871	\$ 4,322,383	\$ (181,488)	(4.0%)	30.9%	
Instructional Fees	\$ 9,368,668	\$ 8,966,159	\$ (402,509)	(4.3%)	64.1%	[2]
General Fees	444,055	424,580	(19,475)	(4.4%)	3.0%	[2]
Continuing Education	50,000	60,000	10,000	20.0%	0.4%	[3]
Total Tuition & Fees	\$ 9,862,723	\$ 9,450,739	\$ (411,984)	(4.2%)	67.5%	
Other Income	\$ 250,000	\$ 225,000	\$ (25,000)	(10.0%)	1.6%	[4]
<b>Total Funds Available</b>	<b>\$ 14,616,594</b>	<b>\$ 13,998,122</b>	<b>\$ (618,472)</b>	<b>(4.2%)</b>	<b>100.0%</b>	
<b><u>EXPENSE:</u></b>						
Salaries and Wages:						
Contract Salaries - Faculty	\$ 4,748,278	\$ 4,620,809	\$ (127,469)	(2.7%)	33.0%	
Contract Salaries - Administrative	1,674,441	1,660,263	(14,178)	(0.8%)	11.9%	
Classified Salaries	1,213,915	1,218,990	5,075	0.4%	8.7%	
Students / Temporary	331,466	352,631	21,165	6.4%	2.5%	[5]
Sub-total Salaries & Wages	\$ 7,968,100	\$ 7,852,693	\$ (115,407)	(1.4%)	56.1%	
Employee Benefits	\$ 2,463,492	\$ 2,483,958	\$ 20,466	0.8%	17.7%	[6]
Sub-total Salaries, Wages & Benefits	\$ 10,431,592	\$ 10,336,651	\$ (94,941)	(0.9%)	73.8%	
Operating Expenses:						
Supplies	\$ 295,480	\$ 291,690	\$ (3,790)	(1.3%)	2.1%	
Travel	118,885	126,660	7,775	6.5%	0.9%	
Information & Communication	276,580	300,041	23,461	8.5%	2.1%	[7]
Maintenance and Repair	559,851	550,421	(9,430)	(1.7%)	3.9%	
Utilities	414,500	340,500	(74,000)	(17.9%)	2.4%	[8]
Equipment/Library/Consulting/Miscellaneous	689,043	669,074	(19,969)	(2.9%)	4.8%	
Scholarships	733,279	425,000	(308,279)	(42.0%)	3.0%	[9]
Strategic Plan Investment	319,500	102,500	(217,000)	(67.9%)	0.7%	[10]
Sub-total Operating Expenses	\$ 3,407,118	\$ 2,805,886	\$ (601,232)	(17.6%)	20.0%	
Total Salaries, Wages, Benefits & Op. Expenses	\$ 13,838,710	\$ 13,142,537	\$ (696,173)	(5.0%)	93.9%	
General Service Charge	\$ 250,000	\$ 350,000	100,000	40.0%	2.5%	[11]
Transfers Out to Other Funds	527,884	505,585	(22,299)	(4.2%)	3.6%	[12]
<b>Total Funds Applied</b>	<b>\$ 14,616,594</b>	<b>\$ 13,998,122</b>	<b>\$ (618,472)</b>	<b>(4.2%)</b>	<b>100.0%</b>	
<b>Net Funds Available Less Funds Applied</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>	<b>0.0%</b>	

**Notes:**

\* See budget notes on page 6.

\* See background to Board action resolution for description and discussion of significant changes.

**Notes: Firelands Budget FY 2014**

- [1] State Share of Instruction projections are based on 2/7/13 OBOR Projections.
- [2] Summer 2013 FTE is projected to be down 5.4% based on current enrollment data as of 5/14/13. Fall 2013 and Spring 2014 are projected to be flat. A 2.0% increase in tuition and fees is included.
- [3] Increase based on historical and YTD trends.
- [4] The reduction in Other Income is based on historical and current YTD data.
- [5] Temporary Employment is expected to increase due to additional needs identified by departments as part of the budget request process.
- [6] Benefits include anticipated healthcare increases and compensation pools for staff.
- [7] Increase based on historical and YTD trends.
- [8] Utilities reduced to reflect recent historical cost data, including reduction in electrical costs due to infrastructure upgrade and resulting pricing model change from Ohio Edison.
- [9] Reduction due to a change in accounting practice (PSEOP Students).
- [10] Strategic Initiatives per plan submitted by Dean Balzer. These initiatives include development of a new Health Care IT associate degree program, professional development and teaching quality initiatives, and improvements to McBride Auditorium.
- [11] Increase in General Service Charge as proposed.
- [12] Deductions and Transfers includes the annual infrastructure payment to the BG campus (\$128,000), parking services transfer (\$202,585), and nursing program payment to MCOT (\$175,000).



**PROPOSED FY 2014  
GENERAL FEE & RELATED AUXILIARY  
BUDGETS**

**Proposed to Board of Trustees**

Prepared by the Office of Finance and Administration

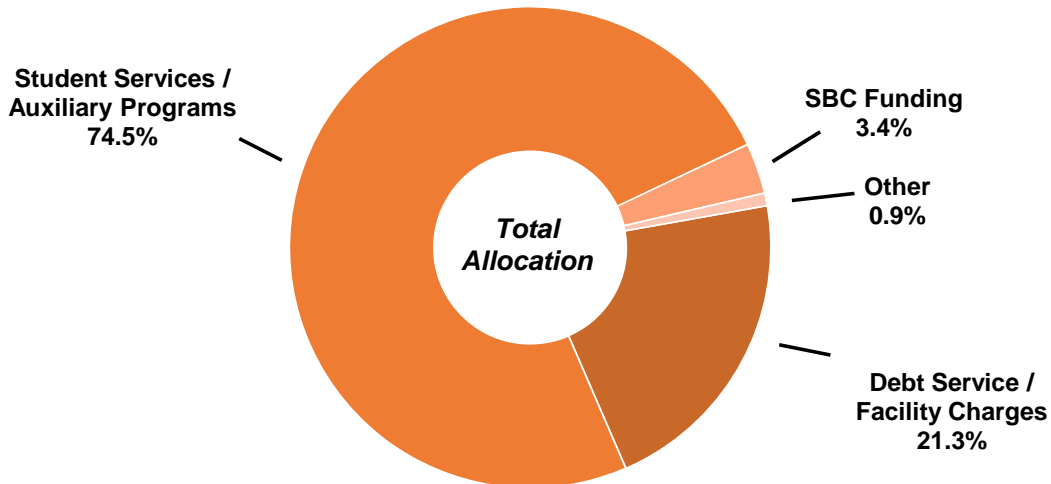
June 21, 2013

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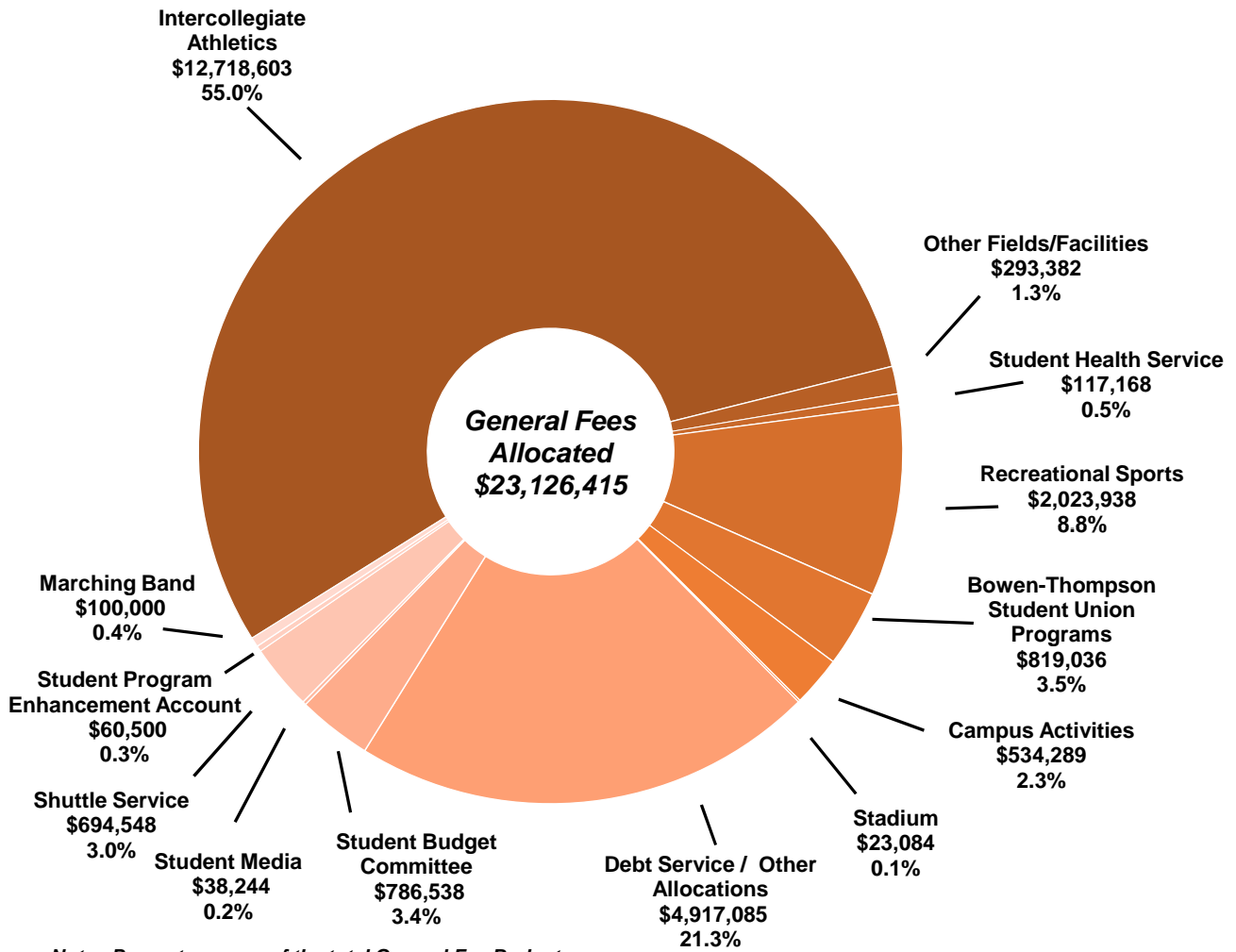
## BGSU General Fee Allocation FY 2014

**Grand Total \$23,126,415**



	General Fee Allocation	Other Income Total	Total	% of Total
<b>Debt Service/Facility Charges</b>				
Bowen-Thompson Student Union	\$2,658,281	\$0	\$2,658,281	7.88%
Deferred Maintenance Reserve	\$609,491	\$0	\$609,491	1.81%
Ice Arena	\$205,875	\$0	\$205,875	0.61%
Infrastructure	\$948,250	\$0	\$948,250	2.81%
Student Recreation Center	\$286,482	\$0	\$286,482	0.85%
Stadium	\$208,706	\$0	\$208,706	0.62%
<b>Sub-Total</b>	<b>\$4,917,085</b>	<b>\$0</b>	<b>\$4,917,085</b>	<b>14.58%</b>
<b>Student Services/Auxiliary Programs</b>				
Bowen-Thompson Student Union Programs	\$819,036	\$1,709,831	\$2,528,867	7.50%
Ice Arena Programs	\$0	\$972,800	\$972,800	2.88%
Intercollegiate Athletics	\$12,718,603	\$5,355,129	\$18,073,732	53.58%
Office of Campus Activities	\$534,289	\$26,000	\$560,289	1.66%
Other Fields/Facilities	\$293,382	\$16,027	\$309,409	0.92%
Golf Course	\$0	\$447,739	\$447,739	1.33%
Recreational Sports	\$2,023,938	\$778,254	\$2,802,192	8.31%
Stadium	\$23,084	\$258,226	\$281,310	0.83%
Student Health Service & Building	\$117,168	\$870,590	\$987,758	2.93%
Shuttle Service	\$694,548	\$95,000	\$789,548	2.34%
<b>Sub-Total</b>	<b>\$17,224,048</b>	<b>\$10,529,596</b>	<b>\$27,753,644</b>	<b>82.28%</b>
<b>Student Budget Committee</b>	<b>\$786,538</b>	<b>\$66,700</b>	<b>\$853,238</b>	<b>2.53%</b>
<b>Other</b>				
Student Program Enhancement Account	\$60,500	\$7,171	\$67,671	0.20%
Student Media	\$38,244	\$0	\$38,244	0.11%
Marching Band	\$100,000	\$0	\$100,000	0.30%
<b>Sub-Total (Other)</b>	<b>\$198,744</b>	<b>\$7,171</b>	<b>\$205,915</b>	<b>0.61%</b>
<b>Grand Total</b>	<b>\$23,126,415</b>	<b>\$10,603,467</b>	<b>\$33,729,882</b>	<b>100.00%</b>

**BGSU GENERAL FEE ALLOCATION FY 2014**



# General Fee and Related Auxiliary Budgets, Bowling Green Campus

## History:

The Ohio Revised Code defines general fees as a uniform fee charged to all students for non-instructional services, including locally financed facilities and student services. The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78.

General Fee Levels Since 1993-94 are as follows:

<u>Academic Year</u>	<u>Fee Per Term</u>
1993-94	314
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-00	408
2000-01	427
2001-02	464
2001-02	544 effective Spring '02
2001-02	548 effective Summer '02
2002-03	564
2003-04	594
2004-05	619
2005-06	615
2006-07	633
2007-08	633
2008-09	633
2009-10	633
2009-10	660 effective Spring '10
2010-11	683
2011-12	707
2012-13	732
2013-14	747

Exclusive of the field house allocation of \$25 per student per semester in 1992-93 and the Bowen-Thompson Student Union allocation of \$80 per student per semester in 2001-02, the General Fee has increased at an average rate of 4.3% per year since 1990-91 through 2004-05. Effective in 2006-07 the General Fee did not increase consistent with the 0% increase in tuition and general fees through Fall 2009. Effective Spring 2010 the General Fee increased from \$633 to \$660, or 3.5% annualized. The General Fee was increased by 3.5% in FY 2011, FY 2012 and FY 2013. A 2.0% annualized increase is proposed for FY 2014 moving the fee from \$732 to \$747.

In addition, a dedicated facility fee in the amount of \$60 per student (undergraduate and graduate) is assessed to provide debt service funding for the 30 year life of the Stroh Center debt.

## General Fee and Related Auxiliary Budgets, Bowling Green Campus

### FY 2014:

For budget planning purposes, General Fee supported budgets support the following functional or operational needs:

- A) Debt Service and Facility Charges for Externally Financed Auxiliary Buildings
- B) Student Services / Auxiliary Programs
- C) Student Budget Committee / Other

Proposed for FY 2013:

	Full-Time Rate		Hourly Rate	
	Current	FY 2014	Current	FY 2014
Bowling Green Campus				
Fall/Spring Term	\$732	\$747	\$61	\$62
Summer Term	\$732	\$747	\$61	\$62

The table below summarizes the various General Fee income allocations in the above general categories for FY 2013 and FY 2014 (proposed) with details provided on pages 2-20.

