



Approved 2002-03

EDUCATIONAL BUDGETS

MAIN CAMPUS AND FIRELANDS CAMPUS

Approved by the Board of Trustees

June 19, 2002

Prepared by
Office of Finance & Administration





Bowling Green State University

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June 4, 2002

MEMORANDUM

TO: Members of the Board of Trustees

FROM: Sidney A. Ribeau
President

SUBJ: ***2002-03 EDUCATIONAL BUDGET***

I strongly endorse and submit for your consideration the enclosed 2002-03 Educational Budget recommendations. The budget planning process, which began early in the Fall Semester, was recently completed when the University Budget Committee (UBC) and the Faculty Senate Budget Committee (FSBC) finalized their joint budget recommendations for 2002-03. The budget committees, as well as the other participants in the budget planning process, are to be commended again for an excellent job under challenging circumstances.

State Budget. As you know this has been a very difficult year for public higher education in Ohio with the state suffering from severe budget problems with little relief in sight as we begin 2002-03. Last fall, state funding for BGSU for 2001-02 was cut 6% or approximately \$5 million. It is a virtual certainty that the 6% cut will be repeated for 2002-03 with a significant possibility that additional cuts for FY 2003 may be forthcoming within the next month or two. And these planned and potential reductions simply reflect the imbalance between state revenue and expenses; they don't address the state's need to provide a major increase in funds for K-12 education in response to the Supreme Court decision in the DeRolph case. The fact that the state is using upwards of \$1 billion in one-time (tobacco settlement and "rainy day") funds to help solve the current FY 2002 and FY 2003 budget crisis also raises real concerns about the health of the state budget for the upcoming FY 2004/2005 biennium.

One important policy change implemented in last year's state budget was the elimination of caps on increases in tuition (instructional and general fees) for Ohio undergraduates. This change restored, at least for the time being, the key role played by Boards of Trustees in determining appropriate fee levels for each of Ohio's public colleges and universities and provided institutions with the flexibility to raise student fees to partially compensate for cuts in state support for FY2002 and FY2003. Many of our sister Ohio universities enacted mid-year tuition increases for the winter, spring or summer terms in reaction to the reductions in state funding for higher education. As you recall, BGSU raised tuition \$80 (2.9%) for the Spring 2002 semester, although this increase was solely dedicated to providing funding for the renovated and expanded Bowen-Thompson Student Union. The 6.5% tuition increase effective Summer 2002 that the Board passed in February included 4.9% to help alleviate the shortfall in state support with the remaining 1.6% tuition increase dedicated to capital project support for the Technology Infrastructure Project.

As noted above, there is still a significant possibility that we could receive additional reductions in our state funding for FY 2003. Needless to say, should there be any changes prior to the June Board meeting that require modification of the enclosed budget materials, we will provide you with an appropriately revised set of income and expense recommendations for your consideration.

Revenue. We are projecting that Educational Budget revenue for 2002-03 will equal \$206,308,000 (see Exhibit I, pg. 9) including an adjustment of \$2,985,000 for folding Telecommunications Services in with Information Technology Services in the Educational Budget. State support for 2002-2003 (\$77.1 million) is projected to be \$5.2 million less than the level in the initially approved FY 2002 budget (\$82.3 million)! Student fee income, on the other hand, is projected to be \$16.5 million greater than the level in the approved FY 2002 budget reflecting fee increases for summer and fall 2002 as well as the fact that 2001-02 enrollment was modestly higher than initially projected.

Chris Dalton and I have shared with you on several recent occasions the need for us to consider a two-tier undergraduate instructional fee schedule effective Fall 2002. This approach, being taken by about half of Ohio’s public universities, shifts a somewhat greater fee burden to incoming undergraduate students who presumably have more flexibility to make alternative college choices than students already enrolled. For continuing undergraduates, we are proposing that tuition increase 6.0% from the current (Summer 2002) level to \$3,243 per semester. For incoming freshmen and transfer students we are recommending an additional charge of \$120 per semester (\$10/credit hour), an extra 3.9% raising the tuition increase for incoming undergraduates to 9.9% from the current (Summer 2002) level to \$3,363 per semester. The higher instructional fee for incoming undergraduate students is projected to generate somewhat over \$1 million in additional FY 2003 revenue. The recommended increase in graduate student tuition from the current level is 6.1% to \$4,225 per semester.

Highest Priority – Compensation. The budget committees’ and my highest priority for 2002-03 continues to be enhancing the competitiveness of BGSU faculty and staff compensation. I am, therefore, pleased that even in these very challenging times the salary recommendation includes both a “normal” salary pool of 3.0% and additional funding for the fourth year of our long-term compensation plan. The 3.0% pool will be effective with the beginning of the 2002-03 fiscal/academic year for continuing faculty and staff (excluding bargaining unit members) and will be distributed in accord with Board policies (merit for faculty and administrative staff and across-the-board for classified staff). An additional 3% pool will provide funds for a “supermerit” increase for faculty (0.6% for faculty whose performance meets or exceeds expectations and 2.4% for faculty whose performance exceeds expectations). A merit pool of 1.0% is earmarked for administrative and classified staff. In addition funds are provided for market/equity adjustments for faculty and administrative staff and reclassifications for classified staff. The total recommended increases (\$7,494,000) related to compensation are summarized below.

3.0% Salary Increase	\$ 2,590,000
4th Installment of Long-Term Compensation Plan	\$ 1,862,000
Pool for Promotions, Market Adjustments, Reclassifications	\$ 288,000
Increase in Faculty Summer Instruction Salaries	\$ 178,000
Increase in Graduate Assistant Stipends	\$ 471,000
Increase in Health Care Benefit Costs	\$ 994,000
Benefit Cost Adjustments (Salary Increases & Other Changes)	\$ 1,111,000
Total Recommended Increases in Compensation	\$ 7,494,000

Operating Budget Recommendations. The budget committees were extremely limited this year with respect to recommended increases in operating budgets for 2002-03. Overall, the highest priority operating budget needs were felt to be: (a) increasing financial aid; (b) providing additional class sections; (c) enhancing technology; (d) funding unavoidable increases and (e) enhancing start-up funds for faculty. The increases in these areas recommended by the budget committees, which total \$6,945,000, are summarized by category below followed by brief comments on each area. Even funding this relatively limited list of operating budget increases, along with the compensation increases noted above, required making \$3,000,000 in permanent budget reductions across the institution.

Increased Funding for Financial Aid	\$ 3,877,000
Funding for Additional Class Sections	\$ 750,000
Increased Funding for Technology	\$ 1,533,000
Funding for Unavoidable Increases in Cost	\$ 685,000
Start-Up Funds for Faculty	\$ 100,000
Total Recommended Increases in Operating Budgets	\$ 6,945,000
Total Recommended Compensation & Operating Budget Increases	\$14,439,000
Permanent Budget Reductions	(\$3,000,000)
Adjustment for Reallocation of Telecommunications to E&G	\$ 2,503,000
Total Increase: Approved FY 2002 to Recommended FY 2003	\$13,942,000

Financial Aid. The \$3,877,000 for financial aid provides the additional funding necessary to maintain our current level of support (given the recommended fee increases) for undergraduate scholarships, graduate student fee waivers, and employee and dependent fee waivers. In addition to covering the fee-related costs, \$500,000 of this allocation is earmarked to enhance our recruiting efforts for undergraduate students, particularly in the area of merit-based scholarships. Many of our fixed dollar scholarships have not been increased for several years and were losing their viability. We believe this enhanced scholarship plan will enable us to be competitive in this area.

Additional Sections & Technology. The \$750,000 for additional class sections is designed to meet the instructional demand resulting from increased enrollment in FY2002. A portion (\$183,000) of the increase in funding for technology will raise the total annual Educational Budget funding of this critically important initiative by 4% to \$4,766,000. In addition, this is the third and final year we are phasing in the costs to the Educational Budget of the technology infrastructure project. The increase in funding for this project for 2002-03, provided by 1.8% of the instructional fee increase effective Summer 2002, is \$1,350,000 bringing the current annual total funding to \$3,310,000. We must remain committed to enhancing our technology base since it is vital to the preparation of our students if they are to prosper and become leaders in the 21st century. As I have mentioned in the past, we will continue to devote more of our resources to not only maintaining current operations in this area but enhancing them as well.

Unavoidable Cost Increases. The \$685,000 in unavoidable cost increases includes \$534,500 for purchased utilities and \$150,500 for increased payments to MCOT resulting from additional revenue generated by nursing and physical therapy students.

Start-Up Funds for Faculty. The recommended start-up funds for faculty are essential to continue our efforts to enhance recruitment of high quality faculty. Significant commitments of start-up costs are required with the appointment of new faculty members with strong research interests in areas that require sophisticated research equipment. Last year we earmarked a pool of \$300,000 for such equipment needs. The additional allocation this year brings the total to \$400,000. This is still a very minimal amount and one that we will need to find ways to increase in the future.

Budget Reductions. At the beginning of 2001-02, I requested that all vice presidents make permanent cuts in their personnel budgets, and, to a lesser extent, operating budgets, to generate a pool of \$3.0 million that could be used to enhance compensation and/or offset potential state budget cuts. These cuts were identified and held in a central pool in FY2002. The decrease of \$3.0 million reflects the impact of making these reductions permanent.

Telecommunications. The increase of \$2,503,000 for Telecommunications reflects the reallocation of this budget from the auxiliary budget area to the educational budget. In the past, expenses between ITS and Telecommunications have been allocated in a somewhat arbitrary fashion since it is difficult to split expenses for these closely aligned activities and the associated staffing costs. The increase in expenses is offset by the inclusion of departmental sales generated by this operation in educational budget revenue.

Proposed Fees: Increase from Current Level. As noted above, we are recommending increases in tuition of 6.0% for continuing undergraduates, 6.1% for graduate students and 9.9% for incoming undergraduates from current (summer 2002) levels. The specific recommended fee levels are noted below:

<u>Semester Fees</u>	<u>Current</u>	<u>02-03</u>	<u>\$ Incr.</u>	<u>%</u>
<i><u>Continuing Undergraduate Students:</u></i>				
Undergraduate Instructional	\$2,512	\$2,679	\$ 167	6.6%
Nonresident Fee	\$3,126	\$3,314	\$ 188	6.0%
General Fee	\$ 548	\$ 564	\$ 16	2.9%
<i><u>Incoming Undergraduate Students:</u></i>				
Undergraduate Instructional	\$2,512	\$2,799	\$ 287	11.4%
<i><u>Graduate Students:</u></i>				
Graduate Instructional	\$3,433	\$3,661	\$ 228	6.6%
Nonresident Fee	\$3,126	\$3,314	\$ 188	6.0%
General Fee	\$ 548	\$ 564	\$ 16	2.9%

Combined Semester Fees

<i><u>Continuing Undergraduate Students:</u></i>				
Ohio Undergraduate Tuition	\$3,060	\$3,243	\$ 183	6.0%
Nonresident Undergraduate Tuition	\$6,186	\$6,557	\$ 371	6.0%
<i><u>Incoming Undergraduate Students:</u></i>				
Ohio Undergraduate Tuition	\$3,060	\$3,363	\$ 303	9.9%
Nonresident Undergraduate Tuition	\$6,186	\$6,677	\$ 491	7.9%
<i><u>Graduate Students:</u></i>				
Ohio Graduate Tuition	\$3,981	\$4,225	\$ 244	6.1%
Nonresident Graduate Tuition	\$7,107	\$7,539	\$ 432	6.1%

The overall increase in annual costs listed below for 2002-03 from current levels for a continuing undergraduate Ohio resident living on-campus and opting for the minimum meal plan would be \$678 or 6.0%. The equivalent overall increase in annual costs from current levels for an incoming undergraduate would be \$918 or 8.1%, reflecting the modestly higher instructional fee (\$120/semester) for incoming undergraduates.

<u>Annual Fees (with Room/Board)</u>	<u>Current</u>	<u>02-03</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$ 5,024	\$ 5,358	\$ 334	6.6%
General Fee	\$ 1,096	\$ 1,128	\$ 32	2.9%
Room (Standard Double)	\$ 3,112	\$ 3,320	\$ 208	6.7%
Residence Hall Technology Fee	\$ 176	\$ 184	\$ 8	4.5%
Board (Minimum Meal Plan)	\$ 1,902	\$ 1,998	\$ 96	5.0%
On-Campus Ohio Undergraduate (<i>cont.</i>)	\$11,310	\$11,988	\$ 678	6.0%
On-Campus Ohio Undergraduate (<i>new</i>)	\$11,310	\$12,228	\$ 918	8.1%

Proposed Fees: Increase from 2001-02. Since the budgets compare FY 2002 with FY 2003 revenue and expenses, I thought that it would be instructive to provide also a comparison of fees paid by an undergraduate enrolled for the 2001-02 academic year with the recommended fees for the 2002-03 academic year. Looking from that perspective, a continuing BGSU undergraduate will experience an overall 14.4% increase in tuition (15.0% increase in instructional fee, 11.9% increase in general fee) from 2001-02 to 2002-03.

The higher FY 2003 fees include capital project funding for technology infrastructure and a full year of the general fee support to the Student Union that together account for 3.0% of the 14.4% increase in tuition from 2001-02. The additional \$240 per year for incoming undergraduates results in an overall 18.7% increase in tuition for new freshmen and transfer students (20.1% increase in instructional fee, 11.9% increase in general fee) compared to the tuition paid by an undergraduate enrolled for the 2001-02 academic year.

<u>Semester Fees</u>	<u>01-02</u>	<u>02-03</u>	<u>\$ Incr.</u>	<u>%</u>
<u>Continuing Undergraduate Students:</u>				
Undergraduate Instructional	\$2,330	\$2,679	\$ 349	15.0%
Nonresident Fee	\$3,126	\$3,314	\$ 188	6.0%
General Fee	\$ 504	\$ 564	\$ 60	11.9%
<u>Incoming Undergraduate Students:</u>				
Undergraduate Instructional	\$2,330	\$2,799	\$ 469	20.1%
<u>Graduate Students:</u>				
Graduate Instructional	\$3,184	\$3,661	\$ 477	15.0%
Nonresident Fee	\$3,126	\$3,314	\$ 188	6.0%
General Fee	\$ 504	\$ 564	\$ 60	11.9%
<u>Combined Semester Fees</u>				
<u>Continuing Undergraduate Students:</u>				
Ohio Undergraduate Tuition	\$2,834	\$3,243	\$ 409	14.4%
Nonresident Undergraduate Tuition	\$5,960	\$6,557	\$ 597	10.0%
<u>Incoming Undergraduate Students:</u>				
Ohio Undergraduate Tuition	\$2,834	\$3,363	\$ 529	18.7%
Nonresident Undergraduate Tuition	\$5,960	\$6,677	\$ 717	12.0%
<u>Graduate Students:</u>				
Ohio Graduate Tuition	\$3,688	\$4,225	\$ 537	14.6%
Nonresident Graduate Tuition	\$6,814	\$7,539	\$ 725	10.6%

The overall increase in annual costs from 2001-02 to 2002-03 listed below for a continuing undergraduate Ohio resident living on-campus and opting for the minimum meal plan would be \$1,130 or 10.4%. The increase is modestly lower than the 14.4% increase in tuition (instructional and general fees), reflecting the 6.0% increase in room and board rates (including the residence hall technology fee) recommended for 2002-03. The equivalent overall increase in annual costs from 2001-02 to 2002-03 for an incoming undergraduate would be \$1370 or 12.6%, reflecting the modestly higher instructional fee (\$240/year) for incoming freshmen and transfer students.

<u>Annual Fees (with Room/Board)</u>	<u>01-02</u>	<u>02-03</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional General Fee	\$ 4,660	\$ 5,358	\$ 698	15.0%
Room (Standard Double)	\$ 1,008	\$ 1,128	\$ 120	11.9%
Residence Hall Technology Fee	\$ 3,112	\$ 3,320	\$ 208	6.7%
Board (Minimum Meal Plan)	\$ 176	\$ 184	\$ 8	4.5%
	<u>\$ 1,902</u>	<u>\$ 1,998</u>	<u>\$ 96</u>	<u>5.0%</u>
On-Campus Ohio Undergraduate (<i>cont.</i>)	\$10,858	\$11,988	\$1,130	10.4%
On-Campus Ohio Undergraduate (<i>new</i>)	\$10,858	\$12,228	\$1,370	12.6%

Firelands. The proposed 2002-03 budget for Firelands College is \$8,481,000, an increase of \$656,000 or 8.4% from the revised 2001-02 Firelands budget. Firelands experienced an increase in their enrollment this past year and their budget for next year is built assuming a 5% enrollment increase over this year. The tuition proposed for Firelands is 7.9% above the current (Summer 2002) Firelands tuition level. Effective Fall 2002 for a full-time Firelands student, the recommended instructional fee is \$1,724 (an increase of \$126 or 7.9%) and the recommended general fee is \$81 (an increase of \$6 or 8.0%). If we compare 2001-02 fees to proposed 2002-03 fees, full-time Firelands students will experience an overall 13.3% increase in tuition (13.4% increase in instructional fee, 14.1% increase in general fee).

The major expense increases for the FY 2003 Firelands budget relate to the opening of the Cedar Point Center Building currently scheduled to be placed on-line in May 2003. There are 6 new positions included in the budget: one replacement faculty member, three new faculty members and two new classified staff. Also reflected in the contract salary line is \$125,000 to hire additional part-time faculty to meet increased course demand. Utilities reflect increased consumption from the opening of the new facility.

I believe that the enclosed budget materials, including Exhibits I through IX which contain summary information related to the recommended 2002-03 main campus Educational Budget and Exhibits X and XI which relate to the recommended 2002-03 Firelands College Budget, are largely self-explanatory. If you have questions concerning any aspect of the budget proposals, please call Chris Dalton or Linda Hamilton. They can both be reached through the Finance and Administration office number, which is (419) 372-8262.

SUMMARY OF EXHIBITS

Exhibits I through XI contain summary information on the recommended 2002-03 Educational Budget. Explanations and comments on each exhibit follow:

Exhibit I -- Main Campus Income Analysis (p. 9)

Column 1 is a summary of budgeted 2001-02 income. Projected 2001-02 revenue is listed in column 2 and proposed 2002-03 income is given in column 3. Dollar and percentage comparisons of column 3 with column 2 and explanatory comments are listed to the right of each entry.

Exhibit II -- Main Campus Expense Summary (p. 10-11)

Summary of proposed expense budgets including mandated expenses; priorities recommended by the President, Faculty Senate Budget Committee, and University Budget Committee; and other identified expense needs for 2002-03.

Exhibit III -- Summary of Recommended Changes in 2002-03 Educational Budget (p. 12)

Detailed listing of mandated and other operating and personnel increases and salary pool recommendations provided.

Exhibit IV -- Expected Salary Increases at IUC Universities – 2002-03 (p. 13)

This report is based upon a preliminary salary increase survey compiled by IUC in January 2002 and a subsequent IUC Provosts meeting on April 25, 2002.

Exhibit V – 2001-02 Salary Average at IUC Universities -- Faculty (p. 14-15)

This report includes comparisons of our relative rankings for 2001-02 and percentage increases in salary of continuing full-time faculty for the past three years: 1999-2000, 2000-01 and 2001-02. It is based upon annual data tabulated by Ohio State University and includes the eleven major Ohio public universities.

Exhibit VI -- Representative Council Reports on Salary Recommendations (pp. 16-21).

The Faculty Senate, Administrative Staff Council and Classified Staff Council issued their summary reports to their representative councils which endorsed the reports and recommended them for consideration in the budget process.

Exhibit VII -- Main Campus Income Analysis (p. 22).

Summary of projected revenue totals for 2001-02 through 2003-04. Explanatory comments are listed to the right of each entry.

Exhibit VIII – 2001-02 Undergraduate/Graduate Fees at IUC Universities (p. 23)

At fee levels approved for 2001-02, Bowling Green has the following rankings among the IUC universities in Ohio:

	<u>2001-02</u>
Undergraduate Instructional Fee	3 of 13
General Fee	7 of 13
Undergraduate Instructional Fee Plus General Fee	3 of 13
Graduate Instructional Fee	2 of 12
Nonresident Surcharge	5 of 13

Exhibit IX -- Annual Fees for Full-Time Students - Main Campus (p. 24)

This exhibit shows the annual fees for BGSU full-time students for the past 15 years and the fees recommended for 2002-03.

Exhibit X -- Firelands Revenue and Expenditure Budget Summary (p. 25-27)

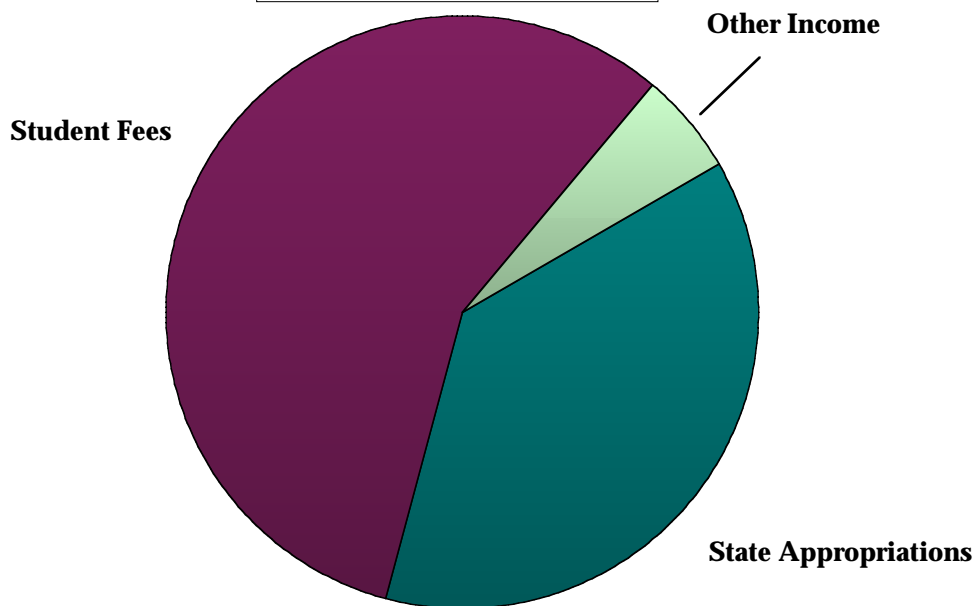
The projected 2001-02 and proposed 2002-03 revenue and expenditure budgets for Firelands College are as shown. Salary increment pools for faculty and staff are consistent with Main Campus recommendations.

Exhibit XI -- Annual Fees for Full-Time Students - Regional Campuses (p. 28)

This exhibit shows the annual fees for all regional campuses for 2001-02 and Firelands' fee position relative to the other regional campuses.

BGSU Educational Income Budget Main Campus 2002-03

Grand Total \$206,308,283

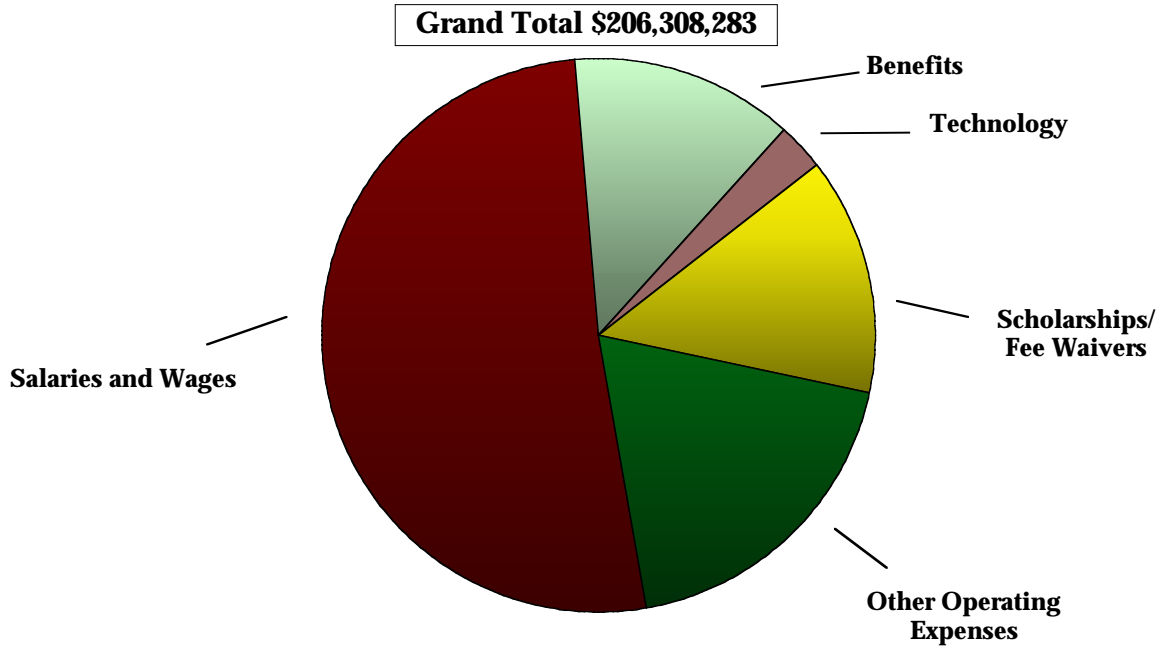


State Appropriations	\$77,136,254	37.39%
Student Fees	\$117,954,500	57.17%
Other Income	\$11,217,529	5.44%

Presented to the Board of Trustees June 19, 2002

Office of Finance & Administration 5/02

BGSU Educational Expense Budget Main Campus 2002-03



Salaries and Wages	\$105,736,807	51.25%
Benefits	\$27,075,839	13.13%
Technology	\$6,115,903	2.96%
Scholarships/Fee Waivers	\$28,163,400	13.65%
Other Operating Expenses	\$39,216,334	19.01%

Presented to the Board of Trustees June 19, 2002

Office of Finance & Administration 5/02

EDUCATIONAL BUDGET INCOME PROJECTIONS: 2002-2003 WITH 15% INSTRUCTIONAL FEE INCREASE

ASSUMING ADDITIONAL CHARGE FOR INCOMING STUDENTS OF \$240 PER YEAR (\$10 PER CREDIT HOUR)

	2001-2002 Approved Income 23-Jun-01	2001-2002 Projected Income 31-Dec-01	2002-2003 Projected Income 31-Dec-01	\$ Increase from FY 02 Proj to FY 03 Proj	% Increase from FY 02 Proj to FY 03 Proj	COMMENTS
State Appropriation	\$82,288,117	\$77,002,448	\$77,136,254	\$133,806	0.2%	Reflects 6% Reduction for FY 02 & 03
Student Instructional Fees	\$85,618,880	\$86,300,000	\$99,245,000	\$12,945,000	15.0%	
Fees from Addn'l Undergrads				\$0	0.0%	0 Additional Undergrads
Incoming Undergrad Addn'l Fee			\$1,032,000	\$1,032,000	1.2%	\$240 Additional Fee for Incoming Undergrads
Non-Resident Fee	\$12,338,241	\$12,500,000	\$13,250,000	\$750,000	6.0%	
Fees from Addn'l Nonres Stds				\$0	0.0%	0 Additional Non-Resident Stds
Misc./Off-Campus Fees	\$3,513,653	\$3,850,000	\$4,427,500	\$577,500	15.0%	
Total Student Fees	\$101,470,774	\$102,650,000	\$117,954,500	\$15,304,500	14.9%	
GSC - Auxiliaries	\$5,383,680	\$5,383,680	\$5,009,344	(\$374,336)	-7.0%	2% Increase plus Telecom Adjustment
GSC - Grants	\$96,168	\$96,168	\$96,168	\$0	0.0%	
Interest Income	\$1,200,000	\$1,200,000	\$1,200,000	\$0	0.0%	
Department Sales	\$917,000	\$917,000	\$917,000	\$0	0.0%	
Telecom Revenue			\$2,985,017	\$2,985,017		Telecom Moved to Educ Budget (with ITS)
Application Fees	\$485,000	\$485,000	\$485,000	\$0	0.0%	
Miscellaneous Income	\$525,000	\$525,000	\$525,000	\$0	0.0%	
Total Other Income	\$8,606,848	\$8,606,848	\$11,217,529	\$2,610,681	30.3%	
Total Operating Revenue	\$192,365,739	\$188,259,296	\$206,308,283	\$18,048,987	9.4%	

OFA: JCD 5/5/02 (Ed budg inc proj 02-03 e)

BGSU EDUCATIONAL BUDGET 2002-2003: 3% Salary/0% Operating/15% Fee Increases (w/Telecom Adjustment)

Assumes Instructional Fee Increase for 2002-2003 AY =	15.00%
Assumes Base Pool for Salary Increases for 2002-2003 =	3.00%

PERSONNEL EXPENSES	2001-2002 Estimated 11/01	2002-2003 Projected	\$ Change for 02-03	% Change for 02-03	COMMENTS
Faculty	\$49,944,246	\$52,940,901	\$2,996,655	6.00%	6.0% Salary Increase (Merit)
Fac Summer Instruction	\$4,760,281	\$4,938,792	\$178,511	3.75%	Impact 01-02 AY Increase (3.75% Basic Pool)
Faculty from ERIP Return		\$1,423,240	\$1,423,240		Funds Returning from ERIP Load
Admin Staff	\$16,389,880	\$17,045,475	\$655,595	4.00%	4.00% Salary Increase
Class Staff	\$19,983,838	\$20,783,192	\$799,354	4.00%	4.00% Salary Increase (Across-the-Board)
Promotions	\$0	\$288,000	\$288,000		Promotions, Market/Equity Adjustments, Reclassifications
Total Fac/Staff	\$91,078,245	\$97,419,599	\$6,341,354	6.96%	
GA Stipends	\$7,846,423	\$8,317,208	\$470,785	6.00%	6.0% Stipend Increase - Competitive Pressures
Total Graduate	\$7,846,423	\$8,317,208	\$470,785	6.00%	
Retirement	\$14,447,323	\$15,453,223	\$1,005,900	6.96%	Increases with Salary
STRS ERIP	\$2,482,076	\$1,058,836	-\$1,423,240	-57.34%	Released Funds Shift to Faculty Personnel
Health Insurance	\$7,955,620	\$8,950,073	\$994,453	12.50%	12.5% Increase Projected
Other Benefits	\$1,508,666	\$1,613,707	\$105,041	6.96%	Increases with Salary
Total Benefits	\$26,393,685	\$27,075,839	\$682,154	2.58%	
Total Personnel	\$125,318,353	\$132,812,646	\$7,494,293	5.98%	

OPERATING EXPENSES	2001-2002 Estimated 11/01	2002-2003 Projected	\$ Change for 02-03	% Change for 02-03	COMMENTS
Utilities	\$6,286,173	\$6,820,498	\$534,325	8.50%	Higher Utility Consumption
Scholarships/Fee Waivers	\$24,286,279	\$28,163,400	\$3,877,121	15.96%	
Scholarships	\$6,309,808	\$7,887,241	\$1,577,433	25.00%	Fee Increase Plus \$500,000
Graduate Fee Waivers	\$15,826,104	\$17,803,236	\$1,977,132	12.49%	15% Instructional Fees; 6% Nonresident Surcharge
Employee/Dependents	\$1,427,932	\$1,642,122	\$214,190	15.00%	Fee Increase
Off-Campus Waivers	\$722,435	\$830,800	\$108,365	15.00%	Fee Increase
MCOT Payments	\$2,006,597	\$2,157,092	\$150,495	7.50%	Assumes 7.5% Increase
Lib Acquisitions	\$2,668,094	\$2,668,094	\$0	0.00%	
Funds for Technology	\$4,582,599	\$4,765,903	\$183,304	4.00%	
General/Misc. Operating	\$23,917,644	\$23,917,644	\$0	0.00%	
Total Operating	\$63,747,386	\$68,492,630	\$4,745,244	7.44%	
Start-Up Funding for New Faculty	\$300,000	\$400,000	\$100,000	33.33%	Need Minimum \$400,000 per year
Additional Sections Cost	\$0	\$750,000	\$750,000		Reflects Higher Than Projected 2001-02 Enrollment
Telecom Expense Adjustment		\$2,503,007	\$2,503,007		Telecommunications moved to Educ Budget
Technology Infrastructure Project	\$0	\$1,350,000	\$1,350,000		Final Step Phasing in Educ Budget Share of Local Cost
Reserve for Budget Reductions	\$3,000,000	\$0	-\$3,000,000	-100.00%	Makes FY 2002 reduction levels permanent
Total Other	\$3,300,000	\$5,003,007	\$1,703,007		
GRAND TOTAL	\$192,365,739	\$206,308,283	\$13,942,544	7.25%	
Projected Income		\$206,308,283			Assumes 15% Fee Increase; \$240 Charge of Incoming Undergrads
PROJECTED INCOME - EXPENSES		\$0			

