



Approved 2001-02

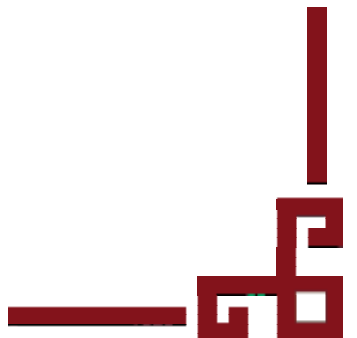
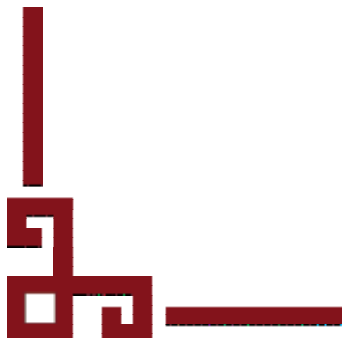
EDUCATIONAL BUDGETS

MAIN CAMPUS AND FIRELANDS CAMPUS

Approved by the Board of Trustees

June 29, 2001

Prepared by
Office of Finance & Administration





Bowling Green State University

Office of the President
220 McFall Center
Bowling Green, Ohio 43403-0010
Phone: (419) 372-2211
FAX: (419) 372-8446

June 12, 2001

MEMORANDUM

TO: Members of the Board of Trustees

FROM: Sidney A. Ribeau
President

SUBJ: ***2001-02 EDUCATIONAL BUDGET***

I strongly endorse and submit for your consideration the enclosed 2001-02 Educational Budget recommendations, the product of the combined efforts of departments, colleges, vice presidential areas, and budget committees. The budget planning process, which began early in the Fall Semester, was completed earlier this month when the University Budget Committee (UBC) and the Faculty Senate Budget Committee (FSBC) finalized their joint budget recommendations for 2001-02. The budget committees, as well as the other participants in the budget planning process, are to be commended again for an excellent job under challenging circumstances.

State Budget. As you are, no doubt, aware, this has been a difficult spring for public higher education in Ohio as the state struggled to construct a budget for the upcoming biennium while coping with slowing revenue growth, escalating Medicaid costs and the need to address the Ohio Supreme Court's rulings regarding the inadequacy of K-12 funding. The very modest increases in higher education funding proposed by Governor Taft for the upcoming biennium in the Executive Budget recommendations in January turned out to be the high water mark for the state's public colleges and universities. By the time the Governor signed the budget bill a week and a half ago, higher education funding had been reduced by about \$215 million from the Executive Budget level including a particularly painful reduction of \$65 million at the very last minute in the Conference Committee. The net result of these reductions is that total state spending on higher education will be \$31 million less in 2001-02 than the amount appropriated for 2000-01. Total state support for higher education improves marginally for 2002-03 but the increase of \$24 million will still leave FY 2003 state support below the level appropriated for FY 2000-01. Overall, taking into account both inflation and projected enrollment growth, state support per full-time equivalent (FTE) student can be expected to drop something in the range 7 to 9 % over the upcoming biennium.

Looking within the Ohio Board of Regents budget at the budget lines most important to BGSU, state share of instruction (subsidy) funding increases by about \$10 million per year (0.6% from the FY 2001 appropriated level) for each of the next two years. Success Challenge funding is reduced 3.5% for FY 2002 with no increase for FY 2003 while Access Challenge funding decreases 4.6% for FY 2002 with no change for FY 2003.

There were a couple of positive policy changes in the midst of all the budget negatives. Language added to the budget bill in the Conference Committee permits the Regents to carry over any surplus debt service funds from FY 2002 and use them to increase funding for Share of Instruction in FY 2003. (I note with appreciation that BGSU Trustees played an important part in convincing the Governor to refrain from vetoing this language as he was urged to do by the Office of Budget and Management.) In recent years, surpluses in the higher education debt service account have ranged from \$5 million to \$20 million so this policy change could, for example, double (from \$10 million to \$20 million) the increase in state share of instruction for FY 2003.

The other important policy change implemented in the budget is the elimination of caps on increases in tuition (instructional and general fees) for Ohio undergraduates. This change restores the key role played by Boards of Trustees in determining appropriate fee levels for each of Ohio's public colleges and universities. This change, while a very positive step for the longer run, did not have any impact on the tuition increase for 2001-2002 recommended by the budget committees. Even with the 6% caps in place our tuition increases for the next two years would have been well over 6% because of our major capital projects (technology infrastructure, renovation and expansion of the Bowen-Thompson Student Union and air conditioning the Student Recreation Center). The only difference is that the additional tuition increases related to these capital projects will not have to be treated as exceptions to the cap.

It is still possible that developments in the pending DeRolf suit on behalf of K-12 school funding could impact the state budget for the next biennium. Should there be any late-breaking developments that lead to changes in the state share of instruction and fee assumptions we have used in developing the budget, we will provide you with an appropriately revised set of income and expense recommendations for your consideration.

Revenue. We are projecting that Educational Budget revenue for 2001-02 will equal \$192,365,739 (see Exhibit I). This is an increase of \$10,560,727 or 5.8% from projected 2000-01 Educational Budget income. The \$10.5 million increase includes projected increases of \$2.23 million (2.8%) in state share of instruction and \$8.18 million (8.8%) in student fee income reflecting increases in both projected enrollment (200 additional full-time undergraduates) and student fees. The increase in state share of instruction is from the actual amount received in 2000-01 which reflects the 1% reduction mandated late this spring.

Highest Priority – Compensation. The budget committees' highest priority for 2001-02 continues to be enhancing the competitiveness of BGSU faculty and staff compensation. I fully support this priority and am pleased that even in these very challenging times the salary recommendation includes both a "normal" salary pool of 3.0% and, in addition, a \$355,000 (plus related benefit costs) allocation to fund the third year of our long-term compensation plan. The 3.0% pool will be effective with the beginning of the 2001-02 fiscal/academic year for continuing faculty and staff (excluding bargaining unit members) and will be distributed in accord with Board policies (merit for faculty and administrative staff and across-the-board for classified staff). The \$355,000 compensation plan allocation will provide additional funds for 0.75% "supermerit" increase for faculty whose performance exceeds expectations. In addition funds are provided for market/equity adjustments for faculty and administrative staff and reclassifications for classified staff. The total recommended increases (\$5,411,000) related to compensation are summarized below.

3.0% Employee Salary Increase	\$ 2,493,000
3rd Installment of Long-Term Compensation Plan	\$ 355,000
Pool for Promotions, Market Adjustments, Relcassifications	\$ 288,000
Increase in Faculty Summer Instruction Salaries	\$ 210,000
Increase in Graduate Assistant Stipends	\$ 256,000
Benefit Cost Adjustments (Salary Increases & Other Changes)	\$ 1,809,000

Other Recommended Increases. The budget committees were limited this year in the number of additional items that could be funded in 2001-02. After funding the compensation plan requirements and critical technology-related needs, FSBC and UBC considered a few unavoidable cost items and the fee waiver/scholarship dollars required due to the proposed fee increase. Overall the recommended increases focus on (a) high priority initiatives; (b) costs related to increased enrollment; (c) technology; (d) financial aid; (e) unavoidable increases; and (f) targeted operating budget increases. The increases in these areas recommended by the budget committees, which total \$4,971,000, are summarized by category below:

Funding for Initiatives (Start-Up Funds for Faculty)	\$ 300,000
Funding for Additional Class Sections	\$ 200,000
Increased Funding for Technology	\$ 1,619,000
Increased Funding for Financial Aid	\$ 1,745,000
Funding for Unavoidable Increases in Cost	\$ 583,000
Targeted Operating Budget Increases	\$ 524,000

Funding for Initiatives, Additional Sections & Technology. The recommended funds for initiatives include an additional \$300,000. I will allocate these funds to support our recruitment efforts to attract high quality faculty. There is a commitment of start-up costs with the appointment of a new faculty member who has strong research interests and areas that require sophisticated equipment to continue their research. Providing this support will free up other equipment funds to address our critical needs for instructional equipment. While this allocation for start-up funds is not sufficient to meet all of the institution's needs in this regard, this will begin to create a pool for this purpose. A portion (\$259,000) of the increase in funding for technology will raise the total annual Educational Budget funding of this critically important initiative by 6% to \$4,582,599. In addition, this is the second year of our phasing in the costs to the Educational Budget of the technology infrastructure project. The increase for 2001-02 in the total funding for this project is \$1,360,000 bringing the current annual total to \$1,960,000. We must remain committed to enhancing our technology base since it is vital to the preparation of our students if they are to prosper and become leaders in the 21st century. As I mentioned last year, we will have to devote more of our resources to not only maintaining current operations in this area but enhancing them as well.

Financial Aid and Unavoidable Cost Increases. The \$1,745,000 for financial aid provides the additional funding necessary to maintain our current level of support (given the recommended fee increases) for undergraduate scholarships, graduate student fee waivers, and employee and dependent fee waivers. The \$583,000 in unavoidable cost increases includes \$508,000 for purchased utilities and \$75,000 for increased payments to MCOT resulting from additional revenue generated by nursing and physical therapy students.

Targeted Operating Budget Increases. The \$524,000 for operating budgets provides an increase of \$80,000 (3%) for library acquisitions (to partially off-set the impact of 12% to 14% inflation on library acquisition costs) and a pool of funds \$444,000 (2%) for general operating budget increases. This latter pool of operating budget funds will not be allocated across-the-board but rather the funds will be targeted to those areas with highest priority and most critical operating budget needs.

Fee Increases and 2001-02 Fees. An overall 8.1% increase in tuition (8.0% increase in instructional fees, 8.7% increase in general fee) is recommended for 2001-02. These recommendations include capital project financing for technology infrastructure and air-conditioning the Student Recreation Center that represents 2.1% of the proposed fee increase. As shown in the income analysis in Exhibit I, overall student instructional fee income is projected to show a net increase of \$8.2 million for 2001-02, as a result of the recommended per semester fee increases noted below to be effective Fall 2001 and a projected increase in enrollment of 200 full-time undergraduates. It is anticipated that during the fall semester we will bring a recommendation to increase the general fee effective Spring 2002 to provide funding for the new Student Union.

<u>Semester Fees</u>	<u>00-01</u>	<u>01-02</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$2,157	\$2,330	\$ 173	8.0%
Graduate Instructional	\$2,948	\$3,184	\$ 236	8.0%
Nonresident Fee	\$2,949	\$3,126	\$ 177	6.0%
General Fee	\$ 427	\$ 464	\$ 37	8.7%

<u>Combined Semester Fees</u>	<u>00-01</u>	<u>01-02</u>	<u>\$ Incr.</u>	<u>%</u>
Ohio Undergraduate	\$2,584	\$2,794	\$ 210	8.1%
Nonresident Undergraduate	\$5,533	\$5,920	\$ 387	7.0%
Ohio Graduate	\$3,375	\$3,648	\$ 273	8.1%
Nonresident Graduate	\$6,324	\$6,774	\$ 450	7.1%

The overall increase in annual costs listed below for 2001-02 for an undergraduate Ohio resident living on-campus and opting for the minimum meal plan would be \$700 or 6.9%. The increase is slightly lower than the 8.1% increase in instructional and general fees, reflecting the 5.7% increase in room and board rates (including the residence hall technology fee) recommended for 2001-02.

<u>Annual Fees (with Room/Board)</u>	<u>00-01</u>	<u>01-02</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$4,314	\$4,660	\$ 346	8.0%
General Fee	\$ 854	\$ 928	\$ 74	8.7%
Room (Standard Double)	\$2,912	\$3,112	\$ 200	6.9%
Residence Hall Technology Fee	\$ 170	\$ 176	\$ 6	3.5%
Board (Minimum Meal Plan)	<u>\$1,828</u>	<u>\$1,902</u>	<u>\$ 74</u>	<u>4.0%</u>
On-Campus Ohio Undergraduate	\$10,078	\$10,778	\$ 700	6.9%

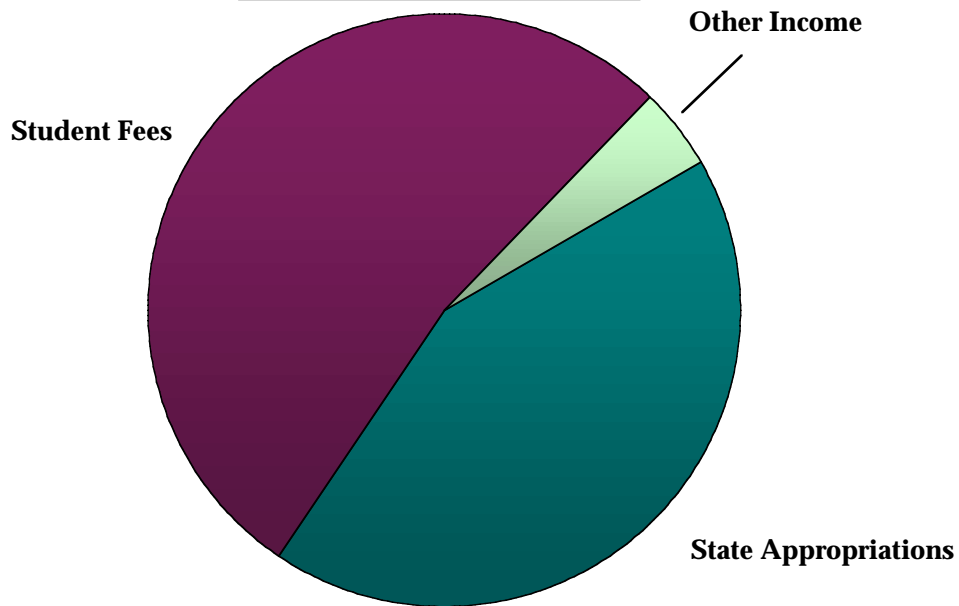
Firelands. The proposed 2001-02 budget for Firelands College is \$7,788,330, an increase of \$27,680 or 0.36% from the revised 2000-01 Firelands budget. Firelands experienced an increase in their enrollment this past year and their budget for next year is built assuming a 3% enrollment increase over this year. As noted above, the current version of the state budget reduces Access Challenge funding for the two-year sector. In Firelands case, the decrease in Access Challenge funding for FY 2002 is projected to be (\$29,000). In the second year of the biennium, we may need to consider increasing Firelands' fees but no increases in Firelands tuition for 2001-02 are being proposed at this time. Firelands feels that promoting access is a critical part of their mission and believes that the absence of a fee increase will have a positive impact on enrollment.

The major expense increases for the FY 2002 Firelands budget are: salaries and wages which follow the same compensation pool recommendations as the main campus; information and communications that includes the infrastructure project allocation to Firelands (\$64,000); and BG campus transfer payments projected to increase due to the strong enrollment in extension and distance education courses taught at Firelands (\$35,300).

I believe that the enclosed budget materials, including Exhibits I through IX which contain summary information related to the recommended 2001-02 main campus Educational Budget and Exhibits X and XI which relate to the recommended 2001-02 Firelands College Budget, are largely self-explanatory. If you have questions concerning any aspect of the budget proposals, please call Chris Dalton or Linda Hamilton. They can both be reached through the Finance and Administration office number, which is (419) 372-8262.

BGSU Educational Income Budget Main Campus 2001-02

Grand Total \$192,365,739

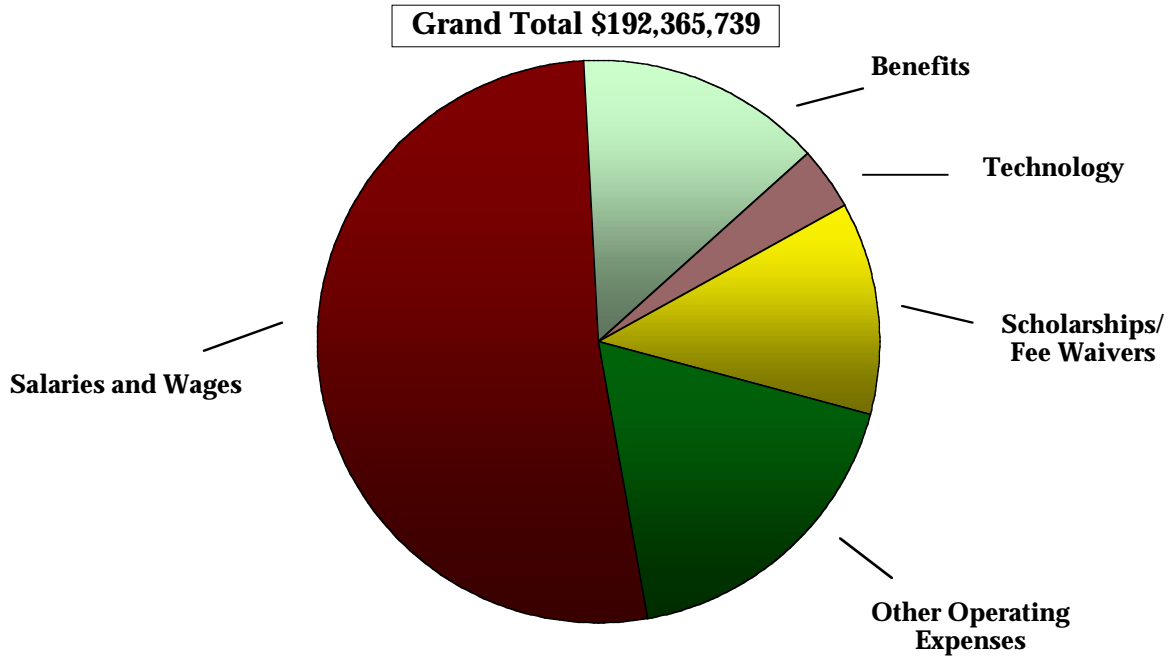


State Appropriations	\$82,288,117	42.78%
Student Fees	\$101,470,774	52.75%
Other Income	\$8,606,848	4.47%

Presented to the Board of Trustees June 29, 2001

Office of Finance & Administration 6/01

BGSU Educational Expense Budget Main Campus 2001-02



Salaries and Wages	\$99,874,511	51.92%
Benefits	\$27,529,810	14.31%
Technology	\$6,542,599	3.40%
Scholarships/Fee Waivers	\$23,505,423	12.22%
Other Operating Expenses	\$34,913,396	18.15%

Presented to the Board of Trustees June 29, 2001

Office of Finance & Administration 6/01

EDUCATIONAL BUDGET INCOME PROJECTIONS: 2001-2002 WITH 200 ADDN'L UNDERGRADS

INCLUDING 2% FEE INCREASE RELATED TO BOND ISSUE/CAPITAL PROJECTS

	2000-2001 Approved Income Budget	2000-2001 Projected Income 30-Apr-01	2001-2002 Model Income 5-Jun-01	\$ Increase from FY 01 Proj to FY 02	% Increase from FY 01 Proj to FY 02	COMMENTS
State Share of Instruction	\$80,180,566	\$80,062,340	\$82,288,117	\$2,225,777	2.8%	FY 2002 Projected/Conf. Comm; FY 2001 Reduced
Student Instructional Fees	\$78,461,730	\$78,400,000	\$84,687,680	\$6,287,680	8.0%	Includes 2% Fee Increase Related to Bond Issue 200 Additional Undergrads
Fees from Addn'l Undergrads			\$931,200	\$931,200	1.2%	
Non-Resident Fee	\$11,639,850	\$11,639,850	\$12,338,241	\$698,391	6.0%	0 Additional Non-Resident Stds
Fees from Addn'l Nonres Stds			\$0	\$0	0.0%	
Misc./Off-Campus Fees	\$3,252,780	\$3,252,780	\$3,513,653	\$260,873	8.0%	Includes 2% Fee Increase Related to Bond Issue
Total Student Fees	\$93,354,360	\$93,292,630	\$101,470,774	\$8,178,144	8.8%	
GSC - Auxiliaries	\$5,226,874	\$5,226,874	\$5,383,680	\$156,806	3.0%	
GSC - Grants	\$96,168	\$96,168	\$96,168	\$0	0.0%	
Interest Income	\$1,200,000	\$1,200,000	\$1,200,000	\$0	0.0%	
Department Sales	\$917,000	\$917,000	\$917,000	\$0	0.0%	
Application Fees	\$485,000	\$485,000	\$485,000	\$0	0.0%	
Miscellaneous Income	\$525,000	\$525,000	\$525,000	\$0	0.0%	
Total Other Income	\$8,450,042	\$8,450,042	\$8,606,848	\$156,806	1.9%	
Total Operating Revenue	\$181,984,968	\$181,805,012	\$192,365,739	\$10,560,727	5.8%	

OFA: JCD 6/6/01 (Ed budg inc proj 01-02 d)

BGSU EDUCATIONAL BUDGET 2001-2002: 3% Salary/2% Operating/8.02% Fee Increases

Assumes Instructional Fee Increase for 2001-2002 AY =	8.02%
Assumes Base Pool for Salary Increases for 2001-2002 =	3.00%

PERSONNEL EXPENSES	2000-2001 Approved 6/00	2001-2002 Projected	\$ Change for 01-02	% Change for 01-02	COMMENTS
Faculty	\$47,342,949	\$48,763,238	\$1,420,289	3.00%	3.0% Salary Increase (Merit)
Fac Summer Instruction	\$4,663,275	\$4,873,122	\$209,847	4.50%	Impact 00-01 AY Increase (4.5% Basic Pool)
Faculty from ERIP Return		\$0	\$0		Funds Returning from ERIP Load
Admin Staff	\$15,816,672	\$16,291,172	\$474,500	3.00%	3.00% Salary Increase (Merit)
Class Staff	\$19,931,370	\$20,529,311	\$597,941	3.00%	3.00% Salary Increase (Across-the-Board)
Compensation Plan		\$355,072	\$355,072	0.43%	Faculty - 0.75% (Supermerit) Administrative and Classified Staff - 0%
Promotions		\$288,000	\$288,000		Promotions, Market/Equity Adjustments, Reclassifications
Total Fac/Staff	\$87,754,266	\$91,099,915	\$3,345,649	3.81%	
GA Stipends	\$8,519,025	\$8,774,596	\$255,571	3.00%	3.0% Stipend Increase - Competitive Pressures
Total Graduate	\$8,519,025	\$8,774,596	\$255,571	3.00%	
Retirement	\$14,833,917	\$15,399,464	\$565,547	3.81%	Increases with Salary
STRS ERIP	\$3,602,905	\$3,602,905	\$0	0.00%	Released Funds Shift to Faculty Personnel
Health Insurance	\$5,963,017	\$7,155,620	\$1,192,603	20.00%	20% Increase Projected
Other Benefits	\$1,321,441	\$1,371,821	\$50,380	3.81%	Increases with Salary
Total Benefits	\$25,721,280	\$27,529,810	\$1,808,530	7.03%	
Total Personnel	\$121,994,571	\$127,404,321	\$5,409,750	4.43%	

OPERATING EXPENSES	2000-2001 Approved 6/00	2001-2002 Projected	\$ Change for 01-02	% Change for 01-02	COMMENTS
Utilities	\$5,978,040	\$6,486,173	\$508,133	8.50%	Higher Utility Prices
Scholarships/Fee Waivers	\$21,760,251	\$23,505,423	\$1,745,172	8.02%	
Scholarships	\$5,841,333	\$6,309,807	\$468,474	8.02%	Fee Increase
Graduate Fee Waivers	\$13,801,522	\$14,908,404	\$1,106,882	8.02%	Fee Increase
Employee/Dependents	\$1,448,599	\$1,564,777	\$116,178	8.02%	Fee Increase
Off-Campus Waivers	\$668,797	\$722,435	\$53,638	8.02%	Fee Increase
MCOT Payments	\$2,131,978	\$2,206,597	\$74,619	3.50%	Assumes 3.5% Increase
Lib Acquisitions	\$2,668,094	\$2,748,137	\$80,043	3.00%	Inflation Significantly Higher Than CPI
Funds for Technology	\$4,323,207	\$4,582,599	\$259,392	6.00%	No longer increases with Fee Increase
General/Misc. Operating	\$21,728,827	\$22,172,489	\$443,662	2.04%	Selected Increases for Areas of Greatest Need
Total Operating	\$58,590,397	\$61,701,418	\$3,111,021	5.31%	
Start-Up Funding for New Faculty		\$300,000	\$300,000		Need Minimum \$400,000 per year
Additional Sections Cost	\$800,000	\$1,000,000	\$200,000		Assumes 200 addn'l undergrads; \$2500/Section(75 SCH)
Technology Infrastructure Project	\$600,000	\$1,960,000	\$1,360,000		2nd Step Phasing in Educ Budget Share of Local Cost To Be Determined
Total Other	\$1,400,000	\$3,260,000	\$1,860,000		
GRAND TOTAL	\$181,984,968	\$192,365,739	\$10,380,771	5.70%	
Projected 2001-2002 Income		\$192,365,739			Assumes 8.0% Fee Increase; Conf Subsidy Projection; +200 Enrollment
PROJECTED INCOME - EXPENSES			\$0		

OFA: JCD 6/6/01 (01-02 ed bdgt exp proj e)

Exhibit III

RECOMMENDED CHANGES IN 2001-02 EDUCATIONAL BUDGET

Operating Increases	
Increase in Scholarships/Fee Waivers Resulting from Fee Increase (8.02%)	1,691,534
Increase in Off-Campus Fee Waivers	53,638
MCOT - Nursing & Physical Therapy	74,619
Increase in Purchased Utilities Budget	508,133
Increase in Library Acquisitions Budget	80,043
Pool for Technology Enhancement	259,392
Targeted Operating Budget Increases (2.04%)	443,662
Technology Infrastructure Project	1,360,000
Start-Up Funding for New Faculty	300,000
Additional Course Sections due to Increased Enrollment	200,000
TOTAL PROPOSED OPERATING BUDGET INCREASES	\$4,971,021

Personnel Budget Adjustments	
Increase in Centralized Benefit Costs	1,808,530
Increase in Summer Instructional Salary Budget	209,847
TOTAL PERSONNEL BUDGET INCREASES	\$2,018,377

SUMMARY OF SALARY POOL PROPOSALS	
Pool for Faculty/Admin.Staff/Classified Staff (3.0%)*	\$2,492,730
Compensation Plan (Year 3 Installment of 5 Year Plan)	355,072
Graduate Student Stipends (3.0%)	255,571
Faculty and Admin. Promotions/Market/Equity Adjustments	288,000
TOTAL SALARY POOL PROPOSALS	\$3,391,373

TOTAL PROPOSED PERSONNEL INCREASES \$5,409,750

GRAND TOTAL PROPOSED EDUCATIONAL BUDGET INCREASES \$10,380,771

2000-01 EDUCATIONAL BUDGET \$181,984,968

2001-02 EDUCATIONAL BUDGET **\$192,365,739**

*except those classified staff whose salaries must, by law, be negotiated through a collective bargaining process.