### GENERAL FEE ALLOCATIONS - SUMMARY

	Budget FY 2013	Proposed Budget FY 2014	\$ Incr.	% Incr.
A. Debt Service / Facility Charges	5,079,260	4,917,085	(162,175)	-3.19%
B. Student Services / Auxiliary Prgm.	18,478,876	17,224,048	(1,254,828)	-6.79%
C. Student Budget Committee / Other	893,150	985,282	92,132	10.32%
<b>Totals</b>	<b>24,451,286</b>	<b>23,126,415</b>	<b>(1,324,871)</b>	<b>-5.42%</b>

### A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities. In addition, the renewals/replacements reserve, deferred maintenance reserve, insurance, infrastructure, and related expenses of these facilities are also funded through the General Fee. The table below gives a breakdown of the recommended General Fee allocations for FY 2014. The impact on the General Fee for this budget is \$157.35 per semester for full-time students.

	Debt Service	Renewals / Replacements	Insurance / Other	General Fee Funding
Bowen-Thompson Student Union	2,395,817	250,000	12,464	2,658,281
Deferred Maintenance Reserve <sup>a</sup>	0	609,491	0	609,491
Golf Course	0	0	530	530
Ice Arena	205,875	43,664	4,029	253,568
Infrastructure	948,250	0	0	948,250
Student Recreation Center	221,059	45,571	19,852	286,482
Stadium / Track / Tennis / Sebo	208,706	0	15,563	224,269
<b>Totals</b>	<b>3,979,707</b>	<b>948,726</b>	<b>52,438</b>	<b>4,980,871</b>

<sup>a</sup> The deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund significant capital projects for the student service facilities. Annual renewals and replacements reserves for individual facilities will continue to be used for ongoing repairs and maintenance needs.

# General Fee and Related Auxiliary Budgets, Bowling Green Campus

## B. STUDENT SERVICE / AUXILIARY PROGRAMS

Student service activities provided through auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, student life and campus activities receive general fee funding for operating support. In addition, most of these functional units are also required to generate some portion of their operating support by generating services for fees (e.g. selling tickets, charging for ice time, etc.). The impact on the General Fee for this budget is \$557.82 per semester for full-time students.

The table below summarizes the recommended General Fee allocation for each program. Detailed budgets are provided on pages 8-20.

	<b>Approved FY 2013 Gen'l Fee Allocation</b>	<b>Proposed FY 2014 Gen'l Fee Allocation</b>
Bowen-Thompson Student Union	858,565	819,036
Ice Arena Programs	125,466	0
Intercollegiate Athletics	12,408,393	12,718,603
Office of Campus Activities	527,000	534,289
Other Fields / Facilities	306,848	293,382
Golf Course	8,493	0
Recreational Sports	1,923,324	2,023,938
Stadium Operations	24,377	23,084
Student Health Service	1,601,862	117,168
Shuttle Service	694,548	694,548
<b>Total Allocations</b>	<b>18,478,876</b>	<b>17,224,048</b>

**Pouring Rights.** The University entered into an exclusive 10 year pouring rights contract with CocaCola Bottling in 2007. Commission revenues are used to enhance student activities/programming, recycling, scholarships and programming associated with the student union. The following table contains the distribution of the pouring rights allocations:

	<b>Pouring Rights Allocations</b>	<b>Other Income</b>	<b>Total Other Income</b>
Bowen-Thompson Student Union	2,700	1,707,131	1,709,831
Ice Arena Programs	3,500	969,300	972,800
Intercollegiate Athletics	0	5,355,129	5,355,129
Office of Campus Activities	26,000	0	26,000
Other Fields / Facilities	0	16,027	16,027
Golf Course	0	447,739	447,739
Recreational Sports	7,800	770,454	778,254
Stadium Operations	0	258,226	258,226
Student Health Service & Building	0	870,590	870,590
Shuttle Service	0	95,000	95,000
Student Budget Committee	66,700	0	66,700
Spirit Groups	27,500	3,500	31,000
Student Program Enhancement Acct.	7,171	0	7,171
Olscamp Hall (through Union)	6,800	0	6,800
<b>Totals</b>	<b>148,171</b>	<b>10,493,096</b>	<b>10,641,267</b>

# General Fee and Related Auxiliary Budgets, Bowling Green Campus

## C. STUDENT BUDGET COMMITTEE / OTHER

The Student Budget Committee (SBC) is a representative committee of undergraduate and graduate students. SBC is responsible for establishing and reviewing student organization funding eligibility criteria, administering the funding application process and making recommendations for all student organization funding. These recommendations are presented to UBC for approval.

In addition to the general fee allocation, \$66,700 is earmarked for student organizations from the pouring rights contract commissions.

A total of \$786,538 was allocated to the Student Budget Committee in FY 2013. The recommended allocation for FY 2014 is \$786,538 as shown below. The impact on the General Fee for this budget is \$25.41.

	FY 2013 Allocation	FY 2014 Allocation
Undergraduate Student Government	35,000	30,000
Graduate Student Senate	48,200	45,000
University Activities Organization	210,000	210,000
Other Student Organizations	434,500	433,618
SBC Operating and Personnel		
Operating	3,204	4,950
Licensing Fees	18,400	0
Graduate Assistants	37,234	62,970
Reserve	0	0
<b>Totals</b>	<b>786,538</b>	<b>786,538</b>

### Student Program Enhancement Account

The Student Program Enhancement account supports a variety of student programs and services including all-university student events, individual student organizations, special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee and the University Committee on Alcohol Issues. The recommended funding for FY 2014 is \$60,500 or \$1.95 per semester for full-time students. Pouring rights of \$7,171 have been committed for FY 2014.

### Student Media

Funding for the compensation (salary and related benefits) of the Director of Student Publications is a line item in the general fee budget since the Director provides professional advice and supervision in the business and advertising aspects of the student publications program. The majority of the Director's compensation is funded by the general fee with the remaining portion covered by UniGraphics, BG News, and The Key.

In 2003-04, the Student Budget Committee (SBC) requested that funding for the part-time Secretary in the Graduate Student Senate Office be provided by the central fund rather than be an item for SBC review. Beginning in 2005-06, this position was changed to a full-time position in order to also provide support to the Undergraduate Student Government (USG).

The recommended funding for FY 2014 is \$38,244. The impact on the General Fee for this portion of the budget is \$1.24 per semester for full-time students.

### Marching Band

Starting in FY 2014 \$100,000 will be allocated to the Marching Band to fund uniform replacements and travel expenses. The impact to the General Fee for this portion of the budget is \$3.23 per semester for full-time students.



**GENERAL FEE ALLOCATIONS -- FY 2014**

	<u>Allocation</u>	<u>% of Total</u>	<u>Breakdown of G/F</u>
<b>DEBT SERVICE/FACILITY CHARGES</b>			
Bowen-Thompson Student Union	\$ 2,658,281	11.49%	\$ 85.86
Infrastructure	948,250	4.10%	\$ 30.63
Deferred Maintenance Reserve	609,491	2.64%	\$ 19.69
Student Recreational Facility	286,482	1.24%	\$ 9.25
Stadium	208,706	0.90%	\$ 6.74
Ice Arena	<u>205,875</u>	<u>0.89%</u>	<u>\$ 6.65</u>
	\$ 4,917,085	21.26%	\$ 158.83
<b>STUDENT SERVICES/AUXILIARY PROGRAMS</b>			
Intercollegiate Athletics	\$12,718,603	55.00%	\$ 410.82
Student Health Service	117,168	0.51%	\$ 3.78
Recreational Sports	2,023,938	8.75%	\$ 65.37
Bowen-Thompson Student Union Programs	819,036	3.54%	\$ 26.46
Shuttle Service	694,548	3.00%	\$ 22.43
Other Fields/Facilities	293,382	1.27%	\$ 9.48
Office of Campus Activities	534,289	2.31%	\$ 17.26
Stadium	<u>23,084</u>	<u>0.10%</u>	<u>\$ 0.75</u>
	\$17,224,048	74.48%	\$ 556.35
<b>STUDENT BUDGET COMMITTEE</b>	\$ 786,538	3.40%	\$ 25.41
<b>STUDENT PROGRAM ENHANCEMENT ACCOUNT</b>	\$ 60,500	0.26%	\$ 1.95
<b>STUDENT MEDIA</b>	\$ 38,244	0.17%	\$ 1.24
<b>MARCHING BAND</b>	\$ 100,000	0.43%	\$ 3.23
<b>GRAND TOTAL</b>	<b>\$ 23,126,415</b>	<b>100.00%</b>	<b>\$ 747.00</b>

**OFFICE OF CAMPUS ACTIVITIES  
BUDGET FOR FY 2014  
(Fund: 22000 / DEPT: 708000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
General Fee	\$ 527,000	\$ 534,289	\$ 7,289	1.4%	[1]
Pouring Rights	26,000	26,000	0	0.0%	
Other Income	2,450	2,450	0	0.0%	
<b>TOTAL REVENUE</b>	<b>\$ 555,450</b>	<b>\$ 562,739</b>	<b>\$ 7,289</b>	<b>1.3%</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract	\$ 189,756	\$ 219,954	\$ 30,198	15.9%	[2]
Classified Staff	86,190	87,413	1,223	1.4%	
Graduate Assistants	35,144	35,200	56	0.2%	
Student / Temporary	42,500	40,000	(2,500)	-5.9%	
Wage / Compensation Pool	3,720	4,202	482	11.5%	
Sub-total Salaries and Wages	\$ 357,310	\$ 386,769	\$ 29,459	8.2%	
Employee Benefits	\$ 98,351	\$ 114,703	\$ 16,352	16.6%	[1]
Sub-total Salaries, Wages & Benefits	\$ 455,661	\$ 501,473	\$ 45,812	10.1%	
Operating Expenses					
Supplies	\$ 29,078	\$ 16,454	\$ (12,624)	-43.4%	
Accommodations/Travel	30,056	17,007	(13,049)	-43.4%	
Information/Communication	33,280	23,632	(9,648)	-29.0%	
Repairs and Maintenance	3,900	2,207	(1,693)	0.0%	
Equipment	3,475	1,966	(1,509)	-76.8%	
Sub-total Operating Expenses	\$ 99,789	\$ 61,266	\$ (38,523)	-38.6%	[3]
<b>TOTAL EXPENSE</b>	<b>\$ 555,450</b>	<b>\$ 562,739</b>	<b>\$ 7,289</b>	<b>1.3%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.0%	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.  
 [2] Includes FY 2013 1.0% increase as well as adjustments to minimum per Administrative Compensation Study.  
 [3] Expenses based on FY 2013 actuals.

**GOLF COURSE  
BUDGET FOR FY 2014  
(Fund: 21200, 76650 / DEPT: 716000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Sales	\$ 420,000	\$ 447,739	\$ 27,739	6.60%	[1]
General Fee	11,229	0	(11,229)	-100.00%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 431,229</b>	<b>\$ 447,739</b>	<b>\$ 16,510</b>	<b>3.83%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 49,611	\$ 50,904	\$ 1,293	2.61%	
Classified	95,170	102,649	7,479	7.86%	
Student / Temporary	76,500	80,500	4,000	5.23%	
Wage / Compensation Pool	1,997	2,135	138	6.91%	
Sub-total Salaries & Wages	\$ 223,278	\$ 236,188	\$ 12,910	5.78%	
Employee Benefits	\$ 57,718	\$ 62,760	\$ 5,042	8.74%	[2]
Sub-total Salaries, Wages & Benefits	\$ 280,996	\$ 298,948	\$ 17,952	6.39%	
Purchases for Resale	\$ 22,000	\$ 20,000	\$ (2,000)	-9.09%	
Operating Expenses					
Supplies	\$ 45,525	\$ 44,982	\$ (543)	-1.19%	
Travel	600	700	100	16.67%	
Communication	3,360	2,800	(560)	-16.67%	
Repairs and Maintenance	23,000	23,000	0	0.00%	
Utilities	500	400	(100)	-20.00%	
Equipment	29,386	43,000	13,614	46.33%	[3]
Sub-total Operating Expenses	\$ 102,371	\$ 114,882	\$ 12,511	12.22%	
Fixed Expenses					
General Service Charge	\$ 6,125	\$ 13,379	\$ 7,254	118.43%	[4]
Renewals / Replacements	17,000	0	(17,000)	-100.00%	[5]
Insurance	2,737	530	(2,207)	0.00%	[6]
Sub-total Fixed Expenses	\$ 25,862	\$ 13,909	\$ (11,953)	-46.22%	
<b>TOTAL EXPENSE</b>	<b>\$ 431,229</b>	<b>\$ 447,739</b>	<b>\$ 16,510</b>	<b>3.83%</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] Increase due to consultations with Sunrise Golf regarding new sales techniques.  
[2] Per FY 2014 Auxiliary Budget Guidelines.  
[3] Purchase of new golf carts.  
[4] Phase 2 of 4 of the new General Service Charge Allocation.  
[5] FY 2014 R&R will be allocated for the purchase of golf carts.  
[6] Revised allocation model for FY 2014.

**ICE ARENA  
BUDGET FOR FY 2014  
(Fund: 20600, 76250 / DEPT: 717000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
General Fee	\$ 334,413	\$ 205,875	\$ (128,538)	(38.44%)	[1]
Operational Income	646,500	703,600	57,100	8.83%	
Facility Income - E&G Rentals	47,200	47,200	0	0.00%	
Sponsorships/Marketing/Pouring Rights	212,600	222,000	9,400	4.42%	
<b>TOTAL REVENUE</b>	<b>\$ 1,240,713</b>	<b>\$ 1,178,675</b>	<b>\$ (62,038)</b>	<b>(5.00%)</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract Salaries	\$ 123,074	\$ 137,734	\$ 14,660	11.91%	[2]
Classified Salaries	92,166	81,405	(10,761)	(11.68%)	[3]
Graduate Assistants	8,786	0	(8,786)	(100.00%)	[4]
Student / Temporary	121,000	135,800	14,800	12.23%	[4]
Wage / Compensation Pool	2,924	3,007	83	2.84%	
Sub-total Salaries and Wages	\$ 347,950	\$ 357,946	\$ 9,996	2.87%	
Employee Benefits	\$ 81,956	\$ 86,518	\$ 4,562	5.57%	[1]
Sub-total Salaries, Wages & Benefits	\$ 429,906	\$ 444,464	\$ 14,558	3.39%	
Cost of Sales	\$ 45,000	\$ 50,000	\$ 5,000	11.11%	
Operating Expenses					
Supplies	\$ 24,000	\$ 63,800	\$ 39,800	165.83%	[5]
Travel	6,200	8,000	1,800	29.03%	[6]
Communication	9,540	13,600	4,060	42.56%	[7]
Repairs and Maintenance	55,500	88,000	32,500	58.56%	[8]
Equipment	62,215	67,452	5,237	8.42%	
Sub-total Operating Expenses	\$ 157,455	\$ 240,852	\$ 83,397	52.97%	
Fixed Expenses					
General Service Charge	\$ 267,955	\$ 189,791	\$ (78,164)	(29.17%)	[9]
Renewals / Replacements	121,500	43,664	(77,836)	(64.06%)	
Debt Service	208,947	205,875	(3,072)	(1.47%)	
Insurance/Other	9,950	4,029	(5,921)	(59.51%)	[10]
Sub-total Fixed Expenses	\$ 608,352	\$ 443,359	\$ (164,993)	(27.12%)	
<b>TOTAL EXPENSE</b>	<b>\$ 1,240,713</b>	<b>\$ 1,178,675</b>	<b>\$ (62,038)</b>	<b>(5.00%)</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	\$ 0	0.00%	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.
- [2] Includes new facility coordinator.
- [3] Retirement (partial funding) not replaced.
- [4] GA position converted to Student Employment.
- [5] Includes purchase of new software package.
- [6] Increase in travel for educational purposes.
- [7] Increase in advertising initiatives.
- [8] Reflects an increase in preventative maintenance contracts.
- [9] Phase 2 of 4 of the new General Service Charge Allocation.
- [10] Revised allocation model for FY 2014.