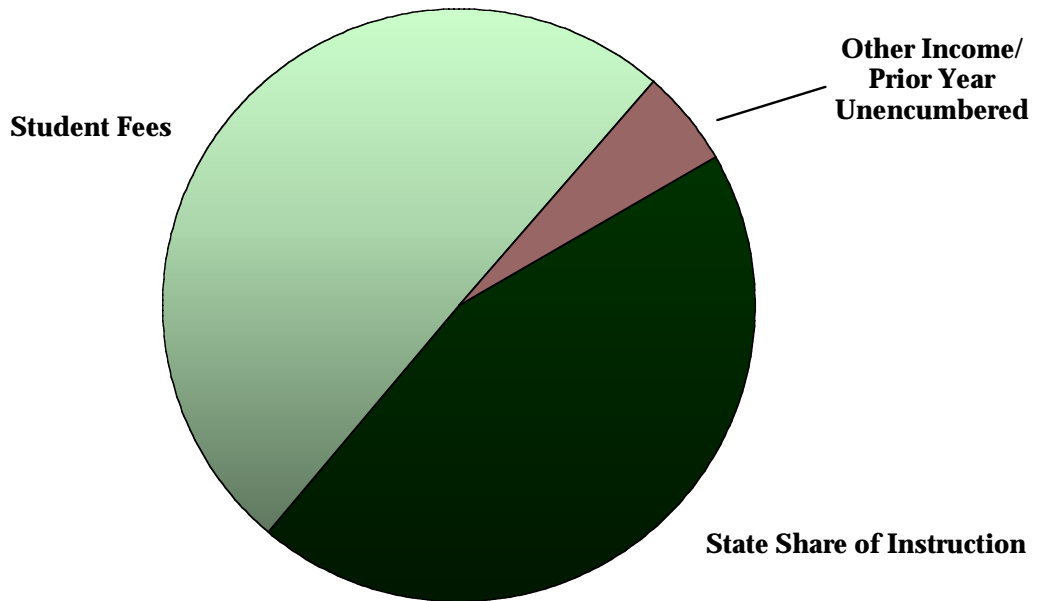
Exhibit X

**FIRELANDS COLLEGE
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
State Share of Instruction	\$3,535,961	\$3,313,800	\$3,313,800	\$0	0.00%
Access Challenge	485,203	456,091	456,091	0	0.00%
TOTAL STATE SHARE	\$4,021,164	\$3,769,891	\$3,769,891	\$0	0.00%
Instructional Fees	\$3,234,510	\$3,442,809	\$3,971,646	\$528,837	15.36%
General Fees	150,993	181,655	186,588	4,933	2.72%
Nonresident Fees	250	4,139	4,500	361	8.72%
Lab Fees	30,500	33,222	33,500	278	0.84%
Continuing Education	60,000	48,655	60,000	11,345	23.32%
TOTAL STUDENT FEES	\$3,476,253	\$3,710,480	\$4,256,234	\$545,754	14.71%
OTHER INCOME	\$257,500	\$344,599	\$300,000	(\$44,599)	-12.94%
Vending, rental, library fines					
PRIOR YEAR UNENCUMBERED BALANCE	\$33,413	\$0	\$155,085	\$155,085	
TOTAL PROJECTED REVENUE	\$7,788,330	\$7,824,970	\$8,481,210	\$656,240	8.39%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$3,209,830	\$3,252,349	\$3,542,349	\$290,000	8.92%
Classified Salaries	893,475	962,791	991,791	29,000	3.01%
Temporary	159,235	159,235	177,331	18,096	11.36%
Wage/Compensation Pool	132,491	0	192,928	192,928	
Sub-Total Salaries and Wages	\$4,395,031	\$4,374,375	\$4,904,399	\$530,024	12.12%
Staff Benefits:					
Retirement	\$659,042	\$656,156	\$735,660	\$79,504	12.12%
Other	434,024	432,177	483,797	51,620	11.94%
ERIP	36,620	36,620	30,728	(5,892)	-16.09%
Sub-Total Staff Benefits	\$1,129,686	\$1,124,953	\$1,250,185	\$125,232	11.13%
Operating					
Supplies	\$146,541	\$146,541	\$122,487	(\$24,054)	-16.41%
Travel	81,100	81,100	74,191	(6,909)	-8.52%
Information & Communication	458,542	458,542	513,472	54,930	11.98%
Maintenance and Repair	72,823	72,823	69,615	(3,208)	-4.41%
Utilities	275,000	275,000	322,415	47,415	17.24%
MCOT Transfer Payments	92,676	99,800	100,000	200	0.20%
BG Campus Transfer Payments	314,800	391,316	397,400	6,084	1.55%
Fee Waivers/Scholarships	25,000	18,500	20,250	1,750	9.46%
Post Secondary Option Program/Tech Prep Program	353,500	333,407	376,300	42,893	12.87%
Miscellaneous	119,788	119,788	71,517	(48,271)	-40.30%
Equipment	84,300	84,300	30,470	(53,830)	-63.86%
Contingency	70,417	70,417	56,034	(14,383)	-20.43%
Technology Enhancement	111,626	111,626	114,975	3,349	3.00%
Transfer to Reserve	0	4,982	0	(4,982)	
Transfer to Parking	57,500	57,500	57,500	0	0.00%
Sub-Total Operating	\$2,263,613	\$2,325,642	\$2,326,626	\$984	0.04%
TOTAL PROJECTED EXPENSES	\$7,788,330	\$7,824,970	\$8,481,210	\$656,240	8.39%

BGSU Educational Income Budget Firelands College 2002-03

Grand Total \$8,481,210

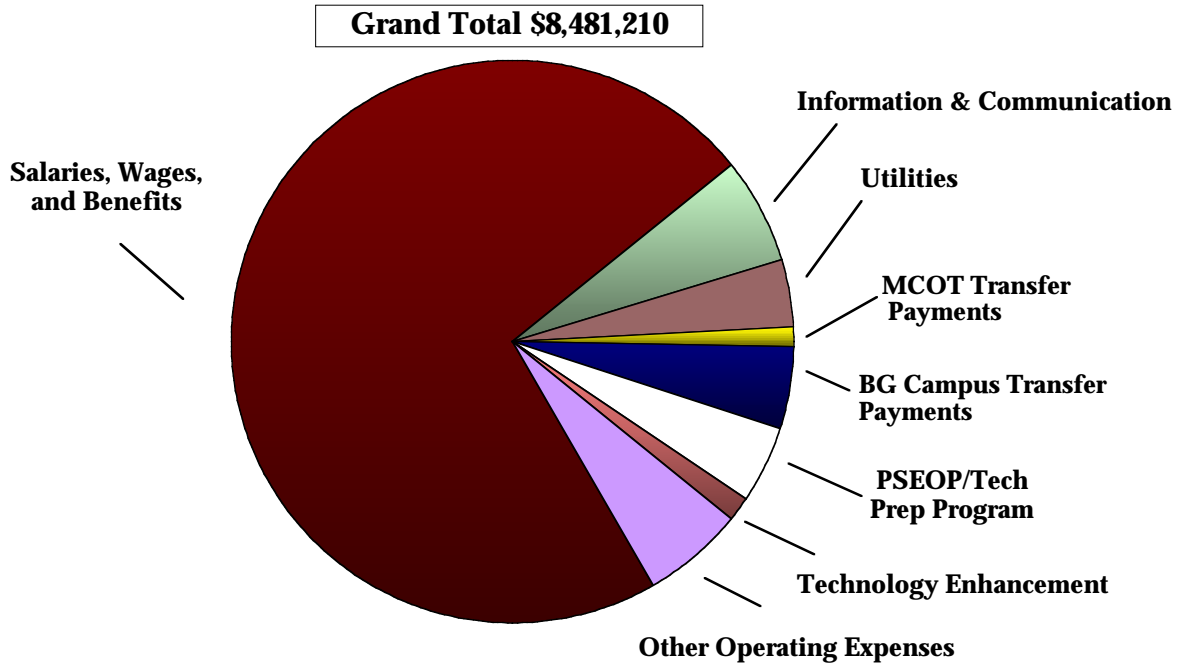


State Share of Instruction	\$3,769,891	44.45%
Student Fees	\$4,256,234	50.18%
Other Income/Prior Year Unencumbered	\$455,085	5.37%

Presented to the Board of Trustees June 19, 2002

Office of Finance & Administration 4/02

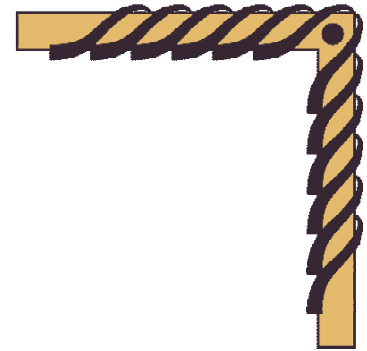
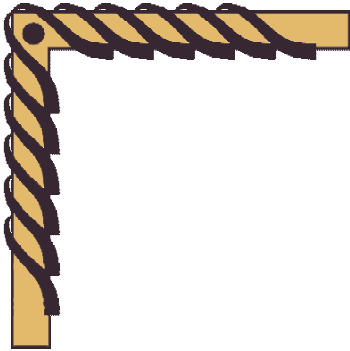
BGSU Educational Expense Budget Firelands College 2002-03



Salaries, Wages, and Benefits	\$6,154,584	72.57%
Information & Communication	\$513,472	6.05%
Utilities	\$322,415	3.80%
MCOT Transfer Payments	\$100,000	1.18%
BG Campus Transfer Payments	\$397,400	4.69%
Post Secondary Option Program/Tech Prep Program	\$376,300	4.44%
Technology Enhancement	\$114,975	1.36%
Other Operating Expenses	\$502,064	5.92%

Presented to the Board of Trustees June 19, 2002

Office of Finance & Administration 4/02



Approved 2002-03

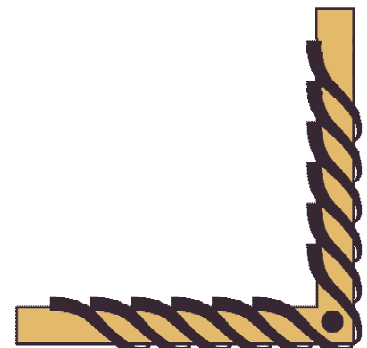
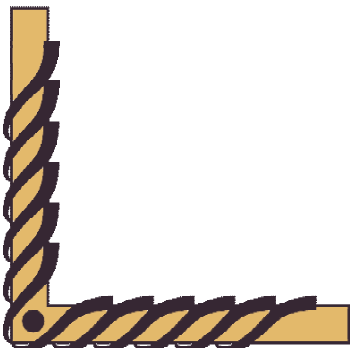
GENERAL FEE & RELATED

AUXILIARY BUDGETS

Approved by the Board of Trustees

June 19, 2002

Prepared by
Office of Finance & Administration



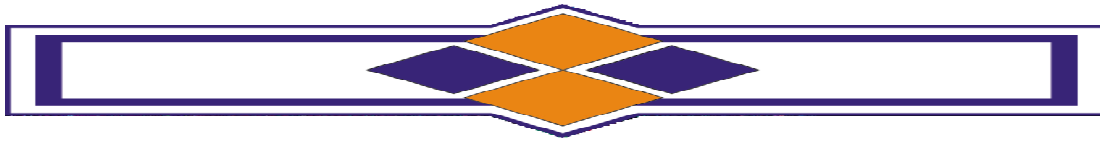


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General Fee and Related Auxiliary Budgets, Main Campus

The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78 in response to provisions of Am. Sub. H.B. 191.

General Fee levels since 1984-85 are as follows:

	<u>General Fee Per Term</u>
1984-85	179
1985-86	186
1986-87	193
1987-88	201
1988-89	220
1989-90	241
1990-91	258
1991-92	277
1992-93	275
1992-93	300, effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-2000	408
2000-01	427
2001-02	464
2001-02	544, effective Spring '02
2001-02	548, effective Summer '02

Exclusive of the field house allocation of \$25 per student per semester in 1992-93 and the Bowen-Thompson Student Union allocation of \$80 per student per semester in 2001-02, the General Fee has increased at an average rate of 5.4% per year since 1984-85.

For 2002-03 budget planning purposes, General Fee supported budgets have been divided into eight components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services and Auxiliary Programs
- C) Student Budget Committee and Student Organizations Funding Board
- D) Student Publications
- E) Golf Course
- F) Office of Student Life
- G) Student Program Enhancement Account
- H) Fund for Technology/Infrastructure

All intercollegiate sports programs including revenue sports, non-revenue sports and administrative services are included under the general heading of intercollegiate athletics in this budget presentation.

The table below summarizes the various General Fee income allocations in the above general categories for 2001-02 (approved), 2001-02 (projected), and 2002-03 (proposed) with details provided on pages 3 - 20.

A wage/compensation pool is included to provide funds for compensation increases (salary plus associated retirement benefits) for administrative staff and classified staff working in areas supported by the General Fee budgets at a rate of 3.0%. Approval of this budget does not commit the Board to a specific compensation increase.

GENERAL FEE ALLOCATIONS

	Approved Budget 2001-02	Revised Budget 2001-02	Proposed Budget 2002-03	\$ Incr.	% Incr.
A. Debt Service/ Facility Charges	\$2,258,179	\$2,258,179	\$4,894,632	\$2,636,453	116.75%
B. Student Services/ Auxiliary Programs	\$11,338,663	\$11,329,163	\$12,551,314	\$1,222,151	10.79%
C. St. Budget Committee	\$304,768	\$304,768	\$321,832	\$17,064	5.60%
St. Org. Funding Bd.	\$275,913	\$275,913	\$258,849	(\$17,064)	-6.18%
D. St. Publications	\$69,481	\$69,481	\$71,565	\$2,084	3.00%
E. Golf Course	\$0	\$9,500	\$52,920	\$43,420	457.05%
F. Office of Student Life	\$0	\$0	\$40,000	\$40,000	
G. Student Prgm. Enhance. Acct.	\$57,270	\$57,270	\$57,270	\$0	0.00%
H. Technology/Infrastructure	\$359,250	\$359,250	\$493,250	\$134,000	37.30%
TOTAL	\$14,663,524	\$14,663,524	\$18,741,632	\$4,078,108	27.81%

In order to fund the proposed budgets, a 2.9% increase in the full-time General Fee (\$16 per semester) is necessary for 2002-03. General Fee rates will increase effective Fall Semester, 2002 in accordance with the following schedule:

	<u>Full-Time Rate</u>		<u>Hourly Rate*</u>	
	<u>Current</u>	<u>2002-03</u>	<u>Current</u>	<u>2002-03</u>
Main Campus**				
Fall/Spring Terms	\$548	\$564	\$55.00	\$57.00
Summer Term 2003	\$330	\$340	\$33.00	\$34.00
Off-Campus				
Graduate	\$ 50	\$100	\$ 5.00	\$10.00
Undergraduate			\$ 3.00	\$ 6.00

* Hourly rates not to exceed full-time rates

** Excludes academic programs or assignments based beyond a 50-mile commuting distance. These programs will have a General Fee of \$215 per semester or a \$22 per semester hour rate (summer rates: \$201 or \$21/semester hour). In addition, extension programs will have modified fees for those students who do not choose access to the student recreation center or field house.

A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities: health center, ice arena, university union, stadium, student services building, student recreation center, field house and golf course. In addition, the depreciation reserve, deferred maintenance reserve, insurance, and related expenses of these facilities are also funded through the General Fee. The university health center also has rental income to offset some facility charges. The table below gives a breakdown of recommended General Fee allocations for 2002-03.

	Debt Service	Renewal/ Replacements	Insurance/ Other	Recommended General Fee Funding
University Health Center	\$0 ^a	\$31,755	\$7,189	\$18,944 ^c
Ice Arena	\$0 ^a	\$76,623	\$5,193	\$81,816
Student Union	\$2,390,069	\$350,000	\$13,125	\$2,753,194
Stadium	\$0 ^a	\$48,929	\$8,820	\$57,749
Stadium Lights	\$396,850	\$0	\$0	\$396,850
Student Services	\$0 ^a	\$38,227	\$5,880	\$44,107
Student Recreation Center	\$217,704	\$108,150	\$12,495	\$338,349
Field House	\$979,183	\$105,000	\$5,940	\$1,090,123
Golf Course	\$0	\$13,500	\$0	\$13,500
Deferred Maintenance Reserve	\$0	\$100,000	\$0	\$100,000 ^d
TOTALS	\$3,983,806	\$872,184 ^b	\$58,642	\$4,894,632

^a In 2002-03, \$396,850 in principal/interest payments for these facilities is being expended from debt service reserve funds thus freeing up debt service funds in the general fee budget for the Stadium lighting project.

^b Of this amount, the \$772,184 assigned to depreciation reserves is considered adequate and represents approximately 50% of that directed by Board guidelines. Full funding of depreciation reserves (to \$1,267,280) would require another \$14.90 per semester increase in student General Fees.

^c The gross debt service, depreciation reserve, insurance and other charges for the University Health Center total \$38,944. However \$20,000 is funded by rental charges to academic and support programs (educational budget) using Health Center space. Thus \$18,944 is a claim against the General Fee.

^d A deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the depreciation reserve of individual facilities from ongoing maintenance obligations. Approximately \$3.01 of the \$564 General Fee will be dedicated to the deferred maintenance reserve.

The impact on the General Fees for this budget is \$147.30 per semester for full-time students.

B. STUDENT SERVICES AND AUXILIARY PROGRAMS

A number of student service auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, the recycling program, student life and campus involvement receive general fee funding for operating support.

Pouring Rights. 2001-02 was the first year of a five-year exclusive pouring rights contract with Pepsi and ABC Bottling. By entering into this agreement, the University received significantly higher vending commissions for the next five years. President Ribeau earmarked these funds for use in enhancing student activities/programming, recycling, scholarships and programming associated with the new Student Union. Several programming efforts are being supported this year by these funds. In this section and the following one, you will see the distribution of the pouring rights allocations for these student initiatives.

The table below summarizes the recommended allocation for each program. Detailed budgets are provided on pages 9 - 20.

	Debt Service	Renewal/ Replacements	Insurance/ Other	Recommended General Fee Funding
University Health Center	\$0 ^a	\$31,755	\$7,189	\$18,944 ^c
Ice Arena	\$0 ^a	\$76,623	\$5,193	\$81,816
Student Union	\$2,390,069	\$350,000	\$13,125	\$2,753,194
Stadium	\$0 ^a	\$48,929	\$8,820	\$57,749
Stadium Lights	\$396,850	\$0	\$0	\$396,850
Student Services	\$0 ^a	\$38,227	\$5,880	\$44,107
Student Recreation Center	\$217,704	\$108,150	\$12,495	\$338,349
Field House	\$979,183	\$105,000	\$5,940	\$1,090,123
Golf Course	\$0	\$13,500	\$0	\$13,500
Deferred Maintenance Reserve	\$0	\$100,000	\$0	\$100,000 ^d
TOTALS	\$3,983,806	\$872,184 ^b	\$58,642	\$4,894,632

The impact on General Fees for this budget is \$377.73 per semester for full-time students.

C. STUDENT ORGANIZATIONS AND ACTIVITIES

In 1998-99 significant changes in the involvement of Student Budget Committee (SBC) occurred. The SBC in April 1997, proposed that the entire role of the Advisory Committee on General Fee Allocations (ACGFA) be reviewed. As a result of the process initiated by that review, a new Student Organizations Funding Board (SOFB), under the jurisdiction of the SBC, was appointed in January 1998, to replace the former ACGFA. As you will see below, the SOFB has responsibility to recommend allocation of

general fee dollars to a variety of undergraduate student organizations (a.). The SBC will recommend allocations for the structured, on-going organizations and recommend the annual institutional general fee plan in conjunction with the FSBC/UBC.

The SOFB will also have funds available through the pouring rights distribution mentioned earlier (see page 4). The pouring rights allocation for 2002-03 will be \$87,102. No increase in funding for SBC/SOFB will come from the general fee but rather all of it will come from the pouring rights allocation. This provides the opportunity for more funding to be directed to these student activities.

STUDENT BUDGET COMMITTEE

A total of \$580,681 was allocated to the Student Budget Committee in 2001-02. The recommended allocation for 2002-03 is \$580,681 as shown below. The impact on General Fees for this budget is \$17.47.

	2000-01 Allocation	2001-02 Allocation	2002-03 Allocation
Graduate Student Senate	\$49,389	\$41,845	\$31,102
Undergraduate Student Government	\$41,223	\$34,256	\$18,049
BG24 News	\$21,000	\$21,550	\$17,800
WBGU-FM	\$18,703	\$18,951	\$17,476
BG Radio Sports	\$4,500	\$5,050	\$6,450
BG Radio News	\$10,000	\$9,000	\$8,860
WFAL	\$16,000	\$17,880	\$12,412
Univ. Activities Organization	\$110,605	\$109,873	\$144,225
Other Graduate Student Groups	\$60,760	\$72,440	\$60,096
Student Organization Funding Board	\$248,501	\$275,913	\$258,849
Additional to be Allocated by SBC	\$0	\$61,025	\$92,464
Pouring Rights Allocation	\$0	(\$87,102)	(\$87,102)
TOTALS	\$580,681	\$580,681	\$580,681

a. Student Organizations Funding Board Allocations

A total of \$275,913 was allocated to student activities and student interest groups in 2001-02. The recommended allocation for 2002-03 is \$258,849.

	2000-01 Allocation	2001-02 Allocation	2002-03 Allocation
Student Interest Groups	\$223,501	\$240,910	\$223,849
Reserve	\$25,000	\$35,003	\$35,000
TOTALS	\$248,501	\$275,913	\$258,849

D. STUDENT PUBLICATIONS

Effective with the 1980-81 fiscal year, the funding of the compensation (salary and related benefits) of the Director of Student Publications was set aside as a line item in the general fee budget. The Director provides professional advice and supervision in the business and advertising aspects of the student publications program. The Director's salary is \$63,414--\$55,766 of which is funded by the general fee with the remainder covered by UniGraphics, BG News, and The Key. The budgeted amount of \$71,565 is to cover the \$55,766 for the Director's salary for 2001-02, associated benefit costs and a compensation pool.

E. GOLF COURSE

This is the first year that a line for the Golf Course is being reflected in the general fee budget. Beginning this year, part of the previous general fee allocation from Other Fields & Facilities is being reallocated to the Golf Course along with the salary and benefit expenses associated with the golf course superintendent. Previously these revenues and expenses were part of Other Fields & Facilities. The Golf Course will receive a \$52,920 general fee allocation.

F. OFFICE OF STUDENT LIFE

Another new line item this year is an allocation to the Office of Student Life. A reorganization of the Office of Student Life will involve the relocation of responsibilities for commuter student programming and an additional allocation to support the spirit activities of several student groups. The requested allocation of \$40,000 will be used to support the continuation of commuter student programming for \$23,000, Cheerleading/Dance Team \$12,800, SIC SIC \$2,000, and Mascots \$2,200. The impact on the General Fees for this budget item is \$1.20 per semester for full-time students.

G. STUDENT PROGRAM ENHANCEMENT ACCOUNT

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the Student Handbook, all-university events focused on students, individual, and student organization special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee and the University Committee on Alcohol Issues.

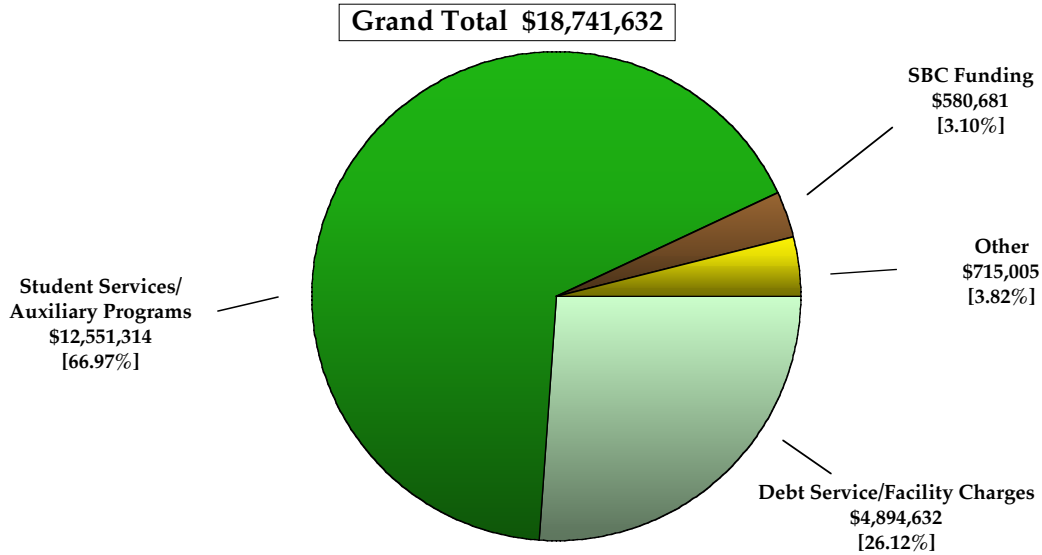
No additional increase is requested in 2002-03.

H. FUND FOR TECHNOLOGY/INFRASTRUCTURE

These funds are set aside to provide some assistance to the budget areas covered by the general fee in order to enable them to participate in the future plans for enhancing technology and related infrastructure costs.

The first of two phased increases is included this year to cover the associated infrastructure costs apportioned to the general fee areas. The increase for this year is \$134,000 and represents \$4 of the requested semester increase. The total infrastructure commitment is now reflected in this line item in this budget. The impact on the General Fees for this budget item is \$14.84 per semester for full-time students.

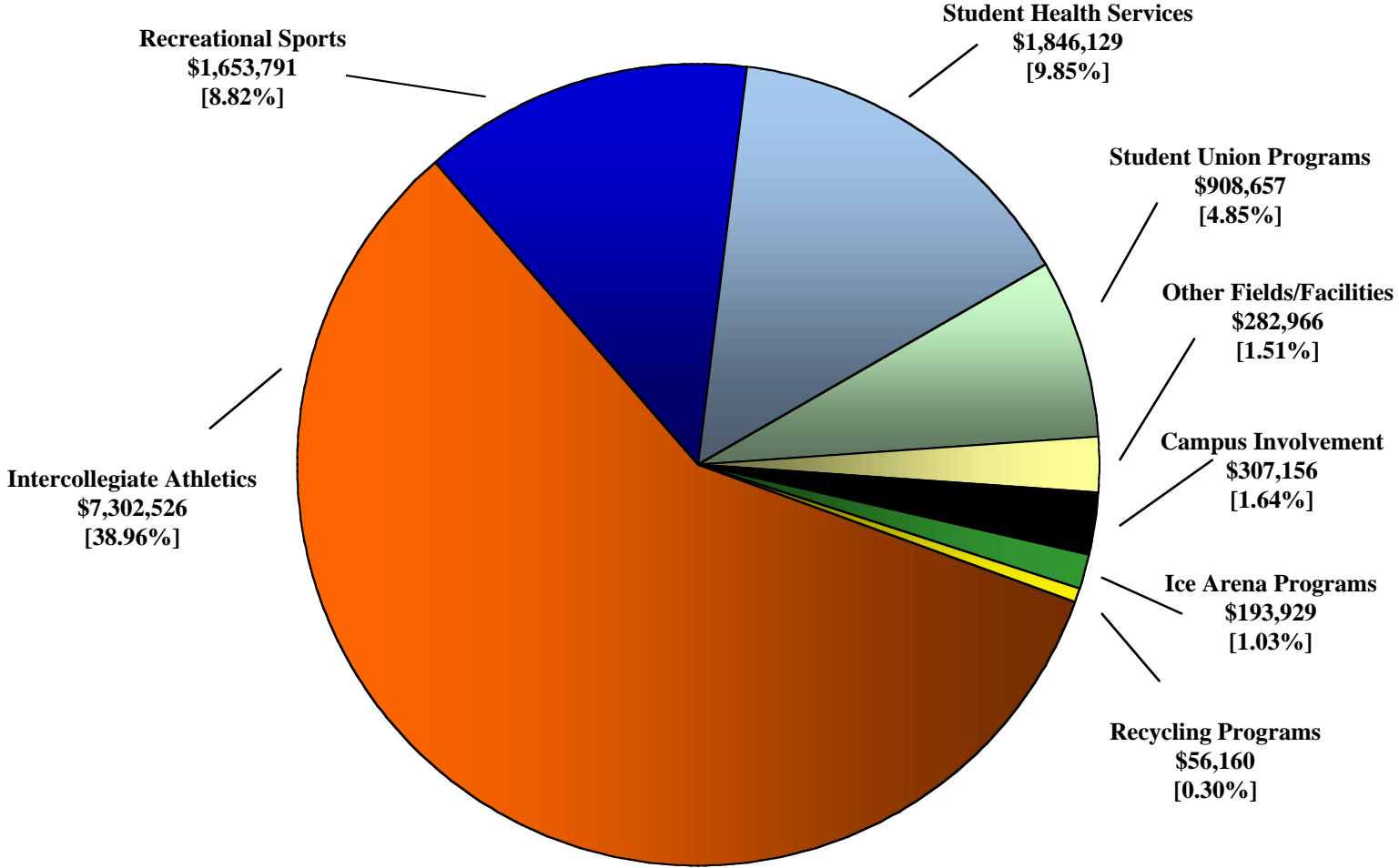
BGSU General Fee Allocations 2002-03



	General Fee Allocation	Other Income Total	Total	% of Total
Debt Service/Facility Charges				
Field House (2007)	\$1,090,123	\$0	\$1,090,123	3.95%
Stadium (2007)	\$57,749	\$155,445	\$213,194	0.77%
Stadium Lights (2007)	\$396,850	\$0	\$396,850	1.44%
Ice Arena (2007)	\$81,816	\$0	\$81,816	0.30%
Student Services (2007)	\$44,107	\$158,731	\$202,838	0.74%
Recreational Facility	\$338,349	\$0	\$338,349	1.23%
Student Union	\$2,753,194	\$0	\$2,753,194	9.98%
Deferred Maintenance Reserve	\$100,000	\$0	\$100,000	0.36%
Health Center (2007)	\$18,944	\$0	\$18,944	0.07%
Golf Course	\$13,500	\$0	\$13,500	0.05%
Sub-Total	\$4,894,632	\$314,176	\$5,208,808	18.89%
Student Services/Auxiliary Programs				
Intercollegiate Athletics	\$7,302,526	\$3,645,320	\$10,947,846	39.69%
Recreational Sports	\$1,653,791	\$953,788	\$2,607,579	9.45%
Student Health Service	\$1,846,129	\$1,548,181	\$3,394,310	12.31%
Student Union Programs	\$908,657	\$1,364,709	\$2,273,366	8.24%
Other Fields/ Facilities	\$282,966	\$0	\$282,966	1.03%
Office of Campus Involvement	\$307,156	\$75,000	\$382,156	1.39%
Ice Arena Programs	\$193,929	\$736,192	\$930,121	3.37%
Recycling Program	\$56,160	\$112,110	\$168,270	0.61%
Sub Total	\$12,551,314	\$8,435,300	\$20,986,614	76.09%
Student Budget Committee	\$321,832	\$87,102	\$408,934	1.48%
Student Org. Funding Bd.	\$258,849	\$0	\$258,849	0.94%
Sub Total (SBC Funding)	\$580,681	\$87,102	\$667,783	2.42%
St. Publications	\$71,565	\$0	\$71,565	0.26%
Golf Course	\$52,920	\$0	\$52,920	0.19%
Office of Student Life	\$40,000	\$0	\$40,000	0.15%
Student Program Enhance. Account	\$57,270	\$2,171	\$59,441	0.22%
Technology/Infrastructure	\$493,250	\$0	\$493,250	1.79%
Sub Total (Other)	\$715,005	\$2,171	\$717,176	2.60%
Grand Total	\$18,741,632	\$8,838,749	\$27,580,381	100.00%

BGSU STUDENT SERVICES/AUXILIARY PROGRAMS

\$12,551,314

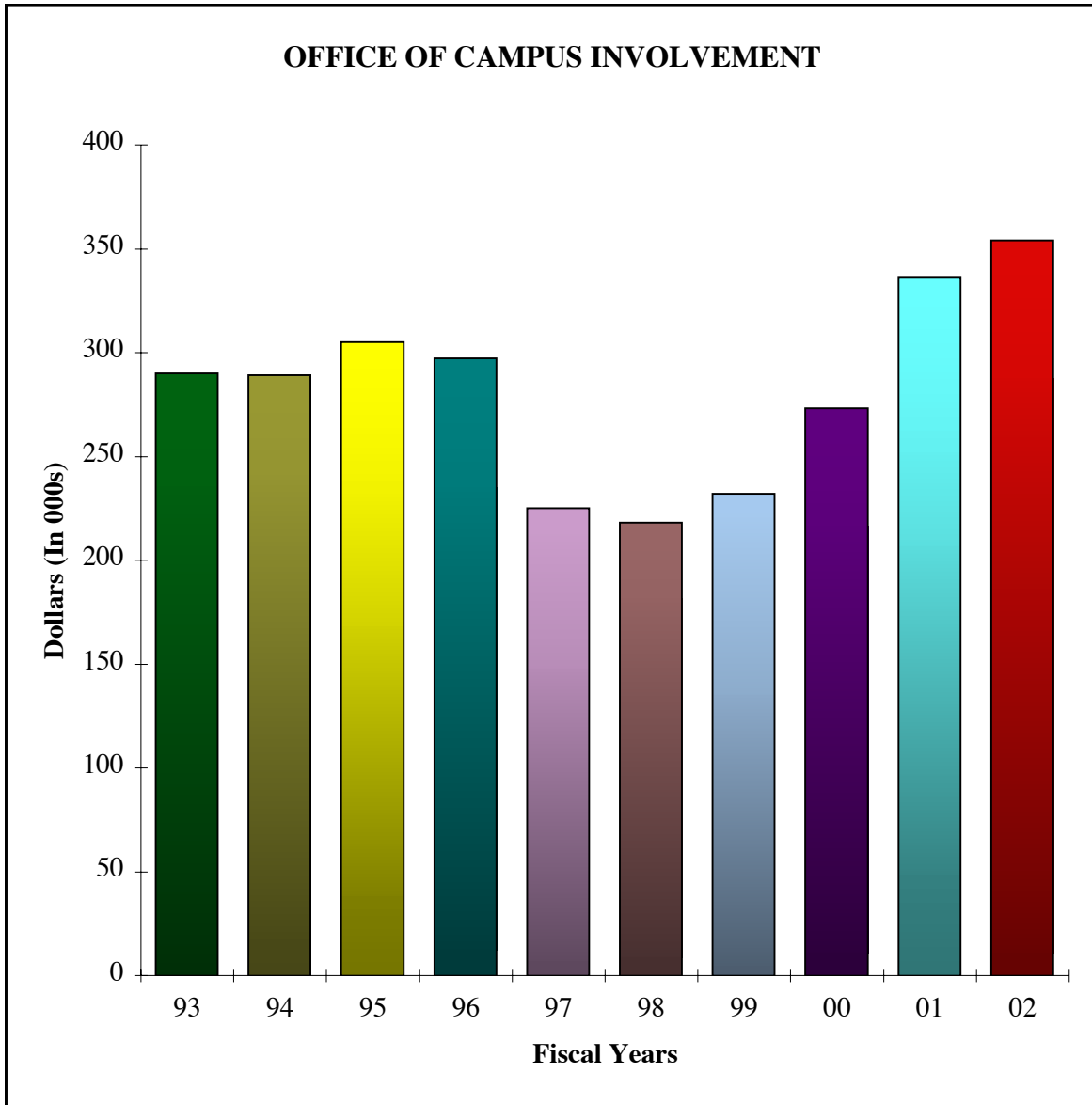


Note: Percentages are of the total General Fee Budget

**OFFICE OF CAMPUS INVOLVEMENT
BUDGET FOR 2002-03**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>2002-03 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 295,342	\$ 295,342	\$ 307,156	\$ 11,814	4.00%
Other Income (Vending)	52,000	59,500	75,000	15,500	26.05%
TOTAL REVENUE	<u>\$ 347,342</u>	<u>\$ 354,842</u>	<u>\$ 382,156</u>	<u>\$ 27,314</u>	<u>7.70%</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 103,995	\$ 110,109	\$ 110,109	\$ 0	0.00%
Graduate Assistants	44,375	45,775	43,800	(1,975)	(4.31%)
Classified Salaries	31,400	33,633	33,633	0	0.00%
Temporary	12,390	4,400	4,400	0	0.00%
Wage/Compensation Pool	6,499	0	6,367	6,367	
Sub-Total Salaries and Wages	<u>\$ 198,659</u>	<u>\$ 193,917</u>	<u>\$ 198,309</u>	<u>\$ 4,392</u>	<u>2.26%</u>
Staff Benefits:					
Retirement	\$ 18,021	\$ 19,132	\$ 19,132	\$ 0	0.00%
Other	8,952	10,039	12,047	2,008	20.00%
Sub-Total Staff Benefits	<u>\$ 26,973</u>	<u>\$ 29,171</u>	<u>\$ 31,179</u>	<u>\$ 2,008</u>	<u>6.88%</u>
Operating					
Supplies	\$ 20,618	\$ 17,512	\$ 18,725	\$ 1,213	6.93%
Travel	14,623	7,543	11,704	4,161	55.16%
Information/Communication	31,220	34,183	43,664	9,481	27.74%
Leadership Program	26,983	41,679	46,341	4,662	11.19%
Repair and Maintenance	0	35	0	(35)	
Purchases for Resale	0	0	0	0	
Equipment	0	4,737	4,006	(731)	
Cheerleaders/Dance Team	20,427	11,000	15,000	4,000	36.36%
Professional Fees	7,839	5,511	13,228	7,717	140.03%
Other	0	7,541	0	(7,541)	(100.00%)
Sub-total Operating	<u>\$ 121,710</u>	<u>\$ 129,741</u>	<u>\$ 152,668</u>	<u>\$ 22,927</u>	<u>17.67%</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 347,342</u>	<u>\$ 352,829</u>	<u>\$ 382,156</u>	<u>\$ 29,327</u>	<u>8.31%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 2,013	\$ 0	\$ (2,013)	-0.61%