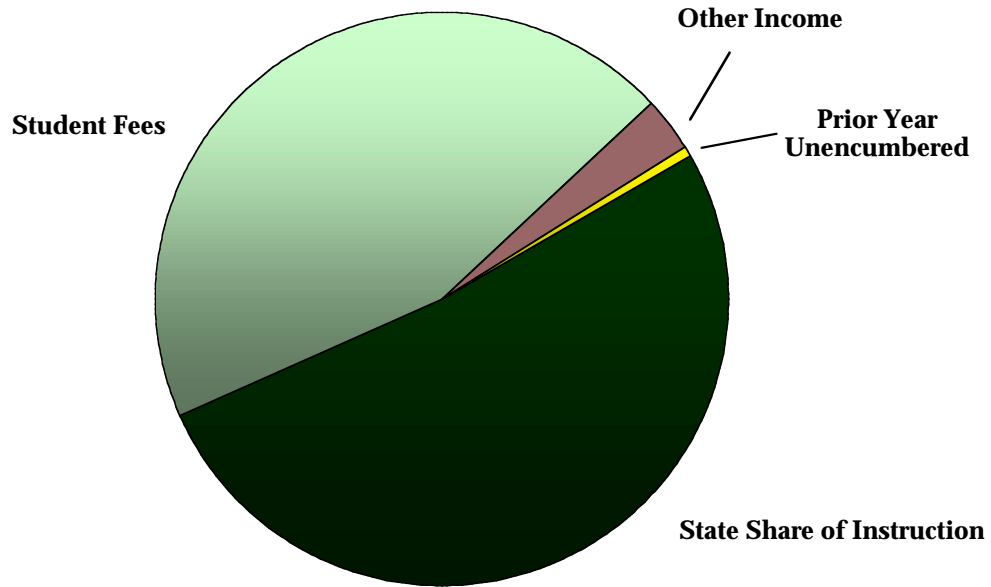
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**FIRELANDS COLLEGE
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
State Share of Instruction	\$3,571,321	\$3,528,160	\$3,535,961	\$7,801	0.22%
Access Challenge	583,088	514,701	485,203	(29,498)	-5.73%
TOTAL STATE SHARE	\$4,154,409	\$4,042,861	\$4,021,164	(\$21,697)	-0.54%
Instructional Fees	\$2,873,374	\$3,226,712	\$3,234,510	\$7,798	0.24%
General Fees	134,521	150,629	150,993	364	0.24%
Nonresident Fees	4,500	248	250	2	0.81%
Lab Fees	27,500	30,366	30,500	134	0.44%
Continuing Education	60,000	57,474	60,000	2,526	4.40%
TOTAL STUDENT FEES	\$3,099,895	\$3,465,429	\$3,476,253	\$10,824	0.31%
OTHER INCOME	\$255,000	\$252,360	\$257,500	\$5,140	2.04%
Vending, rental, library fines					
PRIOR YEAR UNENCUMBERED BALANCE	\$0	\$0	\$33,413	\$33,413	
TOTAL PROJECTED REVENUE	\$7,509,304	\$7,760,650	\$7,788,330	\$27,680	0.36%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$3,097,738	\$3,179,004	\$3,209,830	\$30,826	0.97%
Classified Salaries	811,000	893,475	893,475	0	0.00%
Temporary	181,195	190,481	159,235	(31,246)	-16.40%
Wage/Compensation Pool	173,027	0	132,491	132,491	
Sub-Total Salaries and Wages	\$4,262,960	\$4,262,960	\$4,395,031	\$132,071	3.10%
Staff Benefits:					
Retirement	\$633,169	\$639,444	\$659,042	\$19,598	3.06%
Other	413,350	436,953	434,024	(2,929)	-0.67%
ERIP	42,512	42,512	36,620	(5,892)	-13.86%
Sub-Total Staff Benefits	\$1,089,031	\$1,118,909	\$1,129,686	\$10,777	0.96%
Operating					
Supplies	\$136,215	\$146,215	\$146,541	\$326	0.22%
Travel	64,690	75,360	81,100	5,740	7.62%
Information & Communication	388,660	388,660	458,542	69,882	17.98%
Maintenance and Repair	66,465	66,465	72,823	6,358	9.57%
Utilities	250,000	264,000	275,000	11,000	4.17%
MCOT Transfer Payments	180,000	87,571	92,676	5,105	5.83%
BG Campus Transfer Payments	190,000	279,500	314,800	35,300	12.63%
Fee Waivers/Scholarships	51,900	51,900	25,000	(26,900)	-51.83%
Post Secondary Option Program/Tech Prep Program	402,500	402,500	353,500	(49,000)	-12.17%
Miscellaneous	79,845	106,183	119,788	13,605	12.81%
Equipment	76,475	160,472	84,300	(76,172)	-47.47%
Contingency	115,708	115,708	70,417	(45,291)	-39.14%
Technology Enhancement	108,375	108,375	111,626	3,251	3.00%
Transfer to Reserve	0	70,062	0	(70,062)	
Transfer to Parking	46,480	55,810	57,500	1,690	3.03%
Sub-Total Operating	\$2,157,313	\$2,378,781	\$2,263,613	(\$115,168)	-4.84%
TOTAL PROJECTED EXPENSES	\$7,509,304	\$7,760,650	\$7,788,330	\$27,680	0.36%

BGSU Educational Income Budget Firelands College 2001-02

Grand Total \$7,788,330

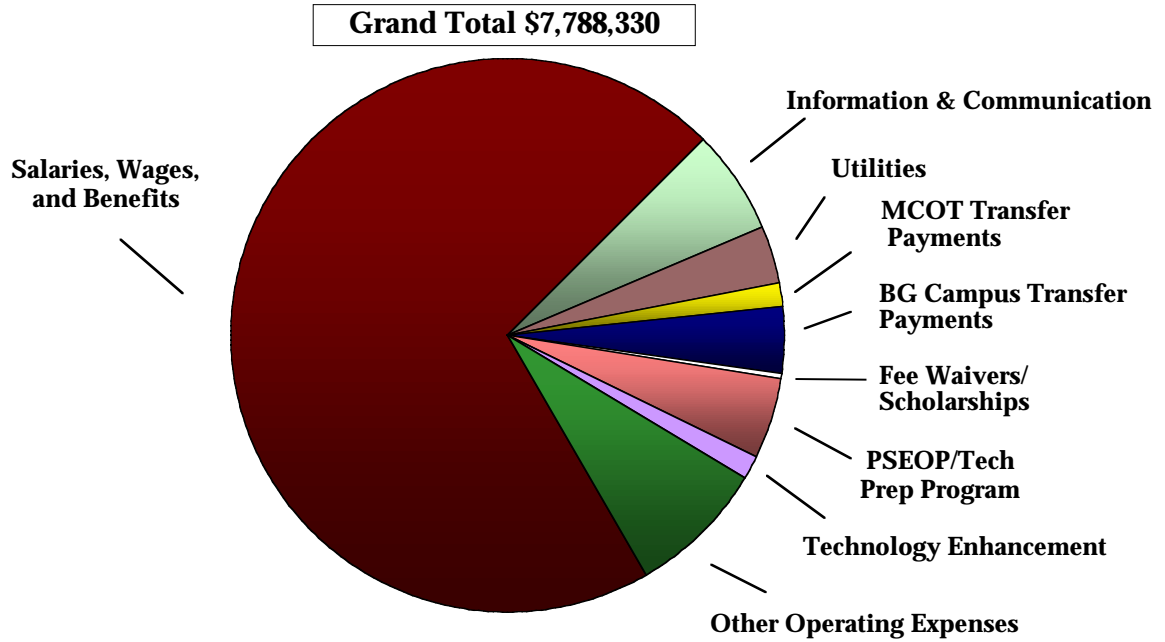


State Share of Instruction	\$4,021,164	51.63%
Student Fees	\$3,476,253	44.63%
Other Income	\$257,500	3.31%
Prior Year Unencumbered	\$33,413	0.43%

Presented to the Board of Trustees June 29, 2001

Office of Finance & Administration 5/01

BGSU Educational Expense Budget Firelands College 2001-02



Salaries, Wages, and Benefits	\$5,524,717	70.94%
Information & Communication	\$458,542	5.89%
Utilities	\$275,000	3.53%
MCOT Transfer Payments	\$92,676	1.19%
BG Campus Transfer Payments	\$314,800	4.04%
Fee Waivers/Scholarships	\$25,000	0.32%
Post Secondary Option Program/Tech Prep Program	\$353,500	4.54%
Technology Enhancement	\$111,626	1.43%
Other Operating Expenses	\$632,469	8.12%

Presented to the Board of Trustees June 29, 2001

Office of Finance & Administration 5/01



Approved 2001-02

GENERAL FEE & RELATED

AUXILIARY BUDGETS

Approved by the Board of Trustees

June 29, 2001

Prepared by
Office of Finance & Administration







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General Fee and Related Auxiliary Budgets, Main Campus

The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78 in response to provisions of Am. Sub. H.B. 191.

General Fee levels since 1982-83 are as follows:

	<u>General Fee Per Term</u>
1982-83	160
1983-84	169
1984-85	179
1985-86	186
1986-87	193
1987-88	201
1988-89	220
1989-90	241
1990-91	258
1991-92	277
1992-93	275
1992-93	300, effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-2000	408
2000-01	427

Exclusive of the field house allocation of \$25 per student per semester in 1992-93, the General Fee has increased at an average rate of 5.3% per year since 1982-83.

For 2001-02 budget planning purposes, General Fee supported budgets have been divided into seven components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services and Auxiliary Programs
- C) Student Budget Committee and Student Organizations Funding Board
- D) Student Publications
- E) Campus Fact Line
- F) Student Program Enhancement Account
- G) Fund for Technology Enhancement

All intercollegiate sports programs including revenue sports, non-revenue sports and administrative services are included under the general heading of intercollegiate athletics in this budget presentation.

The table below summarizes the various General Fee income allocations in the above general categories for 2000-01 (approved), 2000-01 (projected), and 2001-02 (proposed) with details provided on pages 3 - 20. The only expense related to student publications proposed to be paid from the General Fee in 2001-02, is the salary and associated benefits of the Director of Student Publications. This source of finances for the Director is proposed as a justifiable administrative expense for coordination of the student publication program.

A wage/compensation pool of 4.0% is included to provide funds for compensation increases at a rate of 3.0% (salary plus associated retirement benefits) for administrative staff and classified staff working in areas supported by the General Fee budgets, plus an additional pool of 1.0% to cover any potential adjustments that may be forthcoming from the compensation committees. Approval of this budget does not commit the Board to a specific compensation increase.

GENERAL FEE ALLOCATIONS

	Approved Budget 2000-01	Revised Budget 2000-01	Proposed Budget 2001-02	\$ Incr.	% Incr.
A. Debt Service/ Facility Charges	\$2,025,608	\$2,025,608	\$2,258,179	\$232,571	11.48%
B. Student Services/ Auxiliary Programs	\$10,373,391	\$10,373,391	\$11,311,623	\$938,232	9.04%
C. St. Budget Committee	\$335,180	\$332,180	\$304,768	(\$27,412)	-8.25%
St. Org. Funding Bd.	\$248,501	\$248,501	\$275,913	\$27,412	11.03%
D. St. Publications	\$66,809	\$66,809	\$69,481	\$2,672	4.00%
E. Campus Fact Line	\$26,000	\$26,000	\$27,040	\$1,040	4.00%
F. Student Prgm. Enhance. Acct.	\$54,270	\$57,270	\$57,270	\$0	0.00%
G. Technology/Infrastructure	\$191,750	\$191,750	\$359,250	\$167,500	87.35%
TOTAL	\$13,321,509	\$13,321,509	\$14,663,524	\$1,342,015	10.07%

In order to fund the proposed budgets, a 8.7% increase in the full-time General Fee (\$37 per semester) is necessary for 2001-02. General Fee rates will increase effective Fall Semester, 2001 in accordance with the following schedule:

	<u>Full-Time Rate</u>		<u>Hourly Rate*</u>	
	<u>2000-01</u>	<u>2001-02</u>	<u>2000-01</u>	<u>2001-02</u>
Main Campus**				
Fall Term 2001	\$427	\$464	\$43.00	\$47.00
Spring Term 2002	\$427	To be determined	\$43.00	To be determined
Summer Term 2002	\$257	\$279	\$26.00	\$28.00

* Hourly rates not to exceed full-time rates

** Excludes academic programs or assignments based beyond a 50-mile commuting distance. These programs will have a General Fee of \$178 per semester or a \$18 per semester hour rate (summer rates: \$165 or \$17/semester hour). In addition, extension programs will have modified fees for those students who do not choose access to the student recreation center or field house.

A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities: health center, ice arena, university union, stadium, student services building, student recreation center, field house and golf course. In addition, the depreciation reserve, deferred maintenance reserve, insurance, and related expenses of these facilities are also funded through the General Fee. The university health center also has rental income to offset some facility charges. The table below gives a breakdown of recommended General Fee allocations for 2000-01.

	Debt Service	Renewal/ Replacements	Insurance/ Other	Recommended General Fee Funding
University Health Center	\$0 ^a	\$31,755	\$5,135	\$16,890 ^c
Ice Arena	\$0 ^a	\$76,623	\$3,709	\$80,332
Student Union	\$0	\$107,330	\$5,775	\$113,105
Stadium	\$0 ^a	\$48,929	\$6,300	\$55,229
Stadium Lights	\$394,632	\$0	\$0	\$394,632
Student Services	\$0 ^a	\$38,227	\$4,200	\$42,427
Student Recreation Center	\$234,500	\$108,150	\$8,925	\$351,575
Field House	\$981,246	\$105,000	\$4,243	\$1,090,489
Golf Course	\$0	\$13,500	\$0	\$13,500
Deferred Maintenance Reserve	\$0	\$100,000	\$0	\$100,000 ^d
TOTALS	\$1,610,378	\$629,514 ^b	\$38,287	\$2,258,179

^a In 2001-02, \$394,632 in principal/interest payments for these facilities is being expended from debt service reserve funds thus freeing up debt service funds in the general fee budget for the Stadium lighting project.

^b Of this amount, the \$529,514 assigned to depreciation reserves is considered adequate and represents approximately 50% of that directed by Board guidelines. Full funding of depreciation reserves (to \$1,068,435) would require another \$17.03 per semester increase in student General Fees.

^c The gross debt service, depreciation reserve, insurance and other charges for the University Health Center total \$36,890. However \$20,000 is funded by rental charges to academic and support programs (educational budget) using Health Center space. Thus \$16,890 is a claim against the General Fee.

^d A deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the depreciation reserve of individual facilities from ongoing maintenance obligations. Approximately \$3.25 of the \$464 General Fee will be dedicated to the deferred maintenance reserve.

The impact on the General Fees for this budget is \$71.46 per semester for full-time students.

B. STUDENT SERVICES AND AUXILIARY PROGRAMS

A number of student service auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, the recycling program, off-campus student center and campus involvement receive general fee funding for operating support.

Pouring Rights. This year is the first year of a five-year exclusive pouring rights contract with Pepsi and ABC Bottling. By entering into this agreement, the University will receive significantly higher vending commissions for the next five years. President Ribeau earmarked these funds for use in enhancing student activities/programming, recycling, scholarships and programming associated with the new Student Union. Several programming efforts are being supported this year by these funds. In this section and the following one, you will see the distribution of the pouring rights allocations for these student initiatives.

The table below summarizes the recommended allocation for each program. Detailed budgets are provided on pages 9 - 20.

	Proposed 2001-02 Gen'l Fee Allocation	Pouring Rights Allocations	Other Income
Intercollegiate Athletics	\$6,418,830	\$0	\$4,014,320
Other Fields/Facilities	\$322,967	\$0	\$0
Student Health Service	\$1,775,124	\$0	\$1,326,495
Recreational Sports	\$1,590,179	\$0	\$957,150
Student Union	\$635,696	\$0	\$92,934
Olscamp Hall (through Union)	\$0	\$10,000	\$0
Campus Involvement	\$295,342	\$0	\$52,000
Ice Arena Programs	\$186,470	\$0	\$771,453
Recycling Program	\$54,000	\$36,000	\$53,495
Off-Campus Student Center	\$33,015	\$0	\$0
Student Program Enhancement Acct.	\$0	\$2,171	\$0
Stadium Operations	\$0	\$0	\$145,372
Saddlemire St. Svcs. Bldg. Operations	\$0	\$0	\$155,377
Univ. Health Ctr. Bldg. Operations	\$0	\$0	\$118,019
TOTAL ALLOCATIONS	\$11,311,623	\$48,171	\$7,686,615

The impact on General Fees for this budget is \$357.74 per semester for full-time students.

C. STUDENT ORGANIZATIONS AND ACTIVITIES

In 1998-99 significant changes in the involvement of Student Budget Committee (SBC) occurred. The SBC in April 1997, proposed that the entire role of the Advisory Committee on General Fee Allocations (ACGFA) be reviewed. As a result of the process initiated by that review, a new Student Organizations Funding Board (SOFB), under the jurisdiction of the SBC, was appointed in January 1998, to replace the former ACGFA. As you will see below, the SOFB has responsibility to recommend allocation of general fee dollars to a variety of undergraduate student organizations (a.). The SBC will recommend

allocations for the structured, on-going organizations and recommend the annual institutional general fee plan in conjunction with the FSBC/UBC.

The SOFB will also have funds available through the pouring rights distribution mentioned earlier (see page 4). The pouring rights allocation for 2001-02 will be \$87,102, an increase of 15.0%. No increase in funding for SBC/SOFB will come from the general fee but rather all of it will come from the pouring rights allocation. This provides the opportunity for more funding to be directed to these student activities.

STUDENT BUDGET COMMITTEE

A total of \$580,681 was allocated to the Student Budget Committee in 2000-01. The recommended allocation for 2001-02 is \$580,681 as shown below. The impact on General Fees for this budget is \$18.56.

	1999-2000 Allocation	2000-01 Allocation	2001-02 Allocation
Graduate Student Senate	\$47,490	\$49,389	\$41,845
Undergraduate Student Government	\$39,260	\$41,223	\$34,256
Cultural Activities	\$0	\$0	\$0
BG24 News	\$20,000	\$21,000	\$21,550
WBGU-FM	\$18,425	\$18,703	\$18,951
BG Radio Sports	\$6,000	\$4,500	\$5,050
BG Radio News	\$9,600	\$10,000	\$9,000
WFAL	\$15,825	\$16,000	\$17,880
Univ. Activities Organization	\$100,906	\$110,605	\$109,873
Other Graduate Student Groups	\$55,380	\$60,760	\$72,440
Student Organization Funding Board	\$232,610	\$248,501	\$275,913
Additional to be Allocated by SBC	\$0	\$0	\$61,025
Pouring Rights Allocation	\$0	\$0	(\$87,102)
TOTALS	\$545,496	\$580,681	\$580,681

a. Student Organizations Funding Board Allocations

A total of \$248,501 was allocated to student activities and student interest groups in 2000-01. The recommended allocation for 2001-02 is \$275,913.

	1999-2000 Allocation	2000-01 Allocation	2001-02 Allocation
Student Interest Groups	\$209,435	\$223,501	\$240,910
Reserve for New Groups	\$23,175	\$25,000	\$35,003
TOTALS	\$232,610	\$248,501	\$275,913

D. STUDENT PUBLICATIONS

Effective with the 1980-81 fiscal year, the funding of the compensation (salary and related benefits) of the Director of Student Publications was set aside as a line item in the general fee budget. The Director provides professional advice and supervision in the business and advertising aspects of the student publications program. The Director's salary is \$61,567--\$54,245 of which is funded by the general fee with the remainder covered by UniGraphics, BG News, and The Key. The budgeted amount of \$69,481 is to cover the \$54,245 for the Director's salary for 2000-01, associated benefit costs and a compensation pool.

E. CAMPUS FACT LINE

Fact Line is a service that benefits the community as a whole, which includes faculty, staff, administrators, and alumni. This service provides information on such things as dates/times of daily events, assistance on who to contact for academic as well as student activities, and telephone assistance during the hours when our campus telephone is not staffed. Fact Line will receive a \$27,040 general fee allocation, an increase of \$1,040 (4%).

F. STUDENT PROGRAM ENHANCEMENT ACCOUNT

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the Student Handbook, all-university events focused on students, individual, and student organization special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee, the University Committee on Alcohol Issues and Coalition Against Sexual Offenses (CASO).

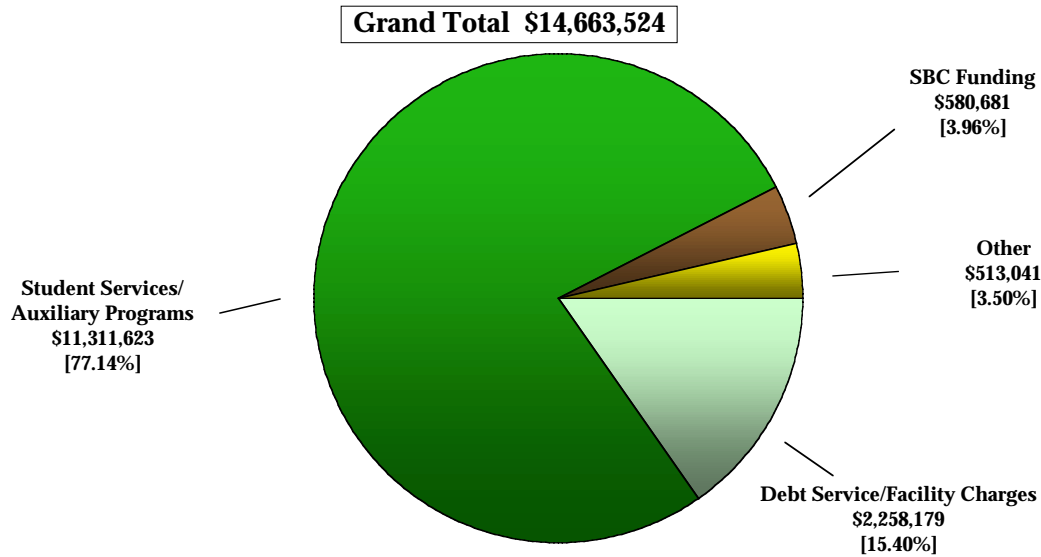
The proposed increase is to offset the inflationary cost of printing the Student Handbooks and Directories, to offset the mandated increases for copyright fees since assessments are based on enrollment. Program Support is also increased to fund special requests. The increase will be allocated from pouring rights commissions rather than additional general fee support.

G. FUND FOR TECHNOLOGY/INFRASTRUCTURE

These funds are set aside to provide some assistance to the budget areas covered by the general fee in order to enable them to participate in the future plans for enhancing technology and related infrastructure costs.

The first of two phased increases is included this year to cover the associated infrastructure costs apportioned to the general fee areas. The increase for this year is \$167,500 and represents \$5 of the requested semester increase. The total infrastructure commitment for this budget is expected to increase to \$301,500 in 2002-03. The impact on the General Fees for this budget item is \$11.13 per semester for full-time students.

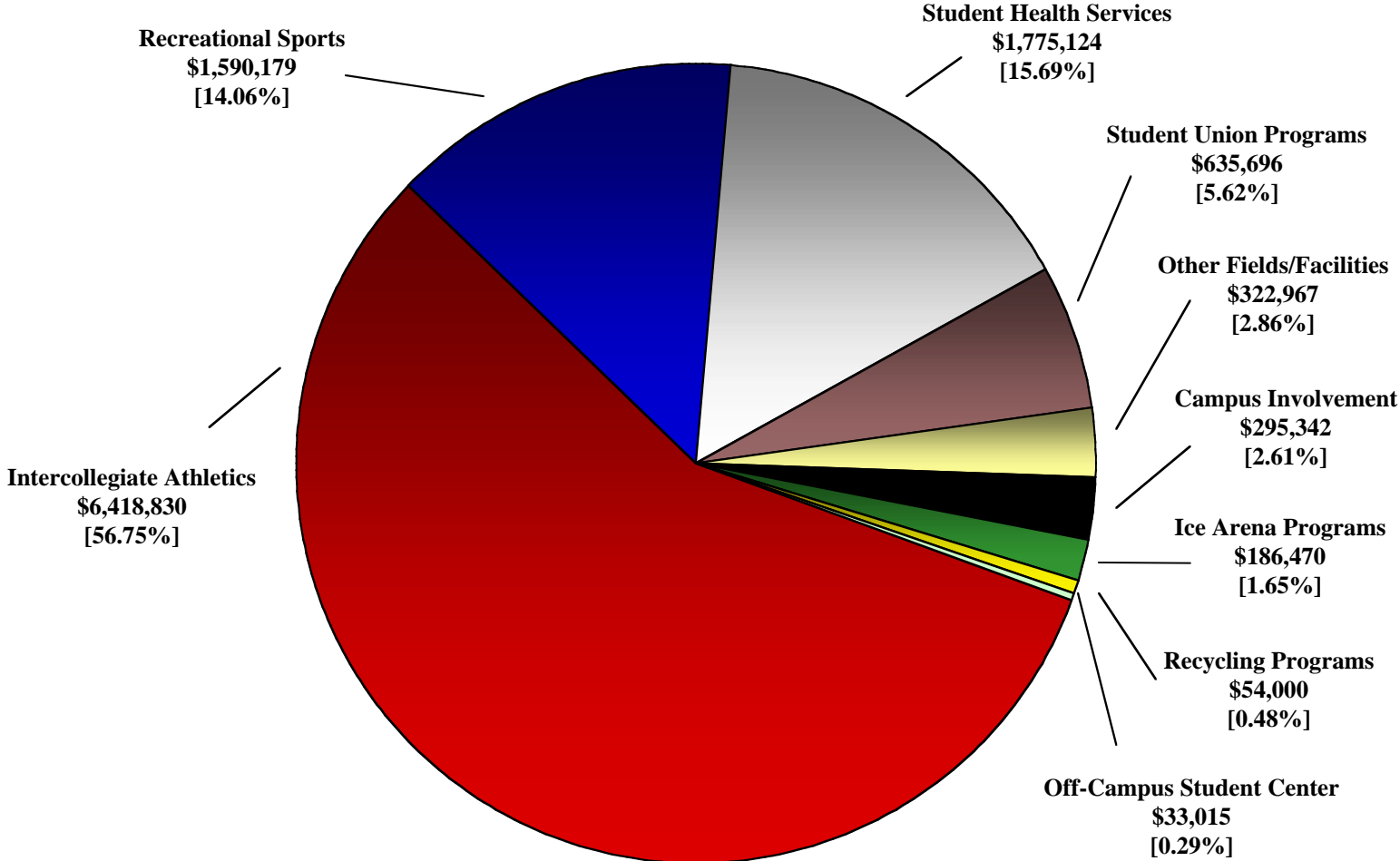
BGSU General Fee Allocations 2001-02



	General Fee Allocation	Other Income Total	Total	% of Total
Debt Service/Facility Charges				
Field House (2007)	\$1,090,489	\$0	\$1,090,489	4.85%
Stadium (2007)	\$55,229	\$145,372	\$200,601	0.89%
Stadium Lights (2007)	\$394,632	\$0	\$394,632	1.76%
Ice Arena (2007)	\$80,332	\$0	\$80,332	0.36%
Student Services (2007)	\$42,427	\$155,377	\$197,804	0.88%
Recreational Facility	\$351,575	\$0	\$351,575	1.56%
Student Union	\$113,105	\$0	\$113,105	0.50%
Deferred Maintenance Reserve	\$100,000	\$0	\$100,000	0.44%
Health Center (2007)	\$16,890	\$118,019	\$134,909	0.60%
Golf Course	\$13,500	\$0	\$13,500	0.06%
Sub-Total	\$2,258,179	\$418,768	\$2,676,947	11.91%
Student Services/Auxiliary Programs				
Intercollegiate Athletics	\$6,418,830	\$4,014,320	\$10,433,150	46.40%
Recreational Sports	\$1,590,179	\$957,150	\$2,547,329	11.33%
Student Health Service	\$1,775,124	\$1,326,495	\$3,101,619	13.79%
Student Union Programs	\$635,696	\$102,934	\$738,630	3.28%
Other Fields/Facilities	\$322,967	\$0	\$322,967	1.44%
Office of Campus Involvement	\$295,342	\$52,000	\$347,342	1.54%
Ice Arena Programs	\$186,470	\$771,453	\$957,923	4.26%
Recycling Program	\$54,000	\$89,495	\$143,495	0.64%
Off-Campus Student Center	\$33,015	\$0	\$33,015	0.15%
Sub Total	\$11,311,623	\$7,313,847	\$18,625,470	82.83%
Student Budget Committee	\$304,768	\$87,102	\$391,870	1.74%
Student Org. Funding Bd.	\$275,913	\$0	\$275,913	1.23%
Sub Total (SBC Funding)	\$580,681	\$87,102	\$667,783	2.97%
St. Publications	\$69,481	\$0	\$69,481	0.31%
Campus Fact Line	\$27,040	\$0	\$27,040	0.12%
Student Enhance. Program Account	\$57,270	\$2,171	\$59,441	0.26%
Technology/Infrastructure	\$359,250	\$0	\$359,250	1.60%
Sub Total (Other)	\$513,041	\$2,171	\$515,212	2.29%
Grand Total	\$14,663,524	\$7,821,888	\$22,485,412	100.00%

BGSU STUDENT SERVICES/AUXILIARY PROGRAMS

\$11,311,623



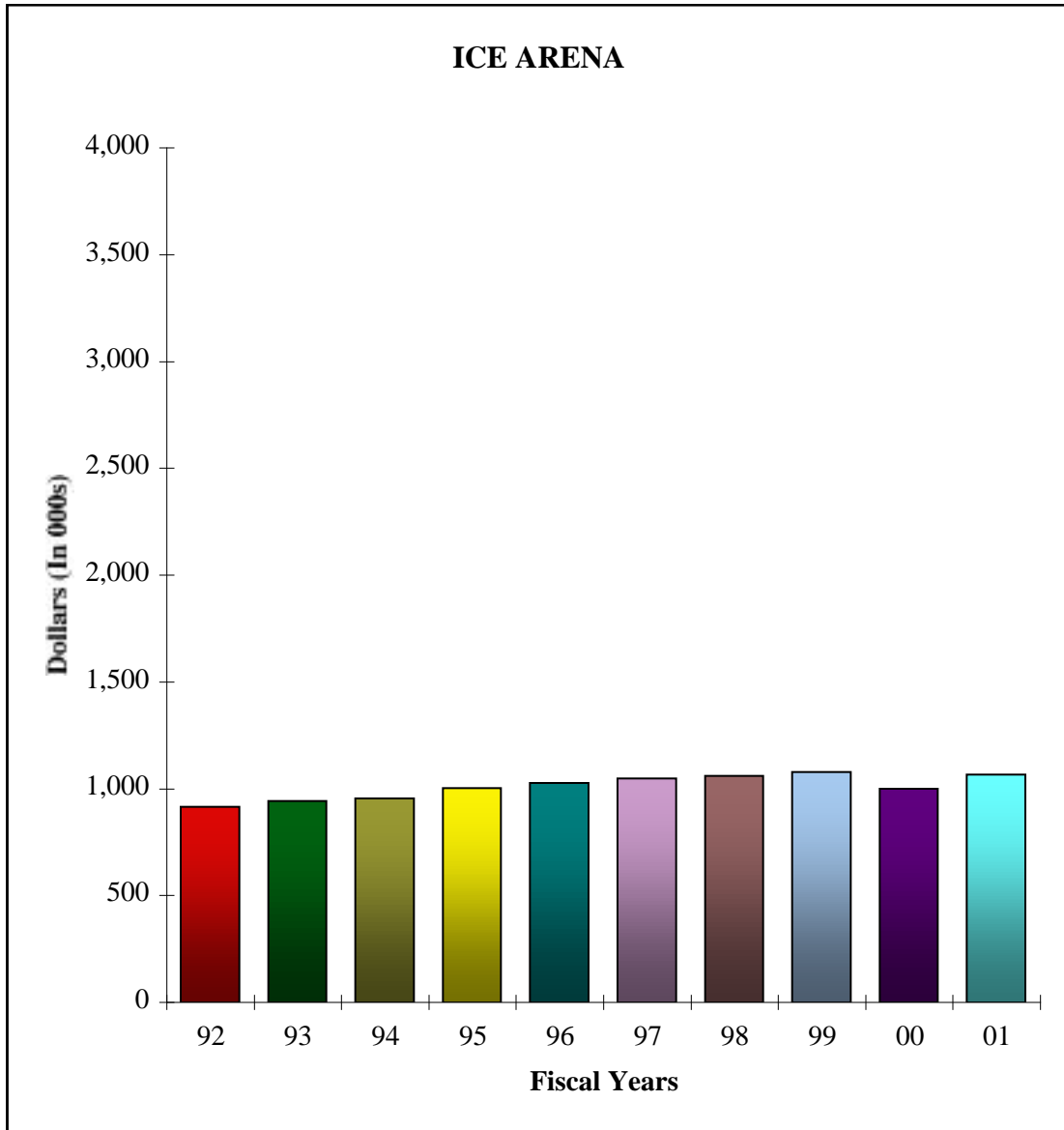
Note: Percentages are of the total General Fee Budget