**INTERCOLLEGIATE ATHLETICS  
BUDGET FOR FY 2014  
(Fund: 20400, 76400, 20450 / DEPT: 728000 - 746000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 12,408,393	\$ 12,718,603	\$ 310,210	2.50%	[1]
Falcon Club	475,000	500,000	25,000	5.26%	[2]
Conference Distribution: NCAA/MAC/CCHA	1,100,000	1,350,000	250,000	22.73%	[3]
Game Guarantees	1,575,000	1,075,000	(500,000)	(31.75%)	[4]
Stadium Suite	240,000	200,000	(40,000)	(16.67%)	[5]
Tickets: Gate/Season	1,297,994	1,635,129	337,135	25.97%	[6]
Sponsorships/Merchandising/Licensing	400,000	380,000	(20,000)	(5.00%)	[7]
Other Income	215,000	215,000	0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 17,711,387</b>	<b>\$ 18,073,732</b>	<b>\$ 362,345</b>	<b>2.05%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 4,838,467	\$ 4,875,675	\$ 37,208	0.77%	
Classified Salaries	115,535	118,745	3,210	2.78%	
Graduate Assistants	101,039	101,039	0	0.00%	
Student / Temporary	200,700	207,400	6,700	3.34%	
Wage / Compensation Pool	48,766	49,170	404	0.83%	[8]
Sub-total Salaries and Wages	\$ 5,304,507	\$ 5,352,029	\$ 47,522	0.90%	
Employee Benefits	\$ 1,621,970	\$ 1,636,424	\$ 14,454	0.89%	[1]
Sub-total Salaries, Wages & Benefits	\$ 6,926,477	\$ 6,988,453	\$ 61,976	0.89%	
Operating Expenses					
Supplies/Athletic Equipment	\$ 757,450	\$ 805,600	\$ 48,150	6.36%	[9]
Travel	1,882,700	1,916,700	34,000	1.81%	
Communications	635,800	661,250	25,450	4.00%	
Rentals	377,000	232,500	(144,500)	(38.33%)	[10]
Repairs and Maintenance	95,950	105,300	9,350	9.74%	
Game Guarantees	520,000	568,000	48,000	9.23%	[11]
Grants-In-Aid	5,756,281	5,935,127	178,846	3.11%	
Medical Insurance	112,000	120,000	8,000	7.14%	
Non-Employee Compensation	347,000	369,800	22,800	6.57%	
Other Expenses	387,850	415,550	27,700	7.14%	
Sub-total Operating Expenses	\$ 10,872,031	\$ 11,129,827	\$ 257,796	2.37%	
<b>TOTAL EXPENSE</b>	<b>\$ 17,798,508</b>	<b>\$ 18,118,280</b>	<b>\$ 319,772</b>	<b>1.80%</b>	
Revenue Over/(Under) Expense	\$ (87,121)	\$ (44,548)	\$ 42,573	(48.87%)	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.
- [2] Incremental increase for fundraising and Falcon Club contributions.
- [3] Based on FY 2013 allocations.
- [4] Mississippi State (\$750,000), Indiana (\$250,000), MBB (\$75,000)
- [5] Change in cost structure will reduce income for suites and stadium club.
- [6] Based on FY 2013 season and gate sales.
- [7] Reduction due to merchandise commission allocated to Stroh via Falcon Team Store.
- [8] Wage Compensation Pool of 1.0%.
- [9] Uniform purchases and an increase in team apparel.
- [10] Reduction in rental allocation of stadium.
- [11] Contractual obligations for guarantee games in football, men's basketball and hockey.

**INTERCOLLEGIATE ATHLETICS  
BUDGET FOR FY 2014  
(Fund: 20400, 76400, 20450 / DEPT: 728000 - 746000)**

	GENERAL		NON-REVENUE SPORTS		REVENUE SPORTS		TOTAL ICA	
	FY 2013 APPROVED BUDGET	FY 2014 PROPOSED BUDGET	FY 2013 APPROVED BUDGET	FY 2014 PROPOSED BUDGET	FY 2013 APPROVED BUDGET	FY 2014 PROPOSED BUDGET	FY 2013 APPROVED BUDGET	FY 2014 PROPOSED BUDGET
<b>REVENUE:</b>								
General Fee - Grants-in-Aid	\$ 0		\$ 2,640,517	\$ 2,771,242	\$ 3,115,764	\$ 3,039,801	\$ 5,756,281	\$ 5,811,043
General Fee - Non Grants-in-Aid	6,652,112	6,907,560	0	0	0	0	6,652,112	6,907,560
General Fee-Facility Rental			0	0	0	0	0	0
Grants-In-Aid Funding	0	0	0	0	0	0	0	0
Falcon Club	475,000	500,000	0	0	0	0	475,000	500,000
Conference Distribution: NCAA/MAC/CCHA			0	0	1,100,000	1,350,000	1,100,000	1,350,000
Game Guarantees			0	0	1,575,000	1,075,000	1,575,000	1,075,000
Stadium Suite			0	0	240,000	200,000	240,000	200,000
Tickets: Gate/Season			4,500	4,500	1,293,494	1,630,629	1,297,994	1,635,129
Pouring Rights			0	0	0	0	0	0
Success Challenge	0	0	0	0	0	0	0	0
Title IX Support	0	0	0	0	0	0	0	0
Sponsorships/Merchandising/Licensing	400,000	380,000	0	0	0	0	400,000	380,000
Other Income	215,000	215,000	0	0	0	0	215,000	215,000
<b>TOTAL REVENUE</b>	<b>\$ 7,742,112</b>	<b>\$ 8,002,560</b>	<b>\$ 2,645,017</b>	<b>\$ 2,775,742</b>	<b>\$ 7,324,258</b>	<b>\$ 7,295,430</b>	<b>\$ 17,711,387</b>	<b>\$ 18,073,732</b>
<b>EXPENSE:</b>								
Employee Compensation								
Contract Salaries	\$ 1,568,558	\$ 1,562,142	\$ 1,291,879	\$ 1,285,338	\$ 1,978,030	\$ 2,028,195	\$ 4,838,467	\$ 4,875,675
Classified Salaries	115,535	118,745	0	0	0	0	115,535	118,745
Graduate Assistants	101,039	101,039	0	0	0	0	101,039	101,039
Student / Temporary	200,700	207,400	0	0	0	0	200,700	207,400
Wage / Compensation Pool	48,766	49,170	0	0	0	0	48,766	49,170
Sub-total Employee Compensation	\$ 2,034,598	\$ 2,038,496	\$ 1,291,879	\$ 1,285,338	\$ 1,978,030	\$ 2,028,195	\$ 5,304,507	\$ 5,352,029
Staff Benefits	\$ 575,599	\$ 576,094	\$ 413,401	\$ 411,308	\$ 632,970	\$ 649,022	\$ 1,621,970	\$ 1,636,424
Operating Expenses								
Supplies/Athletic Equipment	\$ 190,400	\$ 185,700	\$ 175,550	\$ 188,900	\$ 391,500	\$ 431,000	\$ 757,450	\$ 805,600
Airfare/Lodging/Meals/Team Travel	158,050	156,150	752,700	865,750	971,950	894,800	1,882,700	1,916,700
Other Travel							0	0
Communications	530,200	556,300	46,050	46,700	59,550	58,250	635,800	661,250
Rentals	372,500	225,500	4,500	7,000			377,000	232,500
Repairs and Maintenance	45,250	52,800	24,700	11,500	26,000	41,000	95,950	105,300
Game Guarantees			25,000	5,000	495,000	563,000	520,000	568,000
Grants-In-Aid	0	0	2,640,517	2,771,242	3,115,764	3,163,885	5,756,281	5,935,127
Medical Insurance	112,000	120,000					112,000	120,000
Non-Employee Compensation	59,000	59,000	103,000	113,800	185,000	197,000	347,000	369,800
Other Expenses	387,850	415,550					387,850	415,550
Sub-total Operating Expenses	\$ 1,855,250	\$ 1,771,000	\$ 3,772,017	\$ 4,009,892	\$ 5,244,764	\$ 5,348,935	\$ 10,872,031	\$ 11,129,827
<b>TOTAL EXPENSE</b>	<b>\$ 4,465,447</b>	<b>\$ 4,385,590</b>	<b>\$ 5,477,297</b>	<b>\$ 5,706,538</b>	<b>\$ 7,855,764</b>	<b>\$ 8,026,152</b>	<b>\$ 17,798,508</b>	<b>\$ 18,118,280</b>

**OTHER FIELDS AND FACILITIES  
BUDGET FOR FY 2014  
(Fund: 20500 / DEPT: 747000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2013 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
General Fee	\$ 306,848	\$ 293,382	(13,466)	(4.39%)	[1]
Other Income	6,500	16,027	9,527	146.57%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 313,348</b>	<b>\$ 309,409</b>	<b>(3,939)</b>	<b>(1.26%)</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract Salaries	\$ 27,287	\$ 23,389	(3,898)	(14.29%)	[3]
Classified Salaries	115,396	118,857	3,461	3.00%	
Student / Temporary	29,250	22,000	(7,250)	(24.79%)	[4]
Wage / Compensation Pool	1,987	1,985	(2)	(0.10%)	[5]
Sub-total Salaries and Wages	\$ 173,920	\$ 166,231	(7,689)	(4.42%)	
Employee Benefits	\$ 58,351	\$ 57,326	(1,025)	(1.76%)	[1]
Sub-total Salaries, Wages & Benefits	\$ 232,271	\$ 223,557	(8,714)	(3.75%)	
Operating Expenses					
Supplies	\$ 61,500	\$ 61,500	0	0.00%	
Travel	477	630	153	32.08%	[6]
Communication	1,100	1,100	0	0.00%	
Repairs and Maintenance	13,000	13,000	0	0.00%	
Equipment	5,000	5,000	0	0.00%	
Sub-total Operating	\$ 81,077	\$ 81,230	153	0.19%	
Fixed Expenses					
General Service Charge	\$ 0	\$ 4,622	4,622	100.00%	
Sub-total Fixed Expenses	\$ 0	\$ 4,622	\$ 4,622	100.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 313,348</b>	<b>\$ 309,409</b>	<b>(3,939)</b>	<b>(1.26%)</b>	
Revenue Over/(Under) Expense	\$ 0	\$ 0	0	0.00%	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.  
[2] Based on FY 2013 actual revenue.  
[3] Reduced amount of Associated Athletic Director salary allocated to Other Fields and Facilities.  
[4] Reduction in NSLA's/interns.  
[5] Wage Compensation Pool of 1.0%.  
[6] Increase in the cost of fuel and fertilizer.

**RECREATIONAL SPORTS AND WELLNESS  
BUDGET FOR FY 2014**  
(Includes Student Recreation Center, Field House,  
Intramurals/Club Sports, Outdoor Programs, Outdoor Maintenance)  
(Fund: 20800, 21000, 76350, 76600 / DEPT: 714000)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 2,393,107	\$ 2,310,420	\$ (82,687)	-3.46%	[1]
Operational Income	720,000	436,500	(283,500)	-39.38%	[2]
Facility Income	311,154	311,154	0	0.00%	
Vending Income	7,800	7,800	0	0.00%	
Other Income	0	15,000	15,000	100.00%	[3]
<b>TOTAL REVENUE</b>	<b>\$ 3,432,061</b>	<b>\$ 3,080,874</b>	<b>\$ (351,187)</b>	<b>-10.23%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 511,579	\$ 550,271	\$ 38,692	7.56%	[4]
Classified Salaries	361,235	332,199	(29,036)	(8.04%)	
Graduate Assistants	61,502	70,400	8,898	14.47%	[5]
Student / Temporary	447,700	344,400	(103,300)	-23.07%	
Wage / Compensation Pool	11,846	12,113	267	2.25%	
Sub-total Salaries and Wages	\$ 1,393,862	\$ 1,309,383	\$ (84,479)	(6.06%)	
Employee Benefits	\$ 325,131	\$ 339,586	\$ 14,455	4.45%	[1]
Sub-total Salaries, Wages & Benefits	\$ 1,718,993	\$ 1,648,969	\$ (70,024)	-4.07%	
Purchase for Resale	\$20,000	\$9,000	(\$11,000)	(55.00%)	[6]
Operating Expenses					
Supplies	105,350	90,477	(14,873)	-14.12%	
Travel	41,650	53,050	11,400	27.37%	[7]
Communications	30,500	25,050	(5,450)	(17.87%)	
Repairs and Maintenance	59,750	53,700	(6,050)	-10.13%	
Equipment	104,975	67,400	(37,575)	(35.79%)	[8]
Utilities	793,100	725,000	(68,100)	(8.59%)	
Sub-total Operating Expenses	\$ 1,135,325	\$ 1,014,677	\$ (120,648)	-10.63%	
Fixed Expenses					
General Service Charge	\$ 101,110	\$ 121,746	\$ 20,636	20.41%	[9]
Renewals / Replacements	200,000	45,571	(154,429)	(77.21%)	[10]
Debt Service	220,985	221,059	74	0.03%	
Insurance/Other	35,648	19,852	(15,796)	-44.31%	[11]
Sub-total Fixed Expenses	\$ 557,743	\$ 408,228	\$ (149,515)	(26.81%)	
<b>TOTAL EXPENSE</b>	<b>\$ 3,432,061</b>	<b>\$ 3,080,874</b>	<b>\$ (351,187)</b>	<b>(10.23%)</b>	
Revenue Over/(Under) Expense	\$ -	\$ -	\$ -	0.00%	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.
- [2] Significant revenue will be lost due to SRC renovations, primarily in memberships.
- [3] Income was previously from vending/Success Challenge funds for Late Night/Prevention programs. These programs will now receive funding from the Division of Student Affairs.
- [4] Personnel that was previously shared by the Ice Arena have been shifted back to the Rec Well budget.
- [5] Funding one additional GA.
- [6] Pro Shop will be shut down for renovations.
- [7] Late Night programming is now included in this line (\$10,000).
- [8] FY 2013 budget included the purchase of new weight room equipment (\$60,000) and new spin bikes (\$10,000).
- [9] Phase 2 of 4 of the new General Service Charge Allocation.
- [10] R&R funds will be used in to fund a portion of the renovations to the SRC.
- [11] Revised allocation model for FY 2014.