TEN YEAR REVENUE HISTORY



NOTE: FY97 - University Activities Organization (UAO) moved to SBC funding line

FY00 - Leadership Program moved to this area for oversight

FY01 - Cheerleaders moved to this area for oversight; portion of vending income allocated (\$52,000)

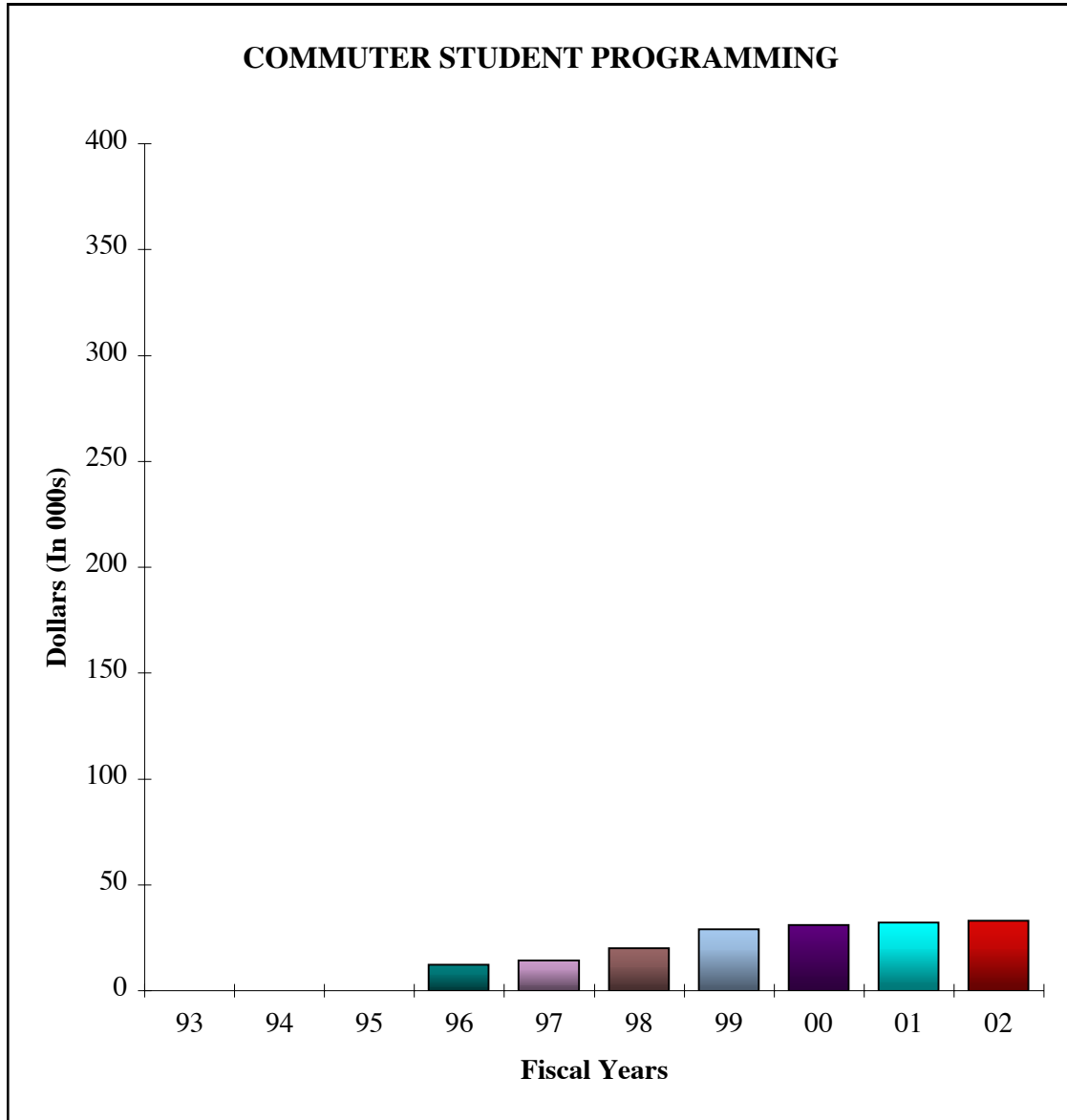
SOURCE: Projected Annual Budgets

**COMMUTER STUDENT PROGRAMMING
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 33,015	\$ 33,015	\$ 23,000	\$ (10,015)	(30.33%)
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 33,015	\$ 33,015	\$ 23,000	\$ (10,015)	(30.33%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	0	0	0	0	
Graduate Assistants	9,256	9,256	0	(9,256)	(100.00%)
Temporary	3,884	3,884	3,884	0	0.00%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 13,140	\$ 13,140	\$ 3,884	\$ (9,256)	(70.44%)
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 4,664	\$ 4,664	\$ 3,103	\$ (1,561)	(33.47%)
Travel	1,560	1,560	0	(1,560)	(100.00%)
Information and Communication	3,915	3,915	4,500	585	14.94%
Repairs and Maintenance	1,040	1,040	0	(1,040)	
Programs	7,656	7,656	9,433	1,777	23.21%
Equipment	1,040	1,040	2,080	1,040	100.00%
Other Expenses	0	0	0	0	
Sub-total Operating	\$ 19,875	\$ 19,875	\$ 19,116	\$ (759)	(3.82%)
General Service Charge					
Facility Charge*	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements*	0	0	0	0	
Debt Service*	0	0	0	0	
Insurance/Other*	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 33,015	\$ 33,015	\$ 23,000	\$ (10,015)	(30.33%)
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



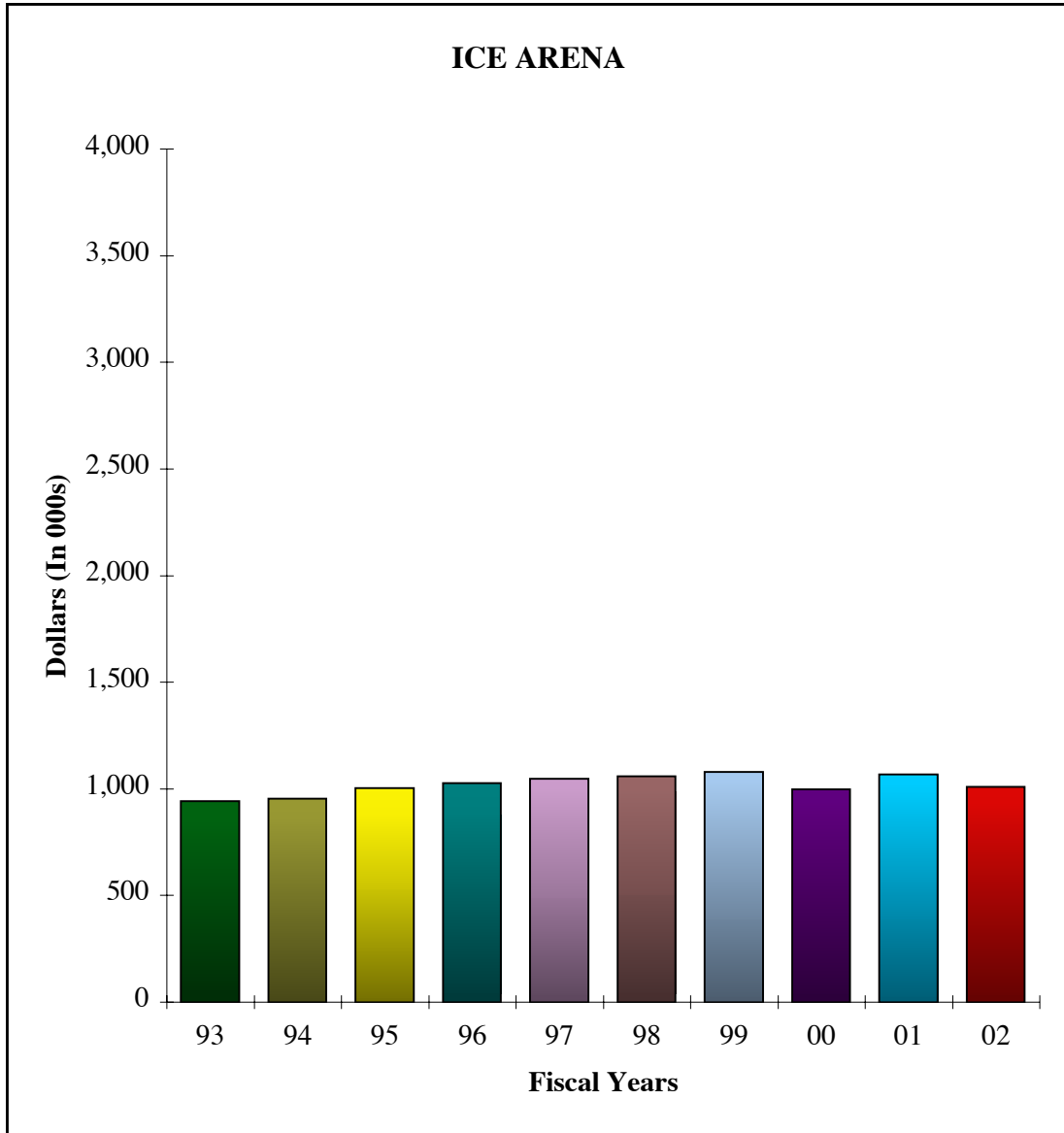
SOURCE: Projected Annual Budgets

**ICE ARENA
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 186,470	\$ 186,470	\$ 193,929	\$ 7,459	4.00%
General Fee (Debt Svc.)	80,332	80,332	81,816	1,484	1.85%
Operational Income	720,453	690,743	685,192	(5,551)	(0.80%)
Rental Income-E&G; Hockey	51,000	51,000	51,000	0	0.00%
TOTAL REVENUE	\$ 1,038,255	\$ 1,008,545	\$ 1,011,937	\$ 3,392	0.34%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 97,040	\$ 99,952	\$ 99,952	\$ 0	0.00%
Classified Salaries	255,112	219,337	219,337	0	0.00%
Temporary	90,000	103,000	106,000	3,000	2.91%
Wage/Compensation Pool	16,903	0	11,494	11,494	
Sub-Total Salaries and Wages	\$ 459,055	\$ 422,289	\$ 436,783	\$ 14,494	3.43%
Staff Benefits:					
Retirement	\$ 37,717	\$ 43,163	\$ 43,163	\$ 0	0.00%
Other	48,094	42,332	47,541	5,209	12.31%
Sub-Total Staff Benefits	\$ 85,811	\$ 85,495	\$ 90,704	\$ 5,209	6.09%
Operating					
Supplies	\$ 23,900	\$ 24,600	\$ 25,500	\$ 900	3.66%
Travel	0	0	0	0	
Information/Communication	21,800	22,400	22,500	100	0.45%
Repair and Maintenance	44,000	33,000	37,000	4,000	12.12%
Miscellaneous	0	0	0	0	
Purchase for Resale	74,000	72,000	65,000	(7,000)	(9.72%)
Equipment	7,500	5,000	6,000	1,000	20.00%
Unrelated Bus. Income Tax	3,000	3,000	3,000	0	0.00%
Sub-total Operating	\$ 174,200	\$ 160,000	\$ 159,000	\$ (1,000)	(0.63%)
General Service Charge	\$ 238,857	\$ 238,857	\$ 243,634	\$ 4,777	2.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	76,623	76,623	76,623	0	0.00%
Debt Service*	0	0	0	0	
Insurance/Other*	3,709	3,709	5,193	1,484	40.01%
Sub-total Fixed Expenses	\$ 319,189	\$ 319,189	\$ 325,450	\$ 6,261	1.96%
TOTAL EXPENSES	\$ 1,038,255	\$ 986,973	\$ 1,011,937	\$ 24,964	2.53%
Revenue Over/(Under) Expenses	\$ 0	\$ 21,572	\$ 0	\$ (21,572)	-2.19%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



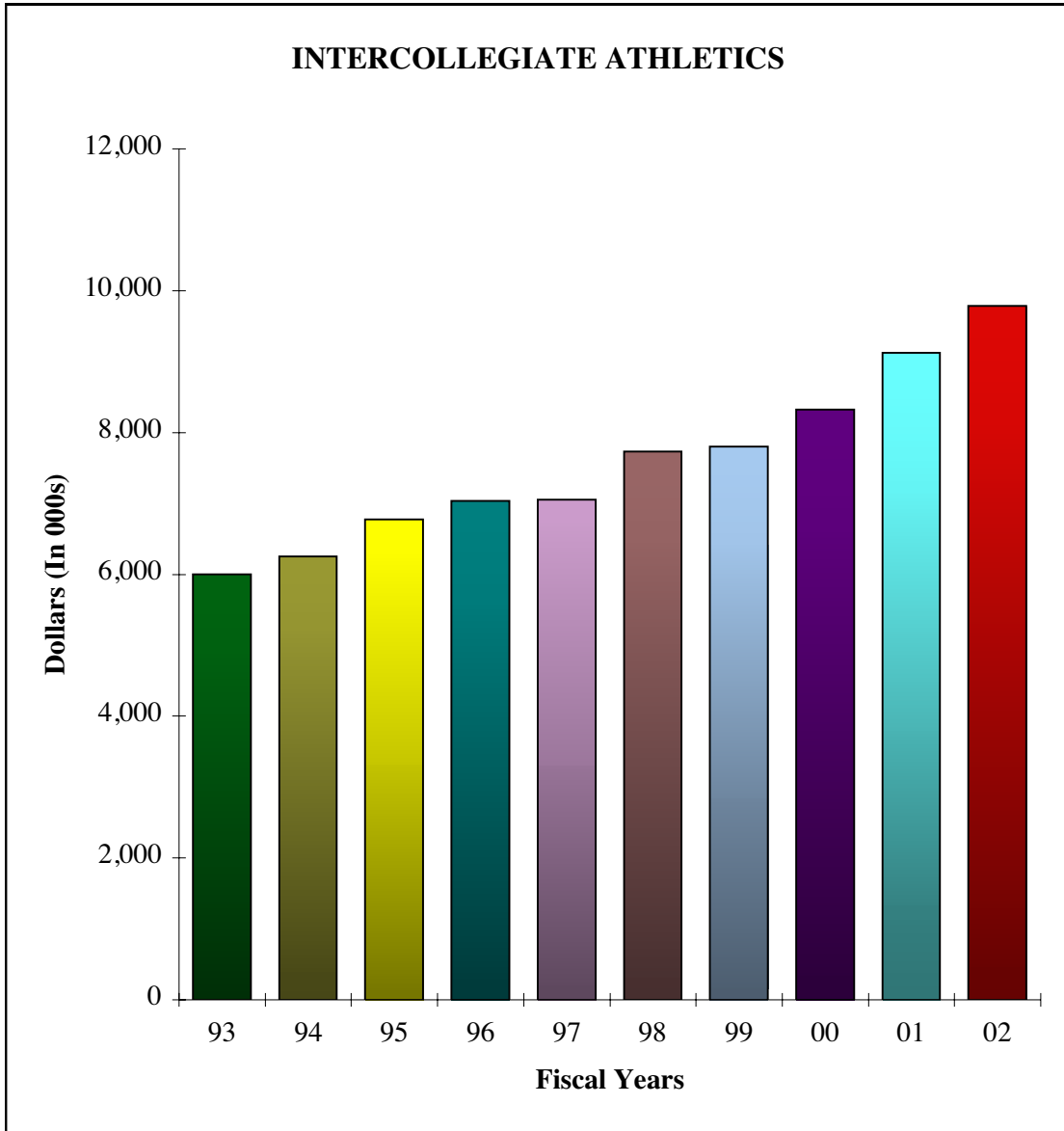
NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

SOURCE: Projected Annual Budgets

**INTERCOLLEGIATE ATHLETICS
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee-Grants-in-Aid	\$ 3,852,850	\$ 3,526,899	\$ 4,021,433	\$ 494,534	14.02%
General Fee-Non Grants-in-Aid	2,403,865	2,729,816	3,106,678	376,862	13.81%
General Fee-ICA Rent	162,115	162,115	174,415	12,300	7.59%
Gate Receipts, Concessions, Parking, Guarantees--Opponents, TV/Radio	1,905,000	1,262,967	1,535,000	272,033	21.54%
NCAA/MAC/CCHA Revenue	568,000	567,000	565,000	(2,000)	(0.35%)
Falcon Club and Other Fund-raising	550,000	500,000	550,000	50,000	10.00%
Stadium Suite/Club	285,000	247,580	285,000	37,420	
Miscellaneous	706,320	782,249	710,320	(71,929)	(9.20%)
TOTAL REVENUE	\$10,433,150	\$ 9,778,626	\$10,947,846	\$1,169,220	11.96%
EXPENSES:					
<i>General Administration/Business Mgmt.:</i>					
Contract Salaries	\$ 799,635	\$ 914,842	\$ 916,997	\$ 2,155	0.24%
Classified Salaries	283,295	294,661	294,661	0	0.00%
Temporary	0	0	0	0	
Wage/Compensation Pool	35,960	0	36,350	36,350	
Staff Benefits	315,925	299,723	362,684	62,961	21.01%
Athletic Communication Office	68,000	130,000	93,700	(36,300)	(27.92%)
Training/Weight/Equipment Rooms	91,000	101,000	99,000	(2,000)	(1.98%)
Ticket Office	40,000	38,000	40,000	2,000	5.26%
Marketing & Communication	185,000	235,000	161,300	(73,700)	(31.36%)
Academic Enhancement	27,000	27,000	27,000	0	0.00%
Development	75,000	75,000	75,000	0	0.00%
Game Programs/Motor City Bowl	41,000	43,000	90,000	47,000	109.30%
Guarantees	110,000	110,000	299,000	189,000	171.82%
Concessions	96,719	56,000	0	(56,000)	(100.00%)
Game Staging	91,160	92,000	91,160	(840)	(0.91%)
Repay Loan (\$306,765 - FY00)	0	0	0	0	
Unrelated Bus. Income Tax	0	0	0	0	
Stadium Suite/Club Debt	200,000	200,000	200,000	0	
Operating Budgets	372,943	397,000	382,720	(14,280)	(3.60%)
<i>Non-revenue Sports Direct Costs:</i>					
Coaching Salaries	821,929	837,423	802,045	(35,378)	(4.22%)
Staff Benefits	240,568	218,248	248,922	30,674	14.05%
Wage/Compensation Pool	33,417	0	24,061	24,061	
Operating Budgets	561,827	573,127	547,402	(25,725)	(4.49%)
Grants-in-Aid	2,074,090	1,904,525	2,075,939	171,414	9.00%
<i>Revenue Sports Direct Costs:</i>					
Coaching Salaries	968,268	948,746	999,746	51,000	5.38%
Staff Benefits	277,758	245,394	288,673	43,279	17.64%
Wage/Compensation Pool	22,896	0	29,992	29,992	
Operating Expenses	821,000	860,000	816,000	(44,000)	(5.12%)
Grants-in-Aid	1,778,760	1,622,374	1,945,494	323,120	19.92%
TOTAL EXPENSES	\$10,433,150	\$ 10,223,063	\$10,947,846	\$ 724,783	7.09%
Revenue Over/(Under) Expenses	\$ 0	\$ (444,437)	\$ 0	\$ 444,437	-100.00%

TEN YEAR REVENUE HISTORY

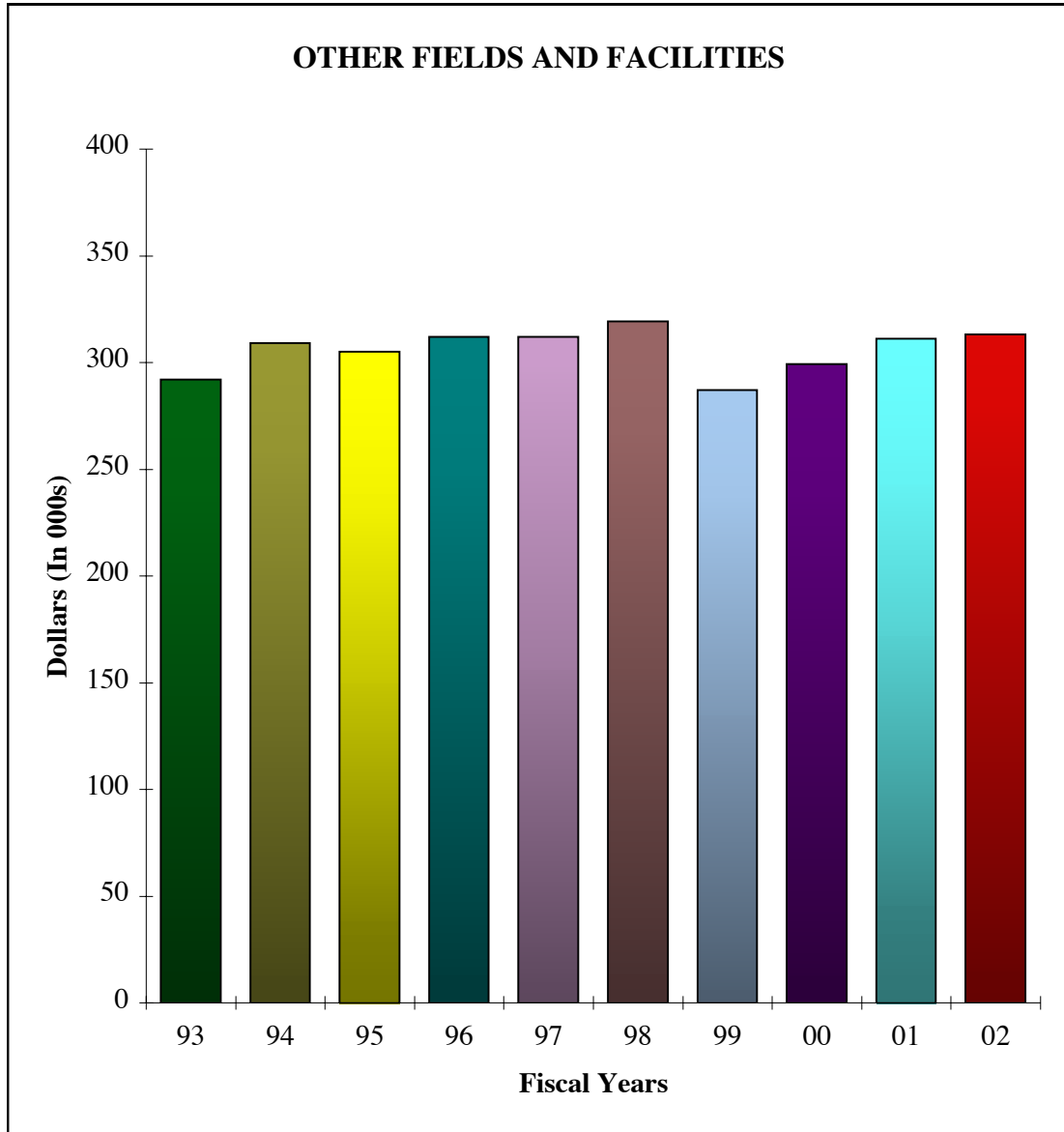


SOURCE: Projected Annual Budgets

**OTHER FIELDS AND FACILITIES
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 322,967	\$ 313,467	\$ 282,966	\$ (30,501)	(9.73%)
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 322,967	\$ 313,467	\$ 282,966	\$ (30,501)	(9.73%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 7,000	\$ 0	\$ 7,280	\$ 7,280	
Graduate Assistants	0	0	0	0	
Classified Salaries	150,499	157,651	113,083	(44,568)	(28.27%)
Temporary	53,264	35,173	35,876	703	2.00%
Wage/Compensation Pool	8,326	0	4,333	4,333	
Sub-Total Salaries and Wages	\$ 219,089	\$ 192,824	\$ 160,572	\$ (32,252)	(16.73%)
Staff Benefits:					
Retirement	\$ 23,094	\$ 27,940	\$ 18,235	\$ (9,705)	(34.74%)
Other	24,352	24,900	28,038	3,138	12.60%
Sub-Total Staff Benefits	\$ 47,446	\$ 52,840	\$ 46,273	\$ (6,567)	(12.43%)
Operating					
Office Supplies	\$ 500	\$ 100	\$ 500	\$ 400	400.00%
Maintenance Supplies	35,000	39,368	46,160	6,792	17.25%
Information/Communication	1,000	625	1,000	375	60.00%
Misc. Supplies	0	0	0	0	
Travel	500	200	500	300	150.00%
Repair and Maintenance	6,000	3,730	6,000	2,270	60.86%
Equipment	3,932	1,400	3,933	2,533	180.93%
Miscellaneous	0	22,380	18,028	(4,352)	(19.45%)
Sub-total Operating	\$ 46,932	\$ 67,803	\$ 76,121	\$ 8,318	12.27%
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 313,467	\$ 313,467	\$ 282,966	\$ (30,501)	(9.73%)
Revenue Over/(Under) Expenses	\$ 9,500	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

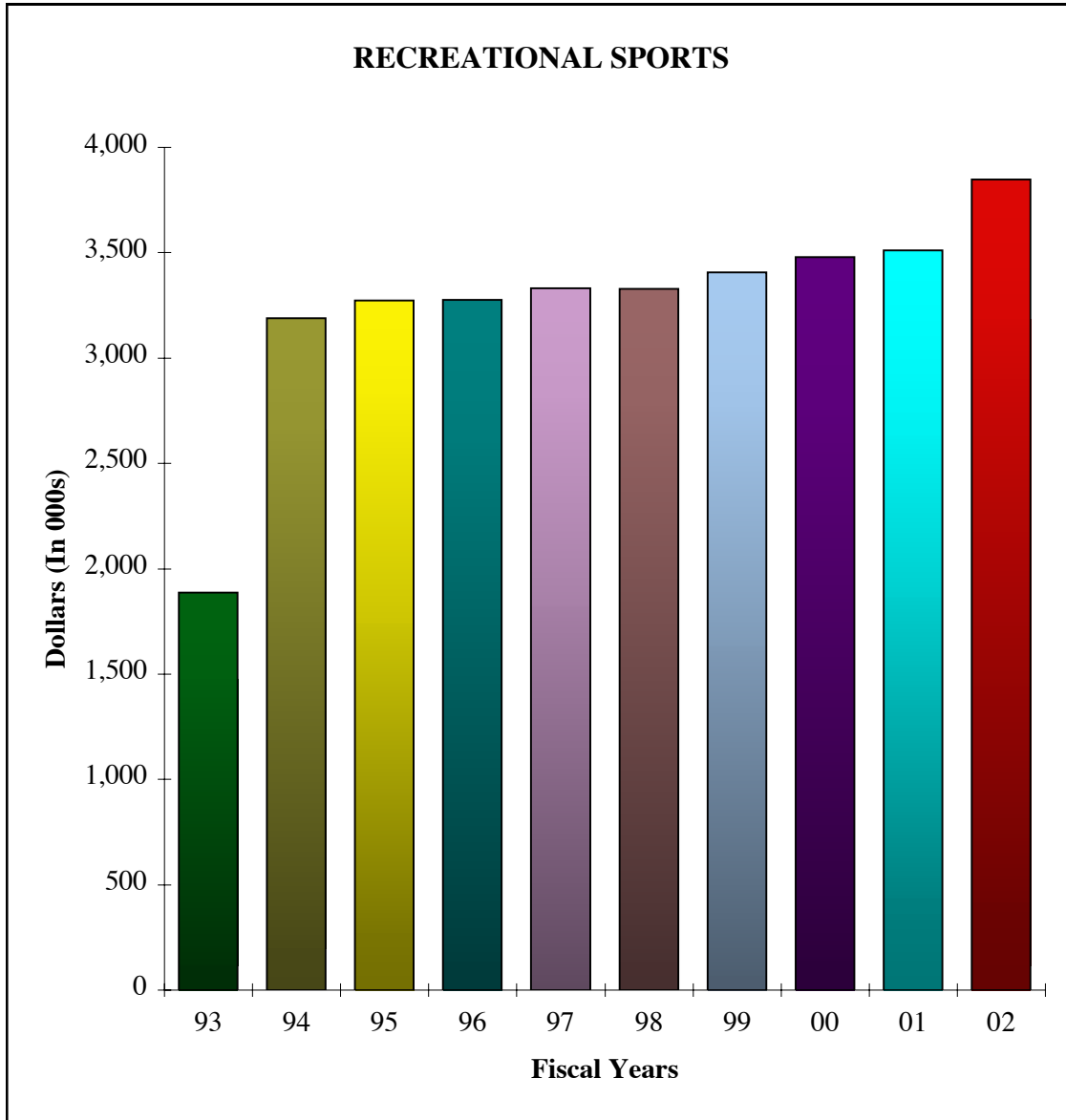
RECREATIONAL SPORTS BUDGET FOR 2002-03

(Includes Student Recreation Center, Field House,
Intramurals/Club Sports, Outdoor Program, Outdoor Maintenance)

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,590,179	\$ 1,590,179	\$ 1,653,791	\$ 63,612	4.00%
General Fee (Debt Svc.)	1,442,064	1,442,064	1,428,472	(13,592)	(0.94%)
Rental Income-Educ. Budget/ICA	286,750	286,750	286,750	0	0.00%
Other Income	670,400	526,281	667,038	140,757	26.75%
TOTAL REVENUE	\$ 3,989,393	\$ 3,845,274	\$ 4,036,051	\$ 190,777	4.96%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 386,460	\$ 375,376	\$ 418,696	\$ 43,320	11.54%
Graduate Assistants	58,400	43,800	58,400	14,600	33.33%
Classified Salaries	400,770	418,119	415,648	(2,471)	(0.59%)
Temporary	482,022	465,897	504,413	38,516	8.27%
Wage/Compensation Pool	33,769	0	29,316	29,316	
Sub-Total Salaries and Wages	\$ 1,361,421	\$ 1,303,192	\$ 1,426,473	\$ 123,281	9.46%
Staff Benefits:					
Retirement	\$ 104,780	\$ 111,458	\$ 111,051	\$ (407)	(0.37%)
Other	167,065	133,015	205,416	72,401	54.43%
Sub-Total Staff Benefits	\$ 271,845	\$ 244,473	\$ 316,467	\$ 71,994	29.45%
Operating					
Supplies	\$ 84,945	\$ 65,320	\$ 91,125	\$ 25,805	39.51%
GA Fees	6,833	4,270	8,705	4,435	103.86%
Travel	15,500	9,599	15,500	5,901	61.48%
Outdoor Rec. Prog. Travel	38,000	51,981	31,000	(20,981)	(40.36%)
Information/Communication	38,825	31,123	38,325	7,202	23.14%
Repair and Maintenance	42,500	38,616	46,500	7,884	20.42%
Purchases for Resale	35,000	25,000	35,000	10,000	40.00%
Equipment	75,569	78,546	87,869	9,323	11.87%
Other Expenses	1,680	1,127	1,680	553	49.07%
Sub-total Operating	\$ 338,852	\$ 305,582	\$ 355,704	\$ 50,122	16.40%
General Service Charge					
Utilities	\$ 86,211	\$ 86,211	\$ 87,935	\$ 1,724	2.00%
Facility Charge*	483,000	384,000	415,000	31,000	8.07%
Renewals/Replacements*	0	0	0	0	
Debt Service*	213,150	213,150	213,150	0	0.00%
Administrative Fee	1,215,746	1,215,746	1,196,887	(18,859)	(1.55%)
Insurance/Other*	6,000	6,000	6,000	0	0.00%
Sub-total Fixed Expenses	\$ 2,017,275	\$ 1,918,275	\$ 1,937,407	\$ 19,132	1.00%
TOTAL EXPENSES	\$ 3,989,393	\$ 3,771,522	\$ 4,036,051	\$ 264,529	7.01%
Revenue Over/(Under) Expenses	\$ 0	\$ 73,752	\$ 0	\$ (73,752)	0.00%

* Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



NOTE: FY93 Recreation Center debt service completed

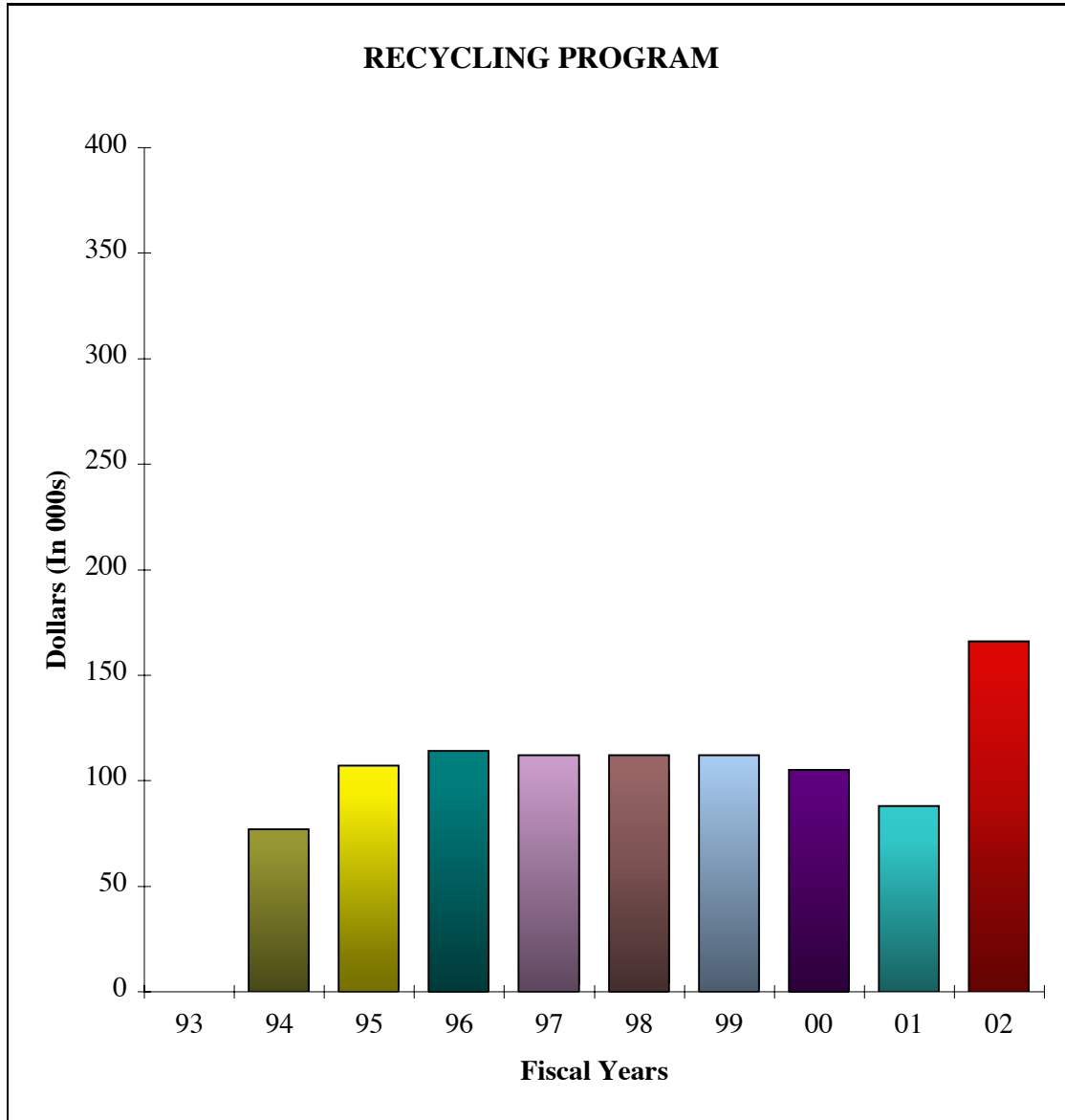
FY94 Field House opened

SOURCE: Projected Annual Budgets

**RECYCLING PROGRAM
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 54,000	\$ 54,000	\$ 56,160	\$ 2,160	4.00%
Other Income	53,495	76,110	76,110	0	0.00%
Pouring Rights	36,000	36,000	36,000	0	0.00%
TOTAL REVENUE	\$ 143,495	\$ 166,110	\$ 168,270	\$ 2,160	1.30%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 31,464	\$ 32,409	\$ 32,409	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	0	0	0	0	
Temporary	46,200	31,000	46,000	15,000	48.39%
Wage/Compensation Pool	1,510	0	1,556	1,556	
Sub-Total Salaries and Wages	\$ 79,174	\$ 63,409	\$ 79,965	\$ 16,556	26.11%
Staff Benefits:					
Retirement	\$ 4,188	\$ 4,188	\$ 4,313	\$ 125	2.98%
Other	7,596	7,406	8,388	982	13.26%
Sub-Total Staff Benefits	\$ 11,784	\$ 11,594	\$ 12,701	\$ 1,107	9.55%
Operating					
Supplies	\$ 20,000	\$ 34,014	\$ 35,000	\$ 986	2.90%
Travel	3,000	500	3,000	2,500	500.00%
Information/Communication	2,700	2,100	2,700	600	28.57%
Repair and Maintenance	2,400	400	2,400	2,000	500.00%
Purchase for Resale	0	0	0	0	
Equipment	10,800	28,270	10,800	(17,470)	(61.80%)
Other Expenses	3,000	11,200	10,172	(1,028)	(9.18%)
Sub-total Operating	\$ 41,900	\$ 76,484	\$ 64,072	\$ (12,412)	(16.23%)
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	8,400	8,400	8,400	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other	2,237	2,237	3,132	895	40.01%
Sub-total Fixed Expenses	\$ 10,637	\$ 10,637	\$ 11,532	\$ 895	8.41%
TOTAL EXPENSES	\$ 143,495	\$ 162,124	\$ 168,270	\$ 6,146	3.79%
Revenue Over/(Under) Expenses	\$ 0	\$ 3,986	\$ 0	\$ (3,986)	

TEN YEAR REVENUE HISTORY



NOTE: FY02 Includes initial Pouring Rights Allocation of \$36,000

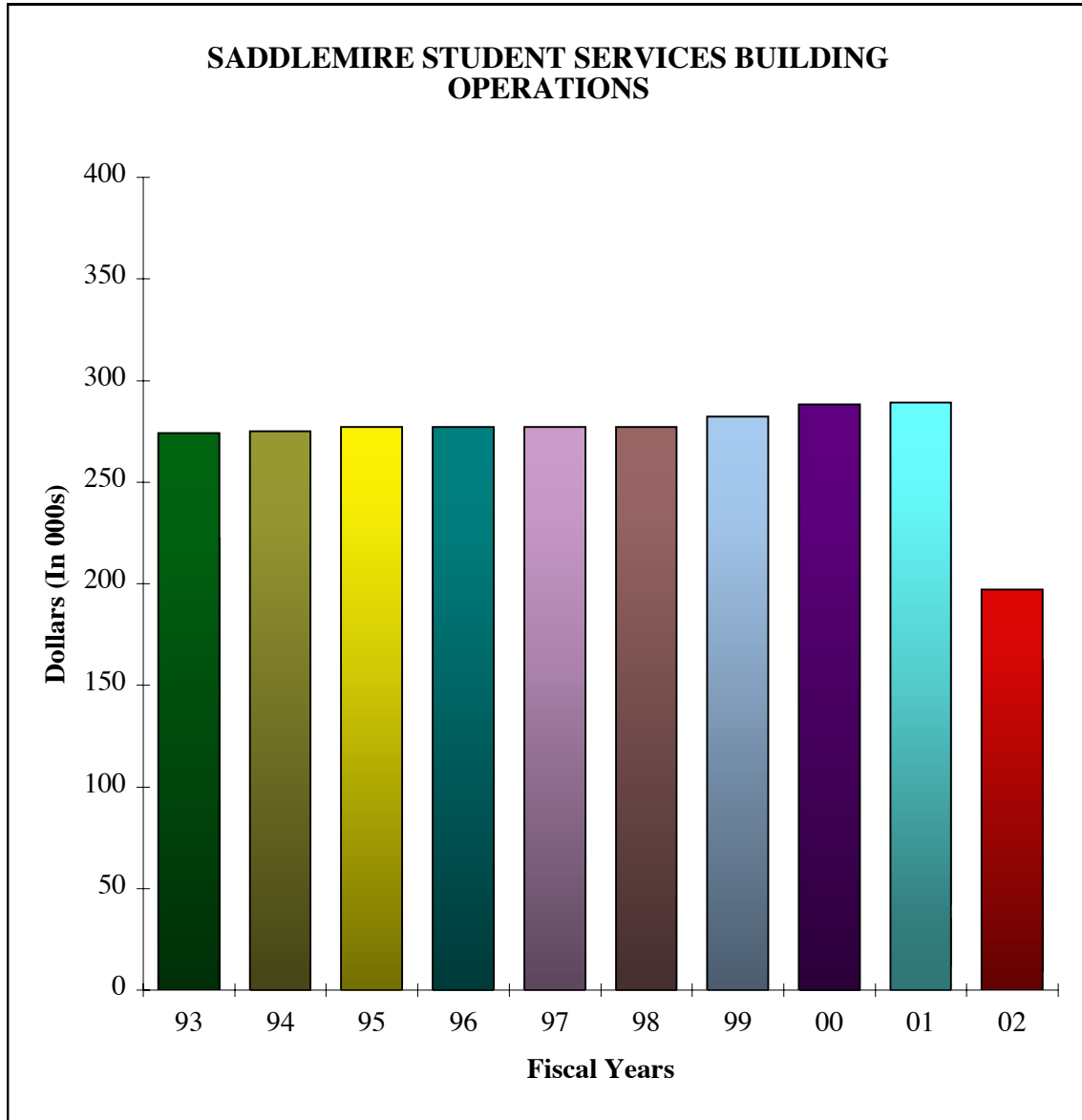
SOURCE: Projected Annual Budgets

**SADDLEMIRE STUDENT SERVICES BUILDING OPERATIONS
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 42,427	\$ 42,427	\$ 44,107	\$ 1,680	3.96%
Rental Income	142,445	142,445	146,920	4,475	3.14%
Interest Income	12,932	12,932	11,811	(1,121)	(8.67%)
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 197,804	\$ 197,804	\$ 202,838	\$ 5,034	2.54%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	69,945	73,358	76,318	2,960	4.04%
Temporary	2,005	2,005	2,005	0	0.00%
Wage/Compensation Pool	3,455	0	1,298	1,298	
Sub-Total Salaries & Wages	\$ 75,405	\$ 75,363	\$ 79,621	\$ 4,258	5.65%
Staff Benefits:					
Retirement	\$ 9,581	\$ 10,031	\$ 10,425	\$ 394	3.93%
Other	17,326	12,918	14,752	1,834	14.20%
Sub-Total Staff Benefits	\$ 26,907	\$ 22,949	\$ 25,177	\$ 2,228	9.71%
Operating Expenses:					
Supplies	\$ 11,700	\$ 11,700	\$ 11,700	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	18,096	18,096	19,565	1,469	8.12%
Purchase for Resale	0	0	0	0	
Equipment	3,330	3,330	3,330	0	0.00%
Miscellaneous	0	0	0	0	
Sub-total Operating	\$ 33,126	\$ 33,126	\$ 34,595	\$ 1,469	4.43%
General Service Charge	\$ 18,959	\$ 18,959	\$ 19,338	\$ 379	2.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	38,227	38,227	38,227	0	0.00%
Debt Service*	0	0	0	0	
Insurance/Other*	4,200	4,200	5,880	1,680	40.00%
Sub-total Fixed Expenses	\$ 61,386	\$ 61,386	\$ 63,445	\$ 2,059	3.35%
TOTAL EXPENSES	\$ 196,824	\$ 192,824	\$ 202,838	\$ 10,014	5.19%
Revenue Over/(Under) Expenses	\$ 980	\$ 4,980	\$ 0	\$ (4,980)	-2.65%

*Funded from General Fee (Debt. Svc.)

TEN YEAR REVENUE HISTORY



NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

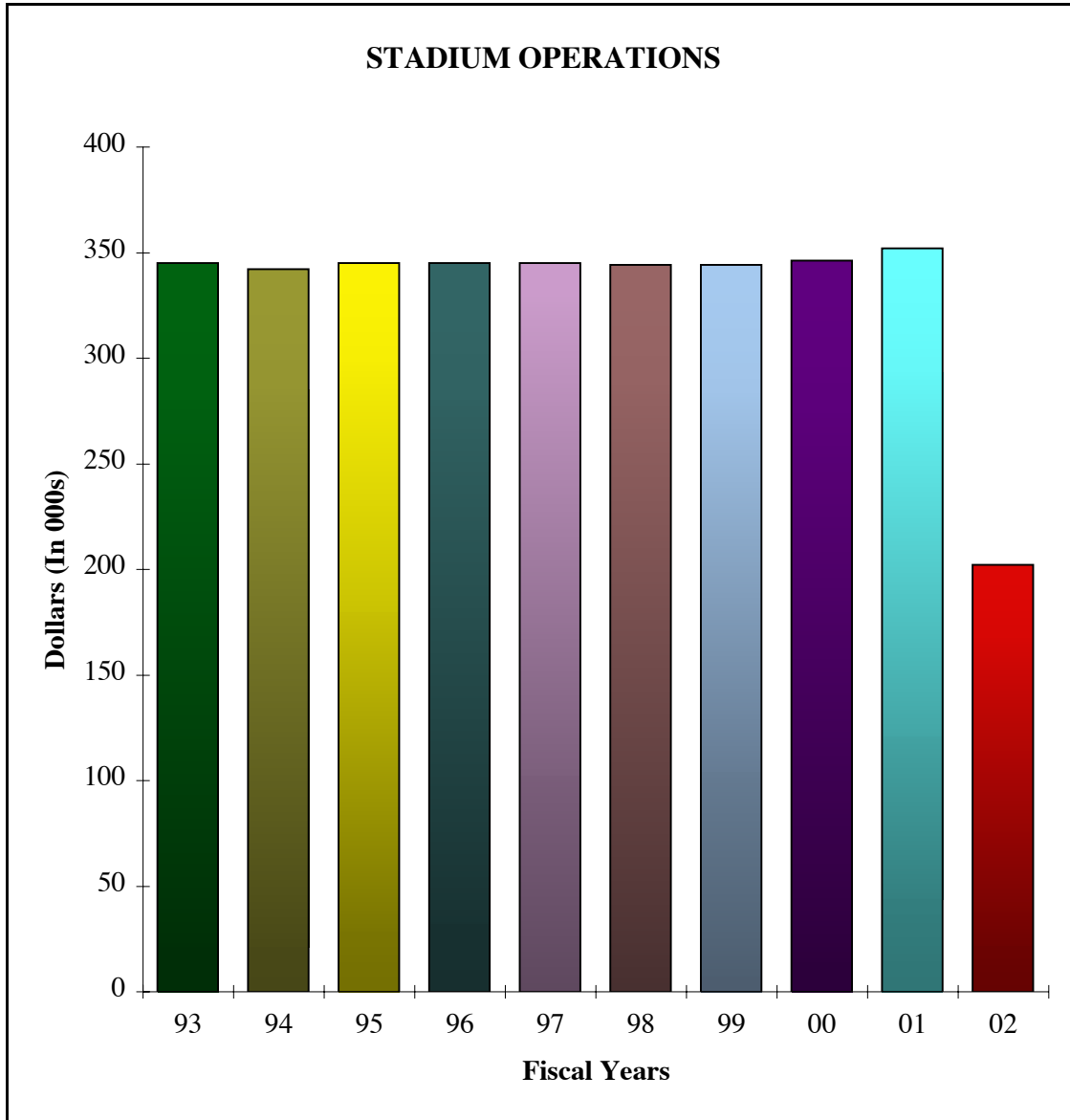
SOURCE: Projected Annual Budgets

**STADIUM OPERATIONS
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 55,229	\$ 55,229	\$ 57,749	\$ 2,520	4.56%
Rental Income	123,115	123,115	135,415	12,300	9.99%
Interest Income	23,386	23,386	20,030	(3,356)	(14.35%)
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 201,730	\$ 201,730	\$ 213,194	\$ 11,464	5.68%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	54,072	55,702	55,632	(70)	(0.13%)
Temporary	1,107	1,107	1,107	0	0.00%
Wage/Compensation Pool	2,649	0	2,723	2,723	
Sub-Total Salaries & Wages	\$ 57,828	\$ 56,809	\$ 59,462	\$ 2,653	4.67%
Staff Benefits:					
Retirement	\$ 7,344	\$ 7,561	\$ 7,552	\$ (9)	(0.12%)
Other	9,823	9,743	11,249	1,506	15.46%
Sub-Total Staff Benefits	\$ 17,167	\$ 17,304	\$ 18,801	\$ 1,497	8.65%
Operating Expenses:					
Supplies	\$ 13,458	\$ 11,335	\$ 13,458	\$ 2,123	18.73%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	9,276	9,276	14,026	4,750	51.21%
Purchase for Resale	0	0	0	0	
Equipment	2,445	2,445	2,445	0	0.00%
Miscellaneous	0	0	0	0	
Sub-total Operating	\$ 25,179	\$ 23,056	\$ 29,929	\$ 6,873	29.81%
General Service Charge	\$ 46,327	\$ 46,327	\$ 47,253	\$ 926	2.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	48,929	48,929	48,929	0	0.00%
Debt Service*	0	0	0	0	
Insurance/Other*	6,300	6,300	8,820	2,520	40.00%
Sub-total Fixed Expenses	\$ 101,556	\$ 101,556	\$ 105,002	\$ 3,446	3.39%
TOTAL EXPENSES	\$ 201,730	\$ 198,725	\$ 213,194	\$ 14,469	7.28%
Revenue Over/(Under) Expenses	\$ 0	\$ 3,005	\$ 0	\$ (3,005)	-1.60%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



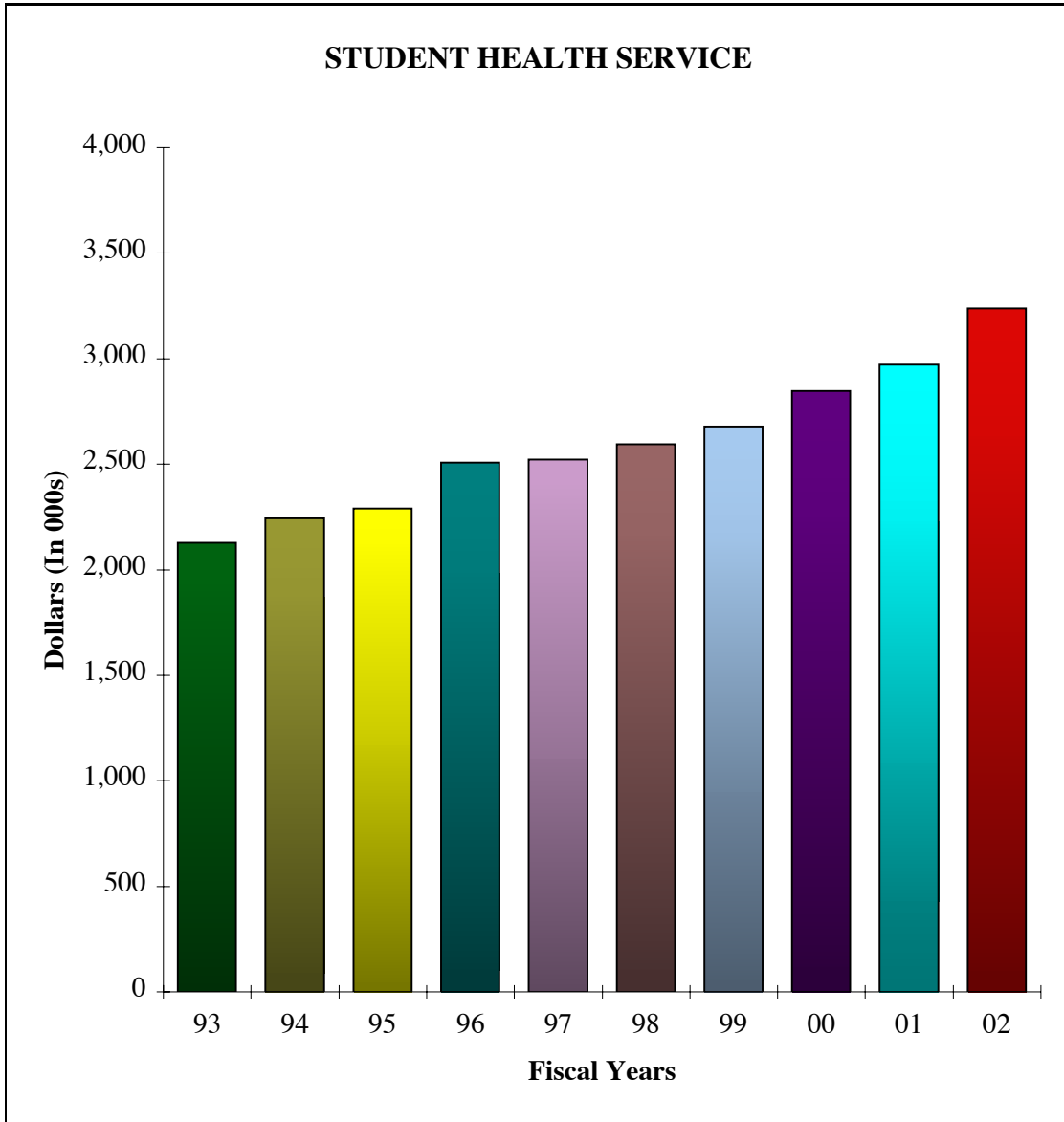
NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

SOURCE: Projected Annual Budgets

**STUDENT HEALTH SERVICE and BUILDING OPERATIONS
BUDGET FOR 2002-03**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>2002-03 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 1,775,124	\$ 1,775,124	\$ 1,846,129	\$ 71,005	4.00%
General Fee (Debt. Svc.)	16,890	16,890	18,944	2,054	12.16%
Charges	1,326,495	1,326,495	1,429,153	102,658	7.74%
Facility Rent	106,414	106,414	116,028	9,614	9.03%
Interest Income	12,097	12,097	3,000	(9,097)	(75.20%)
TOTAL REVENUE	<u>\$ 3,237,020</u>	<u>\$ 3,237,020</u>	<u>\$ 3,413,254</u>	<u>\$ 176,234</u>	<u>5.44%</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 1,117,921	\$ 1,099,526	\$ 1,141,394	\$ 41,868	3.81%
Graduate Assistants	15,300	15,700	15,700	0	0.00%
Classified Salaries	409,234	470,174	470,174	0	0.00%
Temporary	210,382	214,200	222,000	7,800	3.64%
Wage/Compensation Pool	73,389	0	58,016	58,016	
Sub-Total Salaries and Wages	<u>\$ 1,826,226</u>	<u>\$ 1,799,600</u>	<u>\$ 1,907,284</u>	<u>\$ 107,684</u>	<u>5.98%</u>
Staff Benefits:					
Retirement	\$ 213,415	\$ 217,907	\$ 224,373	\$ 6,466	2.97%
Other	221,063	220,650	239,592	18,942	8.58%
Sub-Total Staff Benefits	<u>\$ 434,478</u>	<u>\$ 438,557</u>	<u>\$ 463,965</u>	<u>\$ 25,408</u>	<u>5.79%</u>
Operating					
Supplies	\$ 139,204	\$ 139,204	\$ 145,878	\$ 6,674	4.79%
Travel	6,000	6,000	6,200	200	3.33%
Information/Communication	66,639	68,639	71,700	3,061	4.46%
Repair and Maintenance	25,884	25,884	26,900	1,016	3.93%
Miscellaneous	3,000	3,000	3,100	100	3.33%
Purchase for Resale	496,000	511,000	540,000	29,000	5.68%
Equipment	25,913	25,913	27,000	1,087	4.19%
Professional Fees	102,000	102,000	106,000	4,000	3.92%
Sub-total Operating	<u>\$ 864,640</u>	<u>\$ 881,640</u>	<u>\$ 926,778</u>	<u>\$ 45,138</u>	<u>5.12%</u>
General Service Charge					
Facility Charge	\$ 74,786	\$ 74,786	\$ 76,283	\$ 1,497	2.00%
Renewals/Replacements	0	0	0	0	
Debt Service	31,755	31,755	31,755	0	0.00%
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 5,135</u>	<u>\$ 5,135</u>	<u>\$ 7,189</u>	<u>\$ 2,054</u>	<u>40.00%</u>
TOTAL EXPENSES	<u>\$ 3,237,020</u>	<u>\$ 3,231,473</u>	<u>\$ 3,413,254</u>	<u>\$ 181,781</u>	<u>5.63%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 5,547	\$ 0	\$ (5,547)	-0.18%

TEN YEAR REVENUE HISTORY



NOTE: FY02 Health Center Operation combined with Health Center Services

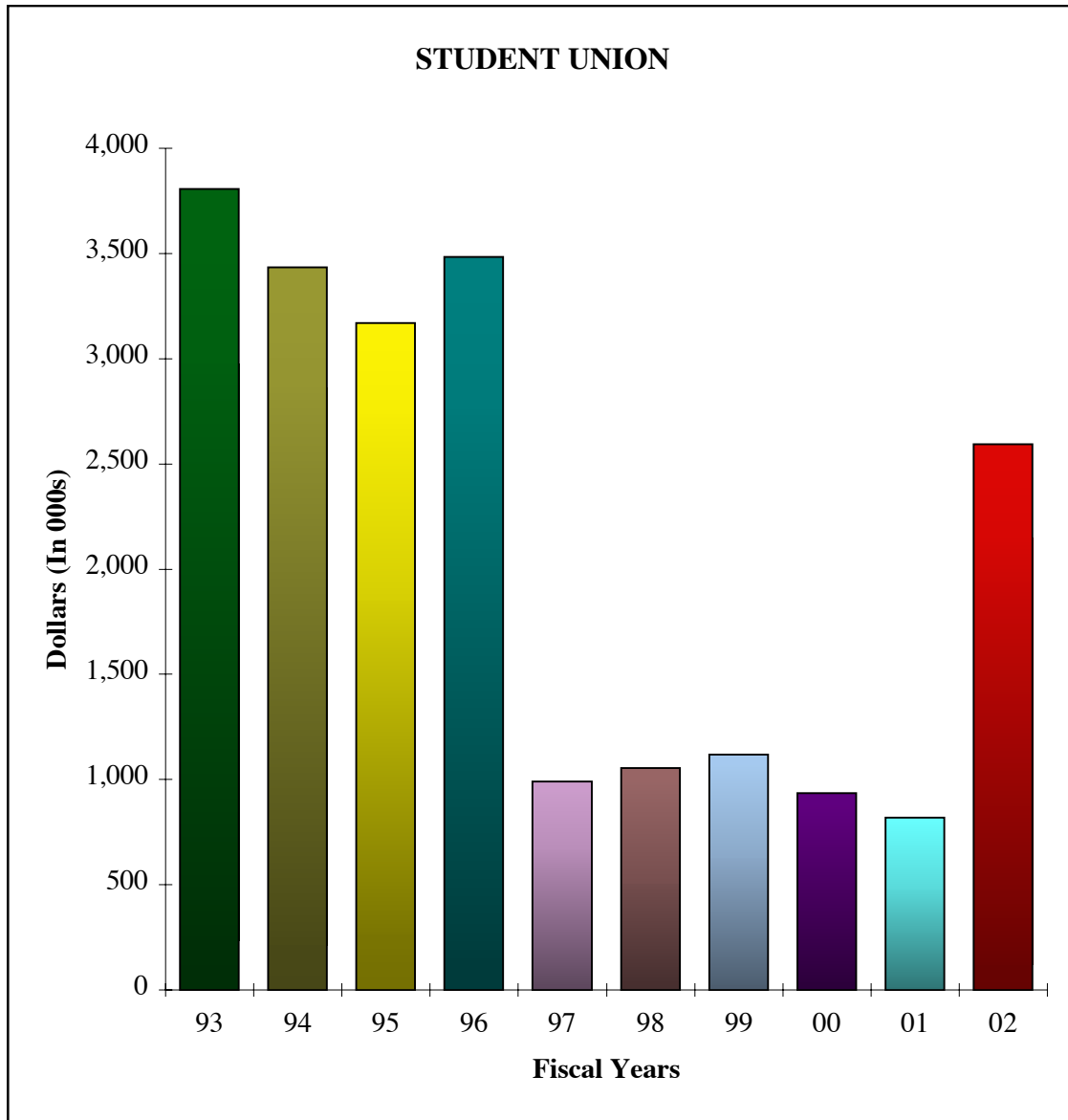
SOURCE: Projected Annual Budgets

**STUDENT UNION
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 635,696	\$ 1,085,696	\$ 908,657	\$ (177,039)	(16.31%)
General Fee (Renewals/Replacements)	113,105	863,105	2,753,194	1,890,089	
Operational	35,000	575,000	1,246,775	671,775	116.83%
Facility Charges	57,934	57,934	57,934	0	0.00%
Other	0	10,000	50,000	40,000	400.00%
TOTAL REVENUE	\$ 841,735	\$ 2,591,735	\$ 5,016,560	\$ 2,424,825	93.56%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 197,775	\$ 272,677	\$ 416,190	\$ 143,513	52.63%
Classified	102,127	301,480	506,500	205,020	68.00%
Graduate Students	0	4,000	14,600	10,600	265.00%
Temporary	101,850	101,850	175,000	73,150	71.82%
Wage/Compensation Pool	40,459	0	30,993	30,993	
Sub-Total Salaries & Wages	\$ 442,211	\$ 680,007	\$ 1,143,283	\$ 463,276	68.13%
Staff Benefits:					
Retirement	\$ 39,917	\$ 61,947	\$ 124,607	\$ 62,660	101.15%
Other	34,037	130,406	221,226	90,820	69.64%
Sub-Total Staff Benefits	\$ 73,954	\$ 192,353	\$ 345,833	\$ 153,480	79.79%
Cost of Sales	\$ 27,141	\$ 10,141	\$ 10,141	\$ 0	0.00%
Operating Expenses:					
Supplies	\$ 20,449	\$ 19,225	\$ 50,600	\$ 31,375	163.20%
Travel	9,000	17,000	20,750	3,750	22.06%
Information and Communication	27,091	47,091	35,741	(11,350)	(24.10%)
Repair and Maintenance	16,950	12,475	29,960	17,485	140.16%
Programming	20,775	100,000	125,000	25,000	25.00%
Equipment	7,509	7,755	19,698	11,943	154.00%
Other Expenses	6,013	5,013	5,013	0	0.00%
Sub-Total Operating Expenses	\$ 107,787	\$ 208,559	\$ 286,762	\$ 78,203	37.50%
General Service Charge	\$ 53,075	\$ 75,000	\$ 150,000	\$ 75,000	100.00%
Utilities	20,000	196,000	317,347	121,347	61.91%
Facility Charge	0	5,000	10,000	5,000	
Renewals/Replacements*	107,330	175,000	350,000	175,000	100.00%
Debt Service	0	988,171	2,390,069	1,401,898	
Insurance/Other*	5,775	6,563	13,125	6,562	99.98%
Sub-total Fixed Expenses	\$ 186,180	\$ 1,445,734	\$ 3,230,541	\$ 1,784,807	123.45%
TOTAL EXPENSES	\$ 837,273	\$ 2,536,794	\$ 5,016,560	\$ 2,479,766	97.75%
Revenue Over/(Under) Expenses	\$ 4,462	\$ 54,941	\$ 0	\$ (54,941)	-100.00%

*Funded from General Fee (Renewals/Replacements)

TEN YEAR REVENUE HISTORY



NOTE: FY97 Food Operations moved to Dining Services

FY00 Facility closed December 1999; operations moved to Olscamp Hall

FY02 New facility opened January 2002

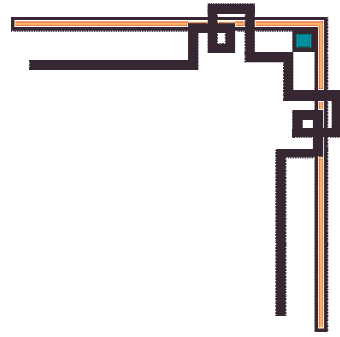
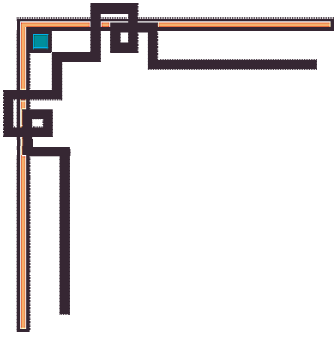
SOURCE: Projected Annual Budgets

AUXILIARY ACCUMULATED BALANCES

06/21/02

June 30, 2001

	NET AVAILABLE BALANCES <u>6/30/01</u>	ACCUMULATED RENEWALS/ REPLACEMENTS <u>6/30/01</u>	2001-02 RENEWALS/ REPLACEMENTS	2001-02 APPROVED AIP's	PROJECTED AVAILABLE BALANCE <u>6/30/02</u>
OTHER GENERAL FEE:					
Union	(1,497,797)	630,083	107,330		(760,384)
Ice Arena	4,020	283,679	76,623		364,322
Intercollegiate Athletics	(3,466,750)	7,405			(3,459,345)
Health Center	349,232	7,671	31,755		388,658
Student Services	92,497	(16,406)	38,227		114,318
Stadium	116,066	64,093	48,929	30,000	199,088
Fieldhouse		731,645	105,000		836,645
Student Rec Center	470,241	177,027	108,150	198,000	557,418
1991 Reserve	781,352				781,352
Total	<u>(3,151,139)</u>	<u>1,885,197</u>	<u>516,014</u>	<u>228,000</u>	<u>(977,928)</u>
Deferred Maintenance	-	472,276	100,000		572,276
Recycling	-	18,204	8,400		26,604



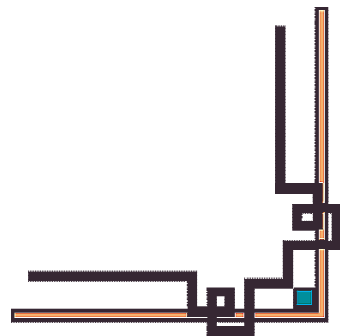
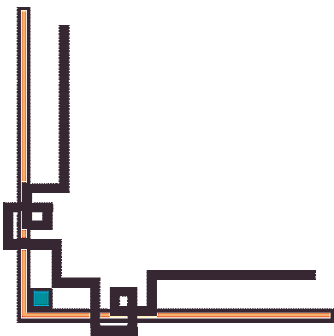
Approved 2002-03

RESIDENCE AND DINING HALL BUDGETS

Approved by the Board of Trustees

June 19, 2002

Prepared by
Office of Finance & Administration



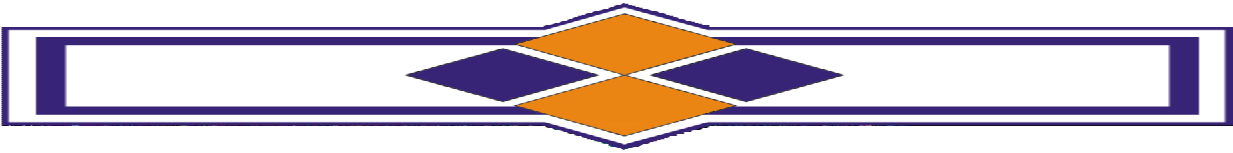
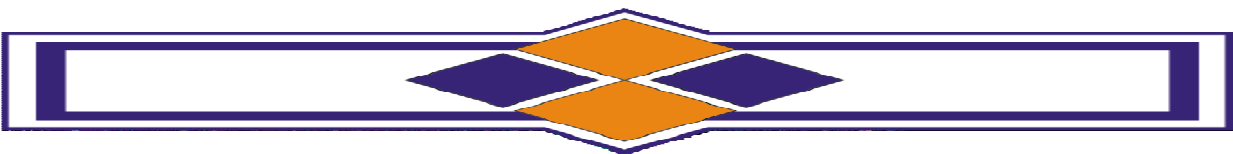
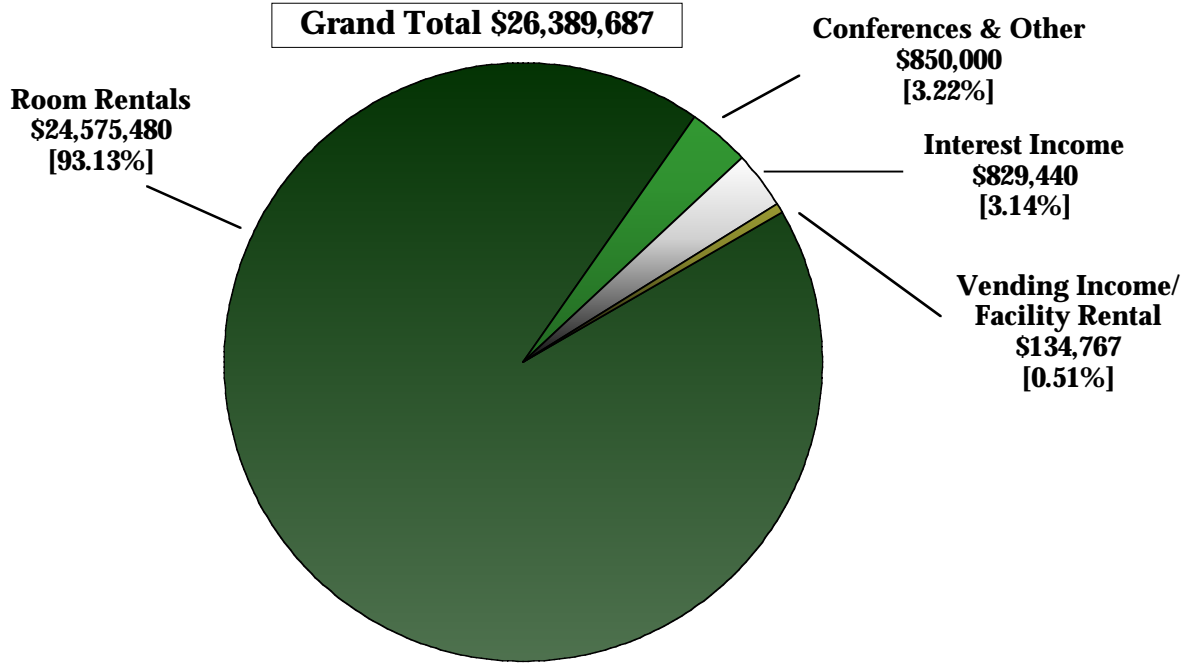