**ICE ARENA
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 179,298	\$ 179,298	\$ 186,470	\$ 7,172	4.00%
General Fee (Debt Svc.)	163,813	163,813	80,332	(83,481)	(50.96%)
Operational Income	688,904	670,824	720,453	49,629	7.40%
Rental Income-E&G; Hockey	51,000	51,000	51,000	0	0.00%
TOTAL REVENUE	\$ 1,083,015	\$ 1,064,935	\$ 1,038,255	\$ (26,680)	-2.51%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 133,022	\$ 116,023	\$ 97,040	\$ (18,983)	(16.36%)
Classified Salaries	203,674	227,071	255,112	28,041	12.35%
Temporary	88,000	87,500	90,000	2,500	2.86%
Wage/Compensation Pool	16,161	0	16,903	16,903	
Sub-Total Salaries and Wages	\$ 440,857	\$ 430,594	\$ 459,055	\$ 28,461	6.61%
Staff Benefits:					
Retirement	\$ 46,545	\$ 38,000	\$ 37,717	\$ (283)	(0.74%)
Other	37,100	36,928	48,094	11,166	30.24%
Sub-Total Staff Benefits	\$ 83,645	\$ 74,928	\$ 85,811	\$ 10,883	14.52%
Operating					
Supplies	\$ 24,800	\$ 20,700	\$ 23,900	\$ 3,200	15.46%
Travel	0	0	0	0	
Information/Communication	18,500	18,500	21,800	3,300	17.84%
Repair and Maintenance	36,000	42,000	44,000	2,000	4.76%
Miscellaneous	0	0	0	0	
Purchase for Resale	73,000	72,000	74,000	2,000	2.78%
Equipment	7,500	7,500	7,500	0	0.00%
Unrelated Bus. Income Tax	3,000	3,000	3,000	0	0.00%
Sub-total Operating	\$ 162,800	\$ 163,700	\$ 174,200	\$ 10,500	6.41%
General Service Charge	\$ 231,900	\$ 231,900	\$ 238,857	\$ 6,957	3.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	76,623	76,623	76,623	0	0.00%
Debt Service*	83,481	83,481	0	(83,481)	(100.00%)
Insurance/Other*	3,709	3,709	3,709	0	0.00%
Sub-total Fixed Expenses	\$ 395,713	\$ 395,713	\$ 319,189	\$ (76,524)	(19.34%)
TOTAL EXPENSES	\$ 1,083,015	\$ 1,064,935	\$ 1,038,255	\$ (26,680)	(2.51%)
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY

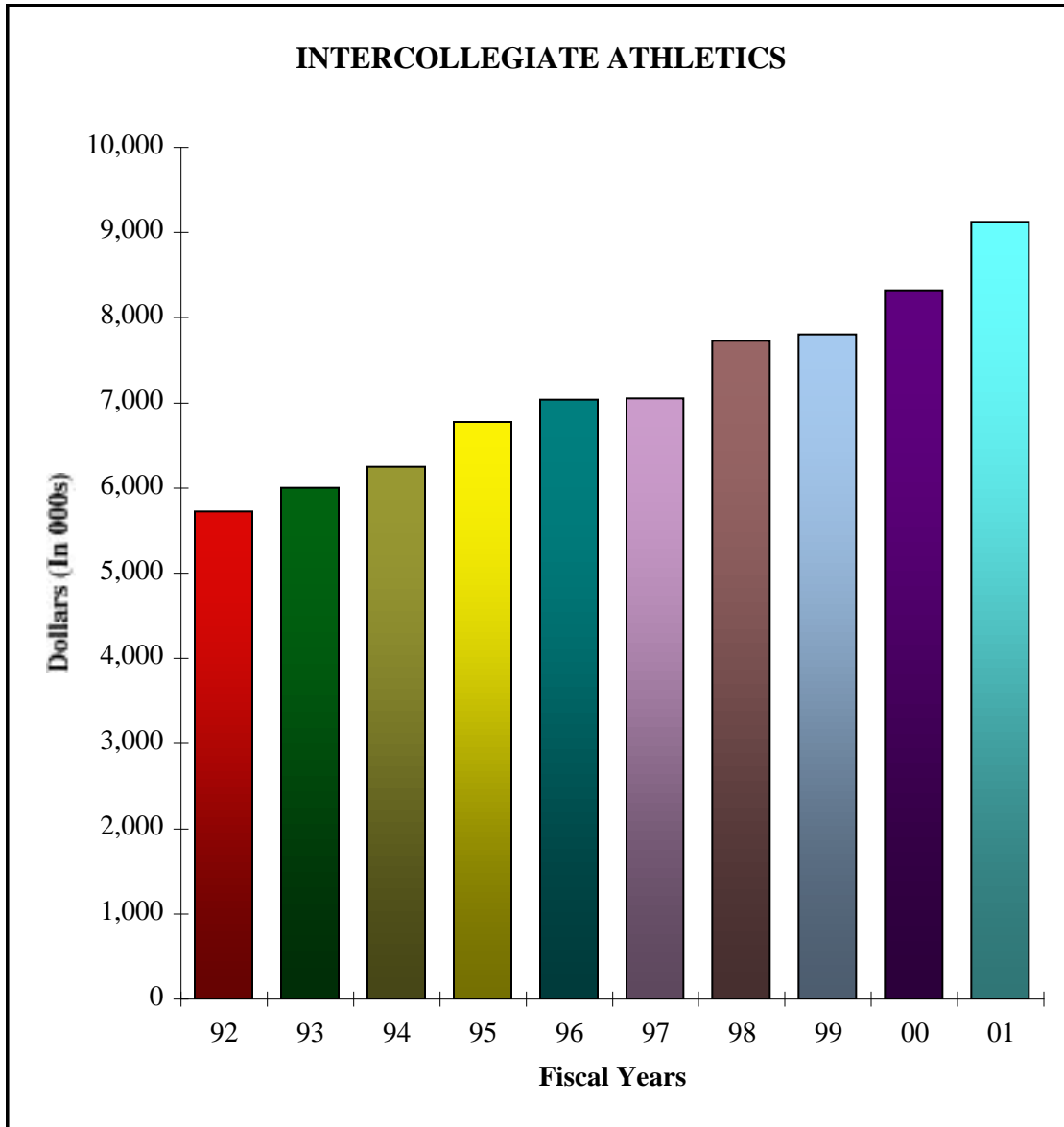


SOURCE: Projected Annual Budgets

**INTERCOLLEGIATE ATHLETICS
BUDGET FOR 2001-02**

	<u>2000-01 APPROVED BUDGET</u>	<u>2000-01 PROJECTED BUDGET</u>	<u>2001-02 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee-Grants-in-Aid	\$ 3,334,384	\$ 3,376,149	\$ 3,852,850	\$ 476,701	14.12%
General Fee-Non Grants-in-Aid	2,172,207	2,130,442	2,403,865	273,423	12.83%
General Fee-ICA Rent	162,115	162,115	162,115	0	0.00%
Gate Receipts, Concessions, Parking, Guarantees--Opponents, TV/Radio	2,063,750	1,613,750	1,905,000	291,250	18.05%
NCAA/MAC/CCHA Revenue	578,000	578,000	568,000	(10,000)	(1.73%)
Falcon Club and Other Fund-raising	450,000	450,000	550,000	100,000	22.22%
Stadium Suite/Club	0	0	285,000	285,000	
Miscellaneous	562,100	812,100	706,320	(105,780)	(13.03%)
TOTAL REVENUE	<u>\$ 9,322,556</u>	<u>\$ 9,122,556</u>	<u>\$ 10,433,150</u>	<u>\$ 1,310,594</u>	<u>14.37%</u>
EXPENSES:					
<i>General Administration/Business Mgmt.:</i>					
Contract Salaries	\$ 853,733	\$ 823,729	\$ 799,635	\$ (24,094)	(2.92%)
Classified Salaries	273,747	283,328	283,295	(33)	(0.01%)
Temporary	0	0	0	0	
Wage/Compensation Pool	54,119	0	35,960	35,960	
Staff Benefits	264,635	270,741	315,925	45,184	16.69%
Athletic Communication Office	69,270	75,155	68,000	(7,155)	(9.52%)
Training/Weight/Equipment Rooms	73,500	98,959	91,000	(7,959)	(8.04%)
Ticket Office	38,761	37,800	40,000	2,200	5.82%
Marketing & Communication	149,750	220,000	185,000	(35,000)	(15.91%)
Academic Enhancement	33,100	26,450	27,000	550	2.08%
Development	86,800	78,800	75,000	(3,800)	(4.82%)
Game Programs/Motor City Bowl	77,000	12,057	41,000	28,943	240.05%
Guarantees	172,500	224,350	110,000	(114,350)	(50.97%)
Concessions	100,000	99,800	96,719	(3,081)	(3.09%)
Game Staging	81,141	126,000	91,160	(34,840)	(27.65%)
Repay General Fee Escrow Loan	30,000	0	0	0	
Unrelated Bus. Income Tax	2,000	0	0	0	
Stadium Suite/Club Debt	0	0	200,000	200,000	
Operating Budgets	335,820	516,615	372,943	(143,672)	(27.81%)
<i>Non-revenue Sports Direct Costs:</i>					
Coaching Salaries	758,831	817,032	821,929	4,897	0.60%
Staff Benefits	183,604	193,546	240,568	47,022	24.29%
Wage/Compensation Pool	36,424	0	33,417	33,417	
Operating Budgets	556,246	604,427	561,827	(42,600)	(7.05%)
Grants-in-Aid	1,804,206	1,818,545	2,074,090	255,545	14.05%
<i>Revenue Sports Direct Costs:</i>					
Coaching Salaries	835,935	1,043,101	968,268	(74,833)	(7.17%)
Staff Benefits	195,147	220,364	277,758	57,394	26.05%
Wage/Compensation Pool	40,125	0	22,896	22,896	
Operating Expenses	685,984	954,350	821,000	(133,350)	(13.97%)
Grants-in-Aid	1,530,178	1,557,604	1,778,760	221,156	14.20%
TOTAL EXPENSES	<u>\$ 9,322,556</u>	<u>\$ 10,102,753</u>	<u>\$ 10,433,150</u>	<u>\$ 330,397</u>	<u>3.27%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ (980,197)	\$ 0	\$ 980,197	-100.00%

TEN YEAR REVENUE HISTORY

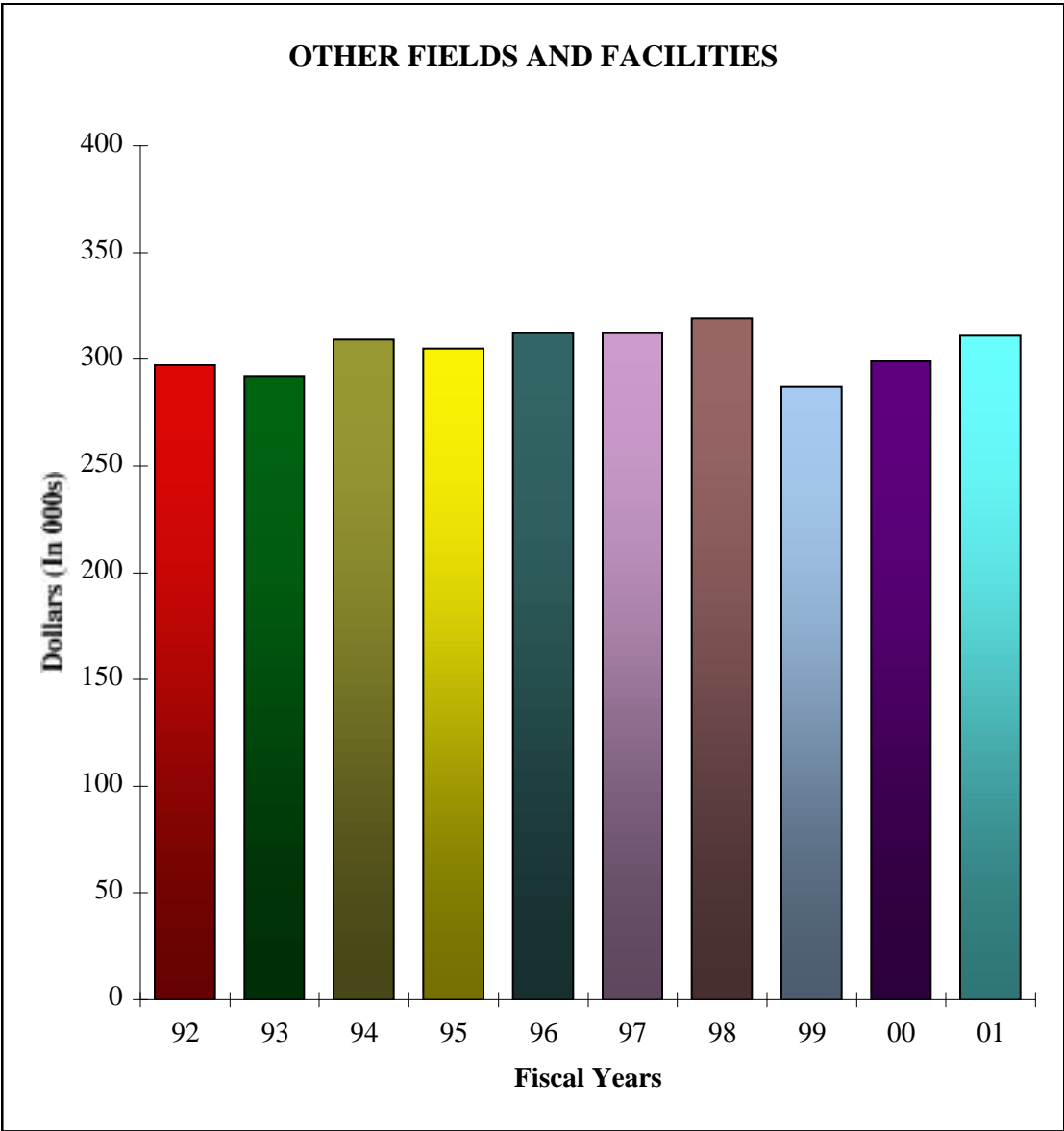


SOURCE: Projected Annual Budgets

**OTHER FIELDS AND FACILITIES
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 310,545	\$ 310,545	\$ 322,967	\$ 12,422	4.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 310,545	\$ 310,545	\$ 322,967	\$ 12,422	4.00%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 34,406	\$ 7,000	\$ 7,000	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	121,548	136,683	150,499	13,816	10.11%
Temporary	55,028	76,580	53,264	(23,316)	(30.45%)
Wage/Compensation Pool	9,281	0	8,326	8,326	
Sub-Total Salaries and Wages	<u>\$ 220,263</u>	<u>\$ 220,263</u>	<u>\$ 219,089</u>	<u>\$ (1,174)</u>	<u>(0.53%)</u>
Staff Benefits:					
Retirement	\$ 22,620	\$ 18,285	\$ 23,094	\$ 4,809	26.30%
Other	17,987	19,835	24,352	4,517	22.77%
Sub-Total Staff Benefits	<u>\$ 40,607</u>	<u>\$ 38,120</u>	<u>\$ 47,446</u>	<u>\$ 9,326</u>	<u>24.46%</u>
Operating					
Office Supplies	\$ 500	\$ 500	\$ 500	\$ 0	0.00%
Maintenance Supplies	7,000	34,495	35,000	505	1.46%
Information/Communication	700	1,000	1,000	0	0.00%
Misc. Supplies	2,500	0	0	0	
Travel	500	500	500	0	0.00%
Repair and Maintenance	22,000	5,667	6,000	333	5.88%
Equipment	15,000	10,000	3,932	(6,068)	(60.68%)
Miscellaneous	1,475	0	0	0	
Sub-total Operating	<u>\$ 49,675</u>	<u>\$ 52,162</u>	<u>\$ 46,932</u>	<u>\$ (5,230)</u>	<u>(10.03%)</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	\$ 310,545	\$ 310,545	\$ 313,467	\$ 2,922	0.94%
Transfer to Golf Course	\$ 0	\$ 0	\$ 9,500	\$ 9,500	3.06%

TEN YEAR REVENUE HISTORY

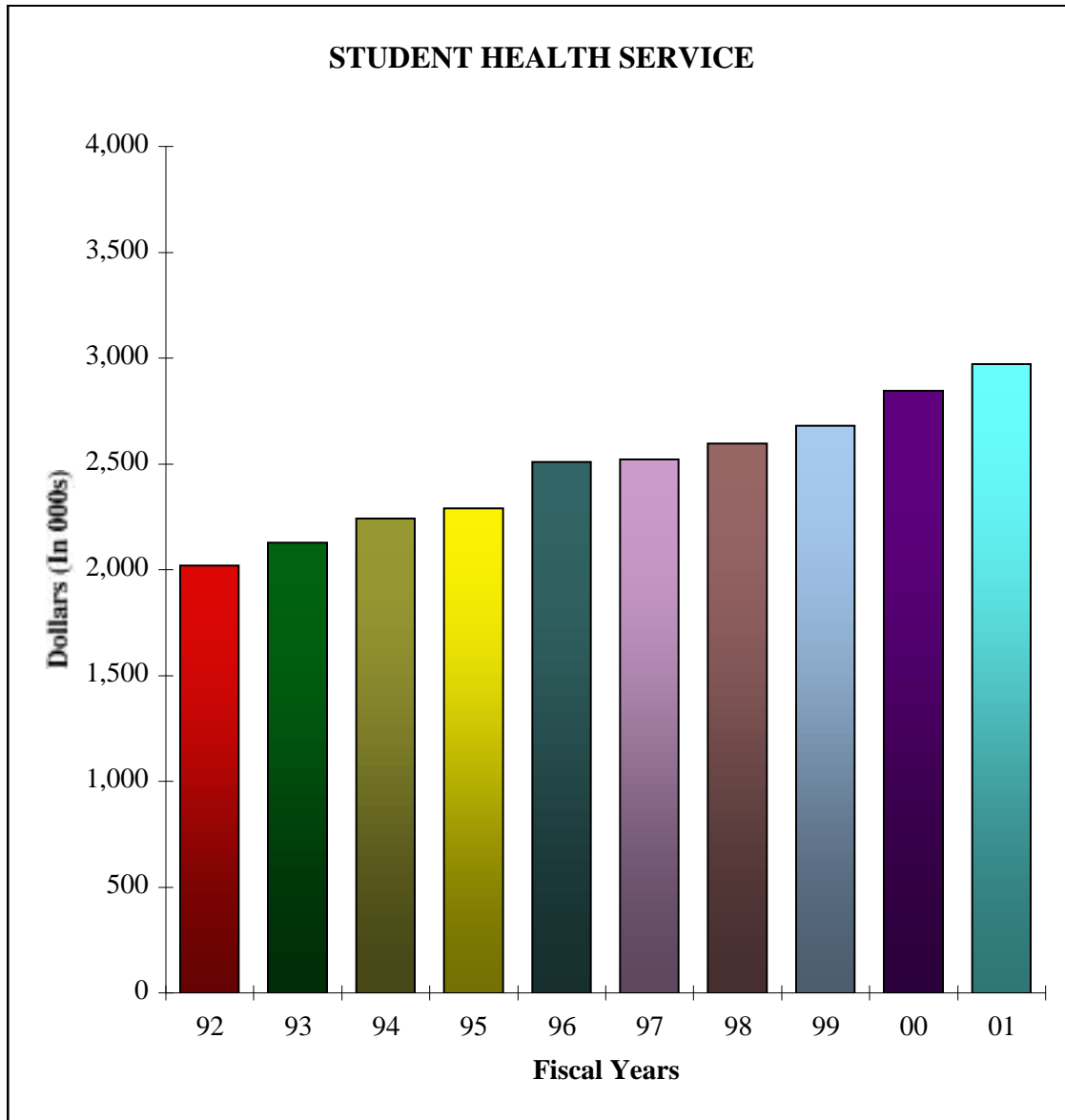


SOURCE: Projected Annual Budgets

**STUDENT HEALTH SERVICE
BUDGET FOR 2001-02**

	<u>2000-01 APPROVED BUDGET</u>	<u>2000-01 PROJECTED BUDGET</u>	<u>2001-02 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 1,706,850	\$ 1,706,850	\$ 1,775,124	\$ 68,274	4.00%
Miscellaneous Charges	<u>1,277,533</u>	<u>1,263,533</u>	<u>1,326,495</u>	<u>62,962</u>	<u>4.98%</u>
TOTAL REVENUE	<u>\$ 2,984,383</u>	<u>\$ 2,970,383</u>	<u>\$ 3,101,619</u>	<u>\$ 131,236</u>	<u>4.42%</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 1,116,625	\$ 1,155,707	\$ 1,117,921	\$ (37,786)	(3.27%)
Graduate Assistants	15,300	15,300	15,300	0	0.00%
Classified Salaries	381,495	364,847	356,346	(8,501)	(2.33%)
Temporary	143,000	176,000	208,600	32,600	18.52%
Wage/Compensation Pool	<u>71,910</u>	<u>0</u>	<u>70,765</u>	<u>70,765</u>	<u>18.52%</u>
Sub-Total Salaries and Wages	<u>\$ 1,728,330</u>	<u>\$ 1,711,854</u>	<u>\$ 1,768,932</u>	<u>\$ 57,078</u>	<u>3.33%</u>
Staff Benefits:					
Retirement	\$ 206,317	\$ 195,793	\$ 206,138	\$ 10,345	5.28%
Other	165,713	178,713	208,865	30,152	16.87%
ERIP Buy-Out Payment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>
Sub-Total Staff Benefits	<u>\$ 372,030</u>	<u>\$ 374,506</u>	<u>\$ 415,003</u>	<u>\$ 40,497</u>	<u>10.81%</u>
Operating					
Supplies	\$ 126,000	\$ 126,000	\$ 131,000	\$ 5,000	3.97%
Travel	25,000	25,000	6,000	(19,000)	(76.00%)
Information/Communication	63,000	63,000	66,000	3,000	4.76%
Repair and Maintenance	15,000	15,000	15,500	500	3.33%
Miscellaneous	3,000	3,000	3,000	0	0.00%
Purchase for Resale	459,000	459,000	496,000	37,000	8.06%
Equipment	23,000	23,000	24,000	1,000	4.35%
Professional Fees	<u>98,000</u>	<u>98,000</u>	<u>102,000</u>	<u>4,000</u>	<u>4.08%</u>
Sub-total Operating	<u>\$ 812,000</u>	<u>\$ 812,000</u>	<u>\$ 843,500</u>	<u>\$ 31,500</u>	<u>3.88%</u>
General Service Charge					
Facility Charge	\$ 72,023	\$ 72,023	\$ 74,184	\$ 2,161	3.00%
Renewals/Replacements	0	0	0	0	0.00%
Debt Service	0	0	0	0	0.00%
Insurance/Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>
Sub-total Fixed Expenses	<u>\$ 72,023</u>	<u>\$ 72,023</u>	<u>\$ 74,184</u>	<u>\$ 2,161</u>	<u>3.00%</u>
TOTAL EXPENSES	<u>\$ 2,984,383</u>	<u>\$ 2,970,383</u>	<u>\$ 3,101,619</u>	<u>\$ 131,236</u>	<u>4.42%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY



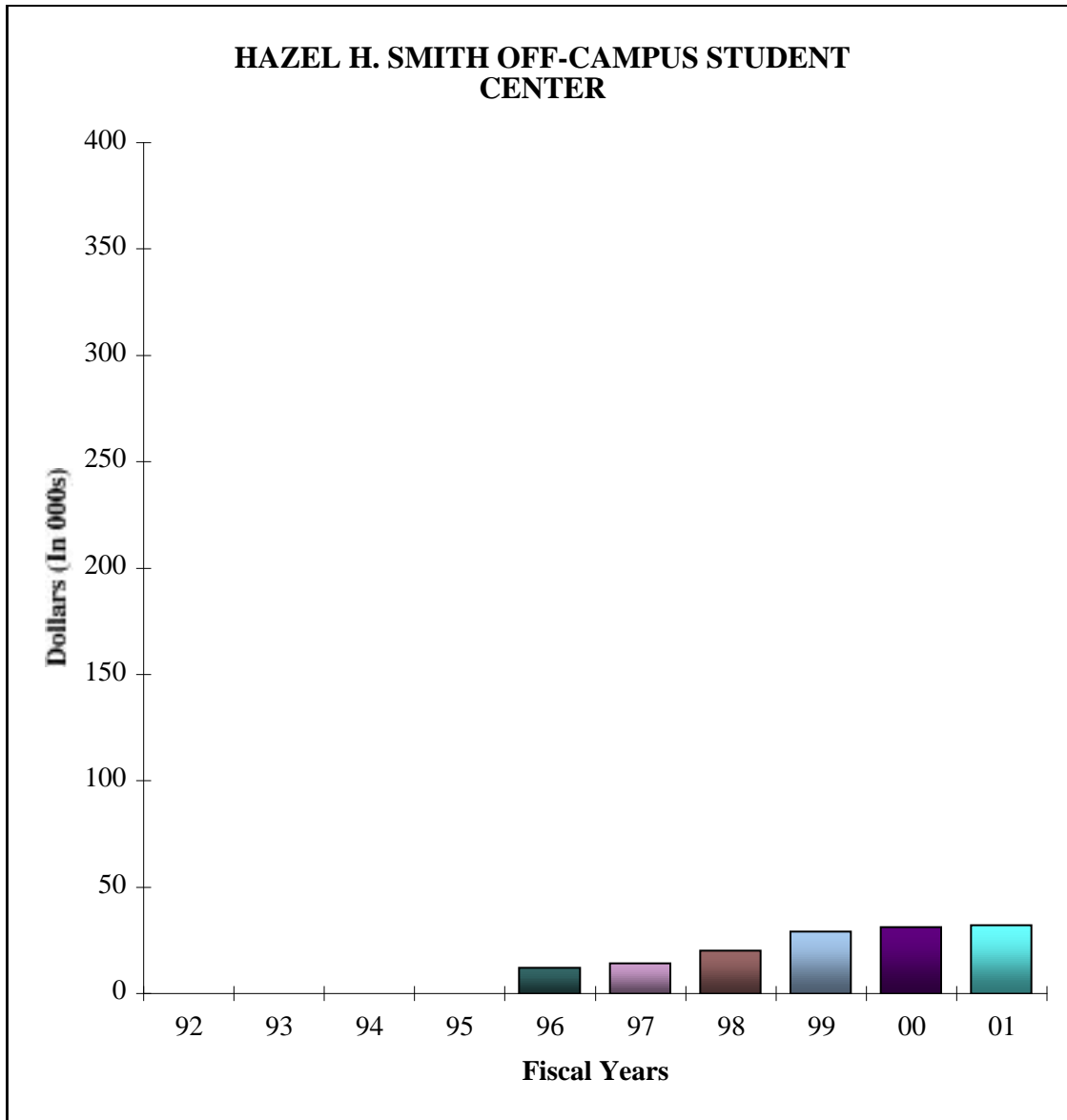
SOURCE: Projected Annual Budgets

**HAZEL H. SMITH OFF-CAMPUS STUDENT CENTER
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 31,745	\$ 31,745	\$ 33,015	\$ 1,270	4.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 31,745	\$ 31,745	\$ 33,015	\$ 1,270	4.00%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	0	0	0	0	
Graduate Assistants	8,900	7,700	9,256	1,556	20.21%
Temporary	6,884	2,084	3,884	1,800	86.37%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 15,784	\$ 9,784	\$ 13,140	\$ 3,356	34.30%
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 1,600	\$ 7,500	\$ 4,664	\$ (2,836)	(37.81%)
Travel	1,500	2,000	1,560	(440)	(22.00%)
Information and Communication	3,500	5,500	3,915	(1,585)	(28.82%)
Repairs and Maintenance	1,000	1,000	1,040	40	
Programs	7,361	4,000	7,656	3,656	91.40%
Equipment	1,000	1,500	1,040	(460)	(30.67%)
Other Expenses	0	0	0	0	
Sub-total Operating	\$ 15,961	\$ 21,500	\$ 19,875	\$ (1,625)	(7.56%)
General Service Charge					
Facility Charge*	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements*	0	0	0	0	
Debt Service*	0	0	0	0	
Insurance/Other*	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 31,745	\$ 31,284	\$ 33,015	\$ 1,731	5.53%
Revenue Over/(Under) Expenses	\$ 0	\$ 461	\$ 0	\$ (461)	0.00%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