**STADIUM OPERATIONS**  
(Includes Sebo Center Operation)  
**BUDGET FOR FY 2014**  
(Fund: 209000 / DEPT: 718000)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
General Fee	\$ 24,377	\$ 23,084	\$ (1,293)	(5.30%)	[1]
General Fee (Debt Svc.)	223,876	208,706	(15,170)	(6.78%)	
Rental Income	<u>258,226</u>	<u>258,226</u>	<u>0</u>	<u>0.00%</u>	
<b>TOTAL REVENUE</b>	<b>\$ 506,479</b>	<b>\$ 490,016</b>	<b>\$ (16,463)</b>	<b>(3.25%)</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Classified Salaries	\$ 59,859	\$ 61,056	\$ 1,197	2.00%	
Student / Temporary	13,000	13,000	0	0.00%	
Wage / Compensation Pool	598	611	13	2.17%	[2]
Sub-total Salaries & Wages	<u>\$ 73,457</u>	<u>\$ 74,667</u>	<u>\$ 1,210</u>	<u>1.65%</u>	
Employee Benefits	\$ 21,035	\$ 18,965	\$ (2,070)	(9.84%)	
Sub-total Salaries, Wages & Benefits	<u>\$ 94,492</u>	<u>\$ 93,632</u>	<u>\$ (860)</u>	<u>(0.91%)</u>	
Operating Expenses					
Supplies	\$ 16,000	\$ 16,000	\$ 0	0.00%	
Repairs and Maintenance	42,000	42,696	696	1.66%	
Utilities	88,880	77,699	(11,181)	(12.58%)	[3]
Sub-total Operating	<u>\$ 146,880</u>	<u>\$ 136,395</u>	<u>\$ (10,485)</u>	<u>(7.14%)</u>	
Fixed Expenses					
General Service Charge	\$ 41,231	\$ 35,719	\$ (5,512)	(13.37%)	[4]
Debt Service	208,467	208,706	239	0.11%	
Insurance/Other	15,409	15,563	154	1.00%	
Sub-total Fixed Expenses	<u>\$ 265,107</u>	<u>\$ 259,988</u>	<u>\$ (5,119)</u>	<u>(1.93%)</u>	
<b>TOTAL EXPENSE</b>	<b>\$ 506,479</b>	<b>\$ 490,016</b>	<b>\$ (16,463)</b>	<b>(3.25%)</b>	
Revenue Over/(Under) Expense	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00%</u>	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.  
[2] Wage Compensation Pool of 1.0%.  
[3] Based on FY 2013 actual expense.  
[4] Phase 2 of 4 of the new General Service Charge Allocation.

**STUDENT HEALTH SERVICE and BUILDING OPERATIONS**  
**BUDGET FOR FY 2014**  
(Fund: 20700 / DEPT: 720000)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
General Fee	\$ 1,601,862	\$ 117,168	\$ (1,484,694)	-92.69%	[1]
Operational Income	2,446,310	78,000	(2,368,310)	-96.81%	[2]
Facility Rental	0	42,000	42,000	100.00%	[3]
Pharmaceutical Sale	0	72,000	72,000	100.00%	[4]
Salary Reimbursement	0	678,590	678,590	100.00%	[5]
Other Income	105,700	0	(105,700)	-100.00%	
<b>TOTAL REVENUE</b>	<b>\$ 4,153,872</b>	<b>\$ 987,758</b>	<b>\$ (3,166,114)</b>	<b>-76.22%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 913,186	\$ 448,886	\$ (464,300)	-50.84%	
Classified Salaries	515,531	208,547	(306,984)	-59.55%	
Student / Temporary	332,180	0	(332,180)	100.00%	
Wage / Compensation Pool	19,323	0	(19,323)	100.00%	
Sub-total Salaries and Wages	\$ 1,780,220	\$ 657,433	\$ (1,122,787)	-63.07%	[6]
Employee Benefits	\$ 555,082	\$ 242,615	(312,467)	-9.67%	[1]
Sub-total Salaries, Wages & Benefits	\$ 2,335,302	\$ 900,048	\$ (1,435,254)	-159.46%	[6]
Purchases for Resale	\$ 1,000,000	\$ -	\$ (1,000,000)	-100.00%	
Operating Expenses					
Supplies	\$ 149,050	\$ 0	\$ (149,050)	-100.00%	
Accommodations/Travel	13,000	0	(13,000)	-100.00%	
Information/Communication	36,350	0	(36,350)	-100.00%	
Repairs and Maintenance	12,300	0	(12,300)	-100.00%	
Equipment	390,266	0	(390,266)	-100.00%	
Sub-total Operating	\$ 600,966	\$ 0	\$ (600,966)	-100.00%	[7]
Fixed Expenses					
General Service Charge	\$ 87,710	\$ 87,710	\$ 0	0.00%	
Renewals / Replacements	63,510	0	(63,510)	-100.00%	
Insurance/Other	31,539	0	(31,539)	-100.00%	
Sub-total Fixed Expenses	\$ 182,759	\$ 87,710	\$ (95,049)	-52.01%	
<b>TOTAL EXPENSE</b>	<b>\$ 4,119,027</b>	<b>\$ 987,758</b>	<b>\$ (3,131,269)</b>	<b>-76.02%</b>	
Revenue Over/(Under) Expense	\$ 34,845	\$ 0	\$ (34,845)	-100.00%	

**Notes:**

**\*\* New Student Health Center is expected to open September 1st of 2013.**

- [1] Per FY 2014 Auxiliary Budget Guidelines (funding required to balance).
- [2] Payments for insurance claims: lag is typically 30-120 days. Amount is based on recent years' averages.
- [3] Rent of \$42,000 from Wood County Hospital at the SHS (3 months).
- [4] Wood County Hospital's purchase of BGSU's pharmacy inventory (one-time).
- [5] Personnel Reimbursements from Wood County Hospital.
- [6] Based on salary and fringe differential between the Wood County Hospital and BGSU rate.
- [7] Operating expense will be incurred by Wood County Hospital beginning FY 2014.

**BOWEN-THOMPSON STUDENT UNION**  
**BUDGET FOR FY 2014**  
(Fund: 20200 / Dept: 710000)

	FY 2013 APPROVED BUDGET	FY 2014 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
General Fee (Operating)	\$ 858,565	\$ 819,036	\$ (39,529)	-4.60%	[1]
General Fee (Facilities)	2,687,602	2,658,281	(29,321)	-1.09%	
Operational Income	826,000	700,000	(126,000)	(15.25%)	[2]
Facility Income - E&G Rental	489,835	489,835	0	0.00%	
Other Income	484,996	519,996	35,000	7.22%	[3]
<b>TOTAL REVENUE</b>	<b>\$ 5,346,998</b>	<b>\$ 5,187,148</b>	<b>\$ (159,850)</b>	<b>-2.99%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract	\$ 372,141	\$ 384,313	\$ 12,172	3.27%	
Classified Staff	470,184	169,662	(300,522)	(63.92%)	[4]
Student / Temporary	437,260	295,220	(142,040)	(32.48%)	[4]
Wage / Compensation Pool	11,234	7,332	(3,902)	(34.73%)	[5]
Sub-total Salaries and Wages	\$ 1,290,819	\$ 856,527	\$ (434,292)	(33.64%)	
Employee Benefits	\$322,792	\$211,451	\$ (111,341)	(34.49%)	[1, 4]
Sub-total Salaries, Wages & Benefits	\$ 1,613,611	\$ 1,067,978	(545,633)	(33.81%)	
Operating Expenses					
Supplies	\$ 83,900	\$ 27,900	\$ (56,000)	(66.75%)	[4]
Accommodations/Travel	65,550	49,600	(15,950)	(24.33%)	[6]
Information/Communication	31,920	32,800	880	2.76%	
Repairs and Maintenance	90,160	570,000	479,840	532.21%	[4]
Utilities	550,900	500,000	(50,900)	(9.24%)	[7]
Equipment	54,450	52,900	(1,550)	(2.85%)	
Sub-total Operating Expenses	\$ 876,880	\$ 1,233,200	\$ 356,320	40.63%	
Fixed Expenses					
General Service Charge	\$ 169,090	\$ 170,716	\$ 1,626	0.96%	
Renewals / Replacements	200,000	250,000	50,000	25.00%	
Debt Service	2,395,018	2,395,817	799	0.03%	
Insurance/Other	41,789	12,464	(29,325)	-70.17%	[8]
Sub-total Fixed Expenses	\$ 2,805,897	\$ 2,828,997	\$ 23,100	0.82%	
<b>TOTAL EXPENSE</b>	<b>\$ 5,296,388</b>	<b>\$ 5,130,175</b>	<b>\$ (166,213)</b>	<b>-3.14%</b>	
Revenue Over/(Under) Expense	\$ 50,610	\$ 56,973	\$ 6,363	12.57%	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.
- [2] Decrease in rent charged to the Bookstore.
- [3] Charge to Dining (Falcon's Nest) for custodial services.
- [4] Custodial staff and supplies moved to Repairs & Maintenance due to contract with Campus Operations.
- [5] Wage Compensation Pool of 1.0%.
- [6] Based on projected FY 2013 actuals.
- [7] Improved energy control practices and a new utility allocation method.
- [8] Revised allocation model for FY 2014..

**SHUTTLE SERVICE  
BUDGET FOR FY 2014  
(Fund: 21800 / DEPT: 727000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Other Income	\$ 115,000	\$ 95,000	\$ (20,000)	-17.39%	[1]
General Fee	694,548	694,548	0	0.00%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 809,548</b>	<b>\$ 789,548</b>	<b>\$ (20,000)</b>	<b>-2.47%</b>	
<b>EXPENSE:</b>					
<b>Salaries and Wages</b>					
Classified	\$ 296,525	\$ 260,874	\$ (35,651)	-12.02%	[3]
Wage / Compensation Pool	2,820	2,902	82	2.91%	[4]
Sub-total Salaries & Wages	\$ 299,345	\$ 263,776	\$ (35,569)	(11.88%)	
Employee Benefits	\$ 58,318	\$ 58,615	\$ 297	0.51%	[2]
Sub-total Salaries, Wages and Benefits	\$ 357,663	\$ 322,391	\$ (35,272)	(9.86%)	
<b>Operating Expenses</b>					
Supplies	\$ 110,000	\$ 120,000	\$ 10,000	9.09%	[5]
Information and Communication	5,800	5,000	(800)	-13.79%	[1]
Repairs and Maintenance	48,120	60,000	11,880	24.69%	[1]
Equipment	33,250	150,000	116,750	351.13%	[6]
Travel	1,500	1,500	0	0.00%	
Sub-total Operating Expenses	\$ 198,670	\$ 336,500	\$ 137,830	69.38%	
<b>Fixed Expenses</b>					
Renewals / Replacements	\$ 225,000	\$ 99,423	\$ (125,578)	-55.81%	[6]
General Service Charge	20,000	20,000	0	0.00%	
Insurance	6,185	11,234	5,049	81.63%	[7]
Sub-total Fixed Expenses	\$ 251,185	\$ 130,657	\$ (120,529)	-47.98%	
<b>TOTAL EXPENSE</b>	<b>\$ 807,518</b>	<b>\$ 789,548</b>	<b>\$ (17,970)</b>	<b>-2.23%</b>	
Revenue Over/(Under) Expense	\$ 2,030	\$ 0	\$ (2,030)	-99.98%	

**Notes:**

- [1] Based on prior 3 year trend.
- [2] Per FY 2014 Auxiliary Budget Guidelines.
- [3] Reduction in the use of intermittent drivers.
- [4] Wage Compensation Pool of 1.0%.
- [5] Increase in fuel costs.
- [6] Purchase of a new 36 passenger shuttle.
- [7] Revised allocation model for FY 2014.

**Stroh Center**  
**BUDGET FOR FY 2014**  
(Fund: 21900 / DEPT: 718500)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b><u>REVENUE:</u></b>					
Facility Fee	\$ 1,758,165	\$ 1,742,906	\$ (15,259)	-0.87%	[1]
Operational Income	921,300	960,300	39,000	4.23%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 2,679,465</b>	<b>\$ 2,703,206</b>	<b>\$ 23,741</b>	<b>0.89%</b>	
<b><u>EXPENSE:</u></b>					
Salaries and Wages					
Contract Salaries	\$ 70,120	\$ 75,170	\$ 5,050	7.20%	
Classified Staff	108,415	94,830	(13,585)	-12.53%	[3]
Student / Temporary	174,500	179,500	5,000	2.87%	
Wage / Compensation Pool	2,256	2,200	(56)	-2.48%	[4]
Sub-total Salaries & Wages	\$ 355,291	\$ 351,700	\$ (3,591)	(1.01%)	
Employee Benefits	\$ 68,506	\$ 67,000	\$ (1,506)	(2.20%)	[1, 3]
Sub-total Salaries, Wages and Benefits	\$ 423,797	\$ 418,700	\$ (5,097)	(1.20%)	
<b><u>Operating Expenses</u></b>					
Supplies	\$ 20,000	\$ 34,000	\$ 14,000	70.00%	[5]
Travel	5,000	10,000	5,000	100.00%	[6]
Information and Communication	25,000	30,000	5,000	20.00%	[7]
Repairs and Maintenance	35,000	35,000	0	0.00%	
Equipment	20,000	35,000	15,000	75.00%	[8]
Utilities	170,503	181,600	11,097	6.51%	[5]
Sub-total Operating Expenses	\$ 275,503	\$ 325,600	\$ 50,097	18.18%	
Fixed Expenses					
Renewals / Replacements	\$ 200,000	\$ 200,000	\$ 0	0.00%	
Debt Service	1,758,165	\$ 1,742,906	(15,259)	(0.87%)	
Insurance/Other	22,000	8,338	(13,662)	-62.10%	[9]
Sub-total Fixed Expenses	\$ 1,980,165	\$ 1,951,244	\$ (13,662)	-0.69%	
<b>TOTAL EXPENSE</b>	<b>\$ 2,679,465</b>	<b>\$ 2,695,544</b>	<b>\$ 16,079</b>	<b>0.60%</b>	
Revenue Over/(Under) Expense	<u>\$ 0</u>	<u>\$ 7,662</u>	<u>\$ 7,662</u>	<u>0.00%</u>	

**Notes:**

- [1] Per FY 2014 Auxiliary Budget Guidelines.
- [2] Based on FY 2013 sales and ticketing price structure and recognizes allocated ATM fees.
- [3] Retirement in FY 2013, not planning to fill the position in FY 2014.
- [4] Wage & Compensation Pool of 1.0%.
- [5] Based on FY 2013 actual expenses.
- [6] New sales position will require additional travel.
- [7] Increase marketing and promotion efforts for the Stroh Center.
- [8] Equipment purchases will include a portable sound system.
- [9] Revised allocation model for FY 2014.