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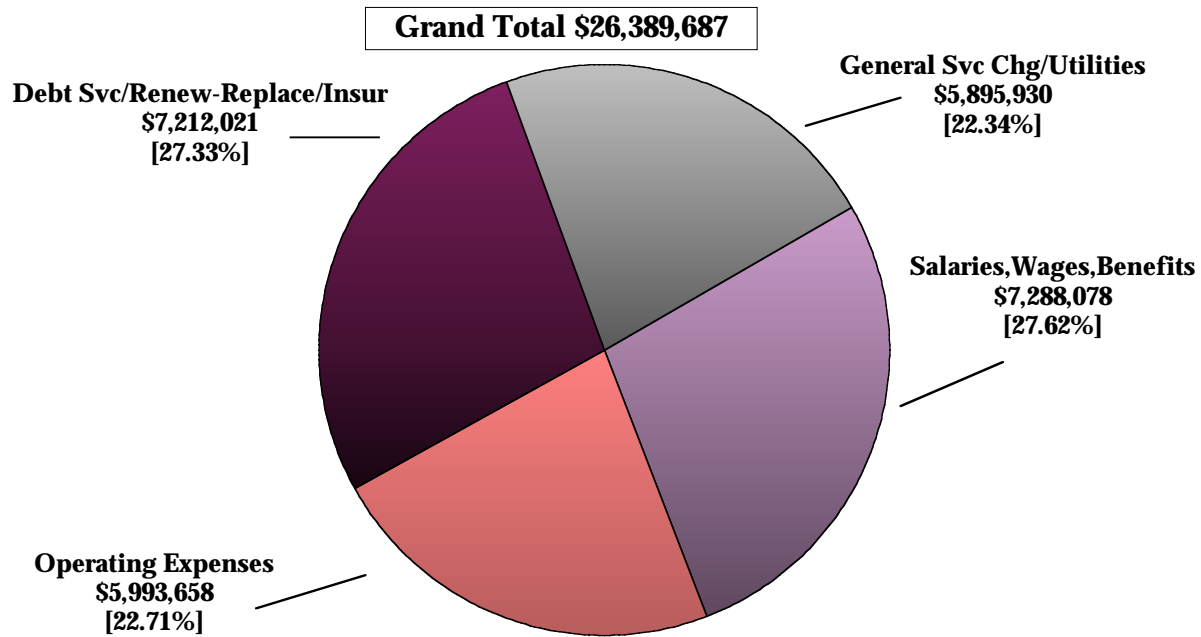
BGSU Residence Hall Income Budget 2002-03



Room Rentals	\$24,575,480	93.13%
Conferences & Other	\$850,000	3.22%
Interest Income	\$829,440	3.14%
Vending Income & Facility Rental	\$134,767	0.51%

Office of Finance & Administration 3/02

BGSU Residence Hall Expenditure Budget 2002-03



Salaries, Wages, Benefits	\$7,288,078	27.62%
Operating Expenses	\$5,993,658	22.71%
Debt Service/Renew-Replace/Insurance	\$7,212,021	27.33%
General Service Charge/Utilities	\$5,895,930	22.34%

2002-03

RESIDENCE HALL BUDGET

Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2002; 6,900 for Fall Semester, 2002; and 6,500 for Spring Semester, 2003. These occupancy levels represent no increase in the occupancy levels above 2001-02 levels. All residence halls are available for maximum occupancy – 7,128.
2. Full-time staffing levels will be maintained at current levels with the exception of the addition of 20 resident advisors, a hall director and one part-time secretary. The proposed budget also includes the addition of one full-time counselor dedicated to serving students in the residence halls. This will alleviate some of the service pressures currently experienced in the Counseling Center. Year-around staffing is provided in Compton Hall to provide for housing needs of international students and students enrolled at the Medical College of Ohio.
3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - c. Debt service obligations are funded in accordance with Board guidelines and bond requirements. The total \$4,128,751 budgeted is due to bond requirements for recent renovation projects: \$1,229,267 for Founders; \$1,515,292 for Harshman/Kreischer; and \$1,384,192 for Offenbauer/Conklin. Depreciation reserves are funded at \$2,000,000. This reserve represents a continued commitment toward residence hall renewal/replacements in order to enable us to continue renovations and repairs in the halls. In addition to the depreciation reserve, \$1,694,277 has been specifically budgeted for facility enhancements.
 - d. Utility charges are based upon the best current information available. Residence hall utility costs are estimated to remain at 2001-02 projected levels. A 0.55% increase is proposed for 2002-03 over projected 2001-02 budget levels.
 - e. Infrastructure Payment is the residence hall portion of total university costs incurred for the infrastructure project - \$948,500. This is the second and final expense addition for this project.

Planning Guidelines (cont'd)

- f. The general service charge approximates 12.9% of total expenses.
4. The number of scholarships is expected to remain at the 2002-03 approved levels. The current funding level for this program is sufficient to provide scholarships for the purposes listed below and cover the room rate increase of 6.7%. The scholarships shown in these residence hall budgets are for the National Merit Scholars' (NMS) Room Scholarships, Minority Room Scholarships, and the room scholarship program targeted to encourage additional entering freshmen (targeted to scholars and minority students) and incoming transfer students. The current room scholarship program provides 75 awards for entering freshmen, 20 for transfer students and 25 for diversity. An evaluation of the effectiveness of these scholarship programs in general and their specific impact on the Residence Hall budgets is now underway in conjunction with an extensive review of all scholarships currently being offered across all budgets of the institution.

Proposed Residence Hall Budget

1. The residence hall budget is built on a request for increasing the room rentals by 6.7%. A standard room rate will be \$1,660 per semester, an increase of \$104/semester or 6.7%.
2. Projected 2002-03 expenditures of \$26,389,687 are greater than 2001-02 projected levels by \$1,633,822 or 6.6%.
3. Projections of 2001-02 revenue (\$25,060,790) and expenditures (\$24,755,865) result in excess revenue over expenses of \$304,925 - \$271,199 of this represents the targeted budget cut imposed this year. This amount will become part of the surplus funds available to the residence halls. The target was accomplished through a combination of increased room rentals through better retention rates, increased conference activity, and salary expenses that were lower than budgeted due to vacancies occurring during the year.

2002-03 RESIDENCE HALL BUDGETS

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	PROPOSED 2002-03 BUDGET
SOURCES OF FUNDS:			
Student Room Rentals	\$22,831,266	\$22,945,008	\$24,575,480
Interest Income	900,000	864,000	829,440
Facility Rentals	35,000	34,767	34,767
Vending Income	172,665	172,665	100,000
Conference & Other Income	686,657	744,841	850,000
Purchase Order Carryover	0	299,509	0
TOTAL FUNDS	\$24,625,588	\$25,060,790	\$26,389,687
PROPOSED EXPENSES:			
COMPENSATION FOR FULL-TIME STAFF:			
Hall Staff/AsstDir/HouseDir	\$367,643	\$364,812	\$435,310
Senior Staff	704,773	697,251	768,738
Classified Staff/Desk Clerks	552,811	575,045	584,821
Custodial Wages	1,816,675	1,759,682	1,779,524
Maintenance Wages	310,781	313,561	313,561
Staff Benefits	1,442,044	1,381,988	1,536,065
Wage/Compensation Pool	161,943	0	157,219
Subtotal	<u>\$5,356,670</u>	<u>\$5,092,339</u>	<u>\$5,575,238</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:			
Resident Advisors/House Assts.	\$891,170	\$891,170	\$1,057,480
Student Clerks	331,487	331,487	341,116
Temporary Employment	314,244	314,244	314,244
Subtotal	<u>\$1,536,901</u>	<u>\$1,536,901</u>	<u>\$1,712,840</u>
OPERATING EXPENSES:			
Student Programs	\$450,974	\$450,974	\$514,306
Staff Meals	37,800	40,000	48,800
Supplies	630,451	630,451	639,176
Equipment	134,050	124,050	234,550
Maintenance/Repair	299,285	299,285	299,285
Facility Enhancements	1,390,961	1,727,969	1,694,277
Conference & Misc. Expenses	218,575	218,575	218,575
Marketing/Publications	62,489	54,489	62,489
Contingency	46,000	23,000	40,000
Subtotal	<u>\$3,270,585</u>	<u>\$3,568,793</u>	<u>\$3,751,458</u>
FIXED & GENERAL EXPENSES:			
Utilities	\$2,304,018	\$2,486,418	\$2,500,000
General Service Charge	3,329,343	3,329,343	3,395,930
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	2,000,000
Student Telephones w/Voice Mail	1,040,000	1,040,000	1,040,000
Student Cable TV	620,000	620,000	657,200
Scholarships	561,000	475,000	545,000
Property Insurance	96,264	96,264	134,770
Infrastructure Payment	474,250	474,250	948,500
Debt Service	4,036,557	4,036,557	4,128,751
Subtotal	<u>\$14,461,432</u>	<u>\$14,557,832</u>	<u>\$15,350,151</u>
TOTAL EXPENSES	\$24,625,588	\$24,755,865	\$26,389,687
Revenue Over/(Under) Expenses	\$0	\$304,925	\$0

**RESIDENCE HALL BUDGETS
by Program Area**

	2001-02 APPROVED BUDGET	2001-02 Projected BUDGET	2002-03 Proposed BUDGET	Comments
SOURCES OF FUNDS:				
Student Room Rentals	\$22,831,266	\$22,945,008	\$24,575,480	Based upon fall occupancy of 6900 at standard occupancy rate of \$1660
Interest Income	900,000	864,000	829,440	Estimated based on current rates and balances
Facility Rentals	35,000	34,767	34,767	E&G rental \$34,287
Vending Income	172,665	172,665	100,000	Laundry and other vending
Conference & Other Income	686,657	744,841	850,000	Increased conference activity
Purchase Order Carryover	0	299,509	0	Projects carried over from previous fiscal year
TOTAL SOURCES	\$24,625,588	\$25,060,790	\$26,389,687	

	RESIDENCE HALL MANAGEMENT			CUSTODIAL BUDGETS			MAINTENANCE BUDGETS			T O T A L		
	2001-02 Approved Budget	2001-02 Projected Budget	2002-03 Proposed Budget	2001-02 Approved Budget	2001-02 Projected Budget	2002-03 Proposed Budget	2001-02 Approved Budget	2001-02 Projected Budget	2002-03 Proposed Budget	2001-02 Approved Budget	2001-02 Projected Budget	2002-03 Proposed Budget
EXPENSES:												
COMPENSATION FOR FULL-TIME STAFF:												
Hall Staff/AsstDir/HouseDir	\$367,643	\$364,812	\$435,310							\$367,643	\$364,812	\$435,310
Senior Staff	704,773	697,251	768,738							704,773	697,251	768,738
Classified Staff/Desk Clerks	552,811	575,045	584,821							552,811	575,045	584,821
Custodial Wages				\$1,816,675	\$1,759,682	\$1,779,524				1,816,675	1,759,682	1,779,524
Maintenance Wages							\$310,781	\$313,561	\$313,561	310,781	313,561	313,561
Staff Benefits	670,624	650,396	757,399	663,244	623,410	678,787	108,176	108,182	99,879	1,442,044	1,381,988	1,536,065
Wage/Compensation Pool	57,158	0	51,356	89,867	0	89,740	14,918	0	16,123	161,943	0	157,219
Subtotal	\$2,353,009	\$2,287,504	\$2,597,624	\$2,569,786	\$2,383,092	\$2,548,051	\$433,875	\$421,743	\$429,563	\$5,356,670	\$5,092,339	\$5,575,238
STUDENT EMPLOYMENT & TEMPORARY WAGES:												
Resident Advisors/House Assts.	\$891,170	\$891,170	\$1,057,480							\$891,170	\$891,170	\$1,057,480
Student Clerks	331,487	331,487	341,116							331,487	331,487	341,116
Temporary Employment	0	0	0	\$291,902	\$291,902	\$291,902	\$22,342	\$22,342	\$22,342	314,244	314,244	314,244
Subtotal	\$1,222,657	\$1,222,657	\$1,398,596	\$291,902	\$291,902	\$291,902	\$22,342	\$22,342	\$22,342	\$1,536,901	\$1,536,901	\$1,712,840
OPERATING EXPENSES:												
Student Programs	\$450,974	\$450,974	\$514,306							\$450,974	\$450,974	\$514,306
Staff Meals	37,800	40,000	48,800							37,800	40,000	48,800
Supplies	108,890	108,890	117,615	\$304,646	\$304,646	\$304,646	\$216,915	\$216,915	\$216,915	630,451	630,451	639,176
Equipment	65,000	55,000	165,500	46,000	46,000	46,000	23,050	23,050	23,050	134,050	124,050	234,550
Maintenance/Repair	25,000	25,000	25,000	88,040	88,040	88,040	186,245	186,245	186,245	299,285	299,285	299,285
Facility Enhancements	1,390,961	1,727,969	1,694,277							1,390,961	1,727,969	1,694,277
Conference & Misc. Expenses	165,600	165,600	165,600	49,589	49,589	49,589	3,386	3,386	3,386	218,575	218,575	218,575
Marketing/Publications	62,489	54,489	62,489							62,489	54,489	62,489
Contingency	46,000	23,000	40,000							46,000	23,000	40,000
Subtotal	\$2,352,714	\$2,650,922	\$2,833,587	\$488,275	\$488,275	\$488,275	\$429,596	\$429,596	\$429,596	\$3,270,585	\$3,568,793	\$3,751,458
FIXED & GENERAL EXPENSES:												
Utilities										\$2,304,018	\$2,486,418	\$2,500,000
General Service Charge										3,329,343	3,329,343	3,395,930
Renewals/Replacements/Facility Charges										2,000,000	2,000,000	2,000,000
Student Telephones w/Voice Mail										1,040,000	1,040,000	1,040,000
Student Cable TV										620,000	620,000	657,200
Scholarships										561,000	475,000	545,000
Property Insurance										96,264	96,264	134,770
Infrastructure Payment										474,250	474,250	948,500
Debt Service										4,036,557	4,036,557	4,128,751
Subtotal										\$14,461,432	\$14,557,832	\$15,350,151
TOTAL EXPENSES	\$5,928,380	\$6,161,083	\$6,829,807	\$3,349,963	\$3,163,269	\$3,328,228	\$885,813	\$873,681	\$881,501	\$24,625,588	\$24,755,865	\$26,389,687
Revenue Over/(Under) Expenses										\$0	\$304,925	\$0

RESIDENCE HALL BUDGET EXPENSE ANALYSIS

	2001-02 Projected BUDGET	2002-03 Proposed BUDGET	\$ Differ- ence	% Differ- ence
COMPENSATION FOR FULL-TIME STAFF:				
Hall Staff/AsstDir/HouseDir	\$364,812	\$435,310	\$70,498	19.32%
Senior Staff	697,251	768,738	71,487	10.25%
Classified Staff/Desk Clerks	575,045	584,821	9,776	1.70%
Custodial Wages	1,759,682	1,779,524	19,842	1.13%
Maintenance Wages	313,561	313,561	0	0.00%
Staff Benefits	1,381,988	1,536,065	154,077	11.15%
Wage/Compensation Pool	0	157,219	157,219	
Subtotal	<u>\$5,092,339</u>	<u>\$5,575,238</u>	<u>\$482,899</u>	<u>9.48%</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:				
Resident Advisors/House Assts.	\$891,170	\$1,057,480	\$166,310	18.66%
Student Clerks	331,487	341,116	9,629	2.90%
Temporary Employment	314,244	314,244	0	0.00%
Subtotal	<u>\$1,536,901</u>	<u>\$1,712,840</u>	<u>\$175,939</u>	<u>11.45%</u>
OPERATING EXPENSES:				
Student Programs	\$450,974	\$514,306	\$63,332	14.04%
Staff Meals	40,000	48,800	8,800	22.00%
Supplies	630,451	639,176	8,725	1.38%
Equipment	124,050	234,550	110,500	89.08%
Maintenance/Repair	299,285	299,285	0	0.00%
Facility Enhancements	1,727,969	1,694,277	(33,692)	-1.95%
Conference & Misc. Expenses	218,575	218,575	0	0.00%
Marketing/Publications	54,489	62,489	8,000	14.68%
Contingency	23,000	40,000	17,000	73.91%
Subtotal	<u>\$3,568,793</u>	<u>\$3,751,458</u>	<u>\$182,665</u>	<u>5.12%</u>
FIXED & GENERAL EXPENSES:				
Utilities	\$2,486,418	\$2,500,000	\$13,582	0.55%
General Service Charge	3,329,343	3,395,930	66,587	2.00%
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	0	0.00%
Student Telephones w/Voice Mail	1,040,000	1,040,000	0	0.00%
Student Cable TV	620,000	657,200	37,200	6.00%
Scholarships	475,000	545,000	70,000	14.74%
Property Insurance	96,264	134,770	38,506	40.00%
Infrastructure Payment	474,250	948,500	474,250	100.00%
Debt Service	4,036,557	4,128,751	92,194	2.28%
Subtotal	<u>\$14,557,832</u>	<u>\$15,350,151</u>	<u>\$792,319</u>	<u>5.44%</u>
TOTAL EXPENSES	<u><u>\$24,755,865</u></u>	<u><u>\$26,389,687</u></u>	<u><u>\$1,633,822</u></u>	<u><u>6.60%</u></u>

PROJECTED 2002-03 ROOM RENTAL INCOME: \$104 RATE INCREASE WITH NO INCREASE IN OCCUPANCY

	2001-02 Room Rate	\$ Increase in Rate	% Increase in Rate	2002-03 Room Rate	Summer 2002	Fall 2002	Spring 2003	Fiscal Year Total
Standard Double	\$1,556	\$104	6.68%	\$1,660	150	4,456	4,116	8,722
2001-02 Income					\$233,400	\$6,933,536	\$6,404,496	\$13,571,432
2002-03 Income					\$249,000	\$7,396,960	\$6,832,560	\$14,478,520
Standard Single	\$1,882	\$126	6.70%	\$2,008		325	325	650
2001-02 Income						\$611,650	\$611,650	\$1,223,300
2002-03 Income						\$652,600	\$652,600	\$1,305,200
Offenhauer Double	\$1,919	\$129	6.72%	\$2,048		784	750	1,534
2001-02 Income						\$1,504,496	\$1,439,250	\$2,943,746
2002-03 Income						\$1,605,632	\$1,536,000	\$3,141,632
Offenhauer Single	\$2,217	\$149	6.72%	\$2,366		72	72	144
2001-02 Income						\$159,624	\$159,624	\$319,248
2002-03 Income						\$170,352	\$170,352	\$340,704
Founders Double	\$2,067	\$138	6.68%	\$2,205		400	400	800
2001-02 Income						\$826,800	\$826,800	\$1,653,600
2002-03 Income						\$882,000	\$882,000	\$1,764,000
Founders Single #1	\$2,367	\$159	6.72%	\$2,526		218	218	436
2001-02 Income						\$516,006	\$516,006	\$1,032,012
2002-03 Income						\$550,668	\$550,668	\$1,101,336
Founders Single #2	\$2,722	\$182	6.69%	\$2,904		24	24	48
2001-02 Income						\$65,328	\$65,328	\$130,656
2002-03 Income						\$69,696	\$69,696	\$139,392
Small Group Unit	\$1,763	\$118	6.69%	\$1,881		596	570	1,166
2001-02 Income						\$1,050,748	\$1,004,910	\$2,055,658
2002-03 Income						\$1,121,076	\$1,072,170	\$2,193,246
Small Group Prem	\$2,089	\$140	6.70%	\$2,229		25	25	50
2001-02 Income						\$52,225	\$52,225	\$104,450
2002-03 Income						\$55,725	\$55,725	\$111,450
Total Number					150	6,900	6,500	13,550
2001-02 Income					\$233,400	\$11,720,413	\$11,080,289	\$23,034,102
2002-03 Income					\$249,000	\$12,504,709	\$11,821,771	\$24,575,480

Budgeted 2001-02 Room Rental Income Excluding Fines & Forfeitures	\$22,831,266
Projected 2002-03 Room Rental Income Excluding Fines & Forfeitures	\$24,575,480

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

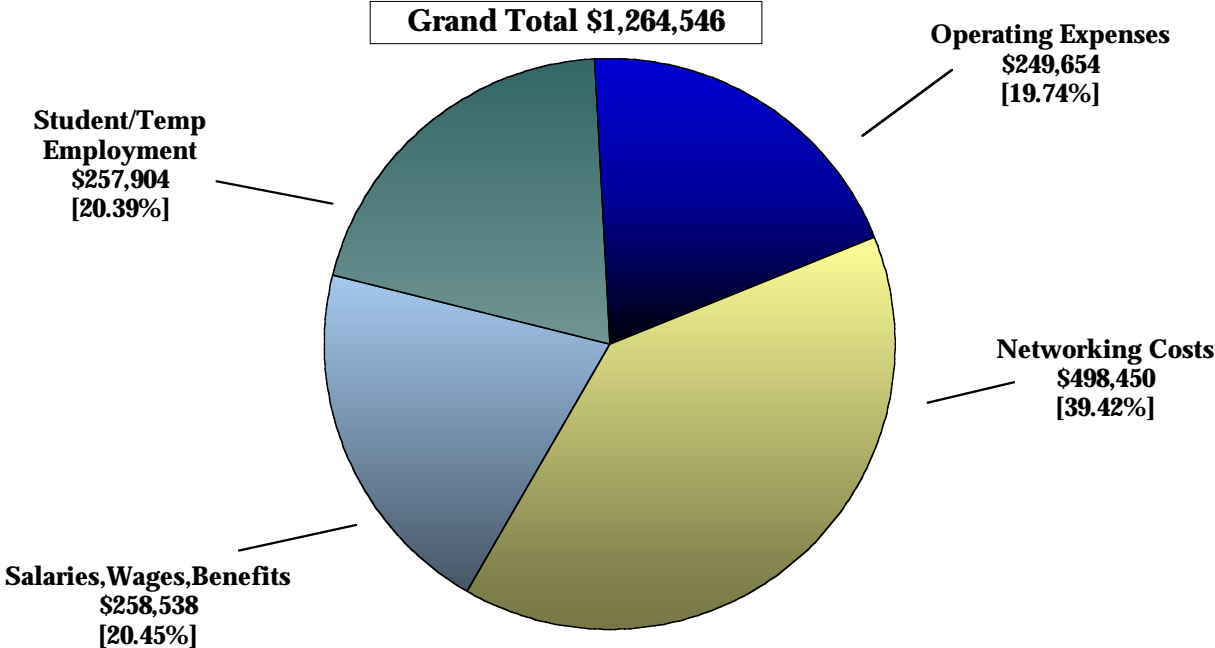
Increase in Room Rental Income for 2002-03	\$1,541,378	6.75%
Increase in Room Rental Income for Operations	\$974,934	4.27%
Increase in Room Rental Income for Debt Service	\$566,444	2.48%

**BOWLING GREEN STATE UNIVERSITY
2002-03
ROOM AND MEAL PLAN RATES**

	2001-02 Rates								2002-03 Rates							
	ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS			ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS		
			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER
I. Conklin, Harshman, Kohl, Kreischer McDonald & Rodgers Halls*																
Standard Occupancy																
Semester Rate	\$1,556	\$88	\$951	\$1,237	\$1,440	\$2,595	\$2,881	\$3,084	\$1,660	\$92	\$999	\$1,299	\$1,512	\$2,751	\$3,051	\$3,264
Annual Rate	\$3,112	\$176	\$1,902	\$2,474	\$2,880	\$5,190	\$5,762	\$6,168	\$3,320	\$184	\$1,998	\$2,598	\$3,024	\$5,502	\$6,102	\$6,528
Single Occupancy																
Semester Rate	\$1,882	\$88	\$951	\$1,237	\$1,440	\$2,921	\$3,207	\$3,410	\$2,008	\$92	\$999	\$1,299	\$1,512	\$3,099	\$3,399	\$3,612
Annual Rate	\$3,764	\$176	\$1,902	\$2,474	\$2,880	\$5,842	\$6,414	\$6,820	\$4,016	\$184	\$1,998	\$2,598	\$3,024	\$6,198	\$6,798	\$7,224
II. Offenbauer Hall																
Standard Occupancy																
Semester Rate	\$1,919	\$88	\$951	\$1,237	\$1,440	\$2,958	\$3,244	\$3,447	\$2,048	\$92	\$999	\$1,299	\$1,512	\$3,139	\$3,439	\$3,652
Annual Rate	\$3,838	\$176	\$1,902	\$2,474	\$2,880	\$5,916	\$6,488	\$6,894	\$4,096	\$184	\$1,998	\$2,598	\$3,024	\$6,278	\$6,878	\$7,304
Single Occupancy																
Semester Rate	\$2,074	\$88	\$951	\$1,237	\$1,440	\$3,113	\$3,399	\$3,602	\$2,366	\$92	\$999	\$1,299	\$1,512	\$3,457	\$3,757	\$3,970
Annual Rate	\$4,148	\$176	\$1,902	\$2,474	\$2,880	\$6,226	\$6,798	\$7,204	\$4,732	\$184	\$1,998	\$2,598	\$3,024	\$6,914	\$7,514	\$7,940
III. Founders																
Standard Occupancy																
Semester Rate	\$2,067	\$88	\$951	\$1,237	\$1,440	\$3,106	\$3,392	\$3,595	\$2,205	\$92	\$999	\$1,299	\$1,512	\$3,296	\$3,596	\$3,809
Annual Rate	\$4,134	\$176	\$1,902	\$2,474	\$2,880	\$6,212	\$6,784	\$7,190	\$4,410	\$184	\$1,998	\$2,598	\$3,024	\$6,592	\$7,192	\$7,618
Single Occupancy																
Semester Rate	\$2,367	\$88	\$951	\$1,237	\$1,440	\$3,406	\$3,692	\$3,895	\$2,526	\$92	\$999	\$1,299	\$1,512	\$3,617	\$3,917	\$4,130
Annual Rate	\$4,734	\$176	\$1,902	\$2,474	\$2,880	\$6,812	\$7,384	\$7,790	\$5,052	\$184	\$1,998	\$2,598	\$3,024	\$7,234	\$7,834	\$8,260
IV. Small Group Living Units (Room Plan Only)																
Semester Rate	\$1,763	\$88	N/A	N/A	N/A	\$1,851	--	--	\$1,881	\$92	N/A	N/A	N/A	\$1,973	--	--
Annual Rate	\$3,526	\$176	N/A	N/A	N/A	\$3,702	--	--	\$3,762	\$184	N/A	N/A	N/A	\$3,946	--	--
Single Occupancy																
Semester Rate	\$2,089	\$88	N/A	N/A	N/A	\$2,177	--	--	\$2,229	\$92	N/A	N/A	N/A	\$2,321	--	--
Annual Rate	\$4,178	\$176	N/A	N/A	N/A	\$4,354	--	--	\$4,458	\$184	N/A	N/A	N/A	\$4,642	--	--

*The Meal Plan is optional for residents of Harshman Anderson and Harshman Bromfield.

BGSU Residential Computing Connection Budget 2002-03



Salaries, Wages, Benefits	\$258,538	20.45%
Student/Temp Employment	\$257,904	20.39%
Operating Expenses	\$249,654	19.74%
Networking Costs	\$498,450	39.42%

2002-03

RESIDENTIAL COMPUTING CONNECTION BUDGET

Planning Guidelines

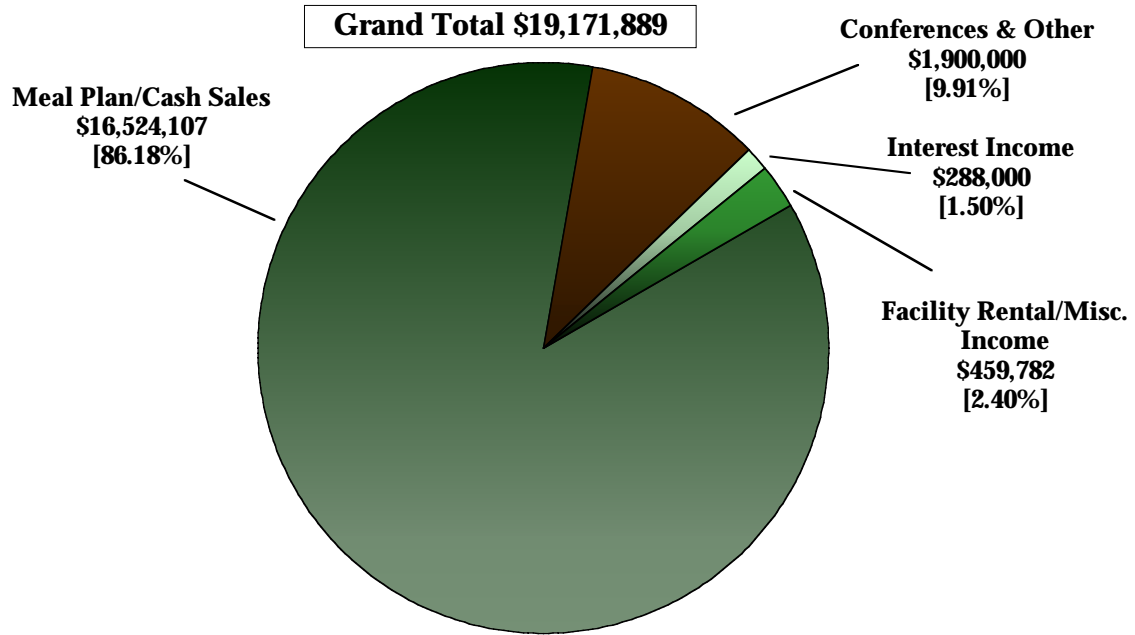
1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2002; 6,900 for Fall Semester, 2002; and 6,500 for Spring Semester, 2003. A \$92 per term fee is proposed to each residential student to support the residential computing requirements within each residence hall. This represents a \$4 increase and is requested for 2002-03 to continue to address the technology needs of the residence halls. This increase will generate \$46,860 in additional revenue. During this coming year, Residential Computing Connection (RCC) and Information Technology Services (ITS) will collaborate and generate a plan for the use of these funds. In addition, they will develop a long-range plan that identifies foreseeable needs and the funding required to meet these needs. Some items already identified for consideration are funding of additional bandwidth expenses, replacing the network wiring in the residence halls and ongoing replacement of public area computers for Fall 2004.

3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund compensation increases that the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Student employment expenses: staffing will be reorganized next year. Four Area Coordinators will be hired and 11 assistant lab coordinator positions eliminated. All student employees received an increase in base pay in Fall 2001.
 - c. Equipment expenditures increased for 2001-02 for purchases of additional memory so computer systems can be upgraded to run Mac OSX and Windows XP operating systems in Fall 2002 and for mini-switches to be used in student rooms that have only one data port.
 - d. Expenditures for lab renovations reflect a large order for replacement chairs for computer labs and house computer resource rooms.
 - e. Networking Costs/Technical Support: A full-time administrative staff member to serve residential computer labs will be hired next year. This position was included in the budget for 2001-02 but the hiring was not completed.
 - f. \$34 of each \$92 fee is transferred to Information Technology Services for payments on the Ethernet residence hall project and associated information technology infrastructure.