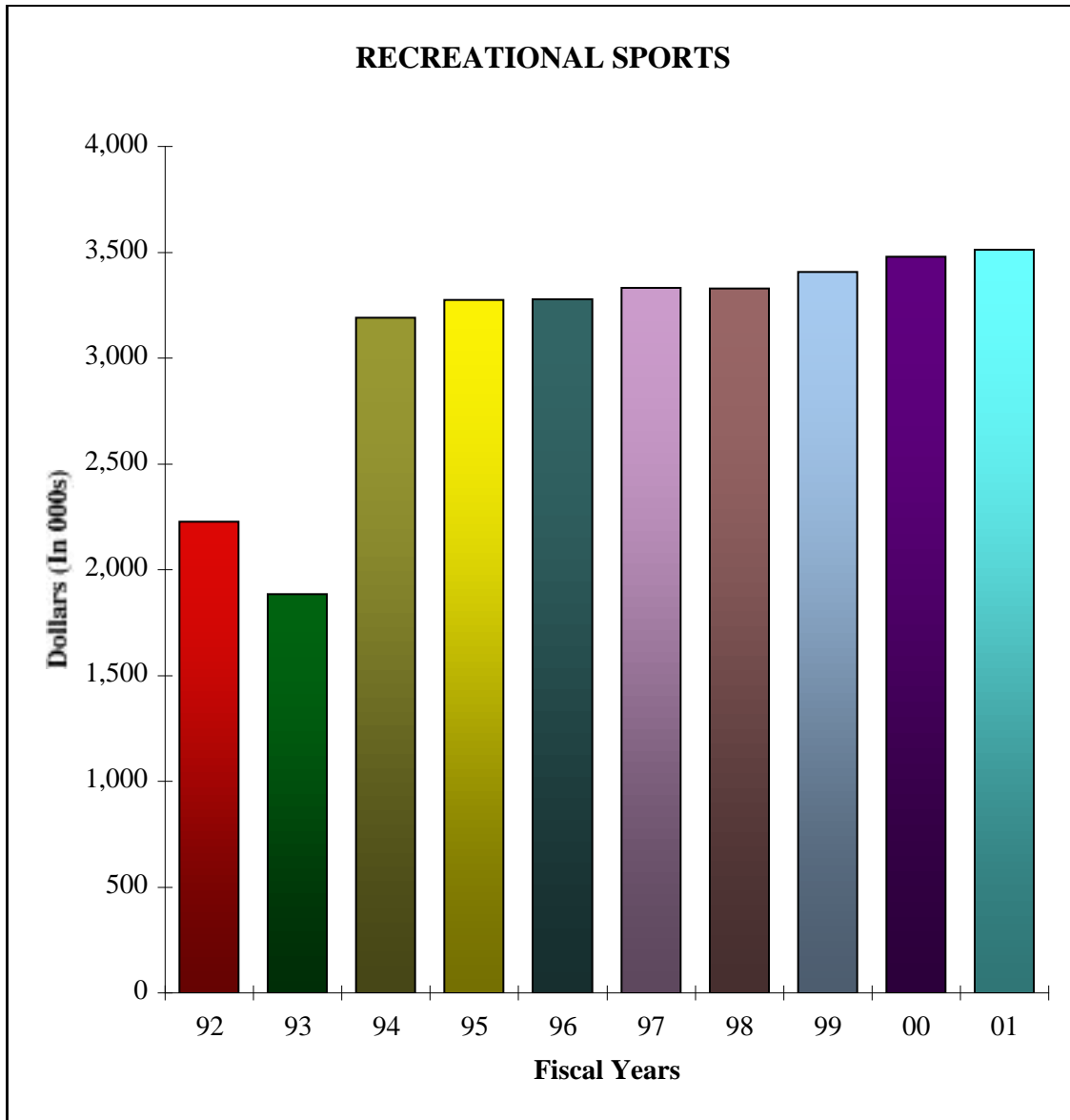
SOURCE: Projected Annual Budgets

RECREATIONAL SPORTS
BUDGET FOR 2001-02
(Includes Student Recreation Center, Field House,
Intramurals/Club Sports, Outdoor Program, Outdoor Maintenance)

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,529,018	\$ 1,529,018	\$ 1,590,179	\$ 61,161	4.00%
General Fee (Debt Svc.)	1,206,598	1,206,598	1,442,064	235,466	19.51%
Rental Income-Educ. Budget/ICA	286,750	286,750	286,750	0	0.00%
Other Income	618,601	488,099	670,400	182,301	37.35%
TOTAL REVENUE	\$ 3,640,967	\$ 3,510,465	\$3,989,393	\$ 478,928	13.64%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 396,600	\$ 375,834	\$ 386,460	\$ 10,626	2.83%
Graduate Assistants	56,800	49,700	58,400	8,700	17.51%
Classified Salaries	383,978	401,821	400,770	(1,051)	(0.26%)
Temporary	482,022	424,947	482,022	57,075	13.43%
Wage/Compensation Pool	37,468	0	33,769	33,769	
Sub-Total Salaries and Wages	\$ 1,356,868	\$ 1,252,302	\$1,361,421	\$ 109,119	8.71%
Staff Benefits:					
Retirement	\$ 103,895	\$ 82,820	\$ 104,780	\$ 21,960	26.52%
Other	132,987	133,015	167,065	34,050	25.60%
Sub-Total Staff Benefits	\$ 236,882	\$ 215,835	\$ 271,845	\$ 56,010	25.95%
Operating					
Supplies	\$ 92,145	\$ 82,833	\$ 84,945	\$ 2,112	2.55%
GA Fees	6,528	6,528	6,833	305	4.67%
Travel	15,500	17,140	15,500	(1,640)	(9.57%)
Outdoor Rec. Prog. Travel	29,000	34,056	38,000	3,944	11.58%
Information/Communication	33,700	34,692	38,825	4,133	11.91%
Repair and Maintenance	42,500	46,296	42,500	(3,796)	(8.20%)
Purchases for Resale	37,000	29,037	35,000	5,963	20.54%
Equipment	80,569	96,190	75,569	(20,621)	(21.44%)
Other Expenses	1,679	1,943	1,680	(263)	(13.54%)
Sub-total Operating	\$ 338,621	\$ 348,715	\$ 338,852	\$ (9,863)	(2.83%)
General Service Charge					
General Service Charge	\$ 83,698	\$ 83,698	\$ 86,211	\$ 2,513	3.00%
Utilities	413,300	483,000	483,000	0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	213,150	131,192	213,150	81,958	62.47%
Debt Service*	980,280	980,280	1,215,746	235,466	24.02%
Administrative Fee	5,000	5,830	6,000	170	2.92%
Insurance/Other*	13,168	9,613	13,168	3,555	36.98%
Sub-total Fixed Expenses	\$ 1,708,596	\$ 1,693,613	\$2,017,275	\$ 323,662	19.11%
TOTAL EXPENSES	\$ 3,640,967	\$ 3,510,465	\$3,989,393	\$ 478,928	13.64%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

* Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



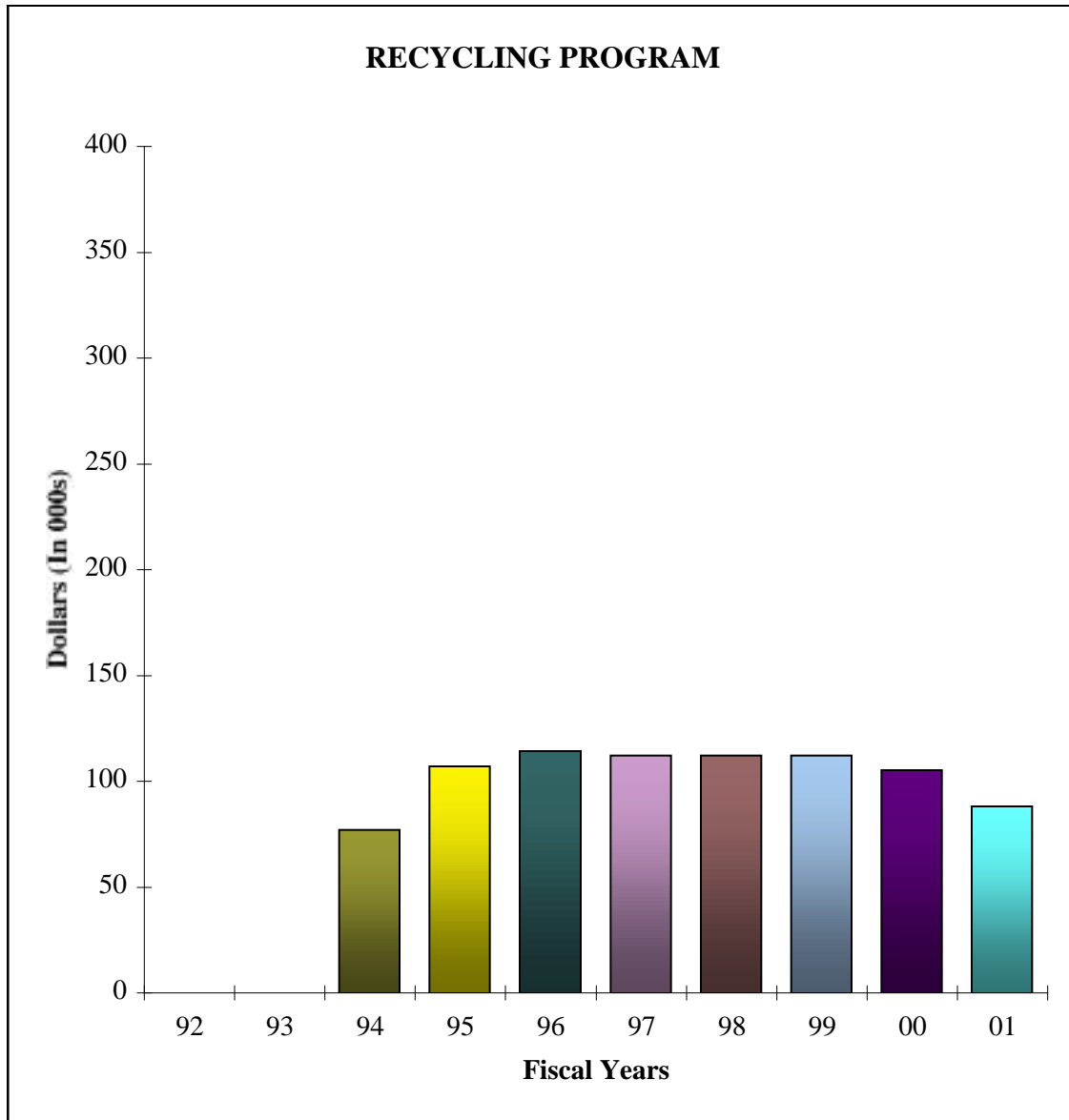
NOTE: FY93 Recreation Center debt service completed
FY94 Field House opened

SOURCE: Projected Annual Budgets

**RECYCLING PROGRAM
BUDGET FOR 2001-02**

	<u>2000-01 APPROVED BUDGET</u>	<u>2000-01 PROJECTED BUDGET</u>	<u>2001-02 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 52,000	\$ 52,000	\$ 54,000	\$ 2,000	3.85%
Other Income	58,000	35,504	53,495	17,991	50.67%
Pouring Rights	<u>0</u>	<u>0</u>	<u>36,000</u>	<u>36,000</u>	
TOTAL REVENUE	<u><u>\$ 110,000</u></u>	<u><u>\$ 87,504</u></u>	<u><u>\$ 143,495</u></u>	<u><u>\$ 55,991</u></u>	<u><u>63.99%</u></u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 30,435	\$ 31,464	\$ 31,464	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	0	0	0	0	
Temporary	34,688	17,788	46,200	28,412	159.73%
Wage/Compensation Pool	1,461	0	1,510	1,510	
Sub-Total Salaries and Wages	<u>\$ 66,584</u>	<u>\$ 49,252</u>	<u>\$ 79,174</u>	<u>\$ 29,922</u>	<u>60.75%</u>
Staff Benefits:					
Retirement	\$ 4,051	\$ 3,351	\$ 4,188	\$ 837	24.98%
Other	6,489	6,473	7,596	1,123	17.35%
Sub-Total Staff Benefits	<u>\$ 10,540</u>	<u>\$ 9,824</u>	<u>\$ 11,784</u>	<u>\$ 1,960</u>	<u>19.95%</u>
Operating					
Supplies	\$ 3,164	\$ 7,939	\$ 20,000	\$ 12,061	151.92%
Travel	2,700	3,152	3,000	(152)	(4.82%)
Information/Communication	2,700	2,700	2,700	0	0.00%
Repair and Maintenance	600	4,000	2,400	(1,600)	(40.00%)
Purchase for Resale	0	0	0	0	
Equipment	4,675	0	10,800	10,800	
Other Expenses	8,400	0	3,000	3,000	
Sub-total Operating	<u>\$ 22,239</u>	<u>\$ 17,791</u>	<u>\$ 41,900</u>	<u>\$ 24,109</u>	<u>135.51%</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	8,400	8,400	8,400	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other	2,237	2,237	2,237	0	0.00%
Sub-total Fixed Expenses	<u>\$ 10,637</u>	<u>\$ 10,637</u>	<u>\$ 10,637</u>	<u>\$ 0</u>	<u>0.00%</u>
TOTAL EXPENSES	<u><u>\$ 110,000</u></u>	<u><u>\$ 87,504</u></u>	<u><u>\$ 143,495</u></u>	<u><u>\$ 55,991</u></u>	<u><u>63.99%</u></u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	

TEN YEAR REVENUE HISTORY

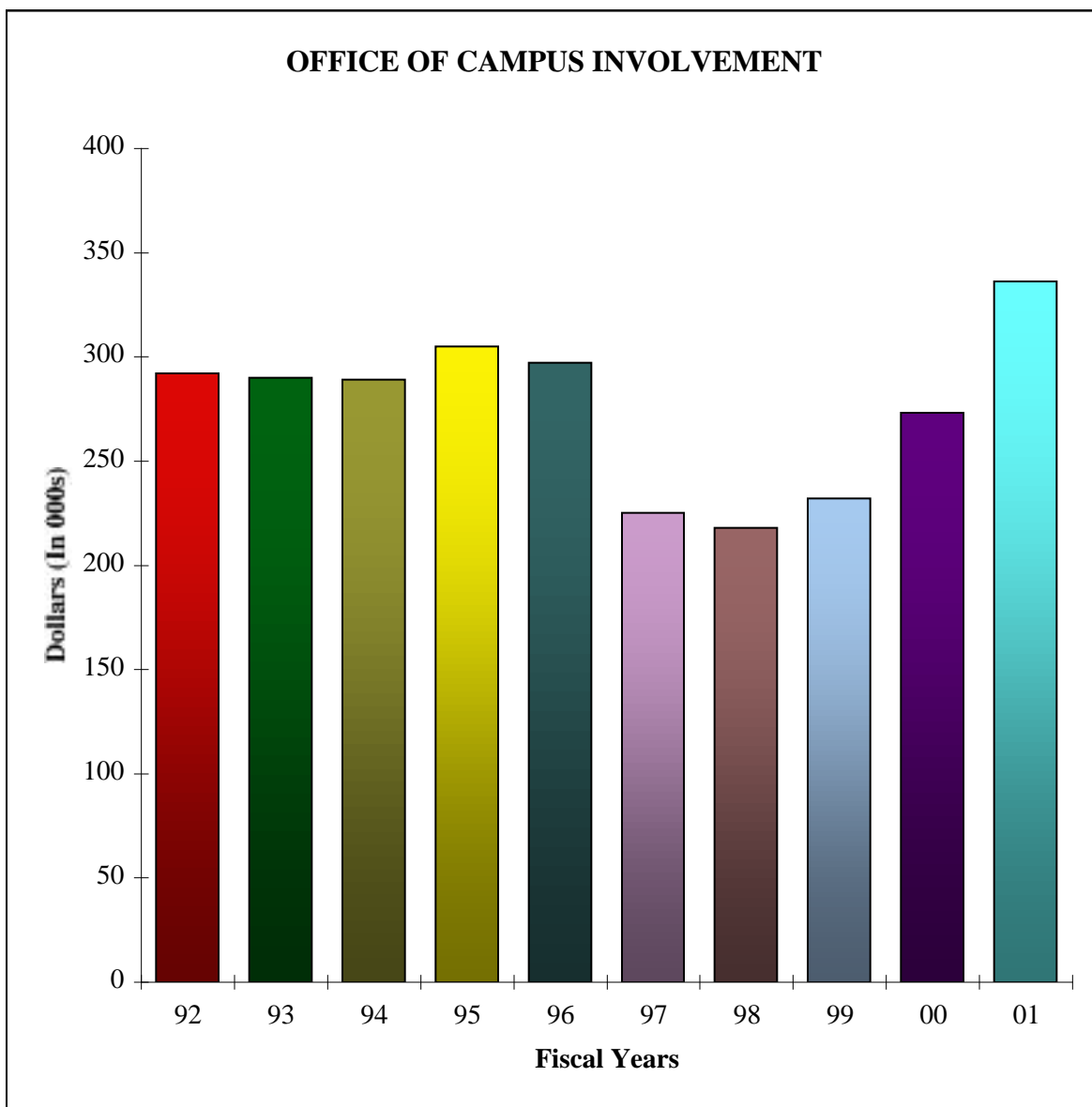


SOURCE: Projected Annual Budgets

OFFICE OF CAMPUS INVOLVEMENT
BUDGET FOR 2001-02
(formerly Student Activities)

	<u>2000-01 APPROVED BUDGET</u>	<u>2000-01 PROJECTED BUDGET</u>	<u>2001-02 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 283,983	\$ 283,983	\$ 295,342	\$ 11,359	4.00%
Other Income (Vending)	0	52,000	52,000	0	
TOTAL REVENUE	<u>\$ 283,983</u>	<u>\$ 335,983</u>	<u>\$ 347,342</u>	<u>\$ 11,359</u>	<u>3.38%</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 100,300	\$ 103,995	\$ 103,995	\$ 0	0.00%
Graduate Assistants	35,500	42,600	44,375	1,775	4.17%
Classified Salaries	31,258	31,258	31,400	142	0.45%
Temporary	8,890	8,890	12,390	3,500	39.37%
Wage/Compensation Pool	6,314	0	6,499	6,499	
Sub-Total Salaries and Wages	<u>\$ 182,262</u>	<u>\$ 186,743</u>	<u>\$ 198,659</u>	<u>\$ 11,916</u>	<u>6.38%</u>
Staff Benefits:					
Retirement	\$ 17,511	\$ 14,404	\$ 18,021	\$ 3,617	25.11%
Other	8,306	7,871	8,952	1,081	13.73%
Sub-Total Staff Benefits	<u>\$ 25,817</u>	<u>\$ 22,275</u>	<u>\$ 26,973</u>	<u>\$ 4,698</u>	<u>21.09%</u>
Operating					
Supplies	\$ 15,570	\$ 24,311	\$ 20,618	\$ (3,693)	(15.19%)
Travel	10,369	13,500	14,623	1,123	8.32%
Information/Communication	16,959	35,093	31,220	(3,873)	(11.04%)
Leadership Program	12,480	26,516	26,983	467	1.76%
Repair and Maintenance	1,250	0	0	0	
Purchases for Resale	0	0	0	0	
Equipment	0	0	0	0	
Cheerleaders/Dance Team	9,081	19,754	20,427	673	3.41%
Professional Fees	10,195	7,791	7,839	48	0.62%
Sub-total Operating	<u>\$ 75,904</u>	<u>\$ 126,965</u>	<u>\$ 121,710</u>	<u>\$ (5,255)</u>	<u>(4.14%)</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 283,983</u>	<u>\$ 335,983</u>	<u>\$ 347,342</u>	<u>\$ 11,359</u>	<u>3.38%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY



NOTE: FY97 - University Activities Organization (UAO) moved to SBC funding line

FY00 - Leadership Program moved to this area for oversight

FY01 - Cheerleaders moved to this area for oversight; portion of vending income allocated (\$52,000)

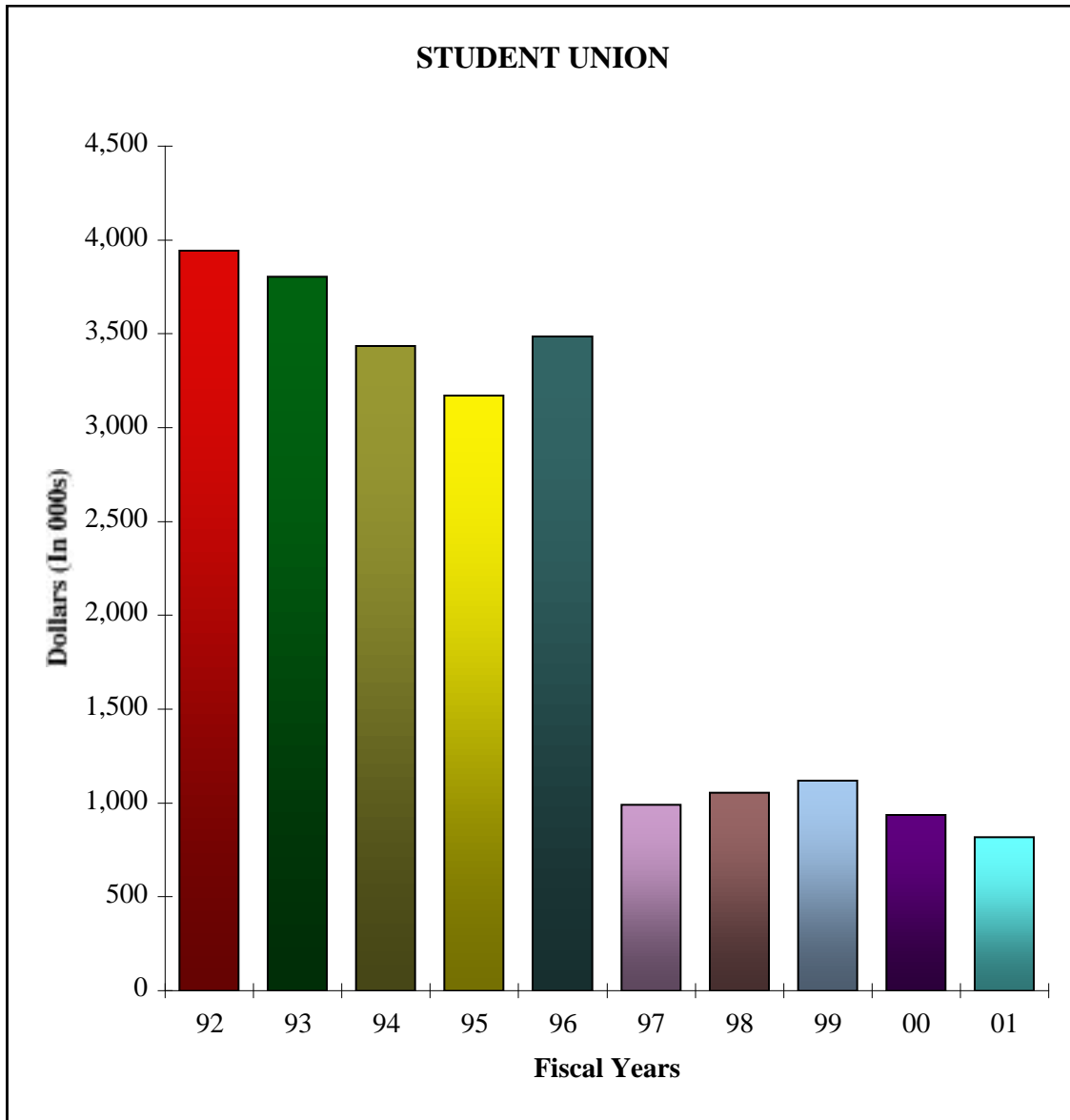
SOURCE: Projected Annual Budgets

**BOWEN-THOMPSON STUDENT UNION
BUDGET FOR 2001-02**

	2001-02 APPROVED BUDGET	2001-02 REVISED BUDGET	\$ INC.	% INC.
REVENUE:				
General Fee	\$ 635,696	\$ 1,085,696	\$ 450,000	70.79%
General Fee (Debt Svc.)	113,105	863,105	750,000	663.10%
Operational	35,000	575,000	540,000	1542.86%
Facility Charges	57,934	57,934	0	0.00%
Other	0	10,000	10,000	100.00%
TOTAL REVENUE	\$ 841,735	\$ 2,591,735	\$ 1,750,000	207.90%
EXPENSES:				
Salaries and Wages:				
Contract	\$ 197,775	\$ 272,677	\$ 74,902	37.87%
Classified	102,127	301,480	199,353	195.20%
Temporary	101,850	105,850	4,000	3.93%
Wage/Compensation Pool	40,459	0	(40,459)	(100.00%)
Sub-Total Salaries & Wages	\$ 442,211	\$ 680,007	\$ 237,796	53.77%
Staff Benefits:				
Retirement	\$ 39,917	\$ 61,947	\$ 22,030	55.19%
Other	34,037	130,406	96,369	283.13%
Sub-Total Staff Benefits	\$ 73,954	\$ 192,353	\$ 118,399	160.10%
Cost of Sales	\$ 27,141	\$ 10,141	\$ (17,000)	(62.64%)
Operating Expenses:				
Supplies	\$ 20,449	\$ 19,225	\$ (1,224)	(5.99%)
Travel	9,000	17,000	8,000	88.89%
Information and Communication	27,091	47,091	20,000	73.83%
Repair and Maintenance	16,950	12,475	(4,475)	(26.40%)
Programming	20,775	100,000	79,225	381.35%
Equipment	7,509	7,755	246	3.28%
Other Expenses	6,013	5,013	(1,000)	(16.63%)
Sub-Total Operating Expenses	\$ 107,787	\$ 208,559	\$ 100,772	93.49%
General Service Charge	\$ 53,075	\$ 75,000	\$ 21,925	41.31%
Utilities	20,000	196,000	176,000	880.00%
Facility Charge	0	5,000	5,000	
Renewals/Replacements*	107,330	175,000	67,670	63.05%
Debt Service*	0	988,171	988,171	
Insurance/Other*	5,775	6,563	788	13.65%
Sub-total Fixed Expenses	\$ 186,180	\$ 1,445,734	\$ 1,259,554	676.52%
TOTAL EXPENSES	\$ 837,273	\$ 2,536,794	\$ 1,699,521	66.99%
Revenue Over/(Under) Expenses	\$ 4,462	\$ 54,941	\$ 50,479	91.88%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



NOTE: FY97 Food Operations moved to Dining Services

FY00 Facility closed December 1999; operations moved to Olscamp Hall

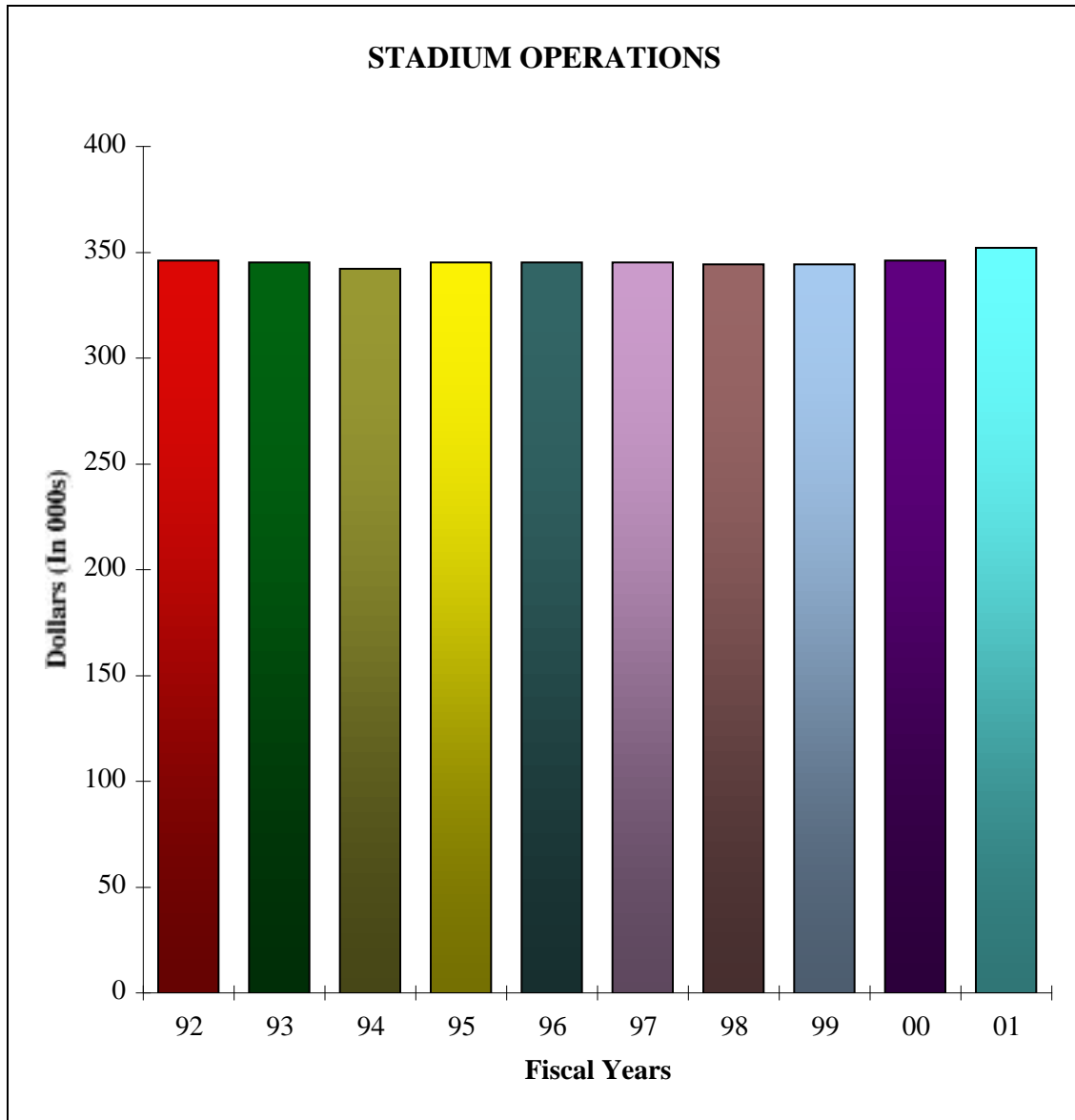
SOURCE: Projected Annual Budgets

**STADIUM OPERATIONS
BUDGET FOR 2001-02**

	<u>2000-01 APPROVED BUDGET</u>	<u>2000-01 PROJECTED BUDGET</u>	<u>2001-02 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee (Debt Svc.)	\$ 210,264	\$ 210,264	\$ 55,229	\$ (155,035)	(73.73%)
Rental Income	123,115	123,115	123,115	0	0.00%
Interest Income	18,785	18,785	23,386	4,601	24.49%
Other Income	0	0	0	0	
TOTAL REVENUE	<u>\$ 352,164</u>	<u>\$ 352,164</u>	<u>\$ 201,730</u>	<u>\$ (150,434)</u>	<u>(42.72%)</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	52,244	54,072	54,072	0	0.00%
Temporary	1,107	1,107	1,107	0	0.00%
Wage/Compensation Pool	2,561	0	2,649	2,649	
27th Pay	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 55,912</u>	<u>\$ 55,179</u>	<u>\$ 57,828</u>	<u>\$ 2,649</u>	<u>4.80%</u>
Staff Benefits:					
Retirement	\$ 7,101	\$ 7,315	\$ 7,344	\$ 29	0.40%
Other	8,219	6,976	9,823	2,847	40.81%
Sub-Total Staff Benefits	<u>\$ 15,320</u>	<u>\$ 14,291</u>	<u>\$ 17,167</u>	<u>\$ 2,876</u>	<u>20.12%</u>
Operating Expenses:					
Supplies	\$ 13,442	\$ 13,458	\$ 13,458	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	8,436	9,276	9,276	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	2,445	2,445	2,445	0	0.00%
Miscellaneous	0	0	0	0	
Sub-total Operating	<u>\$ 24,323</u>	<u>\$ 25,179</u>	<u>\$ 25,179</u>	<u>\$ 0</u>	<u>0.00%</u>
General Service Charge					
General Service Charge	\$ 46,327	\$ 46,327	\$ 46,327	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	48,929	48,929	48,929	0	0.00%
Debt Service*	155,053	155,053	0	(155,053)	(100.00%)
Insurance/Other*	6,300	6,300	6,300	0	0.00%
Sub-total Fixed Expenses	<u>\$ 256,609</u>	<u>\$ 256,609</u>	<u>\$ 101,556</u>	<u>\$ (155,053)</u>	<u>(60.42%)</u>
TOTAL EXPENSES	<u>\$ 352,164</u>	<u>\$ 351,258</u>	<u>\$ 201,730</u>	<u>\$ (149,528)</u>	<u>(42.57%)</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 906	\$ 0	\$ (906)	-0.15%

*Funded from General Fee (Debt Svc.)