**PROPOSED FY 2014  
RESIDENCE & DINING HALL BUDGETS**

**Proposed to Board of Trustees**

Prepared by the Office of Finance and Administration

June 21, 2013

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## **OVERVIEW OF RESIDENCE & DINING HALL BUDGET FY 2014**

### **Residence Hall Budget**

Residence hall occupancy is projected for budgeting purposes to be 45 for Summer Semester, 2013; 6,200 for Fall Semester, 2013; and 5,765 for Spring Semester, 2014.

The residence hall budget is built on the room rental increase approved by the Board of Trustees on February 22, 2013. The standard double room rate will be \$2,580 per semester, an increase of \$60/semester or 2.38%.

### **Dining Services**

Dining Services semester meal plan contracts are projected to increase to 13,096, a 6.0% increase from FY 2013, based on historical trends.

Students meal plan balances will carry forward from the Fall to Spring semester. All balances in student meal plans on the last day of the Spring semester will expire and be forfeited. Refunds cannot be offered on unused meal plan balances. Summer semester meal plan balances would forfeit on the last date of Summer semester.



## EXISTING FY 2013 RATES FOR ALL OHIO 4-YEAR SCHOOLS

Base Cost of Higher Education-Sorted by FY 2013 TOTAL COST

### ORIGINAL

No.	Four-Year Public Colleges	Tuition	General Fees	Total Tuition & Fees	Room & Board	FY 2013 Total Cost
1	Central State University	\$3,550	\$2,320	\$5,870	\$8,782	\$14,652
2	Shawnee State University	\$5,918	\$1,070	\$6,988	\$8,526	\$15,514
3	Youngstown State University	\$6,210	\$1,502	\$7,712	\$8,150	\$15,862
4	Wright State University	\$7,254	\$1,100	\$8,354	\$7,832	\$16,186
5	<b>BGSU</b>	<b>\$8,914</b>	<b>\$1,480</b>	<b>\$10,394</b>	<b>\$8,064</b>	<b>\$18,458</b>
6	Kent State University	\$8,106	\$1,566	\$9,672	\$9,176	\$18,848
7	University of Toledo	\$7,864	\$1,332	\$9,196	\$9,738	\$18,934
8	Ohio State University	\$9,169	\$868	\$10,037	\$9,495	\$19,532
9	University of Akron	\$8,284	\$1,578	\$9,862	\$9,878	\$19,740
10	Ohio University	\$8,960	\$1,322	\$10,282	\$9,732	\$20,014
11	University of Cincinnati	\$9,124	\$1,660	\$10,784	\$10,170	\$20,954
12	Cleveland State University	\$7,806	\$1,508	\$9,314	\$11,848	\$21,162
13	Miami University	\$11,271	\$2,252	\$13,523	\$10,596	\$24,119
Note:	BGSU's total cost of attendance is less expensive than all 4-corner schools.					
	BGSU's total tuition and fees is the third most expensive, behind Miami University and the University of Cincinnati.					
	<b>Sorted by FY 2013 Total Cost</b>					

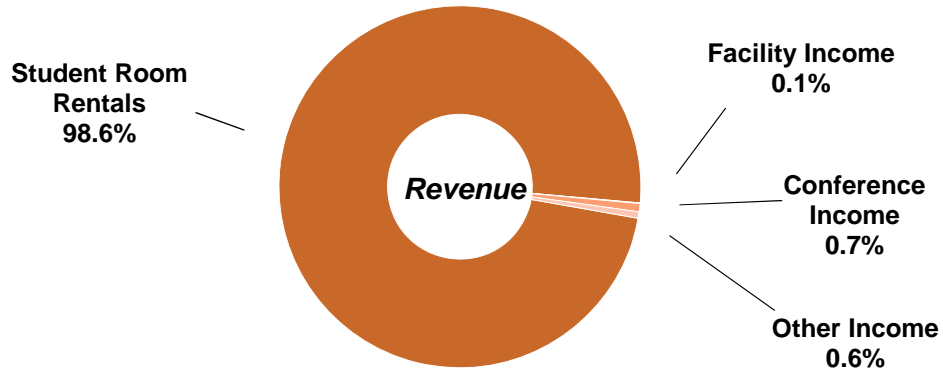
**BGSU Proposed FY 2014 Rate - Other Institutions FY 2013 Rates**

		FY 2013	FY 2014						
No.	Four-Year Public Colleges	Total Cost	Tuition	General Fees	Total Tuition & Fees	Room & Board	\$ Increase 2013 to 2014	% Increase 2013 to 2014	
1	Central State University	\$14,652	\$3,550	\$2,320	\$5,870	\$8,782	\$0	0.00%	
2	Shawnee State University	\$15,514	\$5,918	\$1,070	\$6,988	\$8,526	\$0	0.00%	
3	Youngstown State University	\$15,862	\$6,210	\$1,502	\$7,712	\$8,150	\$0	0.00%	
4	Wright State University	\$16,186	\$7,254	\$1,100	\$8,354	\$7,832	\$0	0.00%	
5	<b>BGSU**</b>	<b>\$18,458</b>	<b>\$9,092</b>	<b>\$1,510</b>	<b>\$10,602</b>	<b>\$8,244</b>	<b>\$388</b>	<b>2.10%</b>	
6	Kent State University	\$18,848	\$8,106	\$1,566	\$9,672	\$9,176	\$0	0.00%	
7	University of Toledo	\$18,934	\$7,864	\$1,332	\$9,196	\$9,738	\$0	0.00%	
8	Ohio State University	\$19,532	\$9,169	\$868	\$10,037	\$9,495	\$0	0.00%	
9	University of Akron	\$19,740	\$8,284	\$1,578	\$9,862	\$9,878	\$0	0.00%	
10	Cleveland State University	\$20,014	\$8,960	\$1,322	\$10,282	\$9,732	\$0	0.00%	
11	Ohio University	\$20,954	\$9,124	\$1,660	\$10,784	\$10,170	\$0	0.00%	
12	University of Cincinnati	\$21,162	\$7,806	\$1,508	\$9,314	\$11,848	\$0	0.00%	
13	Miami University	\$24,119	\$11,271	\$2,252	\$13,523	\$10,596	\$0	0.00%	
	<b>** BGSU Assumptions:</b>								
	2.0% Increase to Tuition & Fees								
	2.0% Increase to Dining Rates								
	2.4% Increase to Room Rates								



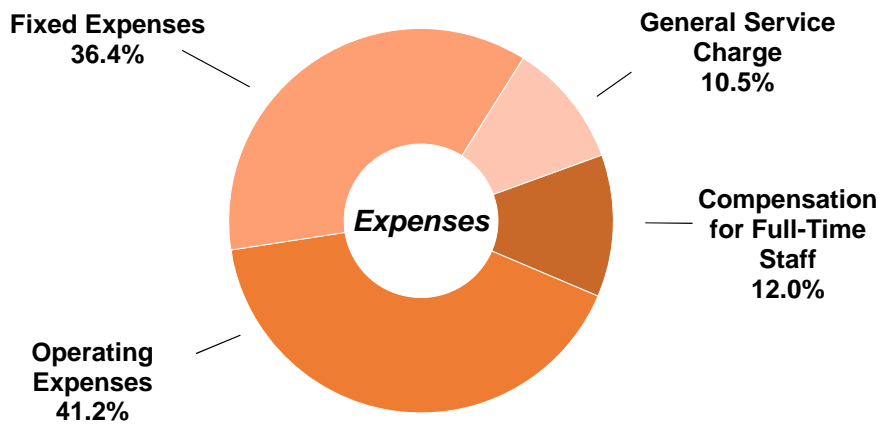
**BGSU Residence Halls Budget  
FY 2014**

**Total Revenue \$34,471,360**



Revenue Source	Budget	Percentage
Student Room Rentals	\$34,001,260	98.6%
Facility Income	\$23,100	0.1%
Conference Income	\$250,000	0.7%
Other Income	\$197,000	0.6%
<b>Total</b>	<b>\$34,471,360</b>	<b>100.0%</b>

**Total Expense \$31,863,322**



Expense	Budget	Percentage
Compensation for Full-Time Staff	\$3,813,974	12.0%
Operating Expenses	\$13,115,456	41.2%
Fixed Expenses	\$11,586,517	36.4%
General Service Charge	\$3,347,375	10.5%
<b>Total</b>	<b>\$31,863,322</b>	<b>100.0%</b>

**OFFICE OF RESIDENCE LIFE  
BUDGET FOR FY 2014**

Dept: 70000

Funds: 20000, 20010, 20020, 20030, 20040, 20050, 20060, 20070, 20081, 20082, 20083, 23000, 76000

	FY 2013 RESTATED BUDGET	FY 2014 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
Operational Income (Student Rooms)	\$ 33,650,600	\$ 34,001,260	\$ 350,660	1.0%	[1]
Facility Income	23,100	23,100	0	0.0%	
Conference Income	361,000	250,000	(111,000)	-30.7%	[2]
Other Income	268,840	197,000	(71,840)	-26.7%	[3]
<b>TOTAL REVENUE</b>	<b>\$ 34,303,540</b>	<b>\$ 34,471,360</b>	<b>\$ 167,820</b>	<b>0.5%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 1,595,860	\$ 1,571,302	\$ (24,558)	-1.5%	
Classified Salaries	286,900	289,781	2,881	1.0%	
Graduate Assistants	116,100	125,600	9,500	8.2%	[4]
Resident Advisors	108,640	106,400	(2,240)	-2.1%	
Student / Temporary	1,047,700	1,047,000	(700)	-0.1%	
Wage / Compensation Pool	14,500	20,820	6,320	43.6%	[5]
Sub-total Salaries & Wages	\$ 3,169,700	\$ 3,160,903	\$ (8,797)	-0.3%	
Employee Benefits	\$ 612,000	\$ 653,071	\$ 41,071	6.7%	[6]
Sub-total Salaries, Wages, Benefits	\$ 3,781,700	\$ 3,813,974	\$ 32,274	0.9%	
Operating Expenses					
Supplies	\$ 152,295	\$ 157,250	\$ 4,955	3.3%	
Travel & Entertainment	255,925	240,000	(15,925)	-6.2%	[7]
Information / Communication	303,285	226,000	(77,285)	-25.5%	[8]
Maintenance & Repairs	1,222,346	1,328,000	105,654	8.6%	[9]
Equipment-Library-Misc	1,246,555	1,255,000	8,445	0.7%	
Utilities	3,379,787	3,380,000	213	0.0%	
Scholarships / Fee Waivers	1,743,500	1,704,800	(38,700)	-2.2%	[10]
Inter-Departmental Charges	4,888,700	4,824,406	(64,294)	-1.3%	[11]
Sub-total Operating Expenses	\$ 13,192,393	\$ 13,115,456	\$ (76,937)	-0.6%	
Fixed Expenses					
Renewals / Replacements	\$ 1,800,000	\$ 1,800,000	\$ -	0.0%	
General Service Charge	3,734,677	3,347,375	(387,302)	-10.4%	[12]
Debt Service	8,473,614	8,434,734	(38,880)	-0.5%	
Infrastructure	948,500	948,500	0	0.0%	
Insurance/Other	601,707	403,283	(198,424)	-33.0%	[13]
Sub-total Fixed Expenses	\$ 15,558,498	\$ 14,933,892	\$ (624,606)	-4.0%	
<b>TOTAL EXPENSE</b>	<b>\$ 32,532,591</b>	<b>\$ 31,863,322</b>	<b>\$ (669,269)</b>	<b>-2.1%</b>	
Revenue Over/(Under) Expense	\$ 1,770,949	\$ 2,608,038	\$ 837,089	47.3%	

\* see budget notes on the following pages

**BOWLING GREEN STATE UNIVERSITY  
OFFICE OF RESIDENCE LIFE (ORL) BUDGET  
DEPT: 700000 & 719000; FUNDS: 200x0  
FY 2014 BUDGET PROCESS**

**Overview**

This budget includes Residence Halls, Fraternity & Sorority Houses, Conference Programs and Guest Services, and Centennial Falcon Properties I (CFP I). Forecasted occupancy used to budget for FY 2014 is the same as FY 2013: fall, 2013 - 6,200 and spring, 2014 - 5765. However, with the completion of the McDonald renovation project, nearly 200 additional beds will be available for fall, 2013. Harshman Chapman/Darrow will be completely offline in order to reduce excess capacity.

**Revenue**

- (1) **Operational Income** - The FY 2014 total budgeted room occupancy is based upon 6,200 residents for fall semester residents and 5,765 for spring. These are the same occupancies on which the FY 2013 budget was based. The historical drop in occupancy from fall to spring semesters over the past five years is approximately 7.0% which is reflected in the 5,765 bed forecast. The slight increase in room revenue is the result of the Board-approved room rate increases for FY 2014, with the standard double rate increased \$60 or 2.38% and an overall rate increase of 2.37%. The inventory mix of our room stock has also changed with the return of 200 standard rate rooms in McDonald.
- (2) **Conference Income** - The reduction in FY 2014's budgeted Conference Programs revenue relates directly to the shift in the overall program's management to the Student Union. The budgeted revenue now reflects only the amount of room charges, without the conference administrative fee. Until this transition is completed, the final effect on conference programs revenue and expense is uncertain.
- (3) **Other Income** - The \$86,000 of investment income budgeted in FY 2013 for CFP I has been eliminated in FY 2014.

**Personnel**

- (4) **Graduate Assistants Stipends** - Residence Life graduate assistants arrive for hall training at the beginning of July which adds four weeks to their contracts. The stipends were increased to adequately compensate them for the training weeks.
- (5) **Wage/Compensation Pool** - The FY 2013's budgeted compensation pool calculation included several vacant positions that would not be eligible for the wage increase. Residence Life's current organization is fully staffed and the compensation pool increase is based on total administrative and classified staff. The effect on personnel expenses at other wage increase percentages is shown below:  
  
1.5% increase - \$31,229  
2.0% increase - \$41,639  
2.5% increase - \$52,049
- (6) **Employee Benefits** - Per FY 2014 Auxiliary Budget Guidelines.

**Operating Expenses**

- (7) **Travel & Entertainment** - The decrease is due to the transition of Conference Programs management to the Student Union.
- (8) **Communications** - Conference Programs FY 2014 budget eliminated expenses related to printing, postage, advertising, and memberships, totaling approximately \$33,000. CFP I reduced advertising and telephone expenses by \$7,000 based on actual expense. The remaining variance is also based on actual expenses incurred in this category. Printing and postage continues to drop due to the increased use of electronic communications.
- (9) **Maintenance & Repairs** - Deferred maintenance continues to be addressed across the residence halls/houses, as standards and cycles are developed for painting, carpet and window blinds replacements, integral infrastructure, etc. Additionally, a contingency budget is included to cover unexpected repair costs so that scheduled maintenance would not need to be canceled in order to stay on budget.
- (10) **Scholarships/Fee Waivers** - The expenses charged in this category include tuition, non-resident fees, rooms, and meal plans

provided to Residence Life staff (Hall Directors, Grad Assistants, and Resident Advisors) as part of their compensation. Although the number of Hall Directors and Grad Assistants is the same as the previous year, the FY 2014 budget includes a 2.0% increase in tuition and fees, 2.38% increase in room rates, and 2.0% increase in meal plans.

**(11) Inter-Fund Transfers** - This line is comprised of the transfers from Residence Life to Campus Operations for Custodial and Maintenance services and technology support from ITS.