RESIDENTIAL COMPUTING CONNECTION BUDGET

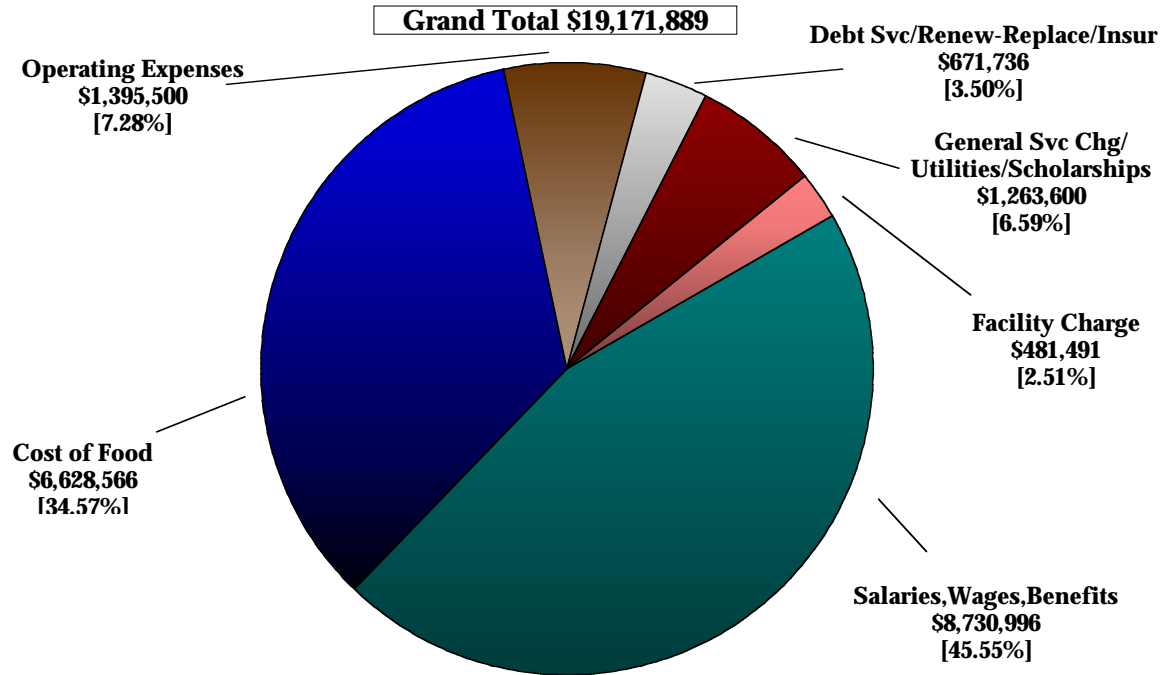
	2001-02 APPROVED BUDGET	2001-02 Projected BUDGET	2002-03 Proposed BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS:					
Technology Fee	\$ 1,177,400	\$ 1,191,840	\$ 1,238,700	\$ 46,860	3.93%
Carryover	32,436	126,702	82,646	(44,056)	-34.77%
TOTAL FUNDS	\$ 1,209,836	\$ 1,318,542	\$ 1,321,346	\$ 2,804	0.23%
PROPOSED EXPENSES:					
COMPENSATION FOR FULL-TIME STAFF:					
Contract	\$ 136,436	\$ 140,247	\$ 140,247	\$ -	0.00%
Classified	30,160	31,054	31,054	0	0.00%
Graduate Assistants	0	0	0	0	
Staff Benefits	60,234	60,234	79,810	19,576	32.50%
Wage/Compensation Pool	7,997	0	7,427	7,427	
Subtotal	\$ 234,827	\$ 231,535	\$ 258,538	\$ 27,003	11.66%
STUDENT EMPLOYMENT & TEMPORARY WAGES:					
Team Coordinators	\$ 55,996	\$ 46,000	\$ 65,554	\$ 19,554	42.51%
Team Consultants	132,019	99,000	107,422	8,422	8.51%
Technical Support Specialists	14,415	10,000	14,787	4,787	47.87%
Student Programmers/Documentalists	0	0	0	0	
Networking Consultants	64,538	68,000	69,289	1,289	1.90%
Temporary Employment	0	0	0	0	
Other	852	800	852	52	6.50%
Subtotal	\$ 267,820	\$ 223,800	\$ 257,904	\$ 34,104	12.73%
OPERATING EXPENSES:					
Supplies	\$ 79,304	\$ 72,091	\$ 75,509	\$ 3,418	4.74%
Information/Communication	16,000	13,731	16,000	2,269	16.52%
Repairs & Maintenance	350	1,975	1,275	(700)	-35.44%
Equipment	31,800	124,244	75,450	(48,794)	-39.27%
Lab Renovation/Furniture/Software	67,000	87,806	65,420	(22,386)	-25.49%
Training	3,942	1,900	4,500	2,600	136.84%
Transfer for Networking Costs/Tech Spt	498,450	471,258	498,450	27,192	5.77%
Other	9,100	7,556	11,500	3,944	52.20%
Subtotal	\$ 705,946	\$ 780,561	\$ 748,104	\$ (32,457)	-4.16%
FIXED & GENERAL EXPENSES:					
Renewals/Replacements/Facility Charges	\$ -	\$ -	\$ -	\$ -	
Utilities	0	0	0	0	
General Service Charge	0	0	0	0	
Property Insurance	0	0	0	0	
Debt Service	0	0	0	0	
Subtotal	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENSES	\$ 1,208,593	\$ 1,235,896	\$ 1,264,546	\$ 28,650	2.37%
Revenue Over/(Under) Expenses	\$1,243	\$82,646	\$56,800	(\$25,846)	-31.27%

BGSU Dining Hall Income Budget 2002-03



Meal Plan Income/Cash Sales	\$16,524,107	86.18%
Conferences & Other	\$1,900,000	9.91%
Interest Income	\$288,000	1.50%
Misc. Income/Facility Rental	\$459,782	2.40%

BGSU Dining Hall Expenditure Budget 2002-03



Salaries, Wages, Benefits	\$8,730,996	45.55%
Cost of Food	\$6,628,566	34.57%
Operating Expenses	\$1,395,500	7.28%
Debt Service/Renew-Replace/Insurance	\$671,736	3.50%
General Service Charge/Utilities/Scholarships	\$1,263,600	6.59%
Facility Charge	\$481,491	2.51%

2002-03

DINING HALL BUDGET

Planning Guidelines

1. Dining Hall semester meal plan contracts are projected to total 12,276. The minimum meal plan rate (MINIMUM PLAN) is required of all students living in the campus residence halls, except for students residing in Harshman-Bromfield and juniors and seniors living in Harshman-Anderson.
2. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Dining Services includes the addition of two new positions: Assistant Director of Quality Control and Production Systems and Assistant General Manager. The Assistant Director will be responsible for computerized production, purchasing, costing and nutritional analysis systems. The Assistant General Manager will provide management support for the Bowen-Thompson Student Union (BTSU). All vacant positions will now be filled necessitated by the reopening of BTSU.
 - b. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the dining hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - c. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - d. Continued funding of debt service obligations and depreciation reserve is included as directed by bond agreements and Trustee policy. A debt service obligation is included for \$335,857 to cover the renovation expenses of Founders and Kreisler attributable to the dining operation.
 - e. Utility charges are based upon the best current information available. Dining hall utility costs are budgeted at projected 2001-02 levels

Proposed Dining Hall Budget

1. Projected 2002-03 expenditures of \$19,171,889 are higher than 2001-02 projected expenditure levels by \$1,869,985 or 10.81%. This increase in expenditures will be covered by the proposed meal plan rate increase of 5.0% and assumes no changes in occupancy rates.
2. These recommended 2002-03 expenditures are within the revenue levels that would be generated by a 5.0% meal plan rate increase, if approved by the Board of Trustees.

2002-03 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

<u>SOURCES OF FUNDS</u>	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>PROPOSED 2002-03 BUDGET</u>
Meal Plans/Cash Sales	\$ 15,399,196	\$ 15,420,505	\$ 16,524,107
Interest Income	318,600	318,600	288,000
Facility Rentals	79,532	79,532	79,532
Miscellaneous Income	118,075	262,325	380,250
Conferences & Workshop Income	1,535,000	1,568,455	1,900,000
TOTAL FUNDS	<u>\$ 17,450,403</u>	<u>\$ 17,649,417</u>	<u>\$ 19,171,889</u>
 PROPOSED EXPENSES			
FOOD SERVICE MANAGEMENT:			
Contract	\$ 889,005	\$ 757,245	\$ 1,050,257
Classified	2,154,084	2,105,938	2,131,142
Temporary	3,392,252	3,511,919	3,896,692
Staff Benefits	1,336,127	1,210,281	1,490,201
Wage/Compensation Pool	212,622	0	162,704
Subtotal	<u>\$ 7,984,090</u>	<u>\$ 7,585,383</u>	<u>\$ 8,730,996</u>
 OPERATING EXPENSES:			
Cost of Food	\$ 6,279,759	\$ 6,463,385	\$ 6,628,566
Supplies	472,500	468,000	625,000
Information/Communication	111,545	105,000	125,000
Repairs & Maintenance	213,675	213,675	250,000
Equipment	119,695	119,695	212,500
Travel	11,662	11,662	8,000
Other	126,788	116,788	175,000
Subtotal	<u>\$ 7,335,624</u>	<u>\$ 7,498,205</u>	<u>\$ 8,024,066</u>
 FIXED & GENERAL EXPENSES:			
Renewals/Replacements	\$ 321,193	\$ 321,193	\$ 321,193
Utilities	489,250	425,000	425,000
General Service Charge	667,744	667,744	681,100
Property Insurance	10,491	10,491	14,686
Scholarships	229,840	229,840	157,500
Facility Charge (Union/Steak Escape)	0	228,191	481,491
Debt Service	335,857	335,857	335,857
Subtotal	<u>\$ 2,054,375</u>	<u>\$ 2,218,316</u>	<u>\$ 2,416,827</u>
 TOTAL EXPENSES	 <u>\$ 17,374,089</u>	 <u>\$ 17,301,904</u>	 <u>\$ 19,171,889</u>
Revenue Over/(Under) Expenses	\$ 76,314	\$ 347,513	\$ -

OFA:3/20/02

2002-03 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

SOURCES OF FUNDS:	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	PROPOSED 2002-03 BUDGET	COMMENTS
Meal Plans/Cash Sales	\$ 15,399,196	\$ 15,420,505	\$ 16,524,107	Projected rate increase 5.0% and a total of 12,276 meal plans
Interest Income	318,600	318,600	288,000	Lower interest rates and reduced balances
Facility Rentals	79,532	79,532	79,532	Rent from Family/Consumer Sciences in Amani Room
Miscellaneous Income	118,075	262,325	380,250	
Conferences & Workshop Income	1,535,000	1,568,455	1,900,000	Emphasis on increased conference activity
TOTAL FUNDS	\$ 17,450,403	\$ 17,649,417	\$ 19,171,889	
PROPOSED EXPENSES:				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 889,005	\$ 757,245	\$ 1,050,257	2 new positions and restoration of cuts of FY02
Classified	2,154,084	2,105,938	2,131,142	
Temporary	3,392,252	3,511,919	3,896,692	
Staff Benefits	1,336,127	1,210,281	1,490,201	Increased per guidelines and additional positions
Wage/Compensation Pool	212,622	0	162,704	3.0% Wage pool
Subtotal	\$ 7,984,090	\$ 7,585,383	\$ 8,730,996	
OPERATING EXPENSES:				
Cost of Food	\$ 6,279,759	\$ 6,463,385	\$ 6,628,566	40.1% of sales
Supplies	472,500	468,000	625,000	Increased for Union
Information/Communication	111,545	105,000	125,000	
Repairs & Maintenance	213,675	213,675	250,000	
Equipment	119,695	119,695	212,500	Increased for Union
Travel	11,662	11,662	8,000	
Other	126,788	116,788	175,000	
Subtotal	\$ 7,335,624	\$ 7,498,205	\$ 8,024,066	
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 321,193	\$ 321,193	\$ 321,193	
Utilities	489,250	425,000	425,000	
General Service Charge	667,744	667,744	681,100	
Property Insurance	10,491	10,491	14,686	
Scholarships	229,840	229,840	157,500	Includes meal plan increase and decreased number of participants
Facility Charge (Union/Steak Escape)	0	228,191	481,491	Increased for Union rental charges
Debt Service	335,857	335,857	335,857	Founders/Kreischer bond repayment
Subtotal	\$ 2,054,375	\$ 2,218,316	\$ 2,416,827	
TOTAL EXPENSES	\$ 17,374,089	\$ 17,301,904	\$ 19,171,889	
Revenue Over/(Under) Expenses	\$ 76,314	\$ 347,513	\$ -	

2002-03 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

	2001-02 PROJECTED BUDGET	2002-03 REVISED BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS				
Meal Plans/Cash Sales	\$ 15,420,505	\$ 16,524,107	\$ 1,103,602	7.16%
Interest Income	318,600	288,000	(30,600)	-9.60%
Facility Rentals	79,532	79,532	0	0.00%
Miscellaneous Income	262,325	380,250	117,925	44.95%
Conferences & Workshop Income	1,568,455	1,900,000	331,545	21.14%
TOTAL FUNDS	\$ 17,649,417	\$ 19,171,889	\$ 1,522,472	8.63%
PROPOSED EXPENSES				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 757,245	\$ 1,050,257	\$ 293,012	38.69%
Classified	2,105,938	2,131,142	25,204	1.20%
Temporary	3,511,919	3,896,692	384,773	10.96%
Staff Benefits	1,210,281	1,490,201	279,920	23.13%
Wage/Compensation Pool	0	162,704	162,704	
Subtotal	\$ 7,585,383	\$ 8,730,996	\$ 1,145,613	15.10%
OPERATING EXPENSES:				
Cost of Food	\$ 6,463,385	\$ 6,628,566	\$ 165,181	2.56%
Supplies	468,000	625,000	157,000	33.55%
Information/Communication	105,000	125,000	20,000	19.05%
Repairs & Maintenance	213,675	250,000	36,325	17.00%
Equipment	119,695	212,500	92,805	77.53%
Travel	11,662	8,000	(3,662)	-31.40%
Other	116,788	175,000	58,212	49.84%
Subtotal	\$ 7,498,205	\$ 8,024,066	\$ 525,861	7.01%
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 321,193	\$ 321,193	\$ -	0.00%
Utilities	425,000	425,000	0	0.00%
General Service Charge	667,744	681,100	13,356	2.00%
Property Insurance	10,491	14,686	4,195	39.99%
Scholarships	229,840	157,500	(72,340)	-31.47%
Facility Charge (Union/Steak Escape)	228,191	481,491	253,300	111.00%
Debt Service	335,857	335,857	0	0.00%
Subtotal	\$ 2,218,316	\$ 2,416,827	\$ 198,511	8.95%
TOTAL EXPENSES	\$ 17,301,904	\$ 19,171,889	\$ 1,869,985	10.81%
Revenue Over/(Under) Expenses	\$ 347,513	\$ -	\$ (347,513)	-100.00%

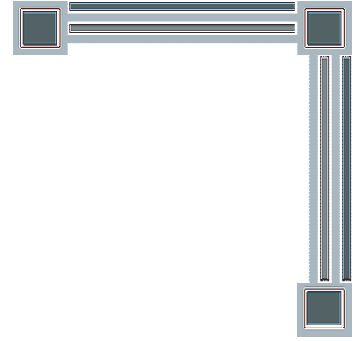
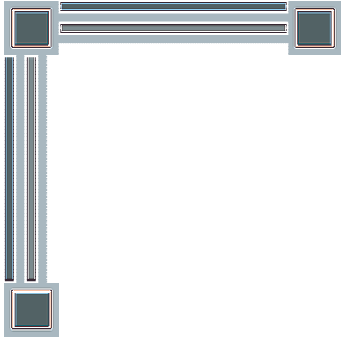
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AUXILIARY ACCUMULATED BALANCES
June 30, 2001

06/18/02

	NET AVAIL BALANCES 6/30/01	ACCUMULATED RENEWALS/ REPLACEM'TS 6/30/01	2001-02 RENEWALS REPLACEM'TS	2001-02 APPROVED AIPs	PROJECTED AVAIL BALANCE 6/30/02
RESIDENCE HALLS:					
Rodgers	5,362,684	320,782	103,961		5,787,427
1954 Surplus	4,686,366	-	-		4,686,366
	<u>10,049,050</u>	<u>320,782</u>	<u>103,961</u>	-	<u>10,473,793</u>
Conklin	112,940	(681,969)	168,444		(400,585)
1959 Surplus	(10,198)	-	-		(10,198)
	<u>102,742</u>	<u>(681,969)</u>	<u>168,444</u>	-	<u>(410,783)</u>
Dorms R	(2,362,165)	(652,546)	58,201		(2,956,510)
Dorms W	(2,136,738)	248,180	50,846		(1,837,712)
Delta Zeta	(690,373)	238,323	17,091		(434,959)
Alpha Phi Alpha	(420,737)	49,870	5,470		(365,397)
Phi Sigma Kappa	(457,507)	1,531	2,577		(453,399)
Kappa Alpha Psi	(87,938)	16,100	1,154		(70,684)
Unpledged Surplus	(127,274)	-	-		(127,274)
TOTAL UNPLEDGED	<u>(6,282,732)</u>	<u>(98,542)</u>	<u>135,339</u>	-	<u>(6,245,935)</u>
Cottages	(896,343)	64,754	36,352		(795,237)
Dorms 8 & 9	(294,442)	294,325	32,333		32,216
Founders	(3,739,716)	1,411,959	326,714		(2,001,043)
Kohl	1,534,942	(1,605,865)	61,770	1,647,000	(1,656,153)
McDonald	6,540,984	(3,244,611)	205,314	200,000	3,301,687
Harshman	1,757,817	(138,348)	268,337		1,887,806
Kreischer	1,547,262	630,753	276,350	153,000	2,301,365
Pledged Surplus	3,194,024	-	-		3,194,024
Reserve Accounts	4,170,664	-	-		4,170,664
TOTAL PLEDGED	<u>13,815,192</u>	<u>(2,587,033)</u>	<u>1,207,170</u>	<u>2,000,000</u>	<u>10,435,329</u>
Offenhauer	(11,881,493)	4,026,484	385,086		(7,469,923)
1971 Surplus	1,309,947	-	-		1,309,947
	<u>(10,571,546)</u>	<u>4,026,484</u>	<u>385,086</u>	-	<u>(6,159,976)</u>
TOTAL RESIDCE HALLS	<u>7,112,706</u>	<u>979,722</u>	<u>2,000,000</u>	<u>2,000,000</u>	<u>8,092,428</u>
DINING HALLS:					
Commons	(785,602)	566,315	59,794	-	(159,493)
Founders	(1,288,640)	6,812	50,000	60,000	(1,291,828)
McDonald	2,385,918	81,325	64,788	20,000	2,512,031
Harshman	(1,405,693)	505,034	63,298		(837,361)
Kreischer	1,040,784	372,142	79,343	50,000	1,442,269
Union Food	(199,490)	-	-	2,820,000 *	(3,019,490)
Amani	(73,659)	238,175	322		164,838
Galley	1,395,844	225,568	3,648		1,625,060
Pledged D/H Surplus	708,120	-	-		708,120
TOTAL DINING HALLS	<u>1,777,582</u>	<u>1,995,371</u>	<u>321,193</u>	<u>2,950,000</u>	<u>1,144,146</u>
TOTAL RES & D/H	<u>8,890,288</u>	<u>2,975,093</u>	<u>2,321,193</u>	<u>4,950,000</u>	<u>9,236,574</u>

*Includes the \$2,750,000 capital contribution to the Union approved by BOT 12/11/01



Approved 2002-03

MISCELLANEOUS AUXILIARY BUDGETS

Approved by the Board of Trustees

June 19, 2002

Prepared by
Office of Finance & Administration

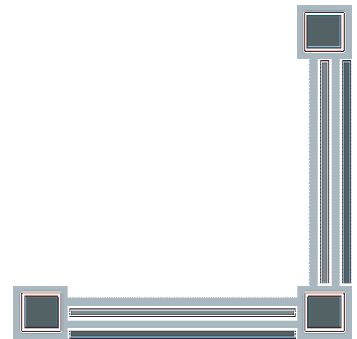
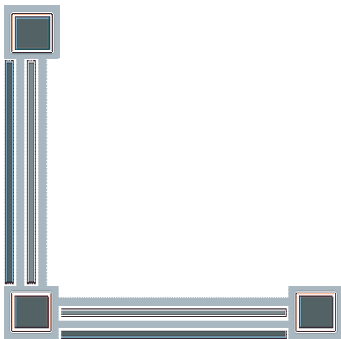


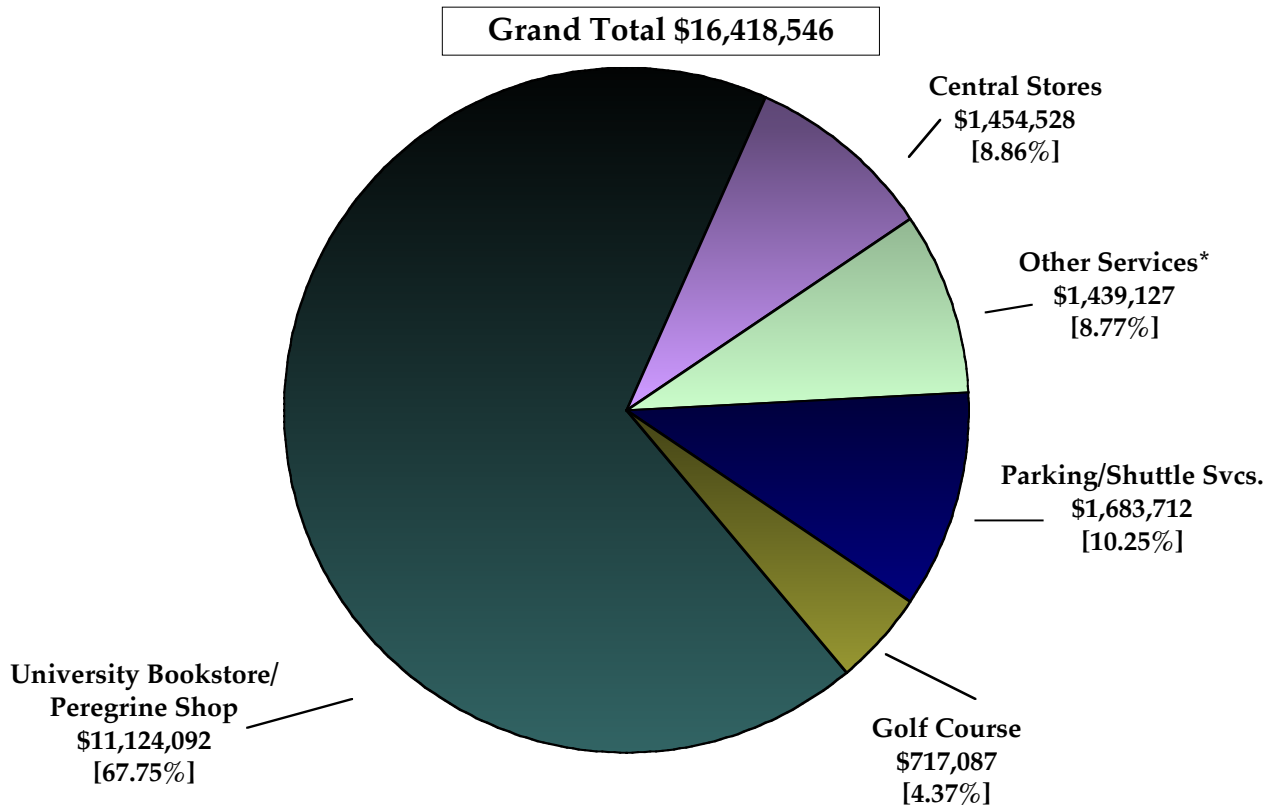


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BGSU Miscellaneous Auxiliary Budgets 2002-03



	Allocation	% of Total
Miscellaneous Auxiliary Budgets		
University Bookstore / Peregrine Shop	\$11,124,092	67.75%
Central Stores	\$1,454,528	8.86%
Parking / Shuttle Services	\$1,683,712	10.25%
Golf Course	\$717,087	4.37%
*Other Services:	\$1,439,127	8.77%
Printing Services	\$574,319	
Stampers	\$75,000	
Summer Sports School	\$410,000	
Ice Arena Summer Program	\$106,500	
Transportation Services	\$151,257	
Farm Leases	\$30,335	
Research Park	\$29,966	
Firelands Parking Services	\$61,750	
Grand Total	\$16,418,546	100.00%

April 30, 2002

SUMMARY OF 2002-03 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET
Central Stores	\$1,310,126	\$1,480,669	\$1,454,528
Farm Leases	\$30,246	\$30,344	\$30,335
Golf Course	\$673,540	\$602,569	\$717,087
Ice Arena Summer Programs	\$104,000	\$93,245	\$106,500
Parking Services--Firelands	\$59,000	\$59,000	\$61,750
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,415,396	\$1,552,723	\$1,653,712
Printing Services	\$582,956	\$609,800	\$574,319
Stampers	\$0	\$0	\$75,000
Research Enterprise Park	\$29,966	\$29,966	\$29,966
Summer Sports School	\$340,000	\$408,659	\$410,000
Telecommunications	\$3,430,656	\$3,233,036	\$0
Transportation Services	\$185,399	\$138,000	\$151,257
University Bookstore	\$8,636,376	\$9,523,557	\$10,609,092
Peregrine Shop	\$223,805	\$222,805	\$515,000
TOTALS	<u>\$17,021,466</u>	<u>\$17,984,373</u>	<u>\$16,388,546</u>
% Change		5.66%	-8.87%
% Change (w/o Telecommunications)		6.82%	9.10%

SUMMARY OF 2002-03 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,454,528	\$1,454,528	\$0
Farm Leases	\$30,335	\$16,294	\$14,041
Golf Course	\$717,087	\$717,087	\$0
Ice Arena Summer Programs	\$106,500	\$71,800	\$34,700
Parking Services--Firelands	\$61,750	\$52,571	\$9,179
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,653,712	\$1,653,712	\$0
Printing Services	\$574,319	\$574,319	\$0
Stampers	\$75,000	\$75,000	\$0
Research Enterprise Park	\$29,966	\$68,121	(\$38,155)
Summer Sports School	\$410,000	\$410,000	\$0
Transportation Services	\$151,257	\$151,257	\$0
University Bookstore	\$10,609,092	\$10,463,014	\$146,078
Peregrine Shop	\$515,000	\$515,000	\$0
TOTALS	<u>\$16,388,546</u>	<u>\$16,222,703</u>	<u>\$165,843</u>

SUMMARY OF 2001-02 PROJECTED

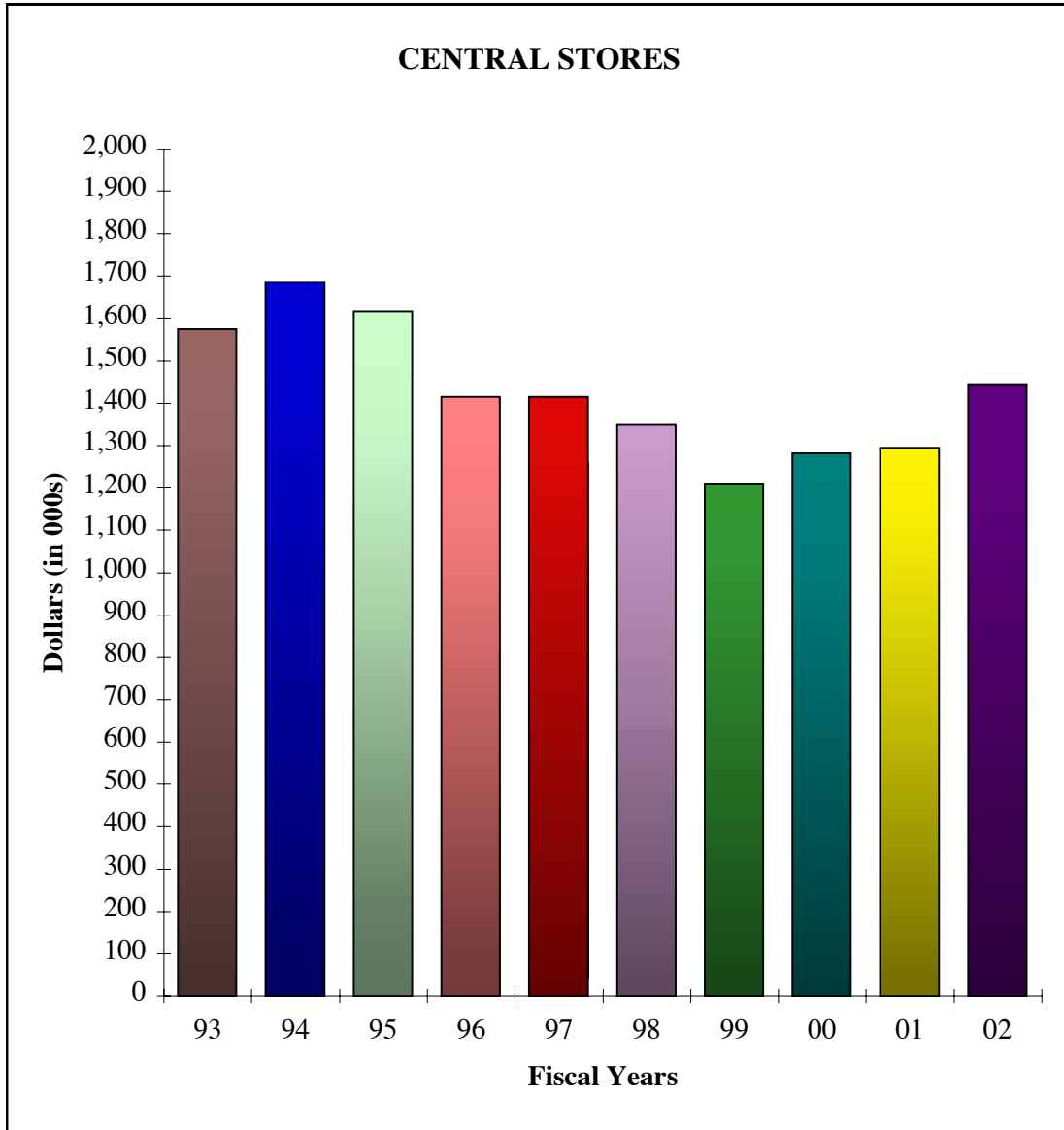
MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,480,669	\$1,441,770	\$38,899
Farm Leases	\$30,344	\$15,650	\$14,694
Golf Course	\$602,569	\$598,981	\$3,588
Ice Arena Summer Programs	\$93,245	\$68,366	\$24,879
Parking Services--Firelands	\$59,000	\$51,662	\$7,338
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,552,723	\$1,488,539	\$64,184
Printing Services	\$609,800	\$592,489	\$17,311
Research Enterprise Park	\$29,966	\$68,121	(\$38,155)
Summer Sports School	\$408,659	\$408,300	\$359
Telecommunications	\$3,233,036	\$3,004,447	\$228,589
Transportation Services	\$138,000	\$163,025	(\$25,025)
University Bookstore	\$9,523,557	\$8,958,986	\$564,571
Peregrine Shop	\$222,805	\$222,805	\$0
TOTALS	<u>\$17,984,373</u>	<u>\$17,083,141</u>	<u>\$901,232</u>

**CENTRAL STORES
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 1,296,623	\$ 1,447,472	\$ 1,422,659	\$ (24,813)	-1.71%
Interest Income	13,503	33,197	31,869	(1,328)	-4.00%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
TOTAL REVENUE	<u>\$ 1,310,126</u>	<u>\$ 1,480,669</u>	<u>\$ 1,454,528</u>	<u>\$ (26,141)</u>	<u>-1.77%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 13,769	\$ 14,194	\$ 14,194	\$ 0	0.00%
Classified	120,434	105,353	124,447	19,094	18.12%
Temporary	9,000	18,241	5,000	(13,241)	-72.59%
Wage/Compensation Pool	6,442	0	4,991	4,991	
Sub-Total Salaries & Wages	<u>\$ 149,645</u>	<u>\$ 137,788</u>	<u>\$ 148,632</u>	<u>\$ 10,844</u>	<u>7.87%</u>
Staff Benefits:					
Retirement	\$ 17,863	\$ 15,912	\$ 18,453	\$ 2,541	15.97%
Other	29,358	25,981	32,416	6,435	24.77%
Sub-Total Staff Benefits	<u>\$ 47,221</u>	<u>\$ 41,893</u>	<u>\$ 50,869</u>	<u>\$ 8,976</u>	<u>21.43%</u>
Cost of Sales	<u>\$ 1,013,512</u>	<u>\$ 1,166,729</u>	<u>\$ 1,157,872</u>	<u>\$ (8,857)</u>	<u>-0.76%</u>
Operating Expenses:					
Supplies	\$ 1,300	\$ 1,000	\$ 1,000	\$ 0	0.00%
Information and Communication	5,938	3,500	3,500	0	0.00%
Repairs and Maintenance	4,500	3,500	3,500	0	0.00%
Equipment	2,000	1,700	1,700	0	0.00%
Travel	250	0	0	0	
Other Expenses	500	400	400	0	0.00%
Sub-Total Operating Expenses	<u>\$ 14,488</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 0</u>	<u>0.00%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	12,115	12,115	12,115	0	0.00%
General Service Charge	72,270	72,270	73,715	1,445	2.00%
Debt Service	0	0	0	0	
Insurance	875	875	1,225	350	40.00%
Sub-Total Fixed Expenses	<u>\$ 85,260</u>	<u>\$ 85,260</u>	<u>\$ 87,055</u>	<u>\$ 1,795</u>	<u>2.11%</u>
TOTAL EXPENSES	<u>\$ 1,310,126</u>	<u>\$ 1,441,770</u>	<u>\$ 1,454,528</u>	<u>\$ 12,758</u>	<u>0.88%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 38,899	\$ 0	\$ (38,899)	-2.65%

TEN YEAR REVENUE HISTORY



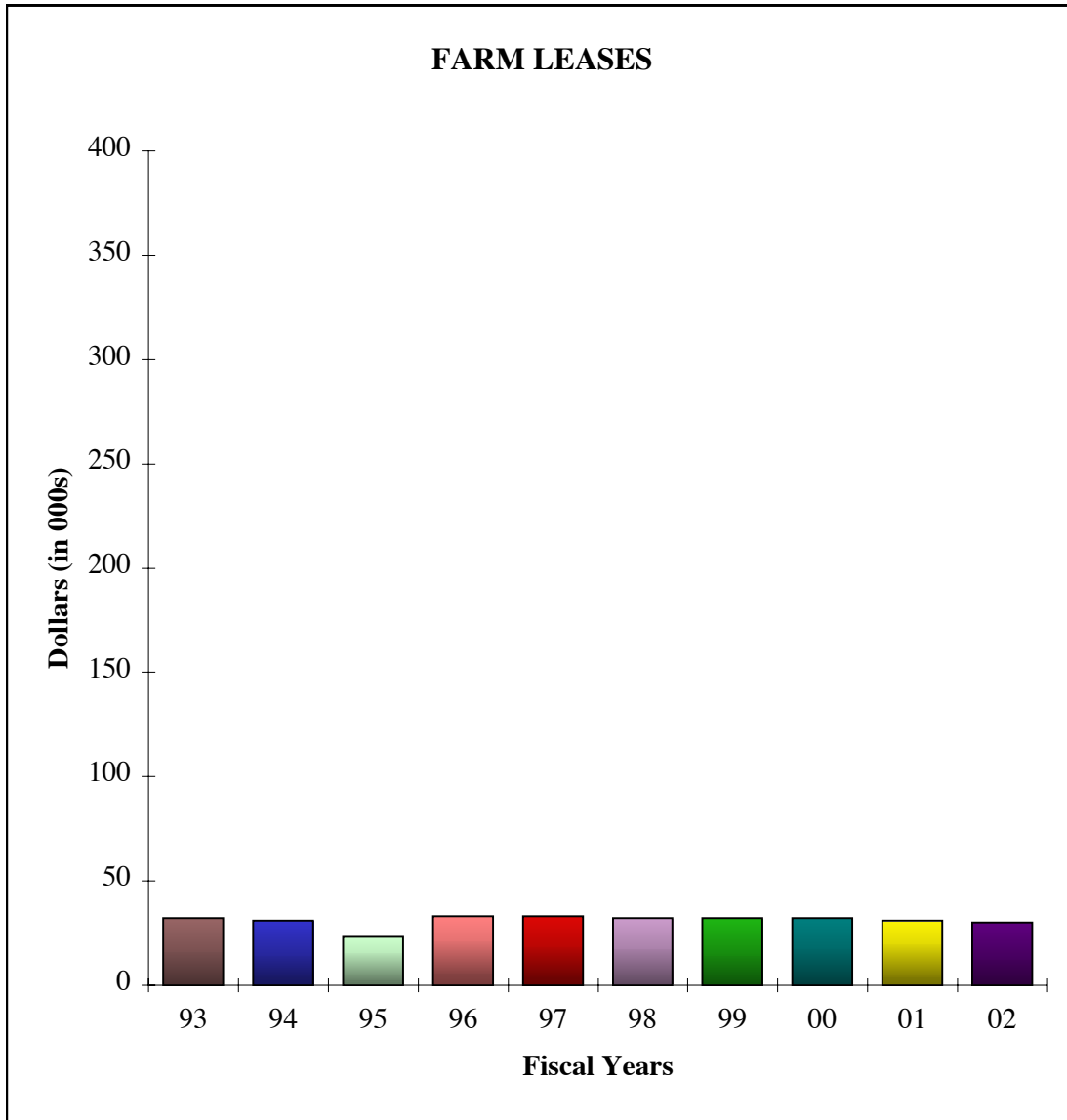
NOTE: FY99 Office supplies outsourced

SOURCE: Projected Annual Budgets

**FARM LEASES
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 30,114	\$ 30,114	\$ 30,114	\$ 0	0.00%
Other Revenue	132	230	221	(9)	-3.91%
TOTAL REVENUE	\$ 30,246	\$ 30,344	\$ 30,335	\$ (9)	-0.03%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 6,340	\$ 6,531	\$ 6,531	\$ 0	0.00%
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	305	0	235	235	
Sub-Total Salaries & Wages	\$ 6,645	\$ 6,531	\$ 6,766	\$ 235	3.60%
Staff Benefits:					
Retirement	\$ 844	\$ 869	\$ 869	\$ 0	0.00%
Other	1,382	804	1,184	380	47.26%
Sub-Total Staff Benefits	\$ 2,226	\$ 1,673	\$ 2,053	\$ 380	22.71%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	6,000	6,000	6,000	0	0.00%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	\$ 6,000	\$ 6,000	\$ 6,000	\$ 0	0.00%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	1,446	1,446	1,475	29	2.01%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 1,446	\$ 1,446	\$ 1,475	\$ 29	2.01%
TOTAL EXPENSES	\$ 16,317	\$ 15,650	\$ 16,294	\$ 644	4.12%
Transfer to (from) Reserve	\$ 13,929	\$ 14,694	\$ 14,041	\$ (653)	-4.44%