TEN YEAR REVENUE HISTORY



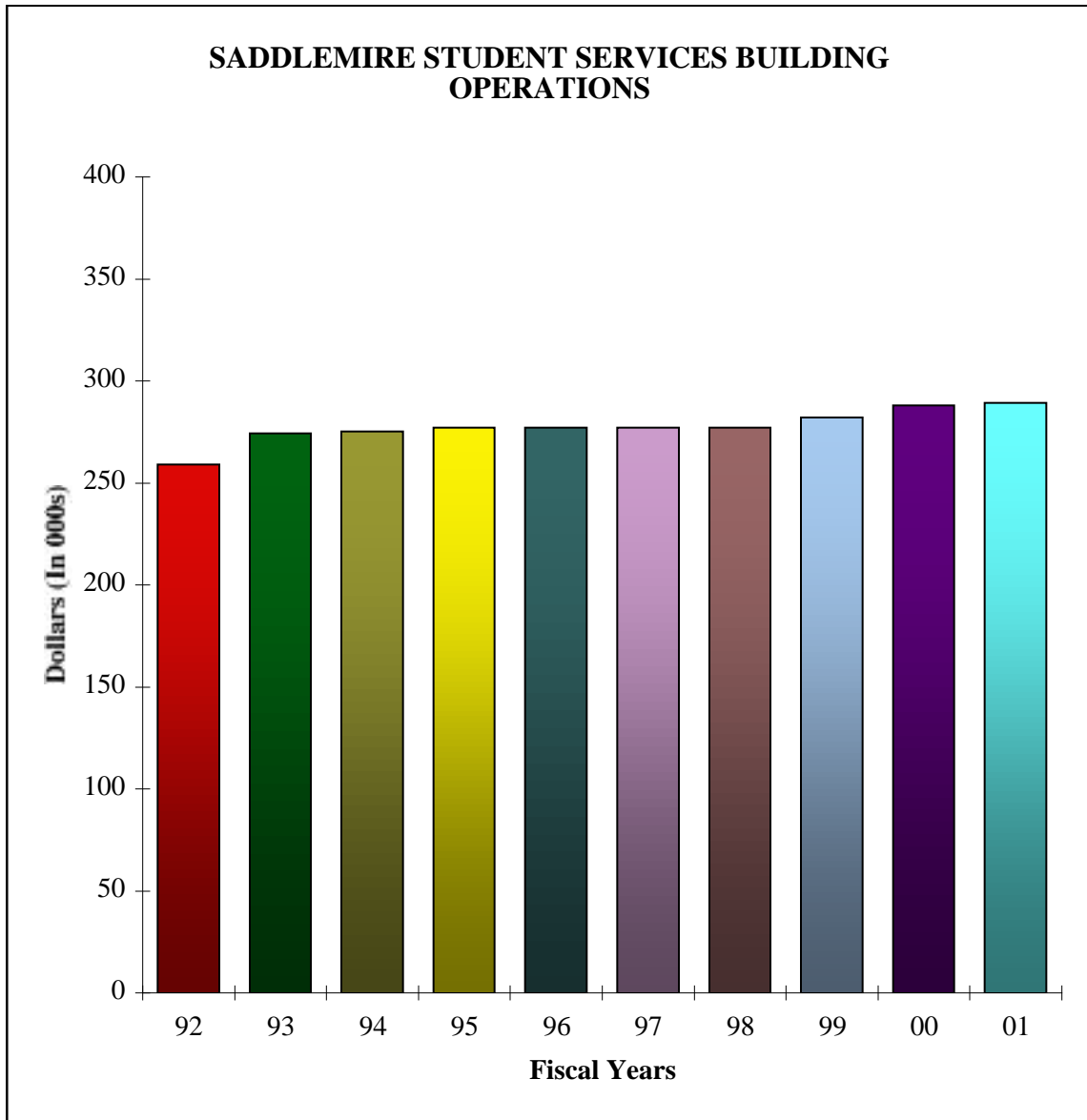
SOURCE: Projected Annual Budgets

**SADDLEMIRE STUDENT SERVICES BUILDING OPERATIONS
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 133,858	\$ 133,858	\$ 42,427	\$ (91,431)	(68.30%)
Rental Income	142,445	142,445	142,445	0	0.00%
Interest Income	12,932	12,932	12,932	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 289,235	\$ 289,235	\$ 197,804	\$ (91,431)	(31.61%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	73,370	69,945	69,945	0	0.00%
Temporary	2,005	2,005	2,005	0	0.00%
Wage/Compensation Pool	3,618	0	3,455	3,455	
Sub-Total Salaries & Wages	\$ 78,993	\$ 71,950	\$ 75,405	\$ 3,455	4.80%
Staff Benefits:					
Retirement	\$ 10,032	\$ 7,663	\$ 9,581	\$ 1,918	25.03%
Other	14,680	14,910	17,326	2,416	16.20%
Sub-Total Staff Benefits	\$ 24,712	\$ 22,573	\$ 26,907	\$ 4,334	19.20%
Operating Expenses:					
Supplies	\$ 11,700	\$ 11,700	\$ 11,700	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	17,683	17,683	18,096	413	2.34%
Purchase for Resale	0	0	0	0	
Equipment	3,330	3,330	3,330	0	0.00%
Miscellaneous	0	0	0	0	
Sub-total Operating	\$ 32,713	\$ 32,713	\$ 33,126	\$ 413	1.26%
General Service Charge	\$ 18,959	\$ 18,959	\$ 18,959	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	38,227	38,227	38,227	0	0.00%
Debt Service*	91,431	91,431	0	(91,431)	(100.00%)
Insurance/Other*	4,200	4,200	4,200	0	0.00%
Sub-total Fixed Expenses	\$ 152,817	\$ 152,817	\$ 61,386	\$ (91,431)	(59.83%)
TOTAL EXPENSES	\$ 289,235	\$ 280,053	\$ 196,824	\$ (83,229)	(29.72%)
Revenue Over/(Under) Expenses	\$ 0	\$ 9,182	\$ 980	\$ (8,202)	-1.89%

*Funded from General Fee (Debt. Svc.)

TEN YEAR REVENUE HISTORY



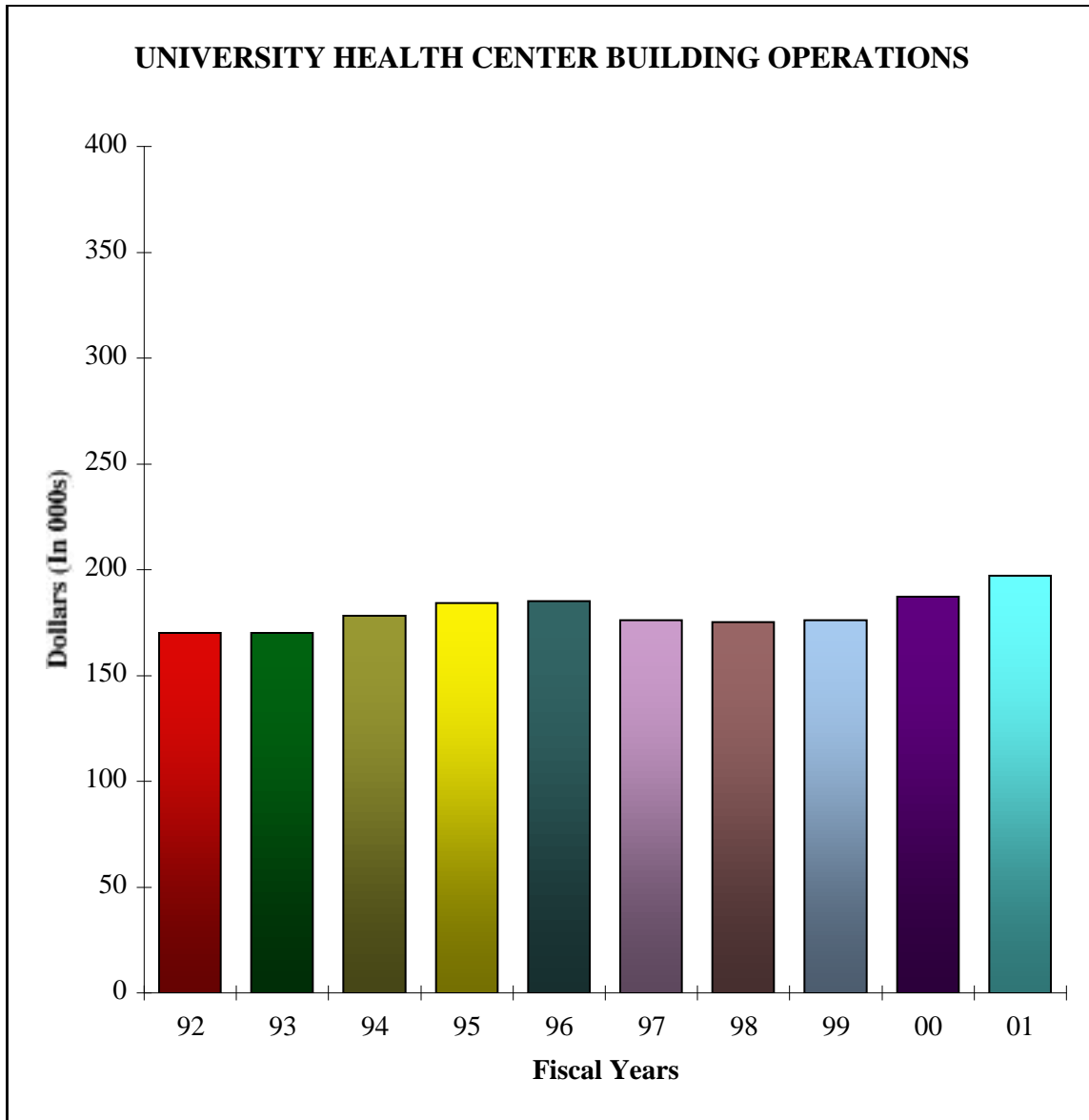
SOURCE: Projected Annual Budgets

**UNIVERSITY HEALTH CENTER BUILDING OPERATIONS
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 84,470	\$ 84,470	\$ 16,890	\$ (67,580)	(80.00%)
Rental Income--Educational Budget	100,277	100,277	106,414	6,137	6.12%
Interest Income	9,200	12,097	12,097	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 193,947	\$ 196,844	\$ 135,401	\$ (61,443)	(31.21%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	51,101	52,888	52,888	0	0.00%
Temporary	1,782	1,782	1,782	0	0.00%
Wage/Compensation Pool	2,538	0	2,624	2,624	
Sub-Total Salaries & Wages	<u>\$ 55,421</u>	<u>\$ 54,670</u>	<u>\$ 57,294</u>	<u>\$ 2,624</u>	<u>4.80%</u>
Staff Benefits:					
Retirement	\$ 7,039	\$ 5,822	\$ 7,277	\$ 1,455	24.99%
Other	6,378	11,192	12,198	1,006	8.99%
Sub-Total Staff Benefits	<u>\$ 13,417</u>	<u>\$ 17,014</u>	<u>\$ 19,475</u>	<u>\$ 2,461</u>	<u>14.46%</u>
Operating Expenses:					
Supplies	\$ 8,198	\$ 8,204	\$ 8,204	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	546	639	93	
Repairs and Maintenance	9,926	9,971	10,384	413	4.14%
Purchase for Resale	0	0	0	0	
Equipment	1,913	1,367	1,913	546	39.94%
Other Expenses	0	0	0	0	
Sub-total Operating	<u>\$ 20,037</u>	<u>\$ 20,088</u>	<u>\$ 21,140</u>	<u>\$ 1,052</u>	<u>5.24%</u>
General Service Charge					
Facility Charge*	\$ 602	\$ 602	\$ 602	\$ 0	0.00%
Renewals/Replacements*	0	0	0	0	
Debt Service*	31,755	31,755	31,755	0	0.00%
Insurance/Other*	67,580	67,580	0	(67,580)	(100.00%)
Sub-total Fixed Expenses	<u>\$ 5,135</u>	<u>\$ 5,135</u>	<u>\$ 5,135</u>	<u>\$ 0</u>	<u>0.00%</u>
TOTAL EXPENSES	\$ 193,947	\$ 196,844	\$ 135,401	\$ (61,443)	(31.21%)
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

*Funded from General Fee (Debt Svc.)

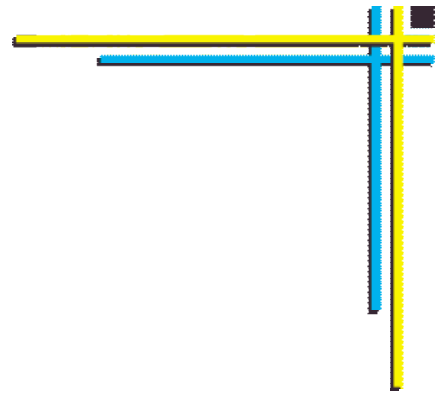
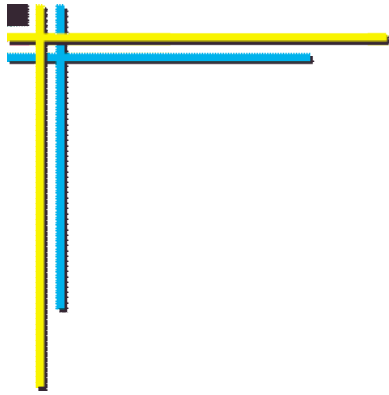
TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

AUXILIARY ACCUMULATED BALANCES
June 30, 2000

	NET AVAIL BALANCES 6/30/00	ACCUMULATED RENEWALS/ REPLACEM'TS 6/30/00	2000-01 RENEW/ REPLC.	2000-01 APPROVED AIPs	PROJECTED AVAIL BALANCE 6/30/01
OTHER GENERAL FEE:					
Union	(1,613,299)	597,753	107,330		(908,216)
Ice Arena	42,181	246,056	76,623	39,000	325,860
Intercollegiate Athletics	(2,457,608)	7,405		103,000	(2,553,203)
Health Center	344,109	57,466	31,755	48,550	384,780
Student Services	64,680	(18,633)	38,227	36,000	48,274
Stadium	113,379	70,164	48,929	55,000	177,472
Fieldhouse		673,624	105,000	6,000	772,624
Student Rec Center	390,861	389,620	26,192	204,735	601,938
1991 Reserve	1,396,695				1,396,695
Total	(1,719,003)	2,023,456	434,056	492,285	246,224
Deferred Maintenance	458,456		100,000	83,180	475,276
Recycling		9,804	8,400		18,204



Approved 2001-02

RESIDENCE AND DINING HALL BUDGETS

Approved by the Board of Trustees

June 29, 2001

Prepared by
Office of Finance & Administration

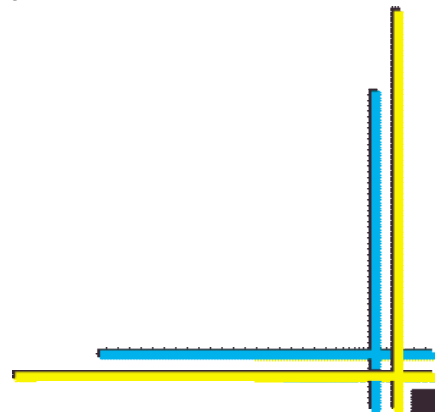
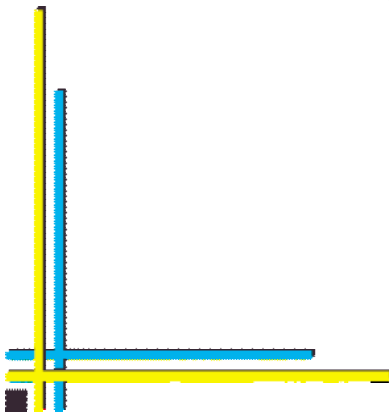


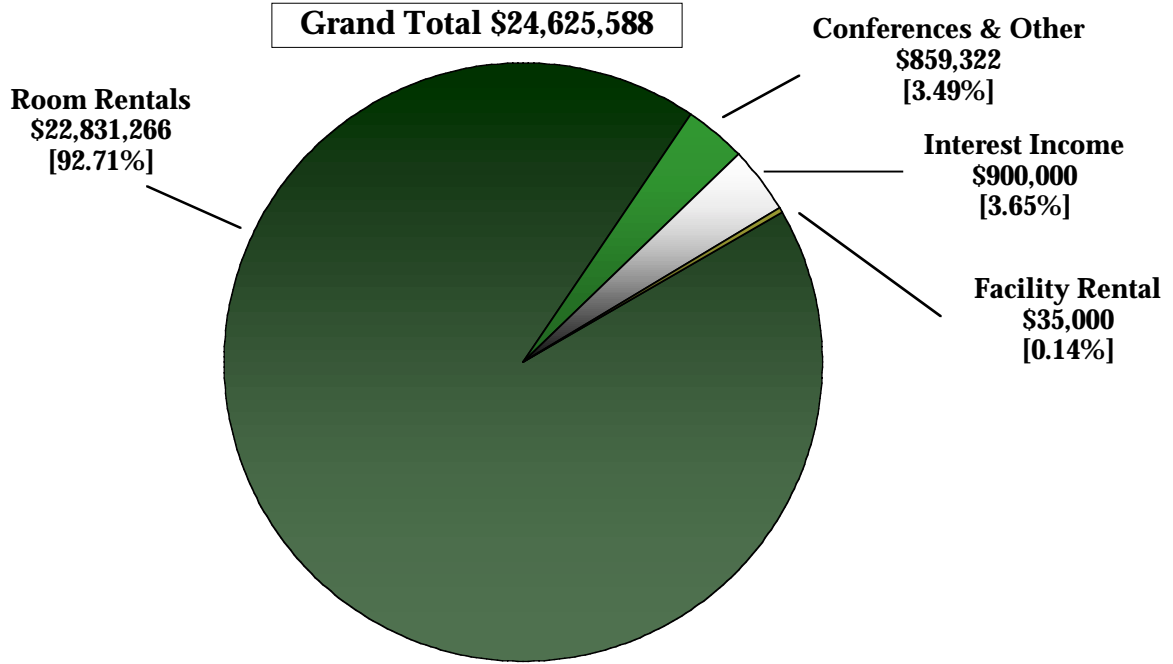


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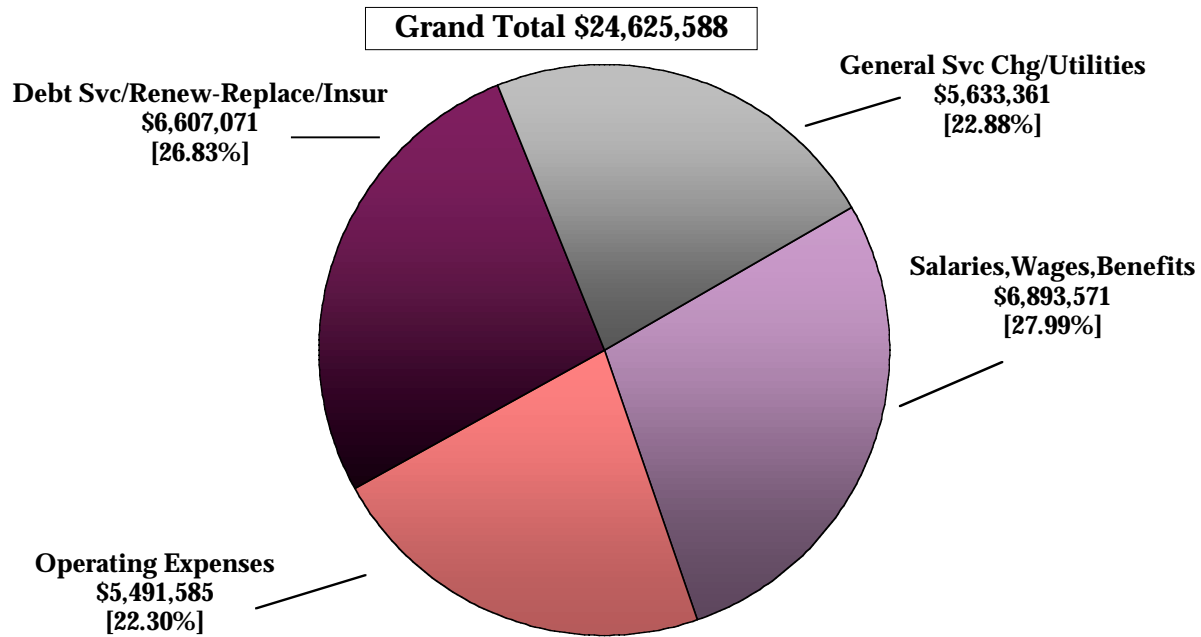
BGSU Residence Hall Income Budget 2001-02



Room Rentals	\$22,831,266	92.71%
Conferences & Other	\$859,322	3.49%
Interest Income	\$900,000	3.65%
Facility Rental	\$35,000	0.14%

Office of Finance & Administration 5/01

BGSU Residence Hall Expenditure Budget 2001-02



Salaries, Wages, Benefits	\$6,893,571	27.99%
Operating Expenses	\$5,491,585	22.30%
Debt Service/Renew-Replace/Insurance	\$6,607,071	26.83%
General Service Charge/Utilities	\$5,633,361	22.88%

2001-02

RESIDENCE HALL BUDGET

Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2001; 6,900 for Fall Semester, 2001; and 6,500 for Spring Semester, 2002. These occupancy levels represent no increase in the occupancy levels above 2000-01 levels. Conklin was brought back on-line beginning with the fall semester 2000. At this time, all residence halls are available for occupancy.
2. Full-time staffing levels will be maintained at current levels with the exception of the addition of one resident advisor in Chapman and the addition of two full-time secretarial staff which was offset against decreases in graduate House Director positions. Year-around staffing is provided in Compton Hall to provide for housing needs of international students and students enrolled at the Medical College of Ohio at Toledo.
3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - c. Debt service obligations are funded in accordance with Board guidelines and bond requirements. The total \$4,036,557 budgeted is due to bond requirements for recent renovation projects: \$1,227,558 for Founders; \$1,514,149 for Harshman/Kreischer; and \$1,294,850 for Offenbauer/Conklin. Depreciation reserves are funded at \$2,000,000. This reserve represents a continued step toward fully funding residence hall depreciation in order to enable us to continue addressing renovations and repairs in the halls. In addition to the depreciation reserve, \$1,390,961 has been specifically budgeted for facility enhancements.
 - d. Utility charges are based upon the best current information available. Residence hall utility costs increased 2.88% over budget this year due to the significant increases in gas prices. A 5% increase is projected for 2001-02 over revised 2000-01 budget levels.
 - e. Infrastructure Payment is the residence hall portion of total university bond costs incurred for the infrastructure project - \$474,250. The total allocation is being phased in over two years. In 2002-03, an additional \$474,250 will be added bringing the total to \$948,500.

Planning Guidelines (cont'd)

- f. The general service charge approximates 13.5% of total expenses.
4. The number of scholarships is expected to remain at the 2000-01 approved levels. The current funding level for this program is sufficient to provide scholarships for the purposes listed below and cover the room rate increase of 6.87%. The scholarships shown in these residence hall budgets are for the National Merit Scholars' (NMS) Room Scholarships, Minority Room Scholarships, and the room scholarship program targeted to encourage additional entering freshmen (targeted to scholars and minority students) and incoming transfer students. The current room scholarship program provides 75 awards for entering freshmen, 20 for transfer students and 25 for diversity. An evaluation of the effectiveness of these scholarship programs in general and their specific impact on the Residence Hall budgets is now underway in conjunction with an extensive review of all scholarships currently being offered across all budgets of the institution.

Proposed Residence Hall Budget

1. The residence hall budget is built on a request for increasing the room rentals by 6.87%. A standard room rate will be \$1,556 per semester, an increase of \$100/semester or 6.87%.
2. Projected 2001-02 expenditures of \$24,625,588 are greater than 2000-01 projected levels by \$1,764,922 or 7.72%.
3. Projections of 2000-01 revenue (\$22,860,666) and expenditures (\$22,974,874) require expense reductions in order to cover the projected excess of expenses over revenue of \$114,208. The largest factor contributing to this deficit was due to revenues being \$405,334 lower than budgeted for student room rentals and conferences. Much of this deficit was offset during the year by reduced expenses. The balance was recovered by reducing the renewals/replacement funding for 2000-01. This will provide a slight reduction in the balances available for future renovations.