#### **Fixed Expenses**

**(12) General Service Charge** - Phase 2 of 4 of the new general service charge allocation model.

**(13) Insurance/Other** - Revised allocation model for FY 2014.

**BOWLING GREEN STATE UNIVERSITY**  
**Residence Halls**  
**Proposed Semester Room Rates - Fiscal Year 2014**

Room Type	FY 2011 Room Rates	FY 2012 Room Rates	FY 2013 Room Rates	PROPOSED FY 2014		
				TOTAL Proposed Room Rates	TOTAL \$ Change from FY 2013	TOTAL % Change from FY 2013
<b>RATE INCREASES:</b>						
Tier 1 Standard Double Room	\$2,280	\$2,335	\$2,520	\$2,580	\$60	2.38%
Tier 1 Standard Single Room	\$3,050	\$2,840	\$3,030	\$3,100	\$70	2.31%
Tier 1 Super Single Room	n/a	\$3,000	\$3,195	\$3,270	\$75	2.35%
Tier 2 Conklin North/Greek Units Double Room	\$2,370	\$2,500	\$2,685	\$2,750	\$65	2.42%
Tier 2 Conklin North/Greek Units Single Room	\$3,130	\$3,000	\$3,195	\$3,270	\$75	2.35%
Tier 2 Conklin N/Greek Units Super Single Room	n/a	\$3,165	\$3,365	\$3,445	\$80	2.38%
Tier 3 Double Room	\$2,600	\$2,665	\$2,855	\$2,925	\$70	2.45%
Tier 3 Single Room	\$3,050	\$3,125	\$3,345	\$3,425	\$80	2.39%
Tier 3 Super Single Room	\$3,400	\$3,300	\$3,515	\$3,600	\$85	2.42%
Tier 4 Double Room	n/a	\$2,800	\$3,020	\$3,095	\$75	2.48%
Tier 4 Single Room	n/a	\$3,300	\$3,535	\$3,620	\$85	2.40%
Tier 4 Super Single Room	n/a	\$3,485	\$3,720	\$3,800	\$80	2.15%

Tier 1: Harshman, Kohl, Kreischer, McDonald

**FY 2014 Average Room Rate Increase: 2.37%**

Tier 2: Conklin North, Greek Units

**Proposed Standard Double Increase: 2.38%**

Tier 3: Offenhauer, Founders

Tier 4: Centennial, Falcon Heights



**BOWLING GREEN STATE UNIVERSITY**  
**OFFICE OF RESIDENCE LIFE**  
**FY 2014 BUDGET PROCESS**  
**FUNDS: 200x0; DEPARTMENT: 700000**  
**PROJECTED 2013-2014 ROOM REVENUE**

**Standard Double Rate Increase: 2.38%**  
**Average Overall Increase: 2.37%**

**Budgeted at 6,200 and 5,765 Occupants**

Room Type	FY 2013 Room Rate	PROPOSED			RESIDENCE HALLS			
		*Amt Change in Rate	Percent Change in Rate	FY 2014 Room Rate	0	6,200	5,765	11,965
					0 Summer 2013	4,909 Fall 2013	4,474 Spring 2014	9,383 Fiscal Year Total
Tier 1 Standard Double Room	\$2,520	\$60	2.38%	\$2,580		2,838	2,562	5,400
FY 2012-2013 Budgeted Income						\$7,371,699	\$6,686,840	\$14,058,539
FY 2013-2014 Budgeted Income					\$0	\$7,322,990	\$6,609,140	\$13,932,130
Tier 1 Standard Single Room	\$3,030	\$70	2.31%	\$3,100		13	12	24
FY 2012-2013 Budgeted Income						\$42,918	\$39,914	\$82,831
FY 2013-2014 Budgeted Income						\$38,774	\$36,060	\$74,834
Tier 1 Std Double Rm as Single	\$ 3,195	\$75	2.35%	\$ 3,270				0
FY 2012-2013 Budgeted Income						\$0	\$0	\$0
FY 2013-2014 Budgeted Income						\$0	\$0	\$0
Tier 2 Conklin North Double Room	\$ 2,685	\$65	2.42%	\$ 2,750		218	203	422
FY 2012-2013 Budgeted Income						\$551,490	\$512,885	\$1,064,375
FY 2013-2014 Budgeted Income						\$600,611	\$558,570	\$1,159,181
Tier 2 Conklin North Single Room	\$3,195	\$75	2.35%	\$3,270		1	1	2
FY 2012-2013 Budgeted Income						\$0	\$0	\$0
FY 2013-2014 Budgeted Income						\$3,146	\$2,926	\$6,072
Tier 2 Conklin N Double Rm as Single	\$ 3,365	\$80	2.38%	\$ 3,445				0
FY 2012-2013 Budgeted Income						\$0	\$0	\$0
FY 2013-2014 Budgeted Income						\$0	\$0	\$0
Tier 2 Greek Units Double Room	\$2,685	\$65	2.42%	\$2,750		414	414	827
FY 2012-2013 Budgeted Income						\$1,083,016	\$1,083,016	\$2,166,031
FY 2013-2014 Budgeted Income						\$1,137,725	\$1,137,725	\$2,275,450
Tier 2 Greek Units Single Room	\$3,195	\$75	2.35%	\$3,270		51	51	102
FY 2012-2013 Budgeted Income						\$139,563	\$139,563	\$279,125
FY 2013-2014 Budgeted Income						\$166,748	\$166,748	\$333,495
Tier 3 Double Room	\$2,855	\$70	2.45%	\$2,925		1,107	984	2,091
FY 2012-2013 Budgeted Income						\$2,935,597	\$2,644,456	\$5,580,053
FY 2013-2014 Budgeted Income						\$3,239,197	\$2,877,903	\$6,117,100
Tier 3 Single Room	\$3,345	\$80	2.39%	\$3,425		255	237	492
FY 2012-2013 Budgeted Income						\$789,643	\$734,368	\$1,524,010
FY 2013-2014 Budgeted Income						\$873,258	\$812,130	\$1,685,388
Tier 3 Double Room as Single	\$3,515	\$85	2.42%	\$3,600		12	11	22
FY 2012-2013 Budgeted Income						\$176,409	\$164,060	\$340,469
FY 2013-2014 Budgeted Income						\$41,564	\$38,655	\$80,219
Totals & Average Rate Increase	\$ 33,585	\$ 800	2.38%		0	4,909	4,474	9,383
FY 2012-2013 Budgeted Income					\$0	\$13,090,333	\$12,005,101	\$25,095,434
FY 2013-2014 Budgeted Income					\$0	\$13,424,013	\$12,239,857	\$25,663,870
					Budgeted 2012-13 Room Revenue \$25,095,434			
					<b>Proposed 2013-14 Room Revenue \$25,663,870</b>			
					<b>Increase/(Decrease) \$568,436</b>			

**BOWLING GREEN STATE UNIVERSITY**  
**OFFICE OF RESIDENCE LIFE**  
**FY 2014 BUDGET PROCESS**  
**FUNDS: 200x0; DEPARTMENT: 700000**  
**PROJECTED 2013-2014 ROOM REVENUE**

**Standard Double Rate Increase: 2.38%**  
**Average Overall Increase: 2.37%**

**Falcon Centennial Properties**

Room Type	FY 2013 Room Rate	PROPOSED		FY 2014 Room Rate	0	1,291	1,291	2,582
		*Amt Change in Rate	Percent Change in Rate		Summer 2013	Fall 2013	Spring 2014	Fiscal Year Total
Tier 4 Double Room	\$3,020	\$75	2.48%	\$3,095	40	674	674	1,388
FY 2012-2013 Budgeted Income					\$240,090	\$2,204,600	\$2,144,200	\$4,588,890
FY 2013-2014 Budgeted Income					\$55,600	\$2,086,030	\$2,086,030	\$4,227,660
Tier 4 Single Room	\$3,535	\$85	2.40%	\$3,620	5	574	574	1,153
FY 2012-2013 Budgeted Income					\$0	\$1,993,740	\$1,972,530	\$3,966,270
FY 2013-2014 Budgeted Income					\$11,000	\$2,077,880	\$2,077,880	\$4,166,760
<b>NON-REVENUE GENERATING BEDS (RA ROOMS)</b>								
Tier 4 Double Room as Single	\$3,720	\$80	2.15%	\$3,800		0	0	0
FY 2012-2013 Budgeted Income						\$0	\$0	\$0
FY 2013-2014 Budgeted Income								
<b>Totals</b>	<b>\$ 10,275</b>	<b>\$ 240</b>	<b>2.34%</b>		<b>45</b>	<b>1,248</b>	<b>1,248</b>	<b>2,541</b>
FY 2012-2013 Budgeted Income					\$240,090	\$4,198,340	\$4,116,730	\$8,555,160
FY 2013-2014 Budgeted Income					\$65,980	\$4,056,525	\$4,056,525	\$8,179,030
	\$ 41,015	\$ 2,845	6.94%					

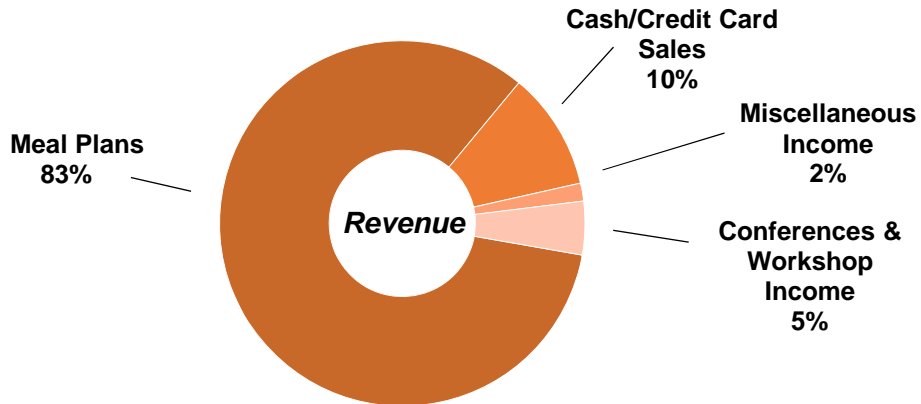
Budgeted 2012-13 Room Revenue	\$8,555,160
<b>Proposed 2013-14 Room Revenue</b>	<b>\$8,179,030</b>
<b>Increase/(Decrease)</b>	<b>(\$376,130)</b>

**COMBINED TOTAL REVENUE BASED ON FY 2014 PROPOSED RATES**

Budgeted 2012-13 Room Revenue	\$33,650,594
<b>Proposed 2013-14 Room Revenue</b>	<b>\$33,842,900</b>
<b>Increase/(Decrease)</b>	<b>\$192,306</b>

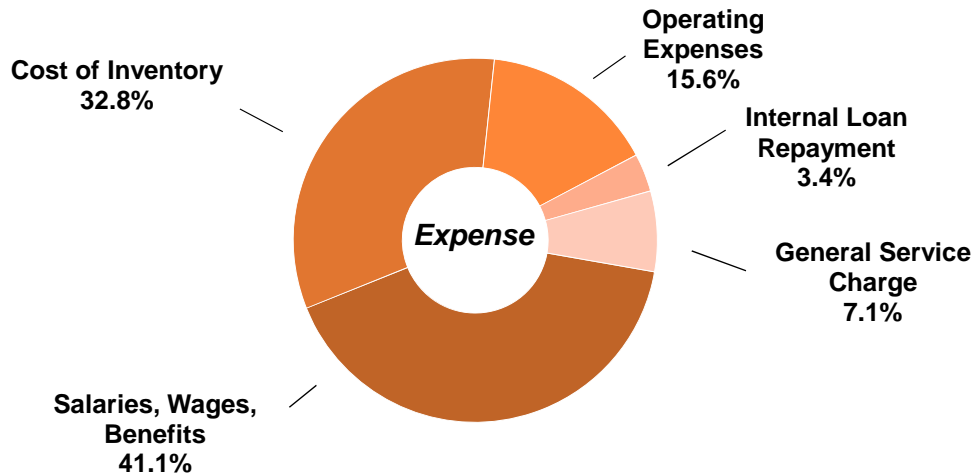
**BGSU Dining Halls Budget  
FY 2014**

**Total Revenue \$25,628,074**



Revenue Source	Budget	Percentage
Meal Plans	\$21,330,508	83.2%
Cash/Credit Card Sales	\$2,674,792	10.4%
Miscellaneous Income	\$408,544	1.6%
Conferences & Workshop Income	\$1,214,230	4.7%
<b>Total</b>	<b>\$25,628,074</b>	<b>100.0%</b>

**Total Expense \$25,242,798**



Expense	Budget	Percentage
Salaries, Wages, Benefits	\$10,382,899	41.1%
Cost of Inventory	\$8,273,931	32.8%
Operating Expenses	\$3,929,168	15.6%
Internal Loan Repayment	\$856,800	3.4%
General Service Charge	\$1,800,000	7.1%
<b>Total</b>	<b>\$25,242,798</b>	<b>100.0%</b>

**FY 2014 DINING SERVICES BUDGET**  
(Includes Dining Halls and Union Dining)  
(Fund: 20100, 43000, 76050 / Dept: 711000)

	<b>FY 2013 RESTATED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Meal Plans	\$ 19,740,804	\$ 21,330,508	\$ 1,589,704	8.1%	[1]
Cash / Credit Card Sales	2,853,660	2,674,792	(178,868)	-6.3%	[2]
Conferences & Workshop Income	1,464,410	1,214,230	(250,180)	-17.1%	[3]
Miscellaneous Income	695,323	408,544	(286,779)	-41.2%	[4]
<b>TOTAL REVENUE</b>	<b>\$ 24,754,197</b>	<b>\$ 25,628,074</b>	<b>\$ 873,877</b>	<b>3.5%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
BGSU Salaries & Wages					
Contract Salaries	\$680,502	\$728,419	\$ 47,917	7.0%	[5]
Classified Salaries	1,879,513	1,660,325	(219,188)	-11.7%	[6]
Wage / Compensation Pool	38,400	23,889	(14,511)	-37.8%	[7]
Chartwells Salaries & Wages	4,534,504	5,286,105	751,601	16.6%	
Sub-total Salaries & Wages	\$ 7,132,919	\$ 7,698,738	\$ 565,819	7.9%	
Employee Benefits	\$2,589,976	\$2,684,161	\$ 94,185	3.6%	[8]
Sub-total Salaries, Wages & Benefits	\$ 9,722,895	\$ 10,382,899	\$ 660,004	6.8%	
Purchase for Resale	\$8,291,903	\$8,273,931	\$ (17,972)	-0.2%	
Operating Expenses					
Supplies	\$796,339	\$872,163	\$ 75,824	9.5%	[9]
Travel	49,997	49,429	(568)	-1.1%	
Information / Communication	384,811	346,823	(37,988)	-9.9%	[10]
Maintenance & Repairs	258,435	237,494	(20,941)	-8.1%	[11]
Utilities	651,786	576,188	(75,598)	-11.6%	[12]
Equipment	336,000	460,000	124,000	36.9%	[13]
Other (Royalties / Nat'l Merit)	1,548,131	1,387,071	(161,060)	-10.4%	[14]
Sub-total Operating Expenses	\$ 4,025,498	\$ 3,929,168	\$ (96,330)	-2.4%	
Fixed Expenses					
Internal Loan Repayment	\$ 856,800	\$ 856,800	\$ -	0.0%	[15]
Sub-total Fixed Expenses	\$ 856,800	\$ 856,800	\$ -	0.0%	
<b>TOTAL REIMBURSABLE EXPENSE</b>	<b>\$ 22,897,096</b>	<b>\$ 23,442,798</b>	<b>\$ 545,702</b>	<b>2.4%</b>	
Fixed Expenses					
General Service Charge	\$ 1,750,000	\$ 1,800,000	\$ 50,000	2.9%	
Sub-total Fixed Expenses	\$ 1,750,000	\$ 1,800,000	\$ 50,000	2.9%	
<b>TOTAL EXPENSE</b>	<b>\$ 24,647,096</b>	<b>\$ 25,242,798</b>	<b>\$ 595,702</b>	<b>2.4%</b>	
Revenue Over/(Under) Expense	\$ 107,101	\$ 385,276	\$ 278,175	259.7%	

\* see budget notes on the following pages

**BOWLING GREEN STATE UNIVERSITY  
DINING SERVICES  
FY 2014 BUDGET PROCESS**

**Total Dining Budget - FY 2013 Restated compared to FY 2014 Proposed**

**Revenue**

- [1] **Meal Plans** - Revenue assumes 1.8% decrease in residence meal plans and a 2.0% price increase. Voluntary meal plans increased based on historical trends.
- [2] **Cash/Credit Card Sales** - Includes 2.0% price increase.
- [3] **Conference & Workshop Income** - Based on current bookings.
- [4] **Miscellaneous Income** - Anticipated reduction in Falcon Dollar forfeiture.