TEN YEAR REVENUE HISTORY

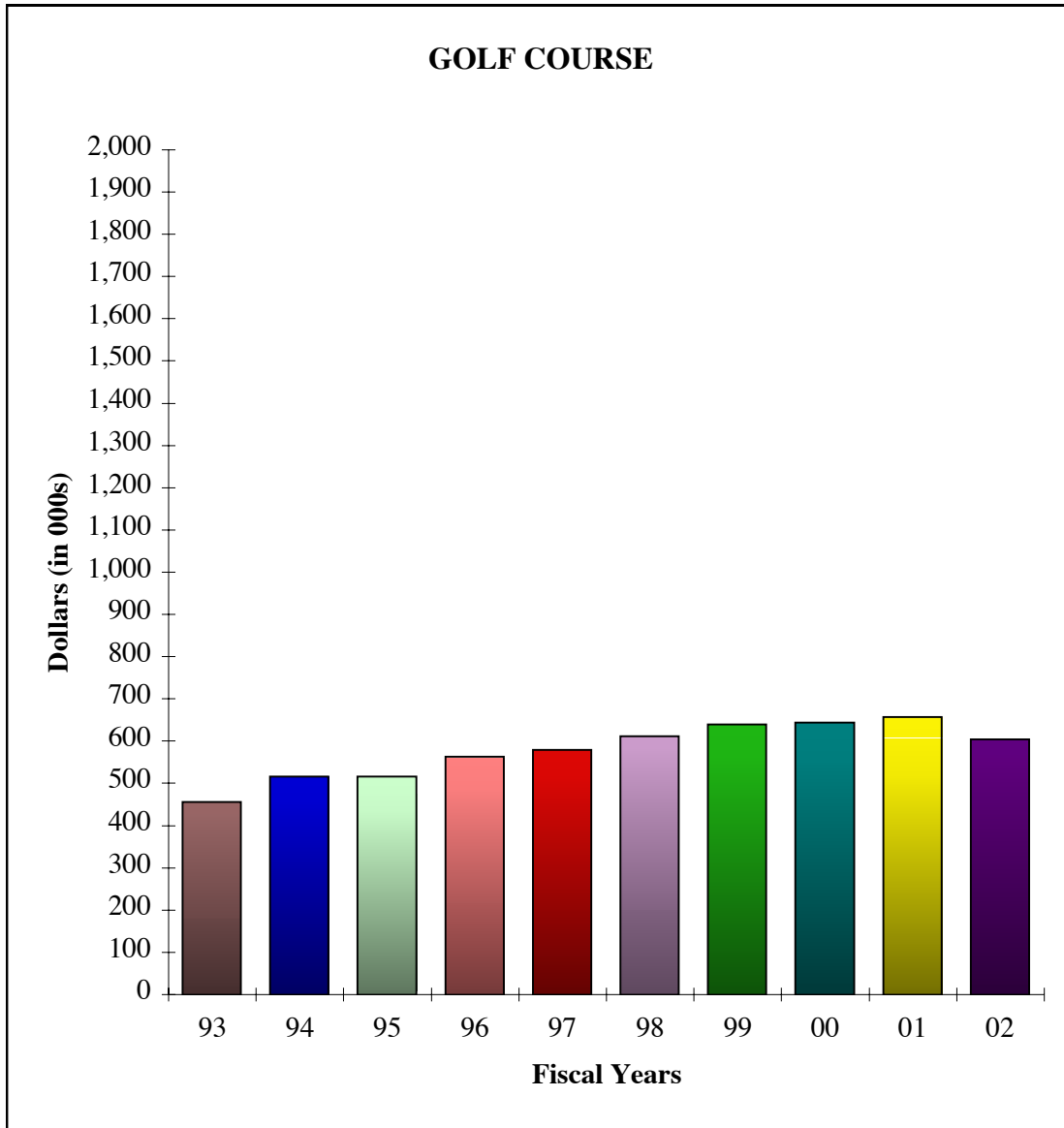


SOURCE: Projected Annual Budgets

**GOLF COURSE
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 659,500	\$ 579,569	\$ 650,667	71,098	12.27%
General Fee	<u>14,040</u>	<u>23,000</u>	<u>66,420</u>	<u>43,420</u>	<u>188.78%</u>
TOTAL REVENUE	<u>\$ 673,540</u>	<u>\$ 602,569</u>	<u>\$ 717,087</u>	<u>114,518</u>	<u>19.00%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 75,224	\$ 77,481	\$ 147,481	70,000	90.34%
Classified	58,331	60,883	98,106	37,223	61.14%
Temporary	89,500	82,439	82,500	61	0.07%
Wage/Compensation Pool	6,891	0	6,320	6,320	
Sub-Total Salaries & Wages	<u>\$ 229,946</u>	<u>\$ 220,803</u>	<u>\$ 334,407</u>	<u>113,604</u>	<u>51.45%</u>
Staff Benefits:					
Retirement	\$ 19,373	\$ 16,953	\$ 34,085	17,132	101.06%
Other	18,344	22,995	40,343	17,348	75.44%
Sub-Total Staff Benefits	<u>\$ 37,717</u>	<u>\$ 39,948</u>	<u>\$ 74,428</u>	<u>34,480</u>	<u>86.31%</u>
Cost of Sales	<u>\$ 58,123</u>	<u>\$ 36,300</u>	<u>\$ 50,000</u>	<u>13,700</u>	<u>37.74%</u>
Operating Expenses:					
Supplies	\$ 91,319	\$ 83,800	\$ 88,280	4,480	5.35%
Information and Communication	7,900	6,990	7,200	210	3.00%
Repairs and Maintenance	26,150	6,000	18,000	12,000	200.00%
Equipment	26,500	18,700	22,020	3,320	17.75%
Travel	2,900	1,400	1,900	500	35.71%
Temp. Employment (Manpower)	25,800	20,200	23,000	2,800	13.86%
Unrelated Bus. Inc. Tax (UBIT)	4,045	3,500	3,900	400	11.43%
ICA Administrative Charge	140,000	140,000	70,000	(70,000)	-50.00%
Other Expenses	1,800	0	1,000	1,000	
Sub-Total Operating Expenses	<u>\$ 326,414</u>	<u>\$ 280,590</u>	<u>\$ 235,300</u>	<u>(45,290)</u>	<u>-16.14%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0	
Utilities	100	100	600	500	500.00%
Renewals/Replacements	13,500	13,500	13,500	0	0.00%
General Service Charge	5,220	5,220	5,324	104	1.99%
Debt Service	0	0	0	0	
Insurance	2,520	2,520	3,528	1,008	40.00%
Sub-Total Fixed Expenses	<u>\$ 21,340</u>	<u>\$ 21,340</u>	<u>\$ 22,952</u>	<u>1,612</u>	<u>7.55%</u>
TOTAL EXPENSES	<u>\$ 673,540</u>	<u>\$ 598,981</u>	<u>\$ 717,087</u>	<u>118,106</u>	<u>19.72%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 3,588	\$ 0	(3,588)	0.00%

TEN YEAR REVENUE HISTORY

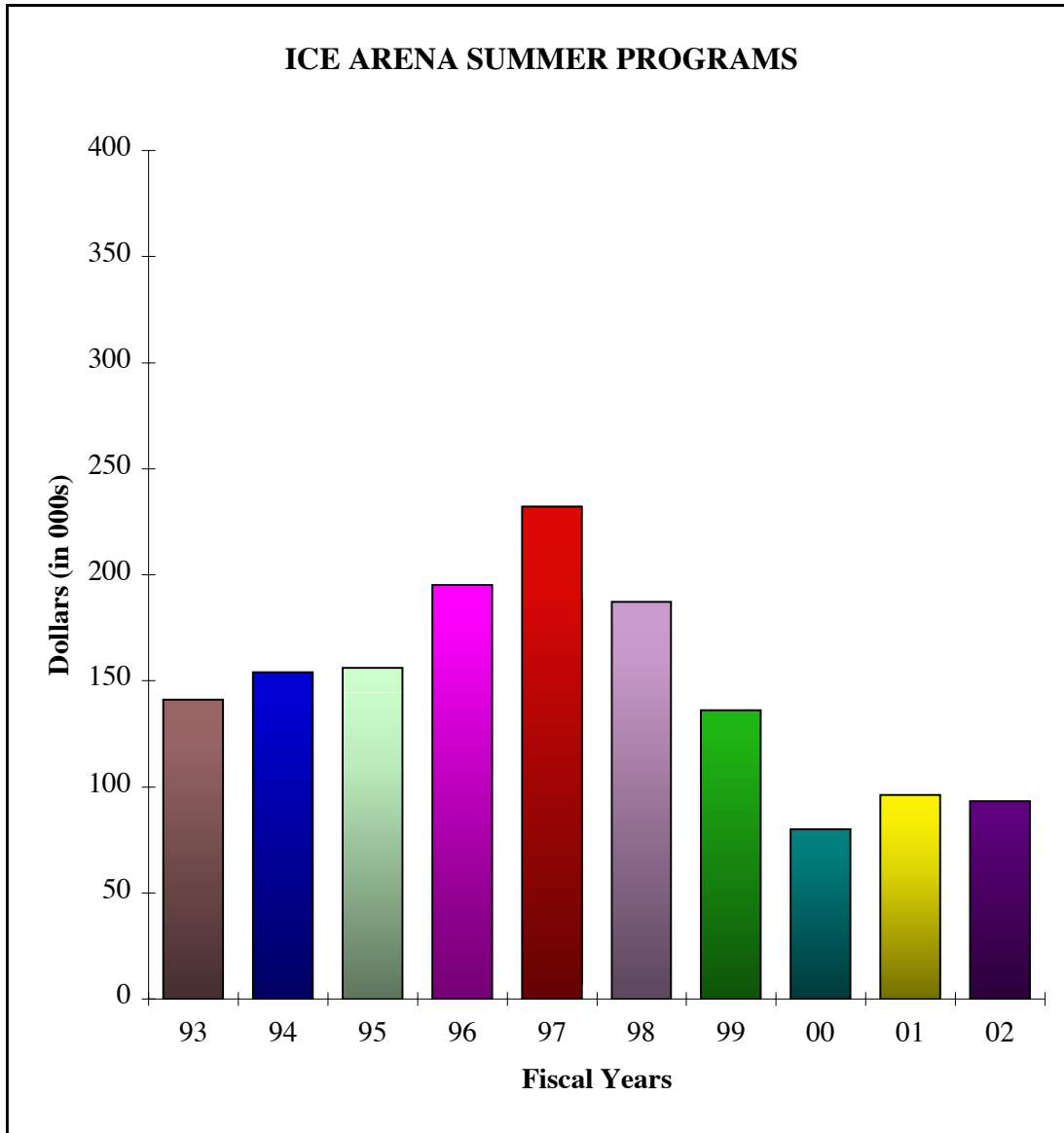


SOURCE: Projected Annual Budgets

**ICE ARENA SUMMER PROGRAMS
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 104,000	\$ 93,245	\$ 106,500	\$ 13,255	14.22%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 104,000	\$ 93,245	\$ 106,500	\$ 13,255	14.22%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 9,000	\$ 8,116	\$ 9,000	\$ 884	10.89%
Classified	0	0	0	0	
Temporary	9,200	10,300	10,000	(300)	-2.91%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 18,200</u>	<u>\$ 18,416</u>	<u>\$ 19,000</u>	<u>\$ 584</u>	<u>3.17%</u>
Staff Benefits:					
Retirement	\$ 1,200	\$ 1,200	\$ 1,250	\$ 50	4.17%
Other	500	500	550	50	10.00%
Sub-Total Staff Benefits	<u>\$ 1,700</u>	<u>\$ 1,700</u>	<u>\$ 1,800</u>	<u>\$ 100</u>	<u>5.88%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 3,500	\$ 4,000	\$ 3,500	\$ (500)	-12.50%
Information and Communication	8,500	9,500	9,500	0	0.00%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	500	500	500	0	
Housing	12,000	11,565	12,500	935	8.08%
Meals	25,000	20,685	23,000	2,315	11.19%
Other Expenses	2,000	2,000	2,000	0	0.00%
Sub-Total Operating Expenses	<u>\$ 51,500</u>	<u>\$ 48,250</u>	<u>\$ 51,000</u>	<u>\$ 2,750</u>	<u>5.70%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	\$ 71,400	\$ 68,366	\$ 71,800	\$ 3,434	5.02%
Transfer to Ice Arena	\$ 32,600	\$ 24,879	\$ 34,700	\$ 9,821	39.48%

TEN YEAR REVENUE HISTORY

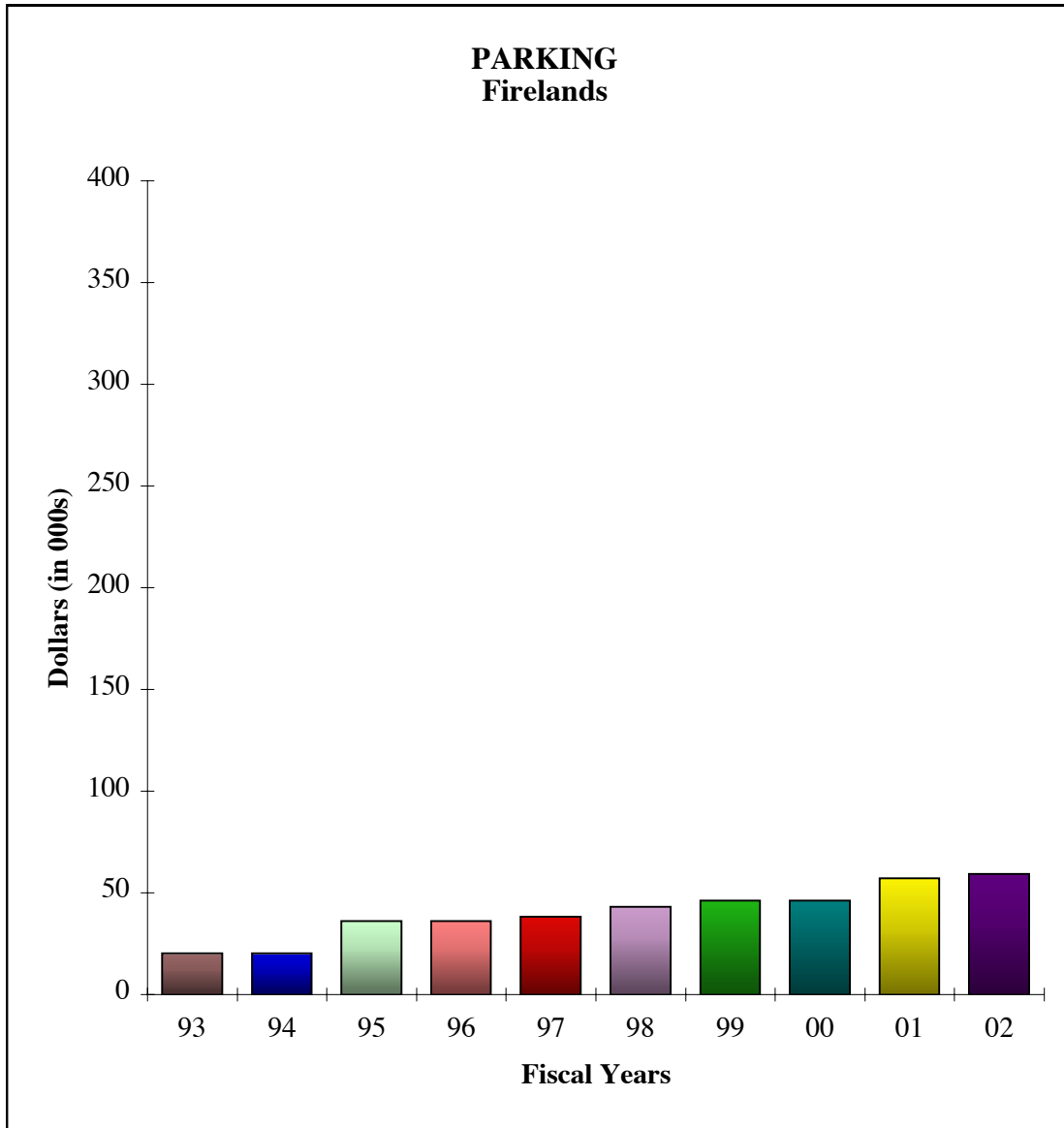


SOURCE: Projected Annual Budgets

**PARKING SERVICES -- FIRELANDS
BUDGET FOR 2002-03**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>2002-03 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales (Registration Fees)	\$ 57,500	\$ 57,500	\$ 60,750	\$ 3,250	5.65%
Other Revenue (Fines, etc.)	1,500	1,500	1,000	(500)	-33.33%
TOTAL REVENUE	<u>\$ 59,000</u>	<u>\$ 59,000</u>	<u>\$ 61,750</u>	<u>\$ 2,750</u>	<u>4.66%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	32,689	34,161	28,838	(5,323)	-15.58%
Temporary	0	0	0	0	
Wage/Compensation Pool	1,472	0	865	865	
Sub-Total Salaries & Wages	<u>\$ 34,161</u>	<u>\$ 34,161</u>	<u>\$ 29,703</u>	<u>\$ (4,458)</u>	<u>-13.05%</u>
Staff Benefits:					
Retirement	\$ 3,481	\$ 3,481	\$ 3,953	\$ 472	13.56%
Other	745	745	640	(105)	-14.09%
Sub-Total Staff Benefits	<u>\$ 4,226</u>	<u>\$ 4,226</u>	<u>\$ 4,593</u>	<u>\$ 367</u>	<u>8.68%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 3,775	\$ 3,775	\$ 4,925	\$ 1,150	30.46%
Information and Communication	3,000	3,000	3,300	300	10.00%
Repairs and Maintenance	2,500	2,500	5,500	3,000	120.00%
Equipment	3,500	3,500	3,750	250	7.14%
Travel	0	0	0	0	
Other Expenses	500	500	800	300	60.00%
Sub-Total Operating Expenses	<u>\$ 13,275</u>	<u>\$ 13,275</u>	<u>\$ 18,275</u>	<u>\$ 5,000</u>	<u>37.66%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 51,662</u>	<u>\$ 51,662</u>	<u>\$ 52,571</u>	<u>\$ 909</u>	<u>1.76%</u>
Revenue Over/(Under) Expenses	\$ 7,338	\$ 7,338	\$ 9,179	\$ 1,841	25.09%

TEN YEAR REVENUE HISTORY

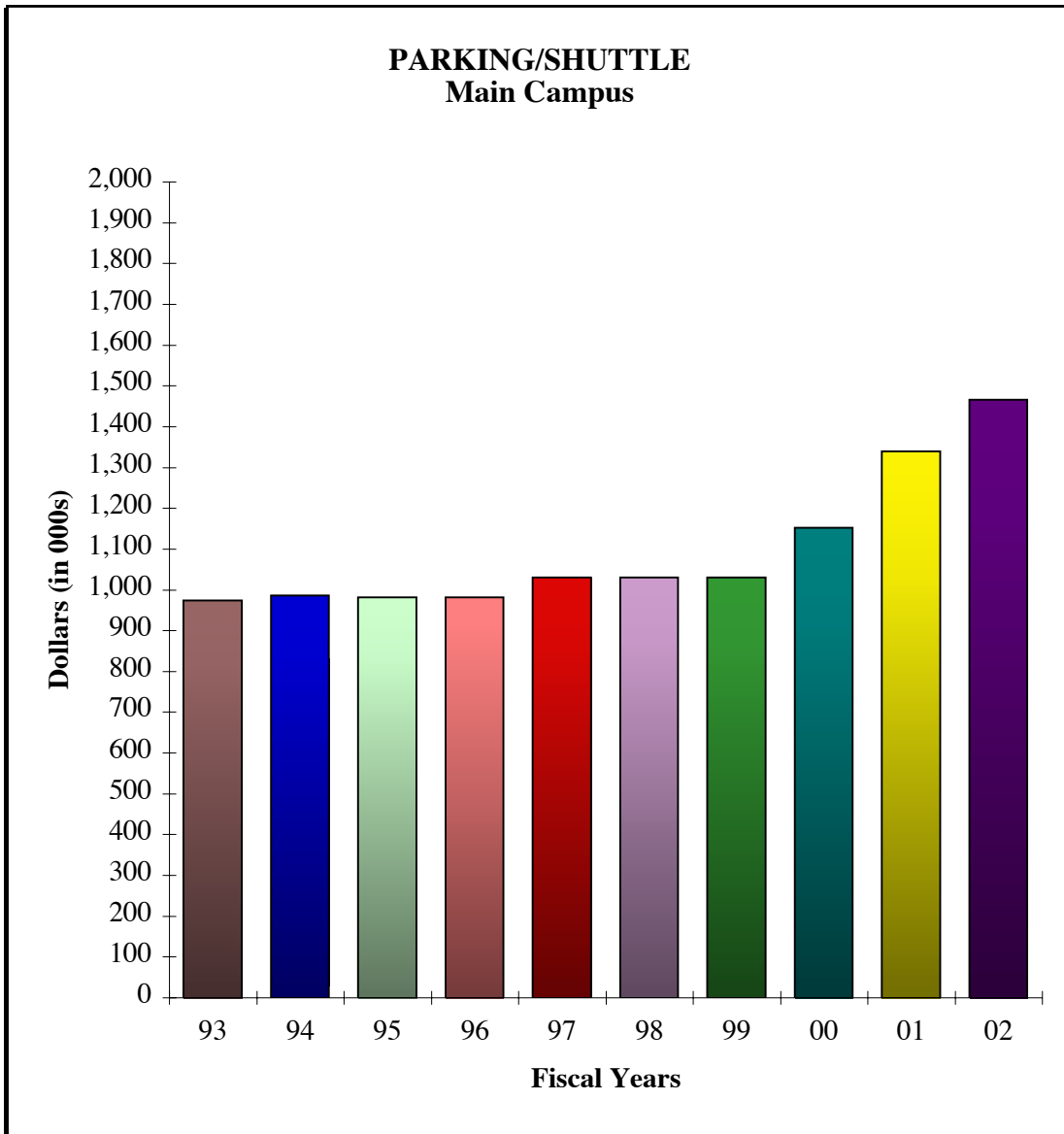


SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales (Registration Fees/Meters)	\$ 635,747	\$ 637,262	\$ 638,535	\$ 1,273	0.20%
Other Revenue (Fines, etc.)	675,027	743,216	743,216	0	0.00%
Carryover (Maintenance)	84,622	84,622	60,140	(24,482)	-28.93%
TOTAL REVENUE	\$ 1,395,396	\$ 1,465,100	\$ 1,441,891	\$ (23,209)	-1.58%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 21,196	\$ 21,831	\$ 21,831	\$ 0	0.00%
Classified	360,623	375,190	375,190	0	0.00%
Temporary	62,000	62,000	62,000	0	0.00%
Wage/Compensation Pool	18,830	0	14,670	14,670	
Sub-Total Salaries & Wages	\$ 462,649	\$ 459,021	\$ 473,691	\$ 14,670	3.20%
Staff Benefits:					
Retirement	\$ 52,218	\$ 54,574	\$ 54,241	\$ (333)	-0.61%
Other	72,077	66,110	77,530	11,420	17.27%
Sub-Total Staff Benefits	\$ 124,295	\$ 120,684	\$ 131,771	\$ 11,087	9.19%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 40,589	\$ 40,589	\$ 40,589	\$ 0	0.00%
Information and Communication	41,052	41,052	41,052	0	0.00%
Repairs and Maintenance	158,132	158,132	264,591	106,459	67.32%
Equipment	19,760	19,760	2,000	(17,760)	-89.88%
Travel	2,429	2,429	2,429	0	0.00%
Other Expenses	500	500	500	0	0.00%
Sub-Total Operating Expenses	\$ 262,462	\$ 262,462	\$ 351,161	\$ 88,699	33.79%
Non-Operating Expenses:					
Facility Charge	\$ 11,183	\$ 11,183	\$ 11,183	\$ 0	0.00%
Utilities	64,645	64,645	64,645	0	0.00%
Renewals/Replacements	13,086	13,086	13,086	0	0.00%
General Service Charge	7,974	7,974	8,133	159	1.99%
Debt Service	0	0	0	0	
Insurance	3,150	3,150	4,410	1,260	40.00%
Support for University Shuttle	445,952	445,952	446,612	660	0.15%
Support for BTSU/(return)	0	16,803	(62,801)	(79,604)	-473.75%
Sub-Total Fixed Expenses	\$ 545,990	\$ 562,793	\$ 485,268	\$ (77,525)	-13.78%
TOTAL EXPENSES	\$ 1,395,396	\$ 1,404,960	\$ 1,441,891	\$ 36,931	2.63%
Revenue Over/(Under) Expenses	\$ 0	\$ 60,140	\$ 0	\$ (60,140)	0.00%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
Shuttle Service
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Other Income	\$ 20,000	\$ 40,000	\$ 46,514	\$ 6,514	16.29%
Support from Parking/Traffic	445,952	445,952	446,612	660	0.15%
Carryover	<u>0</u>	<u>0</u>	<u>4,044</u>	<u>4,044</u>	
TOTAL REVENUE	<u>\$ 465,952</u>	<u>\$ 485,952</u>	<u>\$ 497,170</u>	<u>\$ 11,218</u>	<u>2.31%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	109,155	107,815	107,815	0	0.00%
Temporary	126,104	134,262	134,262	0	0.00%
Wage/Compensation Pool	11,292	0	8,715	8,715	
Sub-Total Salaries & Wages	<u>\$ 246,551</u>	<u>\$ 242,077</u>	<u>\$ 250,792</u>	<u>\$ 8,715</u>	<u>3.60%</u>
Staff Benefits:					
Retirement	\$ 31,313	\$ 31,888	\$ 31,888	\$ 0	0.00%
Other	27,156	21,820	25,418	3,598	16.49%
Sub-Total Staff Benefits	<u>\$ 58,469</u>	<u>\$ 53,708</u>	<u>\$ 57,306</u>	<u>\$ 3,598</u>	<u>6.70%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 44,320	\$ 50,000	\$ 46,000	\$ (4,000)	-8.00%
Information and Communication	7,862	7,862	7,862	0	0.00%
Repairs and Maintenance	30,700	31,751	35,700	3,949	12.44%
Equipment	800	800	3,800	3,000	
Travel	50	50	50	0	0.00%
Other Expenses	1,200	1,200	1,200	0	
Sub-Total Operating Expenses	<u>\$ 84,932</u>	<u>\$ 91,663</u>	<u>\$ 94,612</u>	<u>\$ 2,949</u>	<u>3.22%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	66,000	66,000	66,000	0	0.00%
General Service Charge	0	0	0	0	
Debt Service	0	18,460	18,460	0	
Insurance	10,000	10,000	10,000	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 76,000</u>	<u>\$ 94,460</u>	<u>\$ 94,460</u>	<u>\$ 0</u>	<u>0.00%</u>
TOTAL EXPENSES	<u>\$ 465,952</u>	<u>\$ 481,908</u>	<u>\$ 497,170</u>	<u>\$ 15,262</u>	<u>3.17%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 4,044	\$ 0	\$ (4,044)	0.00%

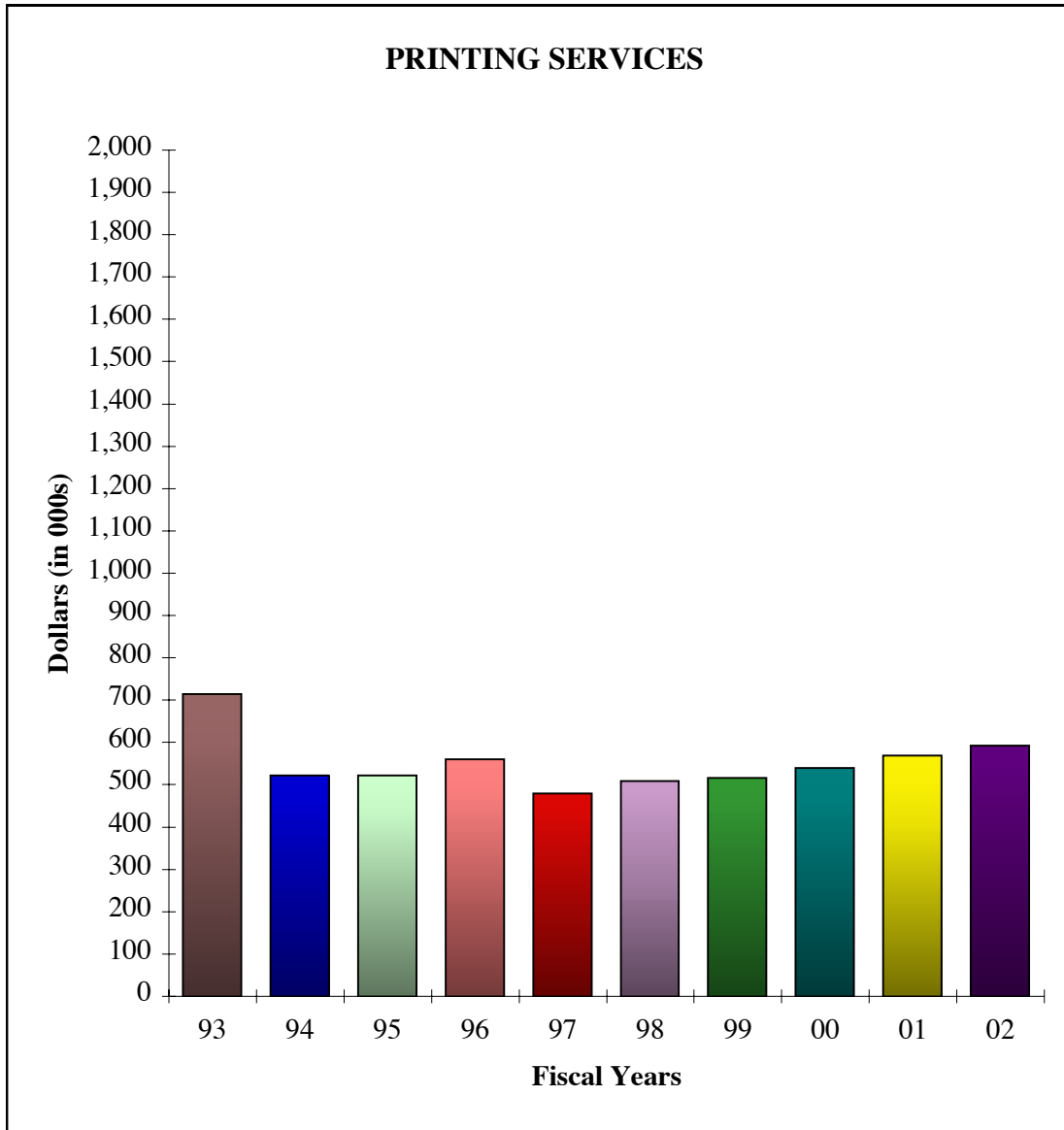
PARKING SERVICES
Bowen-Thompson Student Union
BUDGET FOR 2002-03

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Gate Sales	\$ 0	\$ 24,153	\$ 105,800	\$ 81,647	338.04%
Meters	0	23,470	55,463	31,993	136.31%
Support from Parking/Traffic	0	16,803	0	(16,803)	-100.00%
TOTAL REVENUE	<u>\$ 0</u>	<u>\$ 64,426</u>	<u>\$ 161,263</u>	<u>\$ 96,837</u>	<u>150.31%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	43,377	86,562	43,185	99.56%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 0</u>	<u>\$ 43,377</u>	<u>\$ 86,562</u>	<u>\$ 43,185</u>	<u>99.56%</u>
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00%</u>
Operating Expenses:					
Supplies	\$ 0	\$ 2,500	\$ 5,000	\$ 2,500	100.00%
Information and Communication	0	6,000	6,000	0	0.00%
Repairs and Maintenance	0	7,550	33,801	26,251	347.70%
Equipment	0	4,949	29,850	24,901	503.15%
Travel	0	0	0	0	
Other Expenses	0	50	50	0	0.00%
Sub-Total Operating Expenses	<u>\$ 0</u>	<u>\$ 21,049</u>	<u>\$ 74,701</u>	<u>\$ 53,652</u>	<u>254.89%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00%</u>
TOTAL EXPENSES	<u>\$ 0</u>	<u>\$ 64,426</u>	<u>\$ 161,263</u>	<u>\$ 96,837</u>	<u>150.31%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**PRINTING SERVICES
BUDGET FOR 2002-03**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>2002-03 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales	\$ 577,031	\$ 595,233	\$ 560,335	\$ (34,898)	-5.86%
Other Revenue	5,925	14,567	13,984	(583)	-4.00%
TOTAL REVENUE	<u>\$ 582,956</u>	<u>\$ 609,800</u>	<u>\$ 574,319</u>	<u>\$ (35,481)</u>	<u>-5.82%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 14,560	\$ 15,008	\$ 15,008	\$ 0	0.00%
Classified	126,029	120,062	118,124	(1,938)	-1.61%
Temporary	31,000	27,000	9,088	(17,912)	-66.34%
Wage/Compensation Pool	6,749	0	4,793	4,793	
Sub-Total Salaries & Wages	<u>\$ 178,338</u>	<u>\$ 162,070</u>	<u>\$ 147,013</u>	<u>\$ (15,057)</u>	<u>-9.29%</u>
Staff Benefits:					
Retirement	\$ 19,178	\$ 19,540	\$ 18,186	\$ (1,354)	-6.93%
Other	21,476	19,235	22,646	3,411	17.73%
Sub-Total Staff Benefits	<u>\$ 40,654</u>	<u>\$ 38,775</u>	<u>\$ 40,832</u>	<u>\$ 2,057</u>	<u>5.30%</u>
Cost of Sales	<u>\$ 78,853</u>	<u>\$ 127,000</u>	<u>\$ 123,225</u>	<u>\$ (3,775)</u>	<u>-2.97%</u>
Operating Expenses:					
Supplies	\$ 47,435	\$ 40,984	\$ 42,173	\$ 1,189	2.90%
Information and Communication	12,099	11,800	11,500	(300)	-2.54%
Repairs and Maintenance	9,100	2,000	3,400	1,400	70.00%
Equipment	158,725	159,308	156,038	(3,270)	-2.05%
Travel	200	0	200	200	
Other Expenses	10,000	3,000	4,000	1,000	33.33%
Sub-Total Operating Expenses	<u>\$ 237,559</u>	<u>\$ 217,092</u>	<u>\$ 217,311</u>	<u>\$ 219</u>	<u>0.10%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	13,726	13,726	13,726	0	0.00%
General Service Charge	32,878	32,878	30,885	(1,993)	-6.06%
Debt Service	0	0	0	0	
Insurance	948	948	1,327	379	39.98%
Sub-Total Fixed Expenses	<u>\$ 47,552</u>	<u>\$ 47,552</u>	<u>\$ 45,938</u>	<u>\$ (1,614)</u>	<u>-3.39%</u>
TOTAL EXPENSES	<u>\$ 582,956</u>	<u>\$ 592,489</u>	<u>\$ 574,319</u>	<u>\$ (18,170)</u>	<u>-3.07%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 17,311	\$ 0	\$ (17,311)	-2.75%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