2001-02 RESIDENCE HALL BUDGETS

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	PROPOSED 2001-02 BUDGET
SOURCES OF FUNDS:			
Student Room Rentals	\$21,567,864	\$21,194,623	\$22,831,266
Interest Income	910,926	910,926	900,000
Facility Rentals	34,287	56,412	35,000
Vending Income	113,350	113,350	172,665
Conference & Other Income	639,573	585,355	686,657
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	\$23,266,000	\$22,860,666	\$24,625,588
	<hr/>	<hr/>	<hr/>
PROPOSED EXPENSES:			
COMPENSATION FOR FULL-TIME STAFF:			
Hall Staff/AsstDir/HouseDir	\$386,896	\$389,048	\$367,643
Senior Staff	599,561	618,145	704,773
Classified Staff/Desk Clerks	483,747	501,807	552,811
Custodial Wages	1,800,286	1,802,268	1,816,675
Maintenance Wages	319,372	310,781	310,781
Staff Benefits	1,293,050	1,210,677	1,442,044
Wage/Compensation Pool	147,711	0	161,943
Subtotal	<hr/>	<hr/>	<hr/>
	\$5,030,623	\$4,832,726	\$5,356,670
STUDENT EMPLOYMENT & TEMPORARY WAGES:			
Resident Advisors/House Assts.	\$843,564	\$843,564	\$891,170
Student Clerks	363,068	328,068	331,487
Temporary Employment	282,106	315,244	314,244
Subtotal	<hr/>	<hr/>	<hr/>
	\$1,488,738	\$1,486,876	\$1,536,901
OPERATING EXPENSES:			
Student Programs	\$316,508	\$316,508	\$450,974
Staff Meals	46,806	46,806	37,800
Supplies	607,581	607,581	630,451
Equipment	134,050	131,050	134,050
Maintenance/Repair	294,363	294,363	299,285
Facility Enhancements	1,294,997	1,294,997	1,390,961
Conference & Misc. Expenses	217,997	210,047	218,575
Marketing/Publications	62,489	47,500	62,489
Contingency	66,304	40,000	46,000
Subtotal	<hr/>	<hr/>	<hr/>
	\$3,041,095	\$2,988,852	\$3,270,585
FIXED & GENERAL EXPENSES:			
Utilities	\$2,132,911	\$2,194,303	\$2,304,018
General Service Charge	3,232,372	3,232,372	3,329,343
Renewals/Replacements/Facility Charges	2,000,000	1,885,794	2,000,000
Student Telephones w/Voice Mail	1,040,000	1,040,000	1,040,000
Student Cable TV	550,800	612,000	620,000
Scholarships	687,738	524,323	561,000
Property Insurance	115,000	116,697	96,264
Infrastructure Payment	0	0	474,250
Debt Service	3,946,723	3,946,723	4,036,557
Subtotal	<hr/>	<hr/>	<hr/>
	\$13,705,544	\$13,552,212	\$14,461,432
TOTAL EXPENSES	\$23,266,000	\$22,860,666	\$24,625,588
	<hr/>	<hr/>	<hr/>
Revenue Over/(Under) Expenses	\$0	\$0	\$0

RESIDENCE HALL BUDGETS
by Program Area

	2000-01 APPROVED BUDGET	2000-01 Projected BUDGET	2001-02 Proposed BUDGET	Comments
SOURCES OF FUNDS:				
Student Room Rentals	\$21,567,864	\$21,194,623	\$22,831,266	Based upon fall occupancy of 6900 at standard occupancy rate of \$1556 - less 1% allowance for occupancy variance
Interest Income	910,926	910,926	900,000	Estimated based on current rates and balances
Facility Rentals	34,287	56,412	35,000	E&G rental \$34,287
Vending Income	113,350	113,350	172,665	Laundry and other vending
Conference & Other Income	639,573	585,355	686,657	
TOTAL SOURCES	\$23,266,000	\$22,860,666	\$24,625,588	

	RESIDENCE HALL MANAGEMENT			CUSTODIAL BUDGETS			MAINTENANCE BUDGETS			TOTAL		
	2000-01 Approved Budget	2000-01 Projected Budget	2001-02 Proposed Budget	2000-01 Approved Budget	2000-01 Projected Budget	2001-02 Proposed Budget	2000-01 Approved Budget	2000-01 Projected Budget	2001-02 Proposed Budget	2000-01 Approved Budget	2000-01 Projected Budget	2001-02 Proposed Budget
EXPENSES:												
COMPENSATION FOR FULL-TIME STAFF:												
Hall Staff/AsstDir/HouseDir	\$386,896	\$389,048	\$367,643							\$386,896	\$389,048	\$367,643
Senior Staff	599,561	618,145	704,773							599,561	618,145	704,773
Classified Staff/Desk Clerks	483,747	501,807	552,811							483,747	501,807	552,811
Custodial Wages				\$1,800,286	\$1,802,268	\$1,816,675				1,800,286	1,802,268	1,816,675
Maintenance Wages							\$319,372	\$310,781	\$310,781	319,372	310,781	310,781
Staff Benefits	575,047	550,323	670,624	613,970	568,161	663,244	104,033	92,193	108,176	1,293,050	1,210,677	1,442,044
Wage/Compensation Pool	46,346	0	57,158	86,035	0	89,867	15,330	0	14,918	147,711	0	161,943
Subtotal	\$2,091,597	\$2,059,323	\$2,353,009	\$2,500,291	\$2,370,429	\$2,569,786	\$438,735	\$402,974	\$433,875	\$5,030,623	\$4,832,726	\$5,356,670
STUDENT EMPLOYMENT & TEMPORARY WAGES:												
Resident Advisors/House Assts.	\$843,564	\$843,564	\$891,170							\$843,564	\$843,564	\$891,170
Student Clerks	363,068	328,068	331,487							363,068	328,068	331,487
Temporary Employment	1,000	1,000	0	\$258,764	\$291,902	\$291,902	\$22,342	\$22,342	\$22,342	282,106	315,244	314,244
Subtotal	\$1,207,632	\$1,172,632	\$1,222,657	\$258,764	\$291,902	\$291,902	\$22,342	\$22,342	\$22,342	\$1,488,738	\$1,486,876	\$1,536,901
OPERATING EXPENSES:												
Student Programs	\$316,508	\$316,508	\$450,974							\$316,508	\$316,508	\$450,974
Staff Meals	46,806	46,806	37,800							46,806	46,806	37,800
Supplies	86,020	86,020	108,890	\$304,646	\$304,646	\$304,646	\$216,915	\$216,915	\$216,915	607,581	607,581	630,451
Equipment	65,000	62,000	65,000	46,000	46,000	46,000	23,050	23,050	23,050	134,050	131,050	134,050
Maintenance/Repair	25,000	25,000	25,000	88,040	88,040	88,040	181,323	181,323	186,245	294,363	294,363	299,285
Facility Enhancements	1,294,997	1,294,997	1,390,961							1,294,997	1,294,997	1,390,961
Conference & Misc. Expenses	165,600	157,650	165,600	49,503	49,503	49,589	2,894	2,894	3,386	217,997	210,047	218,575
Marketing/Publications	62,489	47,500	62,489							62,489	47,500	62,489
Contingency	66,304	40,000	46,000							66,304	40,000	46,000
Subtotal	\$2,128,724	\$2,076,481	\$2,352,714	\$488,189	\$488,189	\$488,275	\$424,182	\$424,182	\$429,596	\$3,041,095	\$2,988,852	\$3,270,585
FIXED & GENERAL EXPENSES:												
Utilities										\$2,132,911	\$2,194,303	\$2,304,018
General Service Charge										3,232,372	3,232,372	3,329,343
Renewals/Replacements/Facility Charges										2,000,000	1,885,794	2,000,000
Student Telephones w/Voice Mail										1,040,000	1,040,000	1,040,000
Student Cable TV										550,800	612,000	620,000
Scholarships										687,738	524,323	561,000
Property Insurance										115,000	116,697	96,264
Infrastructure Payment										0	0	474,250
Debt Service										3,946,723	3,946,723	4,036,557
Subtotal										\$13,705,544	\$13,552,212	\$14,461,432
TOTAL EXPENSES	\$5,427,953	\$5,308,436	\$5,928,380	\$3,247,244	\$3,150,520	\$3,349,963	\$885,259	\$849,498	\$885,813	\$23,266,000	\$22,860,666	\$24,625,588
Revenue Over/(Under) Expenses										\$0	\$0	\$0

RESIDENCE HALL BUDGET EXPENSE ANALYSIS

	2000-01 Projected BUDGET	2001-02 Proposed BUDGET	\$ Differ- ence	% Differ- ence
COMPENSATION FOR FULL-TIME STAFF:				
Hall Staff/AsstDir/HouseDir	\$389,048	\$367,643	(\$21,405)	-5.50%
Senior Staff	618,145	704,773	86,628	14.01%
Classified Staff/Desk Clerks	501,807	552,811	51,004	10.16%
Custodial Wages	1,802,268	1,816,675	14,407	0.80%
Maintenance Wages	310,781	310,781	0	0.00%
Staff Benefits	1,210,677	1,442,044	231,367	19.11%
Wage/Compensation Pool	0	161,943	161,943	
Subtotal	<u>\$4,832,726</u>	<u>\$5,356,670</u>	<u>\$523,944</u>	<u>10.84%</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:				
Resident Advisors/House Assts.	\$843,564	\$891,170	\$47,606	5.64%
Student Clerks	328,068	331,487	3,419	1.04%
Temporary Employment	315,244	314,244	(1,000)	-0.32%
Subtotal	<u>\$1,486,876</u>	<u>\$1,536,901</u>	<u>\$50,025</u>	<u>3.36%</u>
OPERATING EXPENSES:				
Student Programs	\$316,508	\$450,974	\$134,466	42.48%
Staff Meals	46,806	37,800	(9,006)	-19.24%
Supplies	607,581	630,451	22,870	3.76%
Equipment	131,050	134,050	3,000	2.29%
Maintenance/Repair	294,363	299,285	4,922	1.67%
Facility Enhancements	1,294,997	1,390,961	95,964	7.41%
Conference & Misc. Expenses	210,047	218,575	8,528	4.06%
Marketing/Publications	47,500	62,489	14,989	31.56%
Contingency	40,000	46,000	6,000	15.00%
Subtotal	<u>\$2,988,852</u>	<u>\$3,270,585</u>	<u>\$281,733</u>	<u>9.43%</u>
FIXED & GENERAL EXPENSES:				
Utilities	\$2,194,303	\$2,304,018	\$109,715	5.00%
General Service Charge	3,232,372	3,329,343	96,971	3.00%
Renewals/Replacements/Facility Charges	1,885,794	2,000,000	114,206	6.06%
Student Telephones w/Voice Mail	1,040,000	1,040,000	0	0.00%
Student Cable TV	612,000	620,000	8,000	1.31%
Scholarships	524,323	561,000	36,677	7.00%
Property Insurance	116,697	96,264	(20,433)	-17.51%
Infrastructure Payment	0	474,250	474,250	
Debt Service	3,946,723	4,036,557	89,834	2.28%
Subtotal	<u>\$13,552,212</u>	<u>\$14,461,432</u>	<u>\$909,220</u>	<u>6.71%</u>
TOTAL EXPENSES	<u><u>\$22,860,666</u></u>	<u><u>\$24,625,588</u></u>	<u><u>\$1,764,922</u></u>	<u><u>7.72%</u></u>

PROJECTED 2001-02 ROOM RENTAL INCOME: \$100 RATE INCREASE WITH NO INCREASE IN OCCUPANCY

	2000-01 Room Rate	\$ Increase in Rate	% Increase in Rate	2000-2001 Room Rate	Summer 2001	Fall 2001	Spring 2002	Fiscal Year Total
Standard Double	\$1,456	\$100	6.87%	\$1,556	150	4,456	4,116	8,722
2000-01 Income					\$218,400	\$6,487,936	\$5,992,896	\$12,699,232
2001-02 Income					\$233,400	\$6,933,536	\$6,404,496	\$13,571,432
Standard Single	\$1,761	\$121	6.87%	\$1,882		325	325	650
2000-01 Income						\$572,325	\$572,325	\$1,144,650
2001-02 Income						\$611,650	\$611,650	\$1,223,300
Offenhauer Double	\$1,796	\$123	6.85%	\$1,919		784	750	1,534
2000-01 Income						\$1,408,064	\$1,347,000	\$2,755,064
2001-02 Income						\$1,504,496	\$1,439,250	\$2,943,746
Offenhauer Single	\$2,074	\$143	6.89%	\$2,217		72	72	144
2000-01 Income						\$149,328	\$149,328	\$298,656
2001-02 Income						\$159,624	\$159,624	\$319,248
Founders Double	\$1,934	\$133	6.88%	\$2,067		400	400	800
2000-01 Income						\$773,600	\$773,600	\$1,547,200
2001-02 Income						\$826,800	\$826,800	\$1,653,600
Founders Single #1	\$2,215	\$152	6.86%	\$2,367		218	218	436
2000-01 Income						\$482,870	\$482,870	\$965,740
2001-02 Income						\$516,006	\$516,006	\$1,032,012
Founders Single #2	\$2,547	\$175	6.87%	\$2,722		24	24	48
2000-01 Income						\$61,128	\$61,128	\$122,256
2001-02 Income						\$65,328	\$65,328	\$130,656
Small Group Unit	\$1,650	\$113	6.85%	\$1,763		596	570	1,166
2000-01 Income						\$983,400	\$940,500	\$1,923,900
2001-02 Income						\$1,050,748	\$1,004,910	\$2,055,658
Small Group Prem	\$1,955	\$134	6.85%	\$2,089		25	25	50
2000-01 Income						\$48,875	\$48,875	\$97,750
2001-02 Income						\$52,225	\$52,225	\$104,450
Total Number					150	6,900	6,500	13,550
2000-01 Income					\$218,400	\$10,967,526	\$10,368,522	\$21,554,448
2001-02 Income					\$233,400	\$11,720,413	\$11,080,289	\$23,034,102

Budgeted 2000-01 Room Rental Income Excluding Fines & Forfeitures	\$21,567,864
Projected 2001-02 Room Rental Income Excluding Fines & Forfeitures	\$23,034,102

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

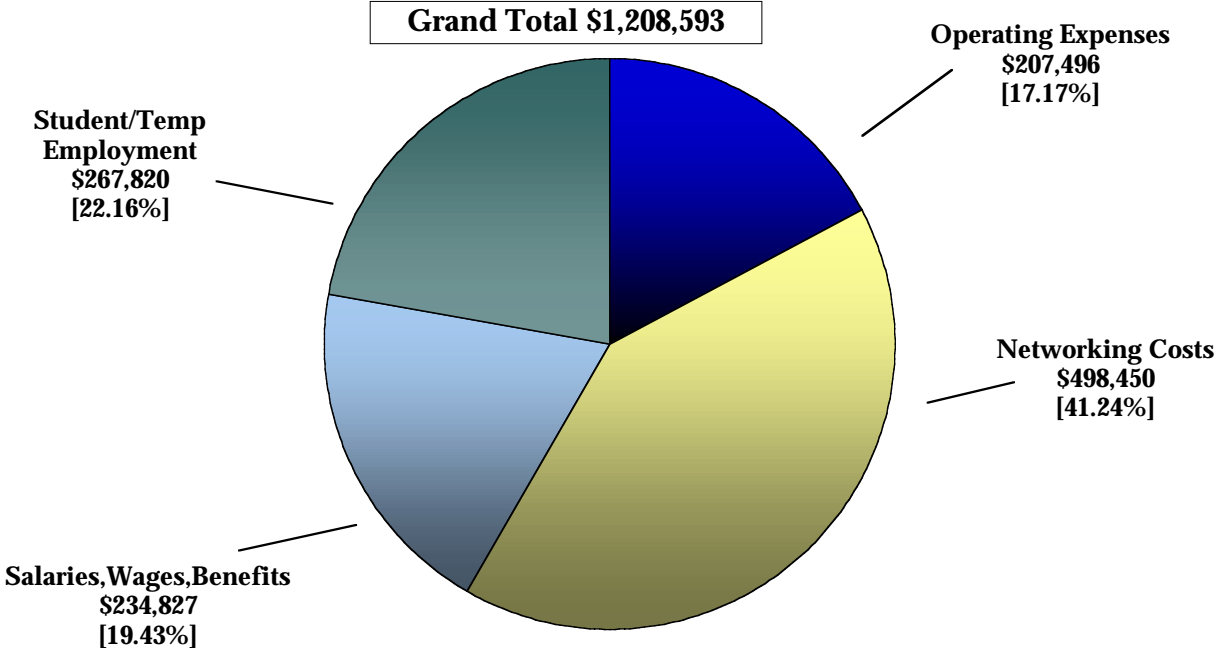
Increase in Room Rental Income for 2001-02	\$1,479,654	6.86%
Increase in Room Rental Income for Operations	\$1,005,404	4.66%
Increase in Room Rental Income for Debt Service	\$474,250	2.20%

**BOWLING GREEN STATE UNIVERSITY
2001-02
ROOM AND MEAL PLAN RATES**

	2000-01 Rates								2001-02 Rates							
	ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS			ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS		
			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER
I. Conklin, Harshman, Kohl, Kreischer McDonald & Rodgers Halls*																
Standard Occupancy																
Semester Rate	\$1,456	\$85	\$914	\$1,189	\$1,385	\$2,455	\$2,730	\$2,926	\$1,556	\$88	\$951	\$1,237	\$1,440	\$2,595	\$2,881	\$3,084
Annual Rate	\$2,912	\$170	\$1,828	\$2,378	\$2,770	\$4,910	\$5,460	\$5,852	\$3,112	\$176	\$1,902	\$2,474	\$2,880	\$5,190	\$5,762	\$6,168
Single Occupancy																
Semester Rate	\$1,761	\$85	\$914	\$1,189	\$1,385	\$2,760	\$3,035	\$3,231	\$1,882	\$88	\$951	\$1,237	\$1,440	\$2,921	\$3,207	\$3,410
Annual Rate	\$3,522	\$170	\$1,828	\$2,378	\$2,770	\$5,520	\$6,070	\$6,462	\$3,764	\$176	\$1,902	\$2,474	\$2,880	\$5,842	\$6,414	\$6,820
II. Offenbauer Hall																
Standard Occupancy																
Semester Rate	\$1,796	\$85	\$914	\$1,189	\$1,385	\$2,795	\$3,070	\$3,266	\$1,919	\$88	\$951	\$1,237	\$1,440	\$2,958	\$3,244	\$3,447
Annual Rate	\$3,592	\$170	\$1,828	\$2,378	\$2,770	\$5,590	\$6,140	\$6,532	\$3,838	\$176	\$1,902	\$2,474	\$2,880	\$5,916	\$6,488	\$6,894
Single Occupancy																
Semester Rate	\$2,074	\$85	\$914	\$1,189	\$1,385	\$3,073	\$3,348	\$3,544	\$2,217	\$88	\$951	\$1,237	\$1,440	\$3,256	\$3,542	\$3,745
Annual Rate	\$4,148	\$170	\$1,828	\$2,378	\$2,770	\$6,146	\$6,696	\$7,088	\$4,434	\$176	\$1,902	\$2,474	\$2,880	\$6,512	\$7,084	\$7,490
III. Founders																
Standard Occupancy																
Semester Rate	\$1,934	\$85	\$914	\$1,189	\$1,385	\$2,933	\$3,208	\$3,404	\$2,067	\$88	\$951	\$1,237	\$1,440	\$3,106	\$3,392	\$3,595
Annual Rate	\$3,868	\$170	\$1,828	\$2,378	\$2,770	\$5,866	\$6,416	\$6,808	\$4,134	\$176	\$1,902	\$2,474	\$2,880	\$6,212	\$6,784	\$7,190
Single Occupancy																
Semester Rate	\$2,215	\$85	\$914	\$1,189	\$1,385	\$3,214	\$3,489	\$3,685	\$2,367	\$88	\$951	\$1,237	\$1,440	\$3,406	\$3,692	\$3,895
Annual Rate	\$4,430	\$170	\$1,828	\$2,378	\$2,770	\$6,428	\$6,978	\$7,370	\$4,734	\$176	\$1,902	\$2,474	\$2,880	\$6,812	\$7,384	\$7,790
IV. Small Group Living Units (Room Plan Only)																
Semester Rate	\$1,650	\$85	N/A	N/A	N/A	\$1,735	--	--	\$1,763	\$88	N/A	N/A	N/A	\$1,851	--	--
Annual Rate	\$3,300	\$170	N/A	N/A	N/A	\$3,470	--	--	\$3,526	\$176	N/A	N/A	N/A	\$3,702	--	--
Single Occupancy																
Semester Rate	\$1,955	\$85	N/A	N/A	N/A	\$2,040	--	--	\$2,089	\$88	N/A	N/A	N/A	\$2,177	--	--
Annual Rate	\$3,910	\$170	N/A	N/A	N/A	\$4,080	--	--	\$4,178	\$176	N/A	N/A	N/A	\$4,354	--	--

*The Meal Plan is optional for residents of Harshman Anderson and Harshman Bromfield.

BGSU Residential Computing Connection Budget 2001-02



Salaries, Wages, Benefits	\$234,827	19.43%
Student/Temp Employment	\$267,820	22.16%
Operating Expenses	\$207,496	17.17%
Networking Costs	\$498,450	41.24%

2001-02

RESIDENTIAL COMPUTING CONNECTION BUDGET

Planning Guidelines

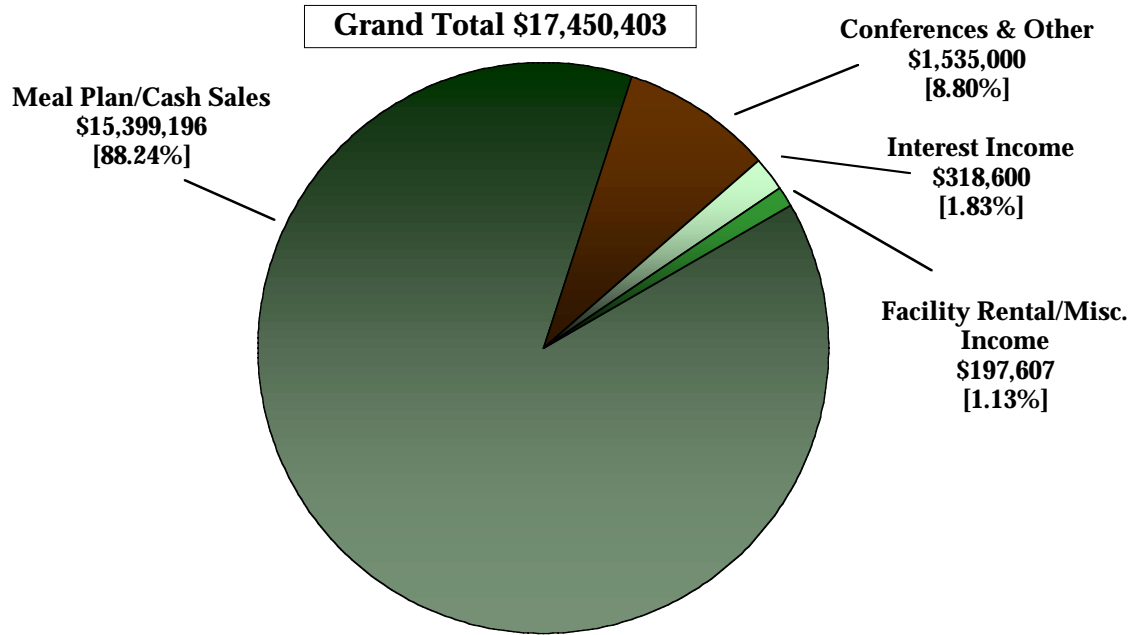
1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2001; 6,900 for Fall Semester, 2001; and 6,500 for Spring Semester, 2002. An increase of \$3/semester/student is requested to support operations of the labs with emphasis on addressing increases for technical support, telephones, and personnel compensation. An \$88 per term fee is assessed to each residential student to support the residential computing requirements within each residence hall.

3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Student employment expenses are lower than budgeted due to a combination of no minimum wage increase, fewer employees hired and fewer hours worked by student employees. Programmers were eliminated in 2000-01 but adjustments are expected for consultants who service the network connections in student rooms. The number of network connections has increased from just over 600 in spring 1998 to over 4,300 in spring 2001.
 - c. Equipment expenditures increased for 2000-01 in an effort to switch to a spring purchase cycle for replacement computers and printers. The carryover reflected under revenue is earmarked for these items. Additional funding is being identified to support a major equipment order this spring for computers and printers in view of the current excellent market prices.
 - d. Expenditures for lab renovations reflect the replacement of computer lab chairs and some tables. Lab doors in Harshman, Kreischer and McDonald are scheduled to be replaced to meet current standards for security.
 - e. \$34 of each \$88 fee is transferred to Information Technology Services for payments on the Ethernet residence hall project and associated information technology infrastructure. The proposed increase in the transfer line is to provide a technical support contract with ITS for provision of a full-time staff member to decrease "down time" and improve technical services to the labs.

RESIDENTIAL COMPUTING CONNECTION BUDGET

	2000-01 APPROVED BUDGET	2000-01 Projected BUDGET	2001-02 Proposed BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS:					
Technology Fee	\$ 1,146,350	\$ 1,134,785	\$ 1,177,400	\$ 42,615	3.76%
Carryover	95,000	230,102	32,436	(197,666)	-85.90%
TOTAL FUNDS	\$ 1,241,350	\$ 1,364,887	\$ 1,209,836	\$ (155,051)	-12.49%
PROPOSED EXPENSES:					
COMPENSATION FOR FULL-TIME STAFF:					
Contract	\$ 126,168	\$ 130,782	\$ 136,436	\$ 5,654	4.32%
Classified	28,963	30,160	30,160	0	0.00%
Graduate Assistants	0	0	0	0	
Staff Benefits	47,986	45,432	60,234	14,802	32.58%
Wage/Compensation Pool	7,446	0	7,997	7,997	
Subtotal	\$ 210,563	\$ 206,374	\$ 234,827	\$ 28,453	13.79%
STUDENT EMPLOYMENT & TEMPORARY WAGES:					
Team Coordinators	\$ 72,319	\$ 57,804	\$ 55,996	\$ (1,808)	-3.13%
Team Consultants	177,459	121,365	132,019	10,654	8.78%
Technical Support Specialists	4,692	4,000	14,415	10,415	260.38%
Student Programmers/Documentalists	22,140	0	0	0	
Networking Consultants	46,246	40,000	64,538	24,538	61.35%
Temporary Employment	0	0	0	0	
Other	1,000	500	852	352	70.40%
Subtotal	\$ 323,856	\$ 223,669	\$ 267,820	\$ 44,151	13.63%
OPERATING EXPENSES:					
Supplies	\$ 94,001	\$ 71,777	\$ 79,304	\$ 7,527	10.49%
Information/Communication	12,500	12,850	16,000	3,150	24.51%
Repairs & Maintenance	350	1,975	350	(1,625)	-82.28%
Equipment	18,898	310,792	31,800	(278,992)	-89.77%
Lab Renovation/Furniture/Software	73,540	36,600	67,000	30,400	83.06%
Training	5,742	5,375	3,942	(1,433)	-26.66%
Transfer for Networking Costs/Tech Spt	458,700	453,714	498,450	44,736	9.86%
Other	13,200	9,325	9,100	(225)	-2.41%
Subtotal	\$ 676,931	\$ 902,408	\$ 705,946	\$ (196,462)	-21.77%
FIXED & GENERAL EXPENSES:					
Renewals/Replacements/Facility Charges	\$ -	\$ -	\$ -	\$ -	
Utilities	0	0	0	0	
General Service Charge	0	0	0	0	
Property Insurance	0	0	0	0	
Debt Service	0	0	0	0	
Subtotal	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENSES	\$ 1,211,350	\$ 1,332,451	\$ 1,208,593	\$ (123,858)	-10.22%
Revenue Over/(Under) Expenses	\$30,000	\$32,436	\$1,243	(\$31,193)	-96.17%

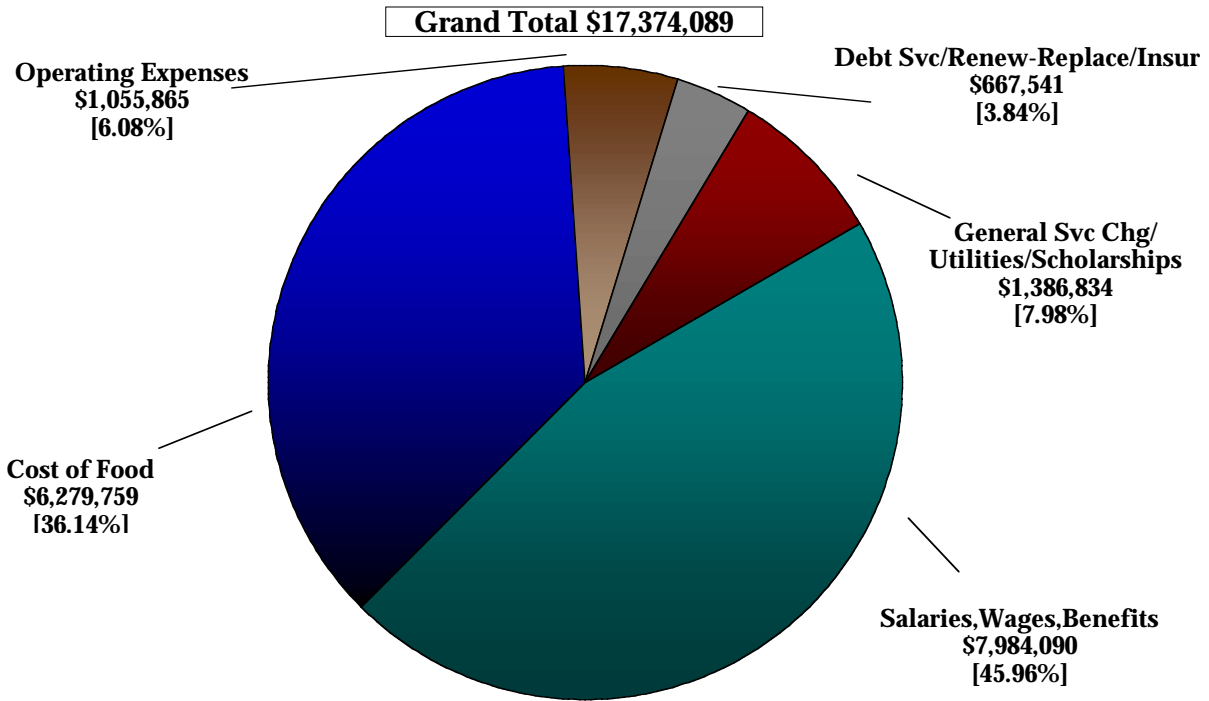
BGSU Dining Hall Income Budget 2001-02



Meal Plan Income/Cash Sales	\$15,399,196	88.24%
Conferences & Other	\$1,535,000	8.80%
Interest Income	\$318,600	1.83%
Misc. Income/Facility Rental	\$197,607	1.13%

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BGSU Dining Hall Expenditure Budget 2001-02



Salaries, Wages, Benefits	\$7,984,090	45.96%
Cost of Food	\$6,279,759	36.14%
Operating Expenses	\$1,055,865	6.08%
Debt Service/Renew-Replace/Insurance	\$667,541	3.84%
General Service Charge/Utilities/Scholarships	\$1,386,834	7.98%

2001-02

DINING HALL BUDGET

Planning Guidelines

1. Dining Hall semester meal plan contracts are projected to total 11,997. The minimum meal plan rate (MINIMUM PLAN) is required of all students living in the campus residence halls, except for women residing in Harshman-Anderson, men residing in Harshman-Bromfield, and juniors and seniors residing in Harshman-Dunbar.
2. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Dining Services continues to be challenged with staffing needs; however, this year they were slightly more successful in recruiting student employees. It is still necessary to increase non-student employment with additional classified staff, intermittent staff and temporary agency staff.
 - 1) Dining Services will continue its extra \$1.00 per hour (\$6.20 base rate) since some success was realized this year. It is hoped that these higher wages will not only increase the recruitment of student workers but their retention also.
 - 2) A significant increase appears in the contract personnel line. This is due to a large number of vacancies during the year reflected in the projected budget. Comparing approved 2000-01 (\$782,707) to proposed 2001-02 (\$889,005) presents a truer picture. The increase is \$106,298 and is comprised primarily of 1 new half time position (Asst. Director of Housing \$21,035) and the conversion of 3 classified positions to administrative (\$82,445).
 - 3) In order to present a truer picture of the changes in classified staffing, it is important to reduce the approved classified 2000-01 (\$2,181,120) by \$65,283 to adjust for the reallocation of positions to administrative. The new approved base is \$2,115,837. The proposed budget of \$2,154,084 represents an actual increase of \$38,247, primarily earmarked for the permanent funding of two previously unfunded positions.
 - 4) Based on anticipated staffing needs when the Student Union reopens in the spring, Dining Services reduced other operating expenses (temporary staff and equipment) in order to begin hiring additional positions now to meet current service needs and to train staff prior to the reopening.
 - b. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the dining hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - c. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.