**Personnel**

- [5] **Contract Salaries** - Implementation of bonus incentive.
- [6] **Classified Salaries** - Reduction due to attrition. Replacements are hired as Chartwells employees.
- [7] **Wage/Compensation Pool** - Wage Compensation Pool of 1.0%.
- [8] **Employee Benefits** - Per FY 2014 Auxiliary Budget Guidelines.

**Operating**

- [9] **Supplies** - Price increases and higher cleaning supplies usage.
- [10] **Information / Communication** - Decrease in the purchase of merchandising materials (produced-in-house) and a decrease in the number of telephone land lines in use.
- [11] **Maintenance & Repairs** - Less reliance on Campus Operations due to the hiring of a Chartwells maintenance man.
- [12] **Utilities** - Based on FY 2013 actual expense.
- [13] **Equipment** - Proposed budget includes new Micros operating system (\$300,000), Catering replacements (\$70,000), desktop PC's (\$20,000), and smallware replacement (\$70,000).
- [14] **Other (Royalties / Nat'l Merit)** - BG1 Card previously 2.0% of Micros sales now capped at \$250,000.
- [15] **Internal Loan Repayment** - Chartwell's Investment per contract.

**BOWLING GREEN STATE UNIVERSITY**  
**University Dining Services**  
**Proposed Meal Plan Rates - Fiscal Year 2014**

<b>MEAL PLANS</b>	<b>FY 2011 Semester Plan Rates</b>	<b>FY 2012 Semester Plan Rates</b>	<b>\$ Increase</b>	<b>% Increase</b>	<b>FY 2013 Semester Plan Rates</b>	<b>\$ Increase</b>	<b>% Increase</b>	<b>Proposed FY 2014 Semester Plan Rates</b>	<b>\$ Increase</b>	<b>% Increase</b>
International	\$ 725	\$ 743	\$ 18	2.5%	\$ 743	\$ -	0.0%	\$ 758	\$ 15	2.0%
Bronze	\$ 1,475	\$ 1,512	\$ 37	2.5%	\$ 1,512	\$ -	0.0%	\$ 1,542	\$ 30	2.0%
Silver	\$ 1,755	\$ 1,799	\$ 44	2.5%	\$ 1,799	\$ -	0.0%	\$ 1,835	\$ 36	2.0%
Gold	\$ 1,905	\$ 1,953	\$ 48	2.5%	\$ 1,953	\$ -	0.0%	\$ 1,992	\$ 39	2.0%
Bronze Scholarship	\$ 1,475	\$ 1,512	\$ 37	2.5%	\$ 1,512	\$ -	0.0%	\$ 1,542	\$ 30	2.0%

**Average Proposed Meal Plan Increase**

**2.5%**

**0.0%**

**2.0%**

\$ 7,335

\$ 7,519

\$ 7,519

PROJECTED REVENUE FY 2014									
2.0% Increase	Projected Fall 2013			Projected Spring 2014			Total 2013/2014		
PLAN	Plan Count	Rate	Total	Plan Count	Rate	Total	Plan Count	Rate	Total
Commuter	676	\$ 293	\$ 197,775	69	\$ 293	\$ 20,199	745	\$ 293	\$ 217,974
International	2	\$ 758	\$ 1,516	2	\$ 758	\$ 1,516	4	\$ 758	\$ 3,031
Bronze	3,166	\$ 1,542	\$ 4,882,682	3,862	\$ 1,542	\$ 5,957,281	7,028	\$ 1,542	\$ 10,839,963
Silver	2,298	\$ 1,835	\$ 4,216,564	1,609	\$ 1,835	\$ 2,951,595	3,906	\$ 1,835	\$ 7,168,159
Gold	755	\$ 1,992	\$ 1,504,320	529	\$ 1,992	\$ 1,053,415	1,284	\$ 1,992	\$ 2,557,735
Bronze Scholarship	65	\$ 1,542	\$ 99,963	64	\$ 1,542	\$ 98,709	129	\$ 1,542	\$ 198,672
<b>TOTAL</b>	<b>6,961</b>		<b>\$ 10,902,820</b>	<b>6,135</b>		<b>\$ 10,082,714</b>	<b>13,096</b>		<b>\$ 20,985,534</b>

Assuming 1.8% Residence Meal Plan decrease using enrollment projections on budget guidelines

PROJECTED REVENUE FY 2013									
NO INCREASE	Fall 2012			Spring 2013			Total 2012/2013		
PLAN	Plan Count	Rate	Total	Plan Count	Rate	Total	Plan Count	Rate	Total
International	17	\$ 743	\$ 12,631	18	\$ 743	\$ 13,374	35	\$ 743	\$ 26,005
Bronze	3,445	\$ 1,512	\$ 5,208,840	3,831	\$ 1,512	\$ 5,792,472	7,276	\$ 1,512	\$ 11,001,312
Silver	2,064	\$ 1,799	\$ 3,713,136	1,424	\$ 1,799	\$ 2,561,776	3,488	\$ 1,799	\$ 6,274,912
Gold	816	\$ 1,953	\$ 1,593,648	583	\$ 1,953	\$ 1,138,599	1,399	\$ 1,953	\$ 2,732,247
Bronze Scholarship	53	\$ 1,512	\$ 80,136	55	\$ 1,512	\$ 83,160	108	\$ 1,512	\$ 163,296
<b>Total</b>	<b>6,395</b>		<b>\$ 10,608,391</b>	<b>5,911</b>		<b>\$ 9,589,381</b>	<b>12,306</b>		<b>\$ 20,197,772</b>

Assuming flat enrollment and no price increase

PROJECTED REVENUE FY 2012									
2.5% INCREASE	Fall 2011			Spring 2012			Total 2011/2012		
PLAN	Plan Count	Rate	Total	Plan Count	Rate	Total	Plan Count	Rate	Total
BG on-the-Go	-	\$ 287	\$ -	-	\$ 287	\$ -	-	\$ 287	\$ -
International	17	\$ 743	\$ 12,631	18	\$ 743	\$ 13,374	35	\$ 743	\$ 26,005
Bronze	3,445	\$ 1,512	\$ 5,208,840	3,831	\$ 1,512	\$ 5,792,472	7,276	\$ 1,512	\$ 11,001,312
Silver	2,064	\$ 1,799	\$ 3,713,136	1,424	\$ 1,799	\$ 2,561,776	3,488	\$ 1,799	\$ 6,274,912
Gold	816	\$ 1,953	\$ 1,593,648	583	\$ 1,953	\$ 1,138,599	1,399	\$ 1,953	\$ 2,732,247
National Merit	-	\$ 1,676	\$ -	-	\$ 1,676	\$ -	-	\$ 1,676	\$ -
Athlete	-	\$ 2,158	\$ -	-	\$ 2,158	\$ -	-	\$ 2,158	\$ -
Scholarship	-	\$ 103	\$ -	-	\$ 103	\$ -	-	\$ 103	\$ -
Bronze Scholarship	53	\$ 1,512	\$ 80,136	55	\$ 1,512	\$ 83,160	108	\$ 1,512	\$ 163,296
Football Athlete	-	\$ 2,916	\$ -	-	\$ 2,916	\$ -	-	\$ 2,916	\$ -
<b>Total</b>	<b>6,395</b>		<b>\$ 10,608,391</b>	<b>5,911</b>		<b>\$ 9,589,381</b>	<b>12,306</b>		<b>\$ 20,197,772</b>

Assumed a 400-bed increase over prior year

HISTORICAL REVENUE FY 2011									
	Fall 2010			Spring 2011			Total 2010/2011		
PLAN	Plan Count	Rate	Total	Plan Count	Rate	Total	Plan Count	Rate	Total
BG on-the-Go	174	\$ 280	\$ 48,720	40	\$ 280	\$ 11,200	214	\$ 280	\$ 59,920
International	29	\$ 725	\$ 21,025	13	\$ 725	\$ 9,425	42	\$ 725	\$ 30,450
Bronze	3,964	\$ 1,475	\$ 5,846,900	4,035	\$ 1,475	\$ 5,951,625	7,999	\$ 1,475	\$ 11,798,525
Silver	1,332	\$ 1,755	\$ 2,337,660	932	\$ 1,755	\$ 1,635,660	2,264	\$ 1,755	\$ 3,973,320
Gold	501	\$ 1,905	\$ 954,405	351	\$ 1,905	\$ 668,655	852	\$ 1,905	\$ 1,623,060
National Merit	-	\$ 1,635	\$ -	-	\$ 1,635	\$ -	-	\$ 1,635	\$ -
Athlete	76	\$ 2,105	\$ 159,980	79	\$ 2,105	\$ 166,295	155	\$ 2,105	\$ 326,275
Scholarship	102	\$ 100	\$ 10,200	53	\$ 100	\$ 5,300	155	\$ 100	\$ 15,500
Bronze Scholarship	53	\$ 1,475	\$ 78,175	56	\$ 1,475	\$ 82,600	109	\$ 1,475	\$ 160,775
Football Athlete	80	\$ 2,845	\$ 227,600	57	\$ 2,845	\$ 162,165	137	\$ 2,845	\$ 389,765
<b>Total</b>	<b>6,311</b>		<b>\$ 9,684,665</b>	<b>5,616</b>		<b>\$ 8,692,925</b>	<b>11,927</b>		<b>\$ 18,377,590</b>

**PROPOSED FY 2014  
MISCELLANEOUS AUXILIARY BUDGETS**

**Proposed to Board of Trustees**

Prepared by the Office of Finance and Administration

June 21, 2013



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## **MISCELLANEOUS AUXILIARY BUDGETS**

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Bowling Green Campus.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective accumulated fund balances. An attempt has been made to hold rates charged to other internal units as low as possible.

## **DESCRIPTION OF AUXILIARY ENTERPRISES**

### **BG1 Card**

A centralized operation for handling both revenue transactions and non-revenue access transactions for such items as University Dining Services meal plans, a debit account to be used on campus in the Bookstore, vending machines, laundry machines, etc., and with off-campus participating merchants, by faculty, staff and students.

### **Farm Leases**

Approximately 250 acres of farm land farmed on a lease basis.

### **Parking & Traffic / Union Parking - Bowling Green Campus**

Operates and maintains Bowling Green Campus parking areas, the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area, to and from the Visitor Information Center, and to off-campus areas north and south of Wooster Street). The Shuttle Service budget is in the General Fee Budget section.

### **University Bookstore**

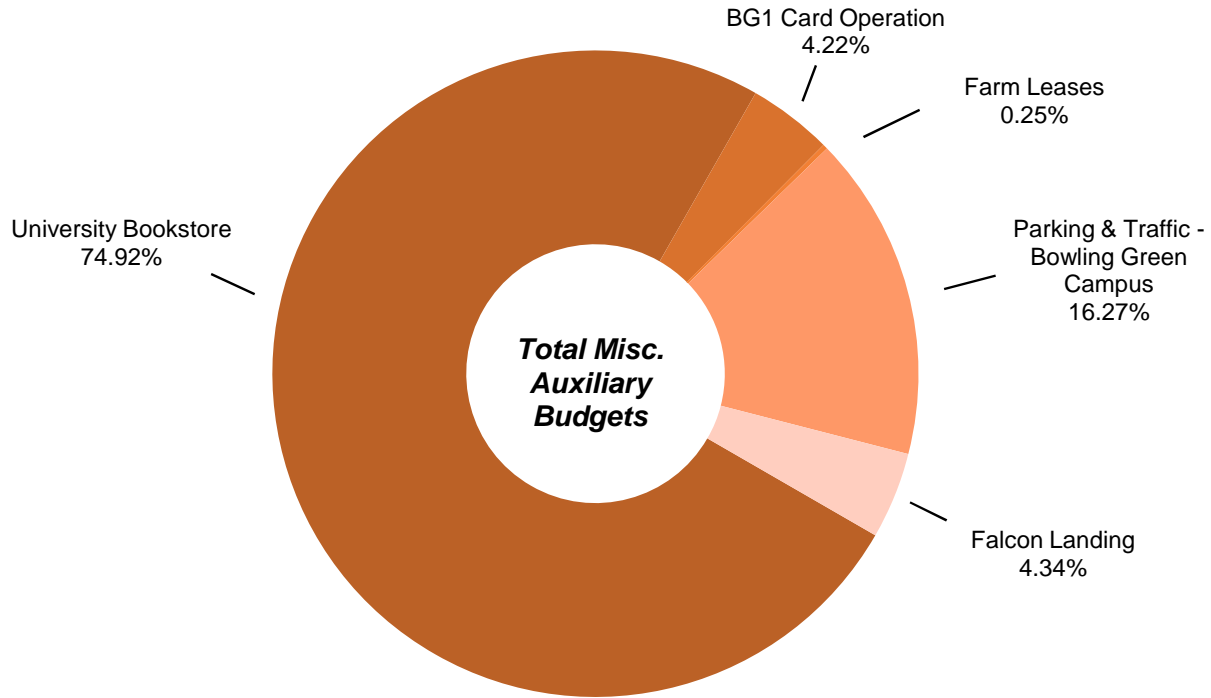
The University Bookstore provides a full-range of books, supplies, BGSU clothing and notions and is located in the Bowen-Thompson Student Union.

### **Falcon Landing**

Rental property owned and operated by BGSU beginning in FY 2012.