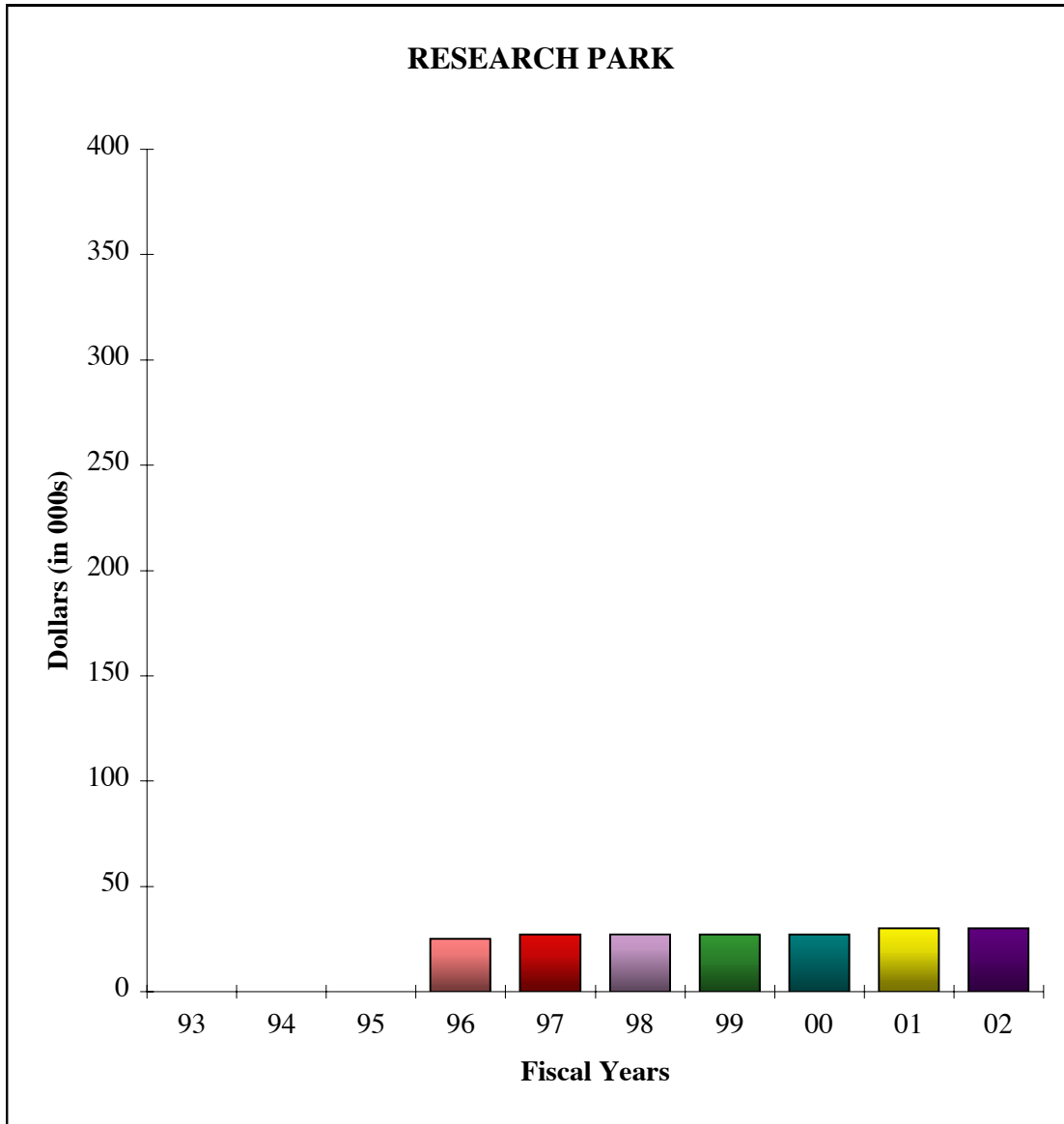
**STAMPERS
BUDGET FOR 2002-03**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>2002-03 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales	\$ 0	\$ 0	\$ 75,000	\$ 75,000	
Other Revenue	0	0	0	0	
TOTAL REVENUE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>0.00%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	12,674	12,674	
Temporary	0	0	11,912	11,912	
Wage/Compensation Pool	0	0	456	456	
Sub-Total Salaries & Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 25,042</u>	<u>\$ 25,042</u>	<u>0.00%</u>
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 1,687	\$ 1,687	
Other	0	0	2,020	2,020	
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,707</u>	<u>\$ 3,707</u>	<u>0.00%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 16,100</u>	<u>\$ 16,100</u>	<u>0.00%</u>
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 1,500	\$ 1,500	
Information and Communication	0	0	1,400	1,400	
Repairs and Maintenance	0	0	1,500	1,500	
Equipment	0	0	13,500	13,500	
Travel	0	0	0	0	
Other Expenses	0	0	500	500	
Sub-Total Operating Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 18,400</u>	<u>\$ 18,400</u>	<u>0.00%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	4,500	4,500	
Renewals/Replacements	0	0	4,600	4,600	
General Service Charge	0	0	2,651	2,651	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 11,751</u>	<u>\$ 11,751</u>	<u>0.00%</u>
TOTAL EXPENSES	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>0.00%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**RESEARCH ENTERPRISE PARK
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Other Revenue	29,966	29,966	29,966	0	0.00%
TOTAL REVENUE	\$ 29,966	\$ 29,966	\$ 29,966	\$ 0	0.00%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 0	\$ 0	\$ 0	\$ 0	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	11,000	11,000	11,000	0	0.00%
Equipment	0	0	0	0	
Travel	500	500	500	0	0.00%
Infrastructure Agreement	55,065	55,065	55,065	0	0.00%
Other Expenses	250	250	250	0	0.00%
Sub-Total Operating Expenses	\$ 66,815	\$ 66,815	\$ 66,815	\$ 0	0.00%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	1,306	1,306	1,306	0	0.00%
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 1,306	\$ 1,306	\$ 1,306	\$ 0	0.00%
TOTAL EXPENSES	\$ 68,121	\$ 68,121	\$ 68,121	\$ 0	0.00%
Revenue Over/(Under) Expenses	\$ (38,155)	\$ (38,155)	\$ (38,155)	\$ 0	0.00%

TEN YEAR REVENUE HISTORY

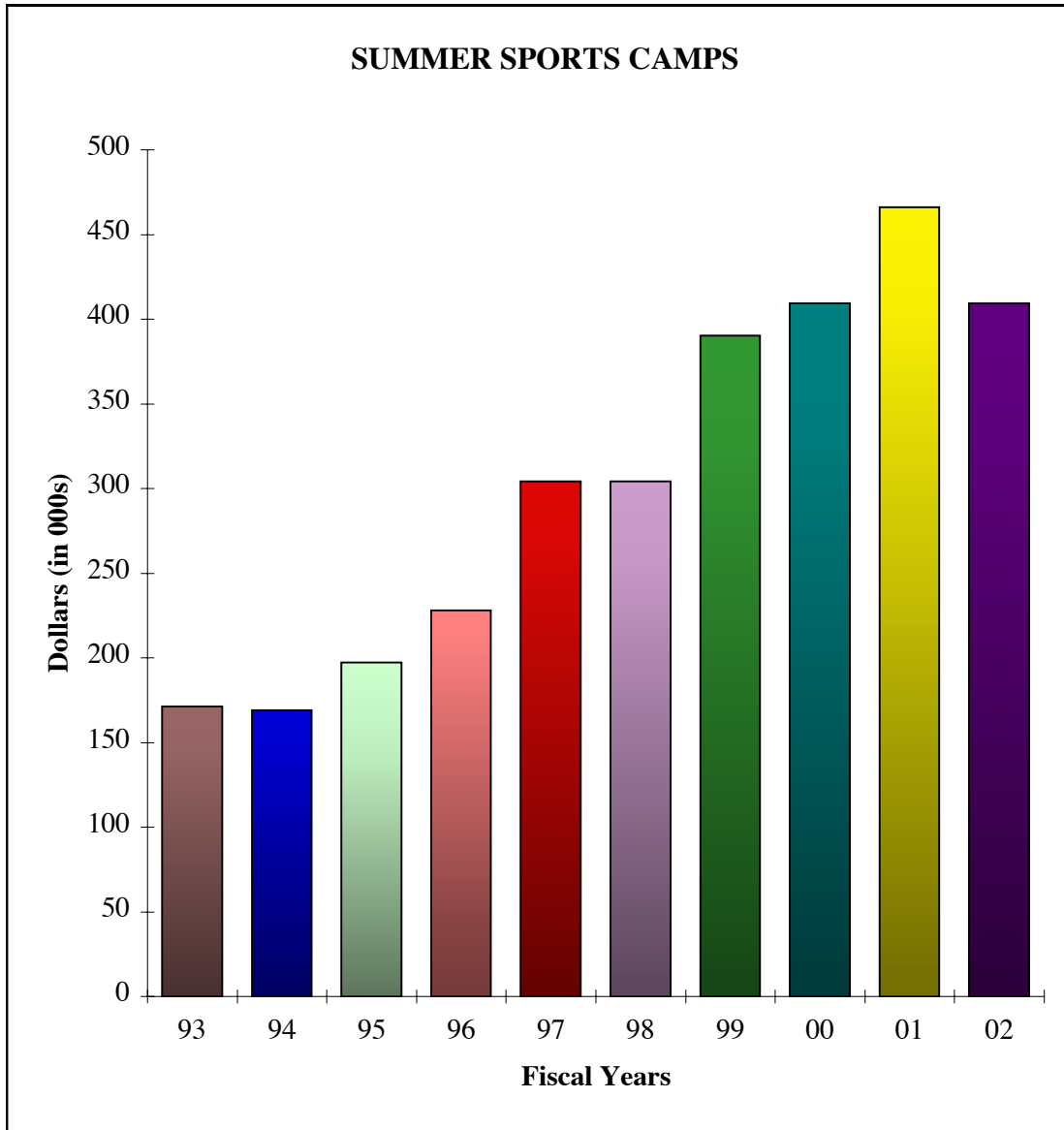


SOURCE: Projected Annual Budgets

**SUMMER SPORTS CAMPS
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 340,000	\$ 408,659	\$ 410,000	\$ 1,341	0.33%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 340,000	\$ 408,659	\$ 410,000	\$ 1,341	0.33%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 90,000	\$ 67,377	\$ 77,500	\$ 10,123	15.02%
Classified	0	0	0	0	
Temporary	25,000	24,471	15,000	(9,471)	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 115,000	\$ 91,848	\$ 92,500	\$ 652	0.71%
Staff Benefits:					
Retirement	\$ 0	\$ 6,477	\$ 5,000	\$ (1,477)	-22.80%
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 6,477	\$ 5,000	\$ (1,477)	-22.80%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 13,000	\$ 17,883	\$ 20,000	\$ 2,117	11.84%
Information and Communication	4,000	0	0	0	
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	14,000	2,063	3,000	937	45.42%
Housing	65,000	111,504	109,000	(2,504)	-2.25%
Meals	88,000	146,234	146,000	(234)	-0.16%
Other Expenses (Rec/T-shirts)	41,000	32,291	34,500	2,209	6.84%
Sub-Total Operating Expenses	\$ 225,000	\$ 309,975	\$ 312,500	\$ 2,525	0.81%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 340,000	\$ 408,300	\$ 410,000	\$ 1,700	0.42%
Transfer to ICA	\$ 0	\$ 359	\$ 0	\$ (359)	

TEN YEAR REVENUE HISTORY

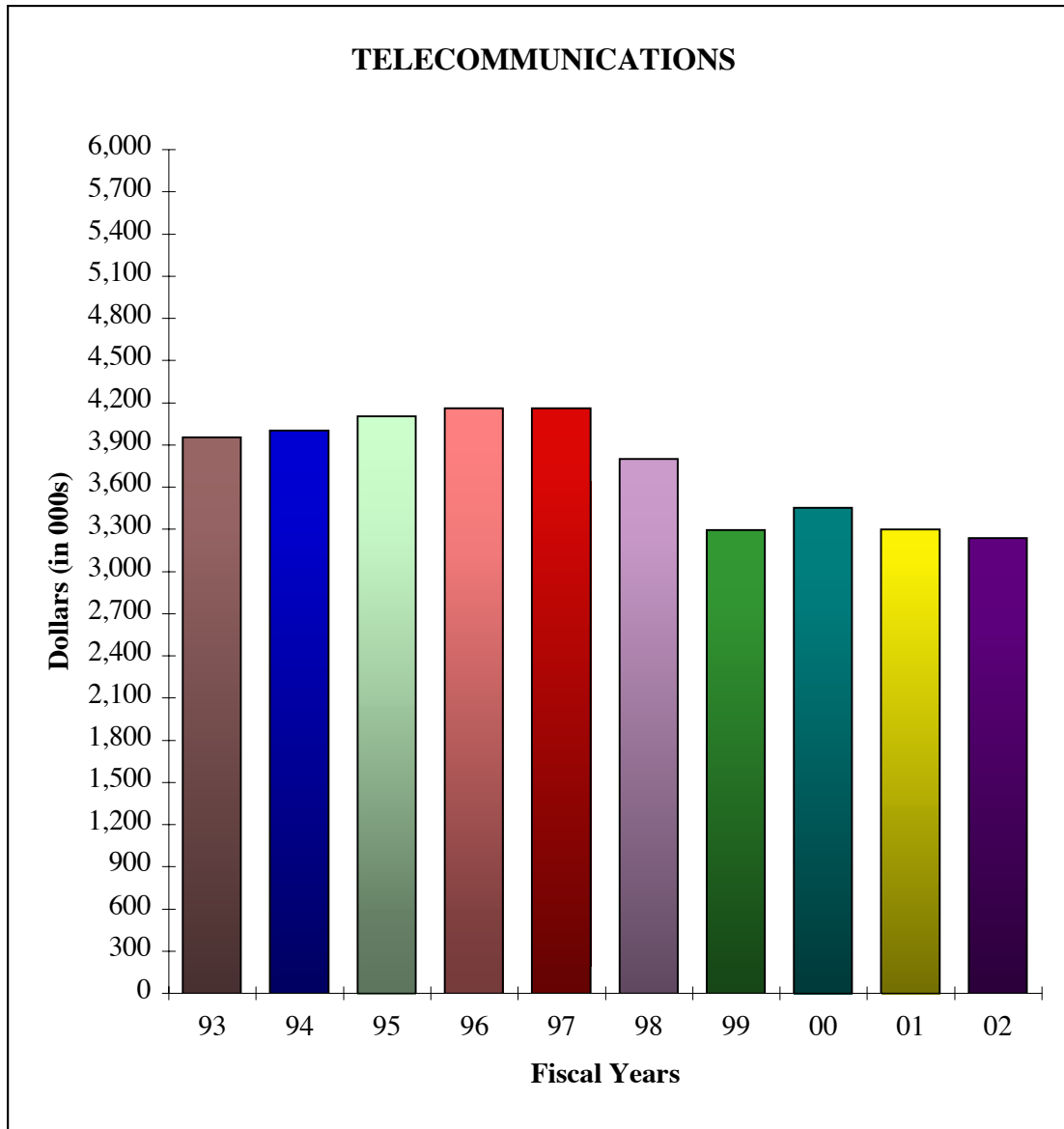


SOURCE: Projected Annual Budgets

**TELECOMMUNICATION SERVICES
BUDGET FOR 2002-03**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>
REVENUE:		
Sales	\$ 3,430,656	\$ 3,233,036
Other Revenue	<u>0</u>	<u>0</u>
TOTAL REVENUE	<u>\$ 3,430,656</u>	<u>\$ 3,233,036</u>
EXPENSES:		
Salaries and Wages:		
Contract	\$ 293,724	\$ 257,703
Classified	544,499	523,075
Temporary	46,000	38,312
Wage/Compensation Pool	41,195	0
Sub-Total Salaries & Wages	<u>\$ 925,418</u>	<u>\$ 819,090</u>
Staff Benefits:		
Retirement	\$ 120,885	\$ 110,222
Other	128,154	115,747
Sub-Total Staff Benefits	<u>\$ 249,039</u>	<u>\$ 225,969</u>
Cost of Sales	<u>\$ 1,076,880</u>	<u>\$ 913,902</u>
Operating Expenses:		
Supplies	\$ 41,586	\$ 12,406
Information and Communication	160,076	119,021
Repairs and Maintenance	164,118	105,247
Equipment	81,104	93,361
Travel	3,000	(840)
Other Expenses	14,030	886
Sub-Total Operating Expenses	<u>\$ 463,914</u>	<u>\$ 330,081</u>
Non-Operating Expenses:		
Facility Charge	\$ 0	\$ 0
Utilities	0	0
Insurance	3,623	3,623
Renewals/Replacements	0	0
General Service Charge	482,010	482,010
Infrastructure Project	229,772	229,772
Sub-Total Fixed Expenses	<u>\$ 715,405</u>	<u>\$ 715,405</u>
TOTAL EXPENSES	<u>\$ 3,430,656</u>	<u>\$ 3,004,447</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 228,589

TEN YEAR REVENUE HISTORY

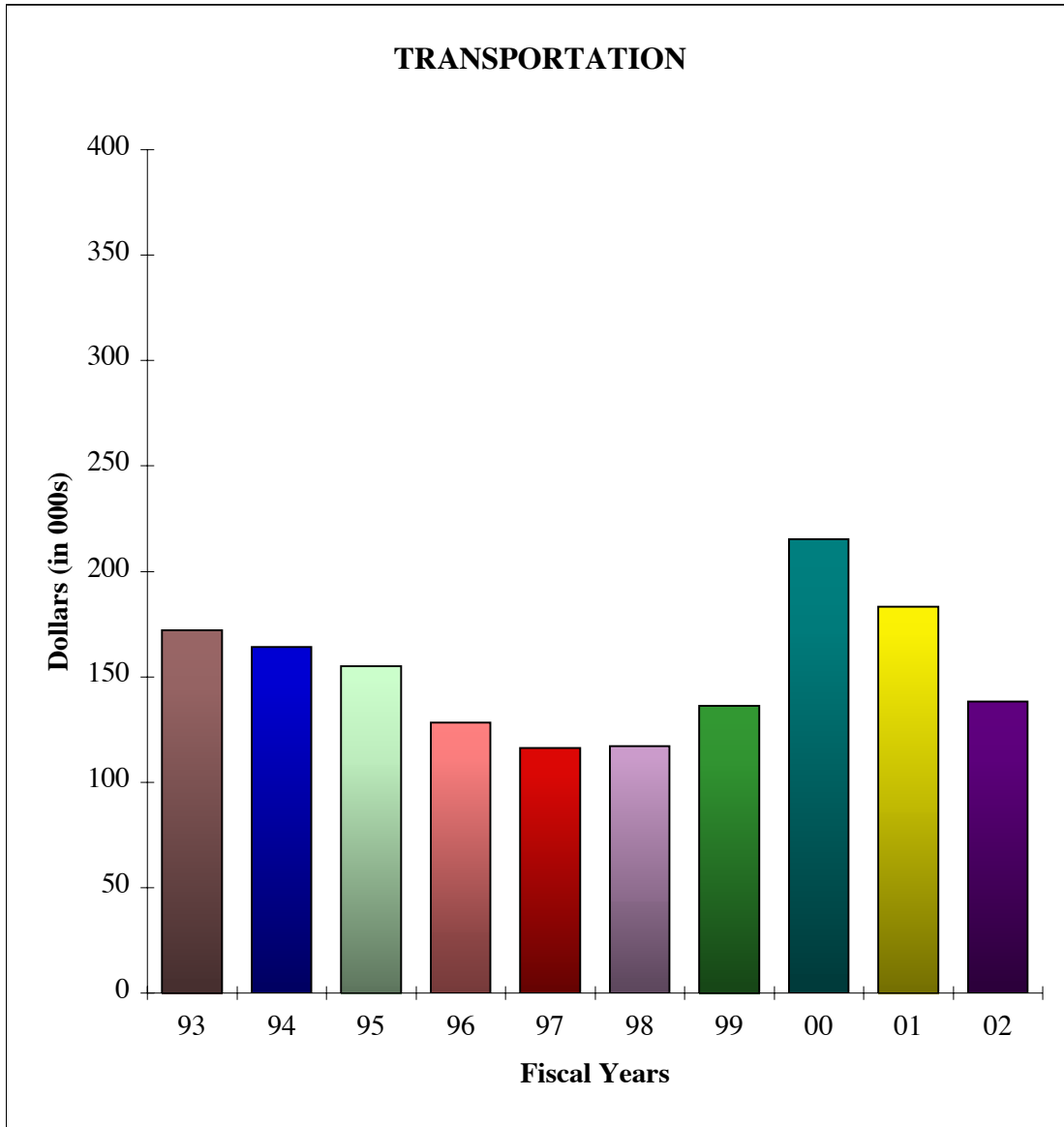


SOURCE: Projected Annual Budgets

**TRANSPORTATION SERVICES
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 185,399	\$ 138,000	\$ 151,257	\$ 13,257	9.61%
Other Revenue	0	0	0	0	
TOTAL REVENUE	<u>\$ 185,399</u>	<u>\$ 138,000</u>	<u>\$ 151,257</u>	<u>\$ 13,257</u>	<u>9.61%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	32,614	33,596	21,183	(12,413)	-36.95%
Temporary	3,575	3,200	5,000	1,800	56.25%
Wage/Compensation Pool	1,566	0	762	762	
Sub-Total Salaries & Wages	<u>\$ 37,755</u>	<u>\$ 36,796</u>	<u>\$ 26,945</u>	<u>\$ (9,851)</u>	<u>-26.77%</u>
Staff Benefits:					
Retirement	\$ 4,341	\$ 4,472	\$ 2,819	\$ (1,653)	-36.96%
Other	2,943	2,784	465	(2,319)	-83.30%
Sub-Total Staff Benefits	<u>\$ 7,284</u>	<u>\$ 7,256</u>	<u>\$ 3,284</u>	<u>\$ (3,972)</u>	<u>-54.74%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.00%</u>
Operating Expenses:					
Supplies	\$ 27,849	\$ 16,000	\$ 16,000	\$ 0	0.00%
Information and Communication	938	600	400	(200)	-33.33%
Repairs and Maintenance	6,000	6,000	7,000	1,000	16.67%
Equipment	44,200	42,000	31,808	(10,192)	-24.27%
Travel	250	0	0	0	
Other Expenses	23,990	20,665	25,549	4,884	23.63%
Sub-Total Operating Expenses	<u>\$ 103,227</u>	<u>\$ 85,265</u>	<u>\$ 80,757</u>	<u>\$ (4,508)</u>	<u>-5.29%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	18,416	14,991	18,416	3,425	22.85%
General Service Charge	11,442	11,442	11,670	228	1.99%
Debt Service	0	0	0	0	
Insurance	7,275	7,275	10,185	2,910	40.00%
Sub-Total Fixed Expenses	<u>\$ 37,133</u>	<u>\$ 33,708</u>	<u>\$ 40,271</u>	<u>\$ 6,563</u>	<u>19.47%</u>
TOTAL EXPENSES	<u>\$ 185,399</u>	<u>\$ 163,025</u>	<u>\$ 151,257</u>	<u>\$ (11,768)</u>	<u>-7.22%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ (25,025)	\$ 0	\$ 25,025	0.00%

TEN YEAR REVENUE HISTORY

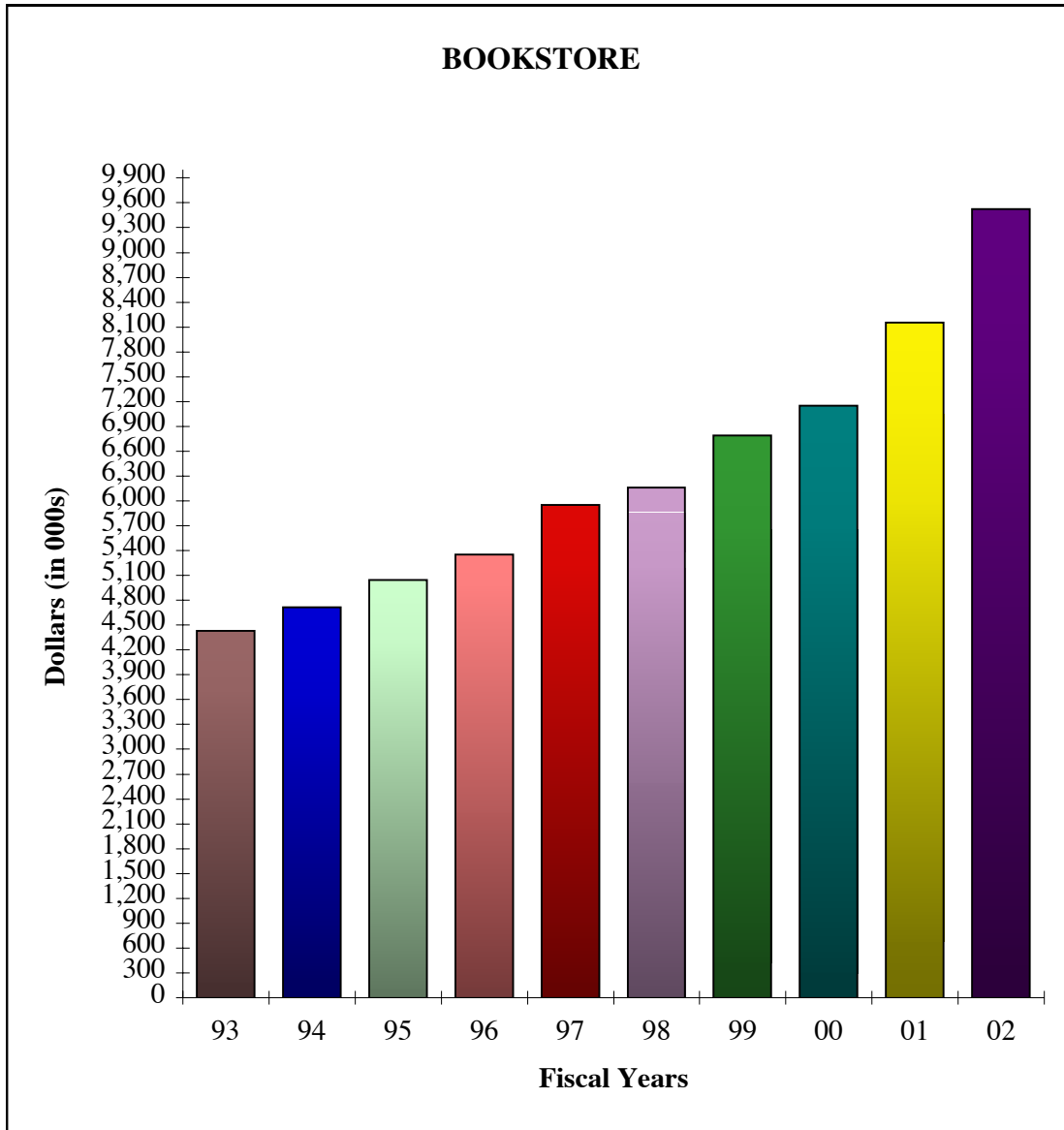


SOURCE: Projected Annual Budgets

**UNIVERSITY BOOKSTORE
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales - Main Campus	\$ 8,071,415	\$ 8,878,557	\$ 9,938,842	\$ 1,060,285	11.94%
Sales - Firelands	550,000	605,000	635,250	30,250	5.00%
Other Revenue	14,961	40,000	35,000	(5,000)	-12.50%
TOTAL REVENUE	\$ 8,636,376	\$ 9,523,557	\$ 10,609,092	\$ 1,085,535	11.40%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 186,939	\$ 126,506	\$ 172,646	\$ 46,140	36.47%
Classified	439,654	456,022	517,352	61,330	13.45%
Temporary	358,520	324,575	414,581	90,006	27.73%
Wage/Compensation Pool	35,798	0	32,744	32,744	
Sub-Total Salaries & Wages	\$ 1,020,911	\$ 907,103	\$ 1,137,323	\$ 230,220	25.38%
Staff Benefits:					
Retirement	\$ 115,917	\$ 109,425	\$ 123,727	\$ 14,302	13.07%
Other	107,751	102,606	143,106	40,500	39.47%
Sub-Total Staff Benefits	\$ 223,668	\$ 212,031	\$ 266,833	\$ 54,802	25.85%
Cost of Sales	\$ 6,207,455	\$ 6,828,201	\$ 7,613,346	\$ 785,145	11.50%
Operating Expenses:					
Supplies	\$ 45,000	\$ 52,000	\$ 55,000	\$ 3,000	5.77%
Information and Communication	187,537	210,000	270,000	60,000	28.57%
Repairs and Maintenance	26,127	25,000	26,000	1,000	4.00%
Equipment	50,000	60,000	60,000	0	0.00%
Travel	15,500	8,000	16,000	8,000	100.00%
Other Expenses	1,000	20,029	1,000	(19,029)	-95.01%
Sub-Total Operating Expenses	\$ 325,164	\$ 375,029	\$ 428,000	\$ 52,971	14.12%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	61,108	361,108	693,884	332,776	92.15%
Renewals/Replacements	56,779	56,779	100,000	43,221	76.12%
General Service Charge	217,370	217,370	221,717	4,347	2.00%
Debt Service	0	0	0	0	
Insurance	1,365	1,365	1,911	546	40.00%
Sub-Total Fixed Expenses	\$ 336,622	\$ 636,622	\$ 1,017,512	\$ 380,890	59.83%
TOTAL EXPENSES	\$ 8,113,820	\$ 8,958,986	\$ 10,463,014	\$ 1,504,028	16.79%
Revenue Over/(Under) Expenses	\$ 522,556	\$ 564,571	\$ 146,078	\$ (418,493)	-74.13%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

**PEREGRINE SHOP
BUDGET FOR 2002-03**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	2002-03 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 203,776	\$ 203,776	515,000	\$ 311,224	60.43%
Other Revenue (Bookstore Support)	20,029	19,029	0	(20,029)	
TOTAL REVENUE	\$ 223,805	\$ 222,805	515,000	\$ 291,195	56.54%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 15,958	\$ 15,958	33,000	\$ 17,042	51.64%
Classified	18,501	18,501	36,379	17,878	49.14%
Temporary	12,672	12,672	32,000	19,328	60.40%
Wage/Compensation Pool	0	0	2,081	2,081	
Sub-Total Salaries & Wages	\$ 47,131	\$ 47,131	103,460	\$ 56,329	54.45%
Staff Benefits:					
Retirement	\$ 4,586	\$ 4,586	13,494	\$ 8,908	66.01%
Other	4,222	4,222	9,479	5,257	55.46%
Sub-Total Staff Benefits	\$ 8,808	\$ 8,808	22,973	\$ 14,165	61.66%
Cost of Sales	\$ 144,900	\$ 144,900	334,750	\$ 189,850	56.71%
Operating Expenses:					
Supplies	\$ 1,582	\$ 1,582	2,163	\$ 581	26.86%
Information and Communication	5,483	3,483	6,652	1,169	17.57%
Repairs and Maintenance	500	500	500	0	0.00%
Equipment	1,500	2,500	2,000	500	25.00%
Travel	300	300	800	500	62.50%
Other Expenses	1,000	1,000	500	(500)	-100.00%
Sub-Total Operating Expenses	\$ 10,365	\$ 9,365	12,615	\$ 2,250	17.84%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	0	\$ 0	
Facility Charge (Union)	12,500	12,500	25,000	12,500	50.00%
Renewals/Replacements	0	0	6,000	6,000	
General Service Charge	0	0	10,000	10,000	
Debt Service	0	0	0	0	
Insurance	101	101	202	101	50.00%
Sub-Total Fixed Expenses	\$ 12,601	\$ 12,601	41,202	\$ 28,601	69.42%
TOTAL EXPENSES	\$ 223,805	\$ 222,805	515,000	\$ 291,195	56.54%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	0	\$ 0	

AUXILIARY ACCUMULATED BALANCES

June 30, 2001

	NET AVAIL BALANCES 6/30/01	ACCUMULATED RENEWALS/ REPLACEMENTS 6/30/01	2001-02 RENEWALS/ REPLACEMENTS	2001-02 APPROVED AIPs	PROJECTED AVAIL BALANCE 6/30/02
OTHER AUXILIARIES:					
Bookstore	\$ 2,417,622	\$ 593,910	\$ 56,779	\$ 1,944,000	* \$ 1,124,311
Central Stores	(271,367)	203,199	12,115		(56,053)
Parking Services	487,542	77,787	13,086	650	577,765
Shuttle Service	-	68,824	66,000		134,824
Park Serv - Firelands	63,035	-			63,035
Telecommunications	510,665	407,258			917,923
Printing services	89,964	158,700	13,726	67,495	* 194,895
Transportation	(59,392)	151,168	18,416		110,192
Golf Course	148,738	19,756	13,500	49,000	132,994
Rental Properties	48,204	26,852			75,056
Total	\$ 3,435,011	\$ 1,707,454	\$ 193,622	\$ 2,061,145	\$ 3,274,942

*Includes the following capital contributions to the Union approved by BOT 12/11/01:

Bookstore	\$ 1,700,000
Printing	\$ 50,000