# BGSU Miscellaneous Auxiliary Budgets FY 2014

**Grand Total \$12,198,447**



Miscellaneous Auxiliary Budgets	Budget	% of Total
University Bookstore	\$9,138,450	74.92%
Parking & Traffic - Bowling Green Campus	\$1,985,000	16.27%
BG1 Card Operation	\$515,130	4.22%
Farm Leases	\$30,907	0.25%
Falcon Landing	\$528,960	4.34%
<b>Total</b>	<b>\$12,198,447</b>	<b>100.00%</b>

**SUMMARY OF FY 2014 RECOMMENDATIONS  
FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE**

	<u>FY 2013 APPROVED BUDGET</u>	<u>FY 2014 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
BG1 Card	\$628,800	\$515,130	(\$113,670)	-18.08%
Farm Leases	\$30,907	\$30,907	\$0	0.00%
Parking & Traffic - Bowling Green Campus	\$2,000,000	\$1,985,000	(\$15,000)	-0.75%
University Bookstore	\$9,350,798	\$9,138,450	(\$212,348)	-2.27%
Falcon Landing	\$649,580	\$528,960	(\$120,620)	-18.57%
<b>TOTALS</b>	<u>\$12,660,085</u>	<u>\$12,198,447</u>	<u>(\$461,638)</u>	<u>-3.65%</u>

**BG1 CARD OPERATION  
BUDGET FOR FY 2014  
(Fund: 21500, 76550 / DEPT: 723000)**

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
ID Production Fees	\$ 185,000	\$ 185,000	\$ 0	0.00%	
Administrative Services	410,000	296,330	(113,670)	-27.72%	[1]
Other Revenue	33,800	33,800	0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 628,800</b>	<b>\$ 515,130</b>	<b>\$ (113,670)</b>	<b>-18.08%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 79,541	\$ 81,132	\$ 1,591	2.00%	
Classified Salaries	61,048	0	(61,048)	-100.00%	[2]
Student / Temporary	23,000	23,000	0	0.00%	
Wage / Compensation Pool	1,406	811	(595)	-42.32%	[2&3]
Sub-total Salaries & Wages	\$ 164,995	\$ 104,943	\$ (60,052)	-36.40%	
Employee Benefits	\$ 51,033	\$ 28,971	\$ (22,062)	-43.23%	[2, 4]
Sub-total Salaries, Wages and Benefits	\$ 216,028	\$ 133,914	\$ (82,114)	-38.01%	
Operating Expenses					
Supplies	\$ 25,000	\$ 25,000	\$ 0	0.00%	
Travel	4,000	4,000	0	0.00%	
Information and Communication	12,000	12,000	0	0.00%	
Repairs and Maintenance	128,500	214,577	86,077	66.99%	[5]
Equipment	29,000	29,000	0	0.00%	
Facility Charge	5,000	5,000	0	100.00%	
Sub-total Operating Expenses	\$ 203,500	\$ 289,577	\$ 86,077	42.30%	
Fixed Expenses					
Renewals / Replacements	\$ 50,000	\$ 30,000	\$ (20,000)	-40.00%	[6]
General Service Charge	27,000	31,639	4,639	17.18%	
Sub-total Fixed Expenses	77,000	61,639	(15,361)	-19.95%	
<b>TOTAL EXPENSE</b>	<b>\$ 496,528</b>	<b>\$ 485,130</b>	<b>\$ (11,398)</b>	<b>-2.30%</b>	
Revenue Over/(Under) Expense	\$ 132,272	\$ 30,000	\$ (102,272)	-77.32%	

**Notes:**

- [1] Represents a modification to fees assessed to auxiliary units.
- [2] IT position reorganized under Information Technology Services (ITS).
- [3] Wage Compensation Pool of 1.0%.
- [4] Per FY 2014 Auxiliary Budget Guidelines.
- [5] Increase due to charge from ITS for tech support. Assumes same fee structure for Micros & Blackboard as FY 2013.
- [6] Smaller contribution needed due to equipment upgrades in FY 2013.

**FARM LEASES**  
**BUDGET FOR FY 2014**  
(Fund: 21300 / DEPT: 724000)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Sales	\$ 30,907	\$ 30,907	\$ 0	0.00%	
<b>TOTAL REVENUE</b>	<b>\$ 30,907</b>	<b>\$ 30,907</b>	<b>\$ 0</b>	<b>0.00%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 0	\$ 0	\$ 0	0.00%	
Sub-total Salaries & Wages	\$ 0	\$ 0	\$ 0	0.00%	
Employee Benefits					
Sub-total Salaries, Wages and Benefits	\$ 0	\$ 0	\$ 0	0.00%	
Operating Expenses					
Repairs and Maintenance	\$ 18,288	\$ 18,288	\$ 0	0.00%	
Sub-total Operating Expenses	\$ 18,288	\$ 18,288	\$ 0	0.00%	
Fixed Expenses					
General Service Charge	\$ 5,000	\$ 5,000	\$ 0	0.00%	[1]
Sub-total Fixed Expenses	\$ 5,000	\$ 5,000	\$ 0	0.00%	
<b>TOTAL EXPENSE</b>	<b>\$ 23,288</b>	<b>\$ 23,288</b>	<b>\$ 0</b>	<b>0.00%</b>	
Revenue Over/(Under) Expense	<u>\$ 7,619</u>	<u>\$ 7,619</u>	<u>\$ 0</u>	<u>0.00%</u>	

**Notes:**

[1] Based on 6.5% of prior year expenses.

**PARKING & TRAFFIC  
BUDGET FOR FY 2014**  
(Includes Bowen-Thompson Student Union Parking)  
(Fund: 21100, 76500 / DEPT: 726000)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Sales (Registration Fees/Meters)	\$ 1,350,000	\$ 1,420,000	\$ 70,000	5.19%	[1]
Other Revenue (Fines, etc.)	650,000	565,000	(85,000)	-13.08%	[1]
<b>TOTAL REVENUE</b>	<b>\$ 2,000,000</b>	<b>\$ 1,985,000</b>	<b>\$ (15,000)</b>	<b>-0.75%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 86,775	\$ 142,600	\$ 55,825	64.33%	[2]
Classified Salaries	241,783	246,222	4,439	1.84%	
Student / Temporary	62,500	0	(62,500)	-100.00%	[3]
Wage / Compensation Pool	4,380	4,156	(224)	-5.10%	[4]
Sub-total Salaries & Wages	\$ 395,437	\$ 392,978	\$ (2,459)	-0.62%	
Employee Benefits	\$ 114,585	\$ 125,645	\$ 11,060	9.65%	[2, 5]
Sub-total Salaries, Wages and Benefits	\$ 510,022	\$ 518,623	\$ 8,601	1.69%	
Operating Expenses					
Supplies	\$ 41,000	\$ 43,000	\$ 2,000	4.88%	[1]
Travel	5,000	5,000	0	0.00%	
Information and Communication	39,000	23,525	(15,475)	-39.68%	[1]
Repairs and Maintenance	112,680	45,000	(67,680)	-60.06%	[1]
Equipment	25,000	30,000	5,000	20.00%	[1]
Utilities	104,493	104,493	0	0.00%	
Other Expenses	62,297	75,423	13,126	21.07%	[3]
Sub-total Operating Expenses	\$ 389,470	\$ 326,441	\$ (63,029)	-16.18%	
Fixed Expenses					
Renewals / Replacements	\$ 660,000	\$ 640,000	\$ (20,000)	-3.03%	
General Service Charge	39,355	39,355	0	0.00%	
Debt Service	384,374	448,382	64,008	16.65%	[5]
Insurance	8,335	4,577	(3,758)	-45.00%	[6]
Sub-total Fixed Expenses	\$ 1,092,064	\$ 1,132,314	\$ 40,250	3.69%	
<b>TOTAL EXPENSE</b>	<b>\$ 1,991,556</b>	<b>\$ 1,977,378</b>	<b>\$ (14,178)</b>	<b>-0.71%</b>	
Revenue Over/(Under) Expense	\$ 8,444	\$ 7,622	\$ (822)	-9.73%	

**Notes:**

- [1] Projection is based on the trend of the previous 3 fiscal years.
- [2] Assistant Parking Manager hired in February 2013.
- [3] Bowen-Thompson gated lot has been changed to Pay and Display units.
- [4] Wage Compensation Pool of 1.0%.
- [5] Per FY 2014 Auxiliary Budget Guidelines.
- [6] Revised allocation model for FY 2014.

**UNIVERSITY BOOKSTORE**  
(Includes Firelands Bookstore, Stroh Center Shop)  
**BUDGET FOR FY 2014**  
(Fund: 20300, 76150, / DEPT: 721000, 722000, 722500)

	FY 2013 APPROVED BUDGET	FY 2014 PROPOSED BUDGET	\$ INC.	% INC.	BUDGET NOTE
<b>REVENUE:</b>					
Sales	\$ 9,108,398	\$ 8,958,450	\$ (149,948)	-1.65%	[1]
Other Revenue	242,400	180,000	(62,400)	-25.74%	[2]
<b>TOTAL REVENUE</b>	<b>\$ 9,350,798</b>	<b>\$ 9,138,450</b>	<b>\$ (212,348)</b>	<b>-2.27%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 252,173	\$ 276,029	\$ 23,856	9.46%	[3]
Classified Salaries	273,052	278,924	5,872	2.15%	[3]
Student / Temporary	339,880	339,880	0	0.00%	
Wage / Compensation Pool	7,048	7,273	225	3.19%	
Sub-total Salaries & Wages	\$ 872,153	\$ 902,106	\$ 29,953	3.43%	
Employee Benefits	\$ 198,887	\$ 198,535	\$ (352)	-0.18%	[4]
Sub-total Salaries, Wages and Benefits	\$ 1,071,040	\$ 1,100,641	\$ 29,601	2.76%	
Cost of Sales	\$ 6,595,392	\$ 6,497,641	\$ (97,751)	-1.48%	
Operating Expenses					
Supplies	\$ 49,500	\$ 49,500	\$ 0	0.00%	
Travel	20,500	20,500	0	0.00%	
Information and Communication	136,900	136,900	0	0.00%	
Repairs and Maintenance	7,600	7,600	0	0.00%	
Equipment	6,600	6,600	0	0.00%	
Scholarship Program	80,000	80,000	0	0.00%	
Facility Charge	524,300	448,300	(76,000)	-14.50%	[5]
Other Expenses	229,250	215,250	(14,000)	-6.11%	
Sub-total Operating Expenses	\$ 1,054,650	\$ 964,650	\$ (90,000)	-8.53%	
Fixed Expenses					
General Service Charge	\$ 266,200	\$ 266,200	\$ 0	0.00%	
Insurance	4,691	3,034	(1,657)	-35.32%	[6]
Sub-total Fixed Expenses	\$ 270,891	\$ 269,234	\$ (1,657)	-0.61%	
<b>TOTAL EXPENSE</b>	<b>\$ 8,991,973</b>	<b>\$ 8,832,166</b>	<b>\$ (159,807)</b>	<b>-1.78%</b>	
Revenue Over/(Under) Expense	\$ 358,825	\$ 306,284	\$ (52,541)	-14.64%	

**Notes:**

- [1] Sales projected down 3.0% due to shift in textbook revenue to on-line affiliate.  
[2] Reduction in wholesale buyback commission, due to increase in rental sales.  
[3] Market adjustments, no additional FTEs added.  
[4] Per FY 2014 Auxiliary Budget Guidelines.  
[5] Rent reduction to BTSU for FY 2014 due to change in allocation method.  
[6] Revised allocation model for FY 2014.



**FALCON LANDING**  
**BUDGET FOR FY 2014**  
(Fund: 24000 / DEPT: 725500)

	<b>FY 2013 APPROVED BUDGET</b>	<b>FY 2014 PROJECTED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>	<b>BUDGET NOTE</b>
<b>REVENUE:</b>					
Rental Income	\$ 644,480	\$ 528,960	\$ (115,520)	-17.92%	[1]
Other Revenue	5,100	0	\$ (5,100)	-100.00%	
<b>TOTAL REVENUE</b>	<b>\$ 649,580</b>	<b>\$ 528,960</b>	<b>\$ (120,620)</b>	<b>-18.57%</b>	
<b>EXPENSE:</b>					
Salaries and Wages					
Contract Salaries	\$ 9,455	\$ 9,180	\$ (275)	-2.91%	
Classified Salaries	\$ 55,620	\$ 31,950	(23,670)	-42.56%	[2]
Sub-total Salaries & Wages	\$ 65,076	\$ 41,130	\$ (23,946)	-36.80%	
Employee Benefits	\$ 15,321	\$ 9,102	\$ (6,219)	-40.59%	[3]
Sub-total Salaries, Wages and Benefits	\$ 80,397	\$ 50,232	\$ (30,165)	-37.52%	
Operating Expenses					
Rental Expense	\$ 18,540	\$ 18,000	\$ (540)	-2.91%	
Utilities	107,647	120,500	12,853	11.94%	[2]
Cleaning	19,158	10,000	(9,158)	-47.80%	[2]
Common Areas	8,240	2,500	(5,740)	-69.66%	
Repairs & Maintenance	14,420	12,000	(2,420)	-16.78%	[4]
Landscape & Snow Removal	7,210	7,000	(210)	-2.91%	
Administrative & Office Expense	58,195	56,500	(1,695)	-2.91%	
Property Insurance	41,715	5,000	(36,715)	-88.01%	[5]
Sub-total Operating Expenses	\$ 275,125	\$ 231,500	\$ (43,625)	-15.86%	
<b>TOTAL EXPENSE</b>	<b>\$ 355,522</b>	<b>\$ 281,732</b>	<b>\$ (73,790)</b>	<b>-20.76%</b>	
Revenue Over/(Under) Expense	\$ 294,058	\$ 247,228	\$ (46,830)	-15.93%	[6]

**Notes:**

- [1] See next page for Revenue Analysis.
- [2] Based on FY 2013 actuals.
- [3] Per FY 2014 Auxiliary Budget Guidelines.
- [4] Assumes no major system issues.
- [5] Estimate: assume coverage under BGSU's general policy.
- [6] In addition to the planned funding for Renewals and Replacements (R & R), any surplus generated for the year will be directed to Renewals and Replacements to fund future maintenance and capital repair projects.

**FALCON LANDING REVENUE ANALYSIS FY 2014**  
**Assumptions / Input**

**Gross Potential Rent Budget**

UNIT TYPE	# OF UNITS	# of BEDS	MONTHLY RENT PER BED	LEASE TERM	GROSS POTENTIAL RENT
10 Month Unit	38	72	\$ 590.00	10	\$ 424,800.00
12 Month Unit	10	20	\$ 550.00	12	\$ 132,000.00
<b>Totals</b>	<b>48</b>	<b>92</b>			<b>\$ 556,800.00</b>

**Other Assumptions**

	FY 2014 Year 3	FY 2015 Year 4	FY 2016 & After Year 5
Vacancy	5%	5%	5%
Expense Growth	0%	3%	3%
Annual Tenant Rent Escalation	0%	3%	3%
Annual Utilities Income Escalation	0%	0%	0%
Total Estimated Rental Income	<b>\$528,960</b>	<b>\$544,829</b>	<b>\$560,698</b>