Planning Guidelines (cont'd)

- d. Continued funding of debt service obligations and depreciation reserve is included as directed by bond agreements and Trustee policy. A debt service obligation is included for \$335,857 to cover the renovation expenses of Founders and Kreischer attributable to the dining operation.
- e. Utility charges are based upon the best current information available. Dining hall utility costs are budgeted at approved 2000-01 levels, an increase of 8.72%.

Proposed Dining Hall Budget

1. Projected 2001-02 expenditures of \$17,374,089 are higher than 2000-01 projected expenditure levels by \$1,142,713 or 7.04%. This increase in expenditures will be covered by the proposed meal plan rate increase of 4.0% and assumes no changes in occupancy rates.
2. In 1993-94, the dining hall budget was consolidated to include all auxiliary operations under the aegis of the food operations management. It is anticipated that a revised budget will be submitted in December 2001 to incorporate the re-opening of the Student Union and to reflect the significant impact this new facility will have on our overall food operations on campus.
3. These recommended 2001-02 expenditures are within the revenue levels that would be generated by a 4.0% meal plan rate increase, if approved by the Board of Trustees.

2001-02 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

	2001-02 APPROVED BUDGET	2001-02 REVISED BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS				
Meal Plans/Cash Sales	\$ 15,399,196	\$ 15,420,505	\$ 21,309	0.14%
Interest Income	318,600	318,600	0	0.00%
Facility Rentals	79,532	79,532	0	0.00%
Miscellaneous Income	118,075	262,325	144,250	122.17%
Conferences & Workshop Income	1,535,000	1,568,455	33,455	2.18%
TOTAL FUNDS	\$ 17,450,403	\$ 17,649,417	\$ 199,014	1.14%
PROPOSED EXPENSES				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 889,005	\$ 757,245	\$ (131,760)	-14.82%
Classified	2,154,084	2,105,938	(48,146)	-2.24%
Temporary	3,392,252	3,511,919	119,667	3.53%
Staff Benefits	1,336,127	1,210,281	(125,846)	-9.42%
Target Budget Cut	(251,132)	0	251,132	-100.00%
Wage/Compensation Pool	212,622	0	(212,622)	
Subtotal	\$ 7,732,958	\$ 7,585,383	\$ (147,575)	-1.91%
OPERATING EXPENSES:				
Cost of Food	\$ 6,279,759	\$ 6,463,385	\$ 183,626	2.92%
Supplies	472,500	468,000	(4,500)	-0.95%
Information/Communication	111,545	105,000	(6,545)	-5.87%
Repairs & Maintenance	213,675	213,675	0	0.00%
Equipment	119,695	119,695	0	0.00%
Travel	11,662	11,662	0	0.00%
Target Budget Cuts	(20,067)	0	20,067	-100.00%
Other	126,788	116,788	(10,000)	-7.89%
Subtotal	\$ 7,315,557	\$ 7,498,205	\$ 182,648	2.50%
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 321,193	\$ 321,193	\$ -	0.00%
Utilities	489,250	425,000	(64,250)	-13.13%
General Service Charge	667,744	667,744	0	0.00%
Property Insurance	10,491	10,491	0	0.00%
Scholarships	229,840	229,840	0	0.00%
Facility Charge (Union/Steak Escape)	0	228,191	228,191	
Debt Service	335,857	335,857	0	0.00%
Subtotal	\$ 2,054,375	\$ 2,218,316	\$ 163,941	7.98%
TOTAL EXPENSES	\$ 17,102,890	\$ 17,301,904	\$ 199,014	1.16%
Revenue Over/(Under) Expenses	\$ 347,513	\$ 347,513	\$ -	0.00%

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2001-02 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

SOURCES OF FUNDS:	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	PROPOSED 2001-02 BUDGET	COMMENTS
Meal Plans/Cash Sales	\$ 15,476,512	\$ 14,468,088	\$ 15,399,196	Projected rate increase 4.0% and a total of 11,997 meal plans
Interest Income	320,144	284,680	318,600	
Facility Rentals	79,532	79,532	79,532	Rent from Family/Consumer Sciences in Amani Room
Miscellaneous Income	180,075	177,397	118,075	\$59,322 in vending income reallocated to residence halls
Conferences & Workshop Income	1,325,000	1,385,000	1,535,000	Emphasis on increased conference activity
TOTAL FUNDS	\$ 17,381,263	\$ 16,394,697	\$ 17,450,403	
PROPOSED EXPENSES:				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 756,239	\$ 565,000	\$ 889,005	1 new position plus 3 former classified positions
Classified	2,107,362	2,050,000	2,154,084	2 previously unfunded positions
Temporary	3,551,722	3,305,787	3,392,252	
Staff Benefits	1,179,067	1,089,753	1,336,127	Increased per guidelines and additional positions
Wage/Compensation Pool	162,468	0	212,622	4.0% Wage pool
Subtotal	\$ 7,756,858	\$ 7,010,540	\$ 7,984,090	
OPERATING EXPENSES:				
Cost of Food	\$ 6,397,170	\$ 6,156,000	\$ 6,279,759	39.5% of sales
Supplies	427,450	460,000	472,500	
Information/Communication	96,996	92,000	111,545	Telephone rate increases
Repairs & Maintenance	194,250	250,000	213,675	
Equipment	192,858	160,000	119,695	Reduced to provide funds for early staffing hires
Travel	9,718	11,000	11,662	
Other	120,750	105,000	126,788	
Subtotal	\$ 7,439,192	\$ 7,234,000	\$ 7,335,624	
FIXED & GENERAL EXPENSES:				
Renewals/Replacements/Facility Charges	\$ 321,193	\$ 321,193	\$ 321,193	
Utilities	489,250	450,000	489,250	
General Service Charge	648,295	648,295	667,744	
Property Insurance	10,491	10,491	10,491	
Scholarships	303,813	221,000	229,840	Increased due to meal plan rate increase
Debt Service	335,857	335,857	335,857	Founders/Kreischer bond repayment
Subtotal	\$ 2,108,899	\$ 1,986,836	\$ 2,054,375	
TOTAL EXPENSES	\$ 17,304,949	\$ 16,231,376	\$ 17,374,089	
Revenue Over/(Under) Expenses	\$ 76,314	\$ 163,321	\$ 76,314	

2001-02 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

SOURCES OF FUNDS	2000-01 PROJECTED BUDGET	PROPOSED 2001-02 BUDGET	\$ Differ- ence	% Differ- ence
Meal Plans/Cash Sales	\$ 14,468,088	\$ 15,399,196	\$ 931,108	6.44%
Interest Income	284,680	318,600	33,920	11.92%
Facility Rentals	79,532	79,532	0	0.00%
Miscellaneous Income	177,397	118,075	(59,322)	-33.44%
Conferences & Workshop Income	1,385,000	1,535,000	150,000	10.83%
TOTAL FUNDS	\$ 16,394,697	\$ 17,450,403	\$ 1,055,706	6.44%
PROPOSED EXPENSES				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 565,000	\$ 889,005	\$ 324,005	57.35%
Classified	2,050,000	2,154,084	104,084	5.08%
Temporary	3,305,787	3,392,252	86,465	2.62%
Staff Benefits	1,089,753	1,336,127	246,374	22.61%
Wage/Compensation Pool	0	212,622	212,622	
Subtotal	\$ 7,010,540	\$ 7,984,090	\$ 973,550	13.89%
OPERATING EXPENSES:				
Cost of Food	\$ 6,156,000	\$ 6,279,759	\$ 123,759	2.01%
Supplies	460,000	472,500	12,500	2.72%
Information/Communication	92,000	111,545	19,545	21.24%
Repairs & Maintenance	250,000	213,675	(36,325)	-14.53%
Equipment	160,000	119,695	(40,305)	-25.19%
Travel	11,000	11,662	662	6.02%
Other	105,000	126,788	21,788	20.75%
Subtotal	\$ 7,234,000	\$ 7,335,624	\$ 101,624	1.40%
FIXED & GENERAL EXPENSES:				
Renewals/Replacements/Facility Charges	\$ 321,193	\$ 321,193	\$ -	0.00%
Utilities	450,000	489,250	39,250	8.72%
General Service Charge	648,295	667,744	19,449	3.00%
Property Insurance	10,491	10,491	0	0.00%
Scholarships	221,000	229,840	8,840	4.00%
Debt Service	335,857	335,857	0	0.00%
Subtotal	\$ 1,986,836	\$ 2,054,375	\$ 67,539	3.40%
TOTAL EXPENSES	\$ 16,231,376	\$ 17,374,089	\$ 1,142,713	7.04%
Revenue Over/(Under) Expenses	\$ 163,321	\$ 76,314	\$ (87,007)	-53.27%

OFA:4/26/01

AUXILIARY ACCUMULATED BALANCES
June 30, 2000

	NET AVAILABLE BALANCES 6/30/00	ACCUMULATED RENEWALS/ REPLACEM'TS 6/30/00	2000-01 RENEWALS/ REPLACEM'TS	2000-01 APPROVED AIPs	PROJECTED AVAIL. BALANCE 6/30/01
RESIDENCE HALLS:					
Rodgers	4,729,551	216,821	103,961		5,050,333
1954 Surplus	4,430,176				4,430,176
	9,159,727	216,821	103,961	0	9,480,509
Conklin	(61,510)	(482,413)	168,444	368,000	(743,479)
1959 Surplus	(10,198)				(10,198)
	(71,708)	(482,413)	168,444	368,000	(753,676)
Dorms R	(2,341,819)	(96,997)	58,201	245,750	(2,626,365)
Dorms W	(2,136,695)	197,334	50,846		(1,888,515)
Delta Zeta	(694,090)	221,232	17,091		(455,767)
Alpha Phi Alpha	(416,784)	44,400	5,470		(366,914)
Phi Sigma Kappa	(449,078)	(1,046)	2,577		(447,547)
Kappa Alpha Psi	(81,624)	14,946	1,154		(65,524)
Unpledged Surplus	(127,274)				(127,274)
TOTAL UNPLEDGED	(6,247,364)	379,869	135,339	245,750	(5,977,906)
Cottages	(930,039)	28,402	36,352		(865,285)
Dorms 8 & 9	(364,499)	261,992	32,333		(70,174)
Founders	(3,102,187)	1,108,086	326,714		(1,667,387)
Kohl	1,235,651	(416,135)	61,770	1,226,500	(345,214)
McDonald	5,559,953	(3,240,084)	205,314	580,000	1,945,183
Harshman	1,850,863	(383,844)	268,337		1,735,356
Kreischer	1,418,176	377,244	276,350		2,071,770
Pledged Surplus	3,194,023				3,194,023
Reserve Accounts	4,309,951				4,309,951
TOTAL PLEDGED	13,171,892	(2,264,340)	1,207,170	1,806,500	10,308,222
Offenhauer	(10,936,574)	3,664,240	385,086		(6,887,248)
1971 Surplus	535,298				535,298
	(10,401,276)	3,664,240	385,086	0	(6,351,950)
Reduction to cover deficit			(114,206)		(114,206)
TOTAL RESIDENCE HALLS	5,611,271	1,514,177	1,885,794	2,420,250	6,476,786
DINING HALLS:					
Commons	(1,179,844)	506,521	59,794		(613,529)
Founders	(1,045,775)	(43,188)	50,000		(1,038,963)
McDonald	2,635,698	176,537	64,788	160,000	2,717,023
Harshman	(1,225,497)	441,736	63,298		(720,463)
Kreischer	806,693	311,908	60,235		1,178,836
Union Food	(199,490)			75,000	(274,490)
Amani	(61,758)	226,332	11,843		176,417
Galley	1,130,406	214,333	11,235		1,355,974
Pledged D/H Surplus	708,120				708,120
TOTAL DINING HALLS	1,568,553	1,834,179	321,193	235,000	3,488,925
TOTAL RES & D/H	7,179,824	3,348,356	2,206,987	2,655,250	9,965,711

09/05/00



Approved 2001-02

MISCELLANEOUS AUXILIARY BUDGETS

Approved by the Board of Trustees

June 29, 2001

Prepared by
Office of Finance & Administration







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MISCELLANEOUS AUXILIARY BUDGETS

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Main Campus. The four largest services of this type are the University Bookstore, Telecommunications Services, Parking & Traffic, and Central Stores.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective fund balances or an accumulated fund balance. An attempt has been made to hold rates charged to other internal units as low as possible.

DESCRIPTION OF AUXILIARY ENTERPRISES

Central Stores

Provides a bulk purchasing and warehousing function for the entire campus, providing monetary savings, convenience or both to the using department. Provides campus departments with staff to facilitate office moving and setup, special events setups, and other material moving activities.

Farm Leases

Approximately 250 acres of farm land farmed on a lease basis.

Golf Course

An 18-hole golf course provides a facility to students and the University community at reasonable prices.

Ice Arena Summer Programs

Sports program for summer hockey and skating schools.

Parking Services - Firelands

Operates and maintains Firelands parking areas.

Parking & Traffic/Shuttle Services - Main Campus

Operates and maintains Main Campus parking areas, the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area, to and from the Visitor Information Center, and to off-campus areas north and south of Wooster Street).

Printing Services

Provides duplicating services for the campus.

Research Enterprise Park

45 acre site east of campus providing leased space for businesses and research enterprises.

Summer Sports School

A variety of sports programs for elementary and secondary school students.

Telecommunications

University telephone system service.

Transportation Services

Provides a fleet of cars and vans on a lease or short-term rental basis to departments for travel usage.

University Bookstore

Provides full-range of books, supplies and notions (located in the Saddlemire Student Services Building; scheduled to move to Bowen-Thompson Union in January 2002).

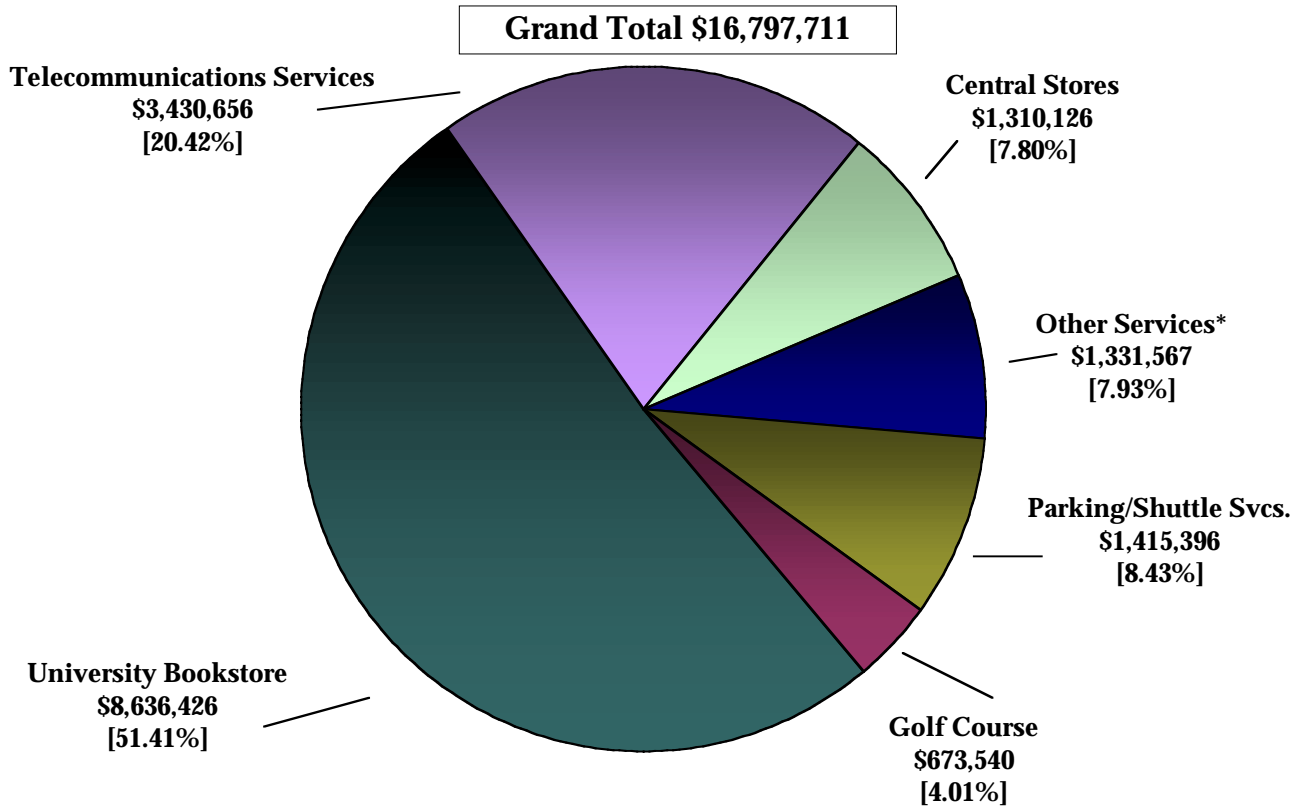
PLANNING GUIDELINES

The following special items were provided to these budget administrators for use in developing their 2001-02 budget requests.

1. **Wage/Compensation Pool**: Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather, a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit these budgets to fund compensation increases, which the Board may approve. If the pool is larger than required, the funds will not be allocated. If the pool is smaller than required, the additional funds will be covered by reductions in operating budget items or the generation of additional income.
2. **Health Care Insurance**: Health care rates are projected to increase 17.5% above the actual 2000-01 rates.
3. **Employee/Dependent Fee Waivers**: As a planning guideline, fees are projected to increase 9%. These budgets must cover the costs of any fee waiver benefits used by the employees and/or employees' dependents during the year. As noted in #1, approval of this budget does not commit the Board of a specific fee increase but provides guidance on benefit cost development for 2001-02.
4. **Utilities**: Utility rates are not projected to increase above projected 2000-01 expenditures. However, gas prices increased significantly in 2000-01 and are reflected in the 2000-01 projections.
5. **General Service Charge**: The general service charge is assessed to all auxiliary budgets to recover some of the costs of centralized services provided to all areas and funded by the educational budget. Some of the centralized services are: Purchasing, Business Office, Payroll, Bursar. The charge for next year is projected at a 3% increase.
6. **Telephone Rental Costs**: Telephone rentals are increased 17% over 2000-01. This reflects a 25% increase effective November 2001 and is designed to provide resources for the portion of the bond issue dedicated to the new telephone switch, wiring and voice terminals (phones). This is the first of two phased-in increases.

No additional initiatives or special budget requirements are included in these budgets. Any enrollment-related expenses are based on assuming a housing estimate of 6,900 students and overall enrollment of 18,292.

BGSU Miscellaneous Auxiliary Budgets 2001-02



	Allocation	% of Total
Miscellaneous Auxiliary Budgets		
University Bookstore	\$8,636,426	51.41%
Telecommunications Services	\$3,430,656	20.42%
Central Stores	\$1,310,126	7.80%
Parking/Shuttle Services	\$1,415,396	8.43%
Golf Course	\$673,540	4.01%
*Other Services:	\$1,331,567	7.93%
Printing Services	\$582,956	
Summer Sports School	\$340,000	
Ice Arena Summer Program	\$104,000	
Transportation Services	\$185,399	
Farm Leases	\$30,246	
Research Park	\$29,966	
Firelands Parking Services	\$59,000	
Grand Total	\$16,797,711	100.00%

May 21, 2001

SUMMARY OF 2001-02 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET
Central Stores	\$1,298,873	\$1,293,901	\$1,310,126
Farm Leases	\$31,453	\$31,453	\$30,246
Golf Course	\$656,500	\$656,500	\$673,540
Ice Arena Summer Programs	\$137,000	\$96,200	\$104,000
Parking Services--Firelands	\$46,480	\$57,310	\$59,000
Parking & Traffic/Shuttle Service --Main Campus	\$1,244,069	\$1,354,531	\$1,415,396
Printing Services	\$569,835	\$567,645	\$582,956
Research Enterprise Park	\$27,422	\$29,422	\$29,966
Summer Sports School	\$420,000	\$466,000	\$340,000
Telecommunications Services	\$3,453,981	\$3,297,367	\$3,430,656
Transportation Services	\$170,300	\$182,539	\$185,399
University Bookstore	\$7,284,439	\$8,150,000	\$8,636,426
TOTALS	<u>\$15,340,352</u>	<u>\$16,182,868</u>	<u>\$16,797,711</u>
% Change		5.49%	3.80%

SUMMARY OF 2001-02 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,310,126	\$1,310,126	\$0
Farm Leases	\$30,246	\$16,317	\$13,929
Golf Course	\$673,540	\$673,540	\$0
Ice Arena Summer Programs	\$104,000	\$71,400	\$32,600
Parking Services--Firelands	\$59,000	\$51,662	\$7,338
Parking & Traffic/Shuttle Service --Main Campus	\$1,415,396	\$1,415,396	\$0
Printing Services	\$582,956	\$582,956	\$0
Research Enterprise Park	\$29,966	\$68,121	(\$38,155)
Summer Sports School	\$340,000	\$340,000	\$0
Telecommunications Services	\$3,430,656	\$3,430,656	\$0
Transportation Services	\$185,399	\$185,399	\$0
University Bookstore	\$8,636,426	\$8,113,820	\$522,606
TOTALS	<u>\$16,797,711</u>	<u>\$16,259,393</u>	<u>\$538,318</u>

SUMMARY OF 2000-01 PROJECTED

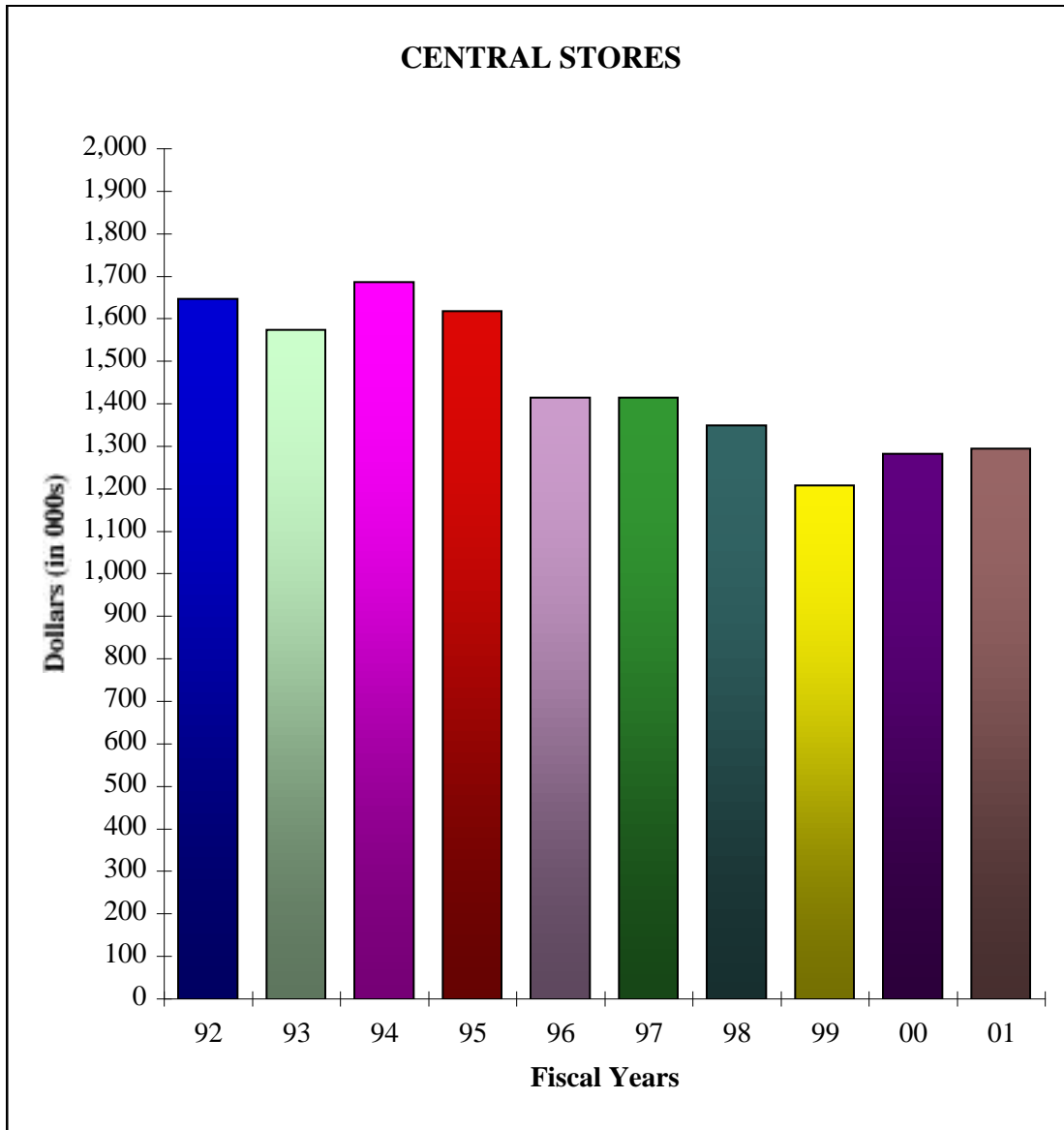
MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,293,901	\$1,293,901	\$0
Farm Leases	\$31,453	\$15,321	\$16,132
Golf Course	\$656,500	\$656,500	\$0
Ice Arena Summer Programs	\$96,200	\$66,591	\$29,609
Parking Services--Firelands	\$57,310	\$45,049	\$12,261
Parking & Traffic/Shuttle Service --Main Campus	\$1,354,531	\$1,269,909	\$84,622
Printing Services	\$567,645	\$567,645	\$0
Research Enterprise Park	\$29,422	\$68,002	(\$38,580)
Summer Sports School	\$466,000	\$451,325	\$14,675
Telecommunications Services	\$3,297,367	\$3,280,841	\$16,526
Transportation Services	\$182,539	\$182,539	\$0
University Bookstore	\$8,150,000	\$7,614,162	\$535,838
TOTALS	<u>\$16,182,868</u>	<u>\$15,511,785</u>	<u>\$671,083</u>

**CENTRAL STORES
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 1,280,398	\$ 1,280,398	\$ 1,296,623	\$ 16,225	1.27%
Interest Income	18,475	13,503	13,503	0	0.00%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
TOTAL REVENUE	<u>\$ 1,298,873</u>	<u>\$ 1,293,901</u>	<u>\$ 1,310,126</u>	<u>\$ 16,225</u>	<u>1.25%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 13,274	\$ 13,769	\$ 13,769	\$ 0	0.00%
Classified	121,022	120,434	120,434	0	0.00%
Temporary	9,000	12,000	9,000	(3,000)	-25.00%
Wage/Compensation Pool	6,446	0	6,442	6,442	
Sub-Total Salaries & Wages	<u>\$ 149,742</u>	<u>\$ 146,203</u>	<u>\$ 149,645</u>	<u>\$ 3,442</u>	<u>2.35%</u>
Staff Benefits:					
Retirement	\$ 17,663	\$ 14,293	\$ 17,863	\$ 3,570	24.98%
Other	25,548	25,288	29,358	4,070	16.09%
Sub-Total Staff Benefits	<u>\$ 43,211</u>	<u>\$ 39,581</u>	<u>\$ 47,221</u>	<u>\$ 7,640</u>	<u>19.30%</u>
Cost of Sales	<u>\$ 1,008,065</u>	<u>\$ 1,012,112</u>	<u>\$ 1,013,512</u>	<u>\$ 1,400</u>	<u>0.14%</u>
Operating Expenses:					
Supplies	\$ 2,000	\$ 1,200	\$ 1,300	\$ 100	8.33%
Information and Communication	4,750	4,750	5,938	1,188	25.01%
Repairs and Maintenance	5,200	4,400	4,500	100	2.27%
Equipment	2,000	2,000	2,000	0	0.00%
Travel	250	0	250	250	
Other Expenses	500	500	500	0	
Sub-Total Operating Expenses	<u>\$ 14,700</u>	<u>\$ 12,850</u>	<u>\$ 14,488</u>	<u>\$ 1,638</u>	<u>12.75%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	12,115	12,115	12,115	0	0.00%
General Service Charge	70,165	70,165	72,270	2,105	3.00%
Debt Service	0	0	0	0	
Insurance	875	875	875	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 83,155</u>	<u>\$ 83,155</u>	<u>\$ 85,260</u>	<u>\$ 2,105</u>	<u>2.53%</u>
TOTAL EXPENSES	<u>\$ 1,298,873</u>	<u>\$ 1,293,901</u>	<u>\$ 1,310,126</u>	<u>\$ 16,225</u>	<u>1.25%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY



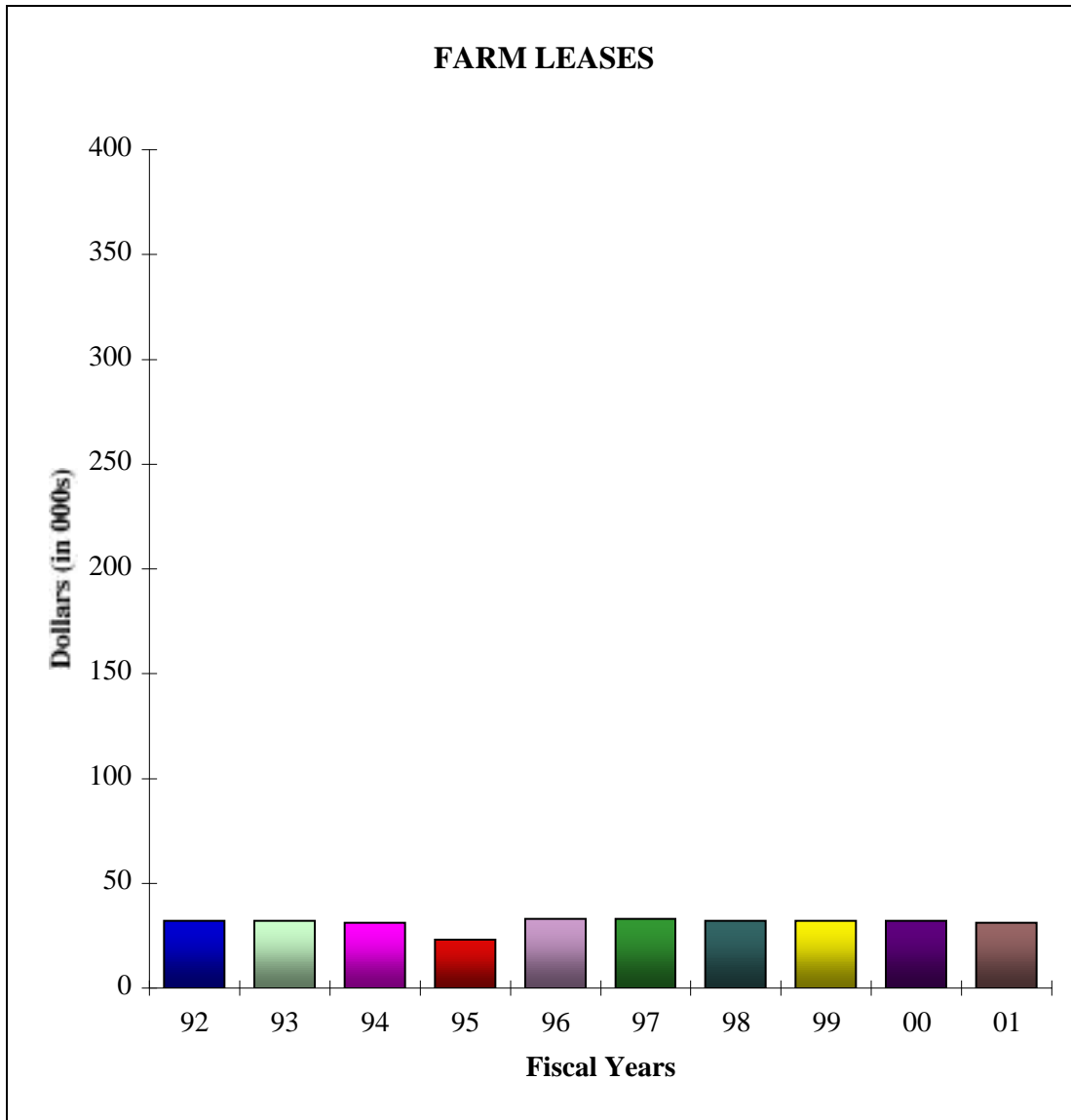
NOTE: FY99 Office supplies outsourced

SOURCE: Projected Annual Budgets

**FARM LEASES
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 31,325	\$ 31,325	\$ 30,114	\$ (1,211)	-3.87%
Other Revenue	128	128	132	4	3.13%
TOTAL REVENUE	\$ 31,453	\$ 31,453	\$ 30,246	\$ (1,207)	-3.84%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 6,142	\$ 6,340	\$ 6,340	\$ 0	0.00%
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	295	0	305	305	
Sub-Total Salaries & Wages	<u>\$ 6,437</u>	<u>\$ 6,340</u>	<u>\$ 6,645</u>	<u>\$ 305</u>	<u>4.81%</u>
Staff Benefits:					
Retirement	\$ 818	\$ 675	\$ 844	\$ 169	25.04%
Other	926	902	1,382	480	53.22%
Sub-Total Staff Benefits	<u>\$ 1,744</u>	<u>\$ 1,577</u>	<u>\$ 2,226</u>	<u>\$ 649</u>	<u>41.15%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	6,000	6,000	6,000	0	0.00%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 0</u>	<u>0.00%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	1,404	1,404	1,446	42	2.99%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 1,404</u>	<u>\$ 1,404</u>	<u>\$ 1,446</u>	<u>\$ 42</u>	<u>2.99%</u>
TOTAL EXPENSES	\$ 15,585	\$ 15,321	\$ 16,317	\$ 996	6.50%
Transfer to (from) Reserve	\$ 15,868	\$ 16,132	\$ 13,929	\$ (2,203)	-13.66%

TEN YEAR REVENUE HISTORY

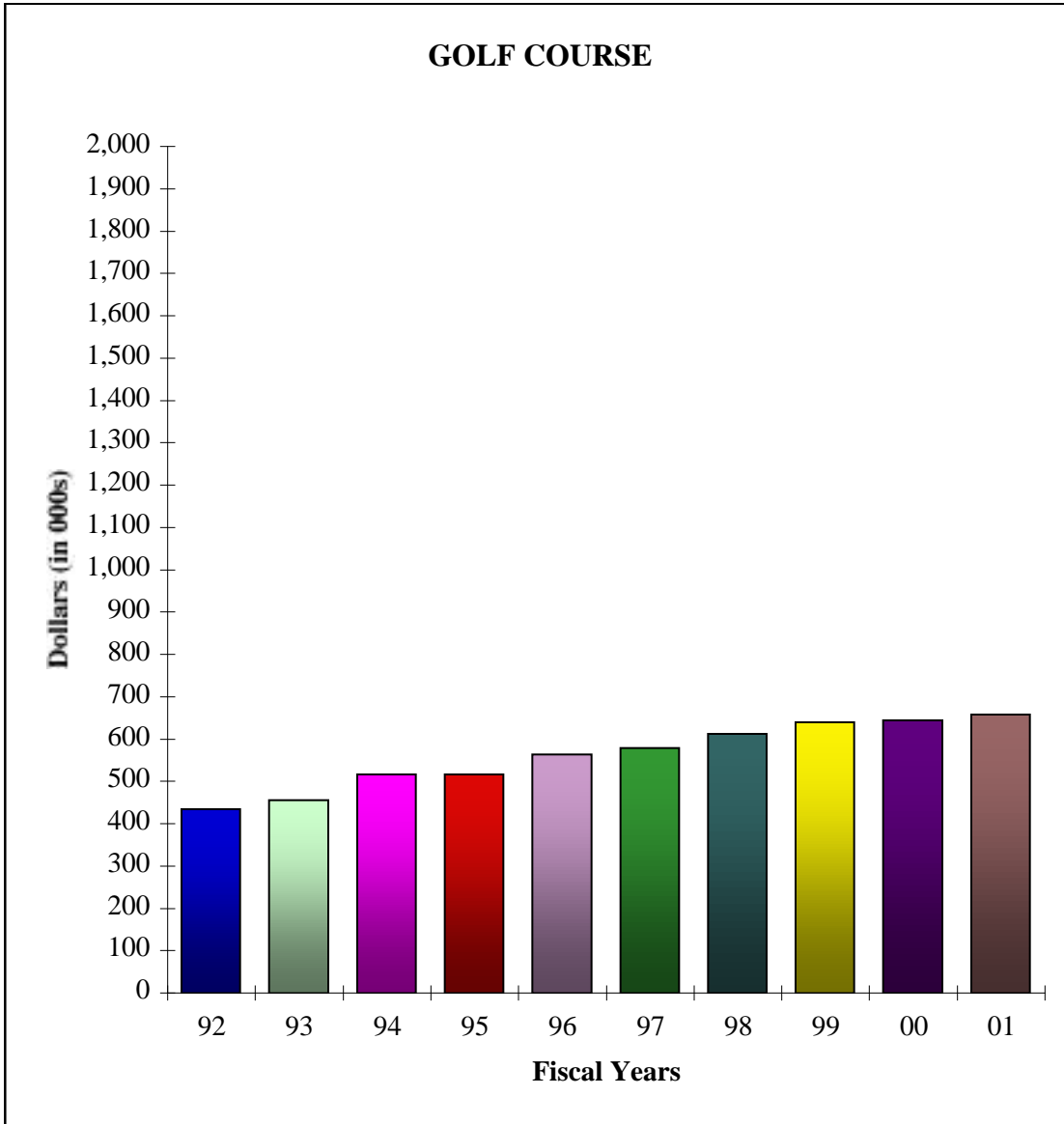


SOURCE: Projected Annual Budgets

**GOLF COURSE
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 643,000	\$ 643,000	\$ 659,500	16,500	2.57%
General Fee	<u>13,500</u>	<u>13,500</u>	<u>14,040</u>	<u>540</u>	<u>4.00%</u>
TOTAL REVENUE	<u>\$ 656,500</u>	<u>\$ 656,500</u>	<u>\$ 673,540</u>	<u>17,040</u>	<u>2.60%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 74,680	\$ 75,224	\$ 75,224	0	0.00%
Classified	56,097	58,331	58,331	0	0.00%
Temporary	85,500	89,500	89,500	0	0.00%
Wage/Compensation Pool	7,333	0	6,891	6,891	
Sub-Total Salaries & Wages	<u>\$ 223,610</u>	<u>\$ 223,055</u>	<u>\$ 229,946</u>	<u>6,891</u>	<u>3.09%</u>
Staff Benefits:					
Retirement	\$ 18,738	\$ 15,501	\$ 19,373	3,872	24.98%
Other	11,818	11,983	18,344	6,361	53.08%
Sub-Total Staff Benefits	<u>\$ 30,556</u>	<u>\$ 27,484</u>	<u>\$ 37,717</u>	<u>10,233</u>	<u>37.23%</u>
Cost of Sales	<u>\$ 58,123</u>	<u>\$ 58,123</u>	<u>\$ 58,123</u>	<u>0</u>	<u>0.00%</u>
Operating Expenses:					
Supplies	\$ 57,486	\$ 91,336	\$ 91,319	(17)	-0.02%
Information and Communication	4,400	7,967	7,900	(67)	-0.84%
Repairs and Maintenance	57,000	26,150	26,150	0	0.00%
Equipment	30,000	26,500	26,500	0	0.00%
Travel	2,500	2,900	2,900	0	0.00%
Temp. Employment (Manpower)	25,800	25,800	25,800	0	0.00%
Unrelated Bus. Inc. Tax (UBIT)	4,045	4,045	4,045	0	0.00%
ICA Administrative Charge	140,000	140,000	140,000	0	0.00%
Other Expenses	1,800	1,800	1,800	0	0.00%
Sub-Total Operating Expenses	<u>\$ 323,031</u>	<u>\$ 326,498</u>	<u>\$ 326,414</u>	<u>(84)</u>	<u>-0.03%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0	
Utilities	100	100	100	0	0.00%
Renewals/Replacements	13,500	13,500	13,500	0	0.00%
General Service Charge	5,060	5,220	5,220	0	0.00%
Debt Service	0	0	0	0	
Insurance	2,520	2,520	2,520	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 21,180</u>	<u>\$ 21,340</u>	<u>\$ 21,340</u>	<u>0</u>	<u>0.00%</u>
TOTAL EXPENSES	<u>\$ 656,500</u>	<u>\$ 656,500</u>	<u>\$ 673,540</u>	<u>17,040</u>	<u>2.60%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	0	0.00%

TEN YEAR REVENUE HISTORY

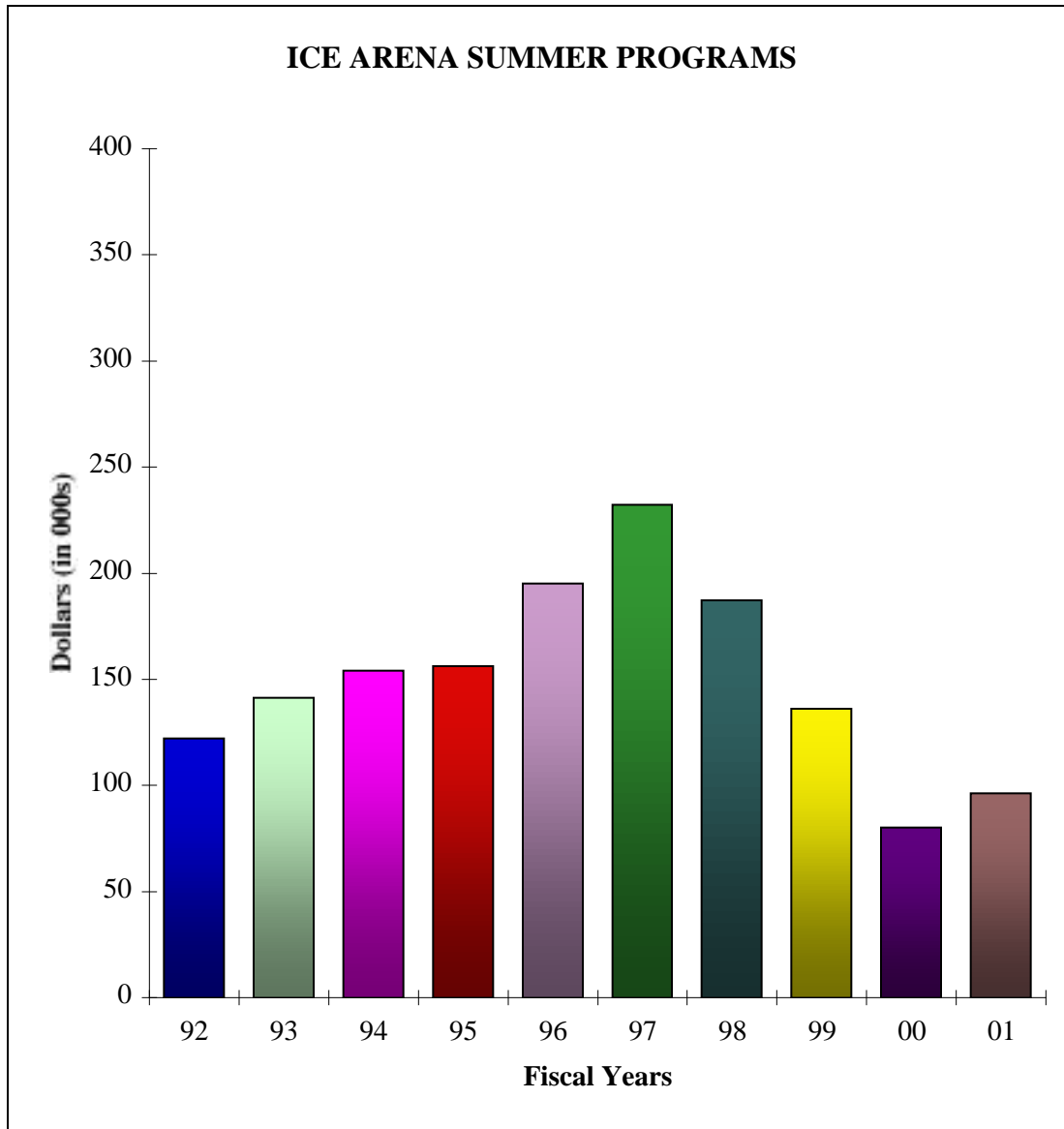


SOURCE: Projected Annual Budgets

**ICE ARENA SUMMER PROGRAMS
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 137,000	\$ 96,200	\$ 104,000	\$ 7,800	8.11%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 137,000	\$ 96,200	\$ 104,000	\$ 7,800	8.11%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 11,500	\$ 8,666	\$ 9,000	\$ 334	3.85%
Classified	0	0	0	0	
Temporary	16,500	9,075	9,200	125	1.38%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 28,000</u>	<u>\$ 17,741</u>	<u>\$ 18,200</u>	<u>\$ 459</u>	<u>2.59%</u>
Staff Benefits:					
Retirement	\$ 1,800	\$ 1,150	\$ 1,200	\$ 50	4.35%
Other	1,000	500	500	0	0.00%
Sub-Total Staff Benefits	<u>\$ 2,800</u>	<u>\$ 1,650</u>	<u>\$ 1,700</u>	<u>\$ 50</u>	<u>3.03%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 3,000	\$ 3,000	\$ 3,500	\$ 500	16.67%
Information and Communication	6,000	8,000	8,500	500	6.25%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	500	500	500	0	
Housing	20,000	10,500	12,000	1,500	14.29%
Meals	32,900	22,700	25,000	2,300	10.13%
Other Expenses	1,800	2,500	2,000	(500)	-20.00%
Sub-Total Operating Expenses	<u>\$ 64,200</u>	<u>\$ 47,200</u>	<u>\$ 51,500</u>	<u>\$ 4,300</u>	<u>9.11%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	\$ 95,000	\$ 66,591	\$ 71,400	\$ 4,809	7.22%
Transfer to Ice Arena	\$ 42,000	\$ 29,609	\$ 32,600	\$ 2,991	10.10%

TEN YEAR REVENUE HISTORY

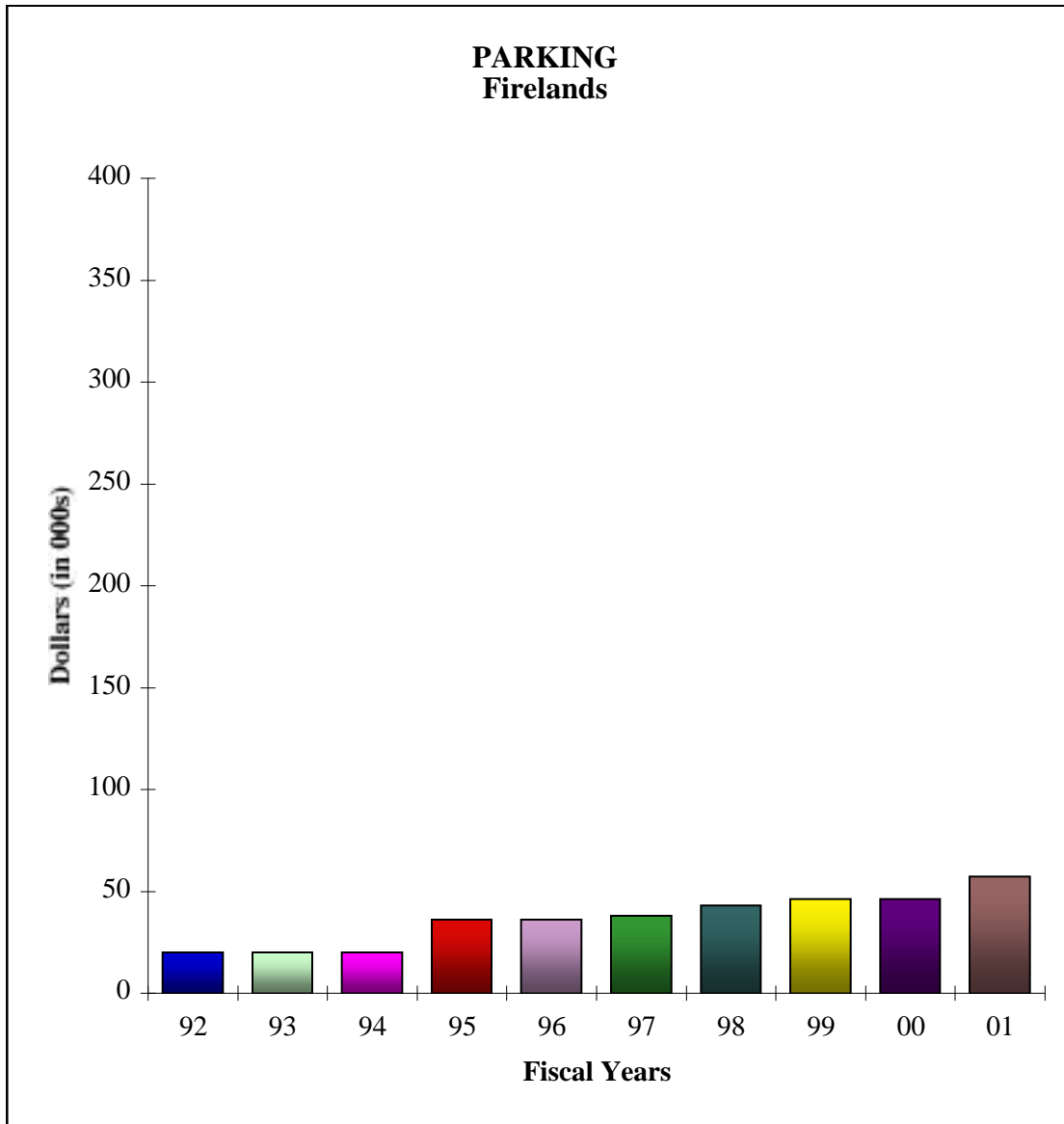


SOURCE: Projected Annual Budgets

**PARKING SERVICES -- FIRELANDS
BUDGET FOR 2001-02**

	<u>2000-01 APPROVED BUDGET</u>	<u>2000-01 PROJECTED BUDGET</u>	<u>2001-02 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales (Registration Fees)	\$ 41,480	\$ 55,810	\$ 57,500	\$ 1,690	3.03%
Other Revenue (Fines, etc.)	5,000	1,500	1,500	0	0.00%
TOTAL REVENUE	<u>\$ 46,480</u>	<u>\$ 57,310</u>	<u>\$ 59,000</u>	<u>\$ 1,690</u>	<u>2.95%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	28,038	32,399	32,689	290	0.90%
Temporary	0	0	0	0	
Wage/Compensation Pool	1,457	0	1,472	1,472	
Sub-Total Salaries & Wages	<u>\$ 29,495</u>	<u>\$ 32,399</u>	<u>\$ 34,161</u>	<u>\$ 1,762</u>	<u>5.44%</u>
Staff Benefits:					
Retirement	\$ 3,732	\$ 4,312	\$ 3,481	\$ (831)	-19.27%
Other	643	728	745	17	2.34%
Sub-Total Staff Benefits	<u>\$ 4,375</u>	<u>\$ 5,040</u>	<u>\$ 4,226</u>	<u>\$ (814)</u>	<u>-16.15%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 2,725	\$ 2,725	\$ 3,775	\$ 1,050	38.53%
Information and Communication	4,200	4,200	3,000	(1,200)	-28.57%
Repairs and Maintenance	685	685	2,500	1,815	264.96%
Equipment	0	0	3,500	3,500	
Travel	0	0	0	0	
Other Expenses	0	0	500	500	
Sub-Total Operating Expenses	<u>\$ 7,610</u>	<u>\$ 7,610</u>	<u>\$ 13,275</u>	<u>\$ 5,665</u>	<u>74.44%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 41,480</u>	<u>\$ 45,049</u>	<u>\$ 51,662</u>	<u>\$ 6,613</u>	<u>14.68%</u>
Revenue Over/(Under) Expenses	\$ 5,000	\$ 12,261	\$ 7,338	\$ (4,923)	-40.15%

TEN YEAR REVENUE HISTORY

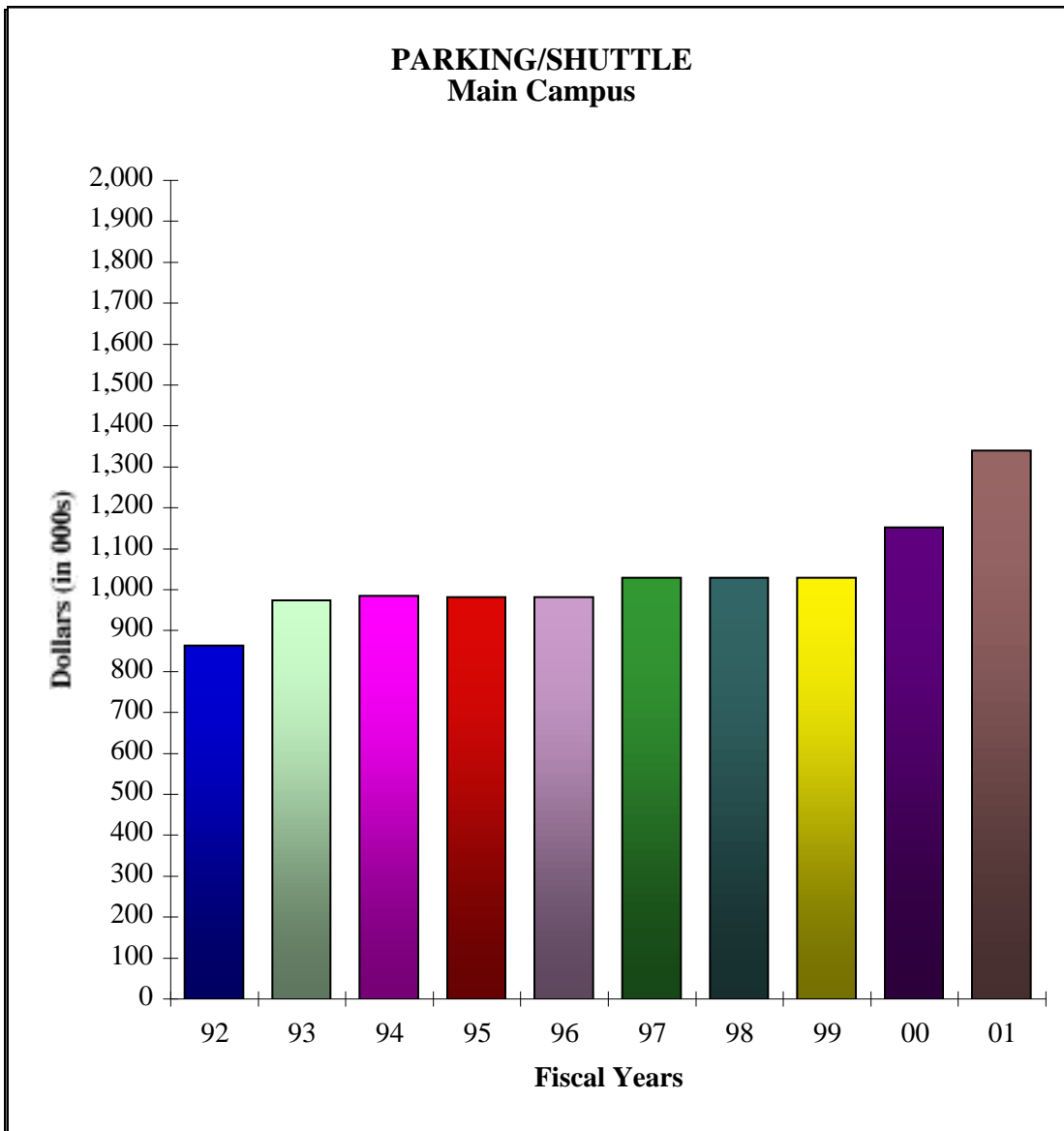


SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales (Registration Fees/Meters)	\$ 559,674	\$ 614,401	\$ 635,747	\$ 21,346	3.47%
Other Revenue (Fines, etc.)	622,395	675,027	675,027	0	0.00%
Carryover (Maintenance)	50,000	50,000	84,622	34,622	69.24%
TOTAL REVENUE	\$ 1,232,069	\$ 1,339,428	\$ 1,395,396	\$ 55,968	4.18%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 20,477	\$ 21,196	\$ 21,196	\$ 0	0.00%
Classified	353,522	350,000	360,623	10,623	3.04%
Temporary	56,964	56,964	62,000	5,036	8.84%
Wage/Compensation Pool	18,456	0	18,830	18,830	
Sub-Total Salaries & Wages	<u>\$ 449,419</u>	<u>\$ 428,160</u>	<u>\$ 462,649</u>	<u>\$ 34,489</u>	<u>8.06%</u>
Staff Benefits:					
Retirement	\$ 51,176	\$ 39,660	\$ 52,218	\$ 12,558	31.66%
Other	69,669	63,443	72,077	8,634	13.61%
Sub-Total Staff Benefits	<u>\$ 120,845</u>	<u>\$ 103,103</u>	<u>\$ 124,295</u>	<u>\$ 21,192</u>	<u>20.55%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 40,589	\$ 40,589	\$ 40,589	\$ 0	0.00%
Information and Communication	40,452	40,452	41,052	600	1.48%
Repairs and Maintenance	66,926	132,217	158,132	25,915	19.60%
Equipment	21,500	67,947	19,760	(48,187)	-70.92%
Travel	2,429	2,429	2,429	0	0.00%
Other Expenses	500	500	500	0	0.00%
Sub-Total Operating Expenses	<u>\$ 172,396</u>	<u>\$ 284,134</u>	<u>\$ 262,462</u>	<u>\$ (21,672)</u>	<u>-7.63%</u>
Non-Operating Expenses:					
Facility Charge	\$ 11,183	\$ 11,183	\$ 11,183	\$ 0	0.00%
Utilities	62,963	62,963	64,645	1,682	2.67%
Renewals/Replacements	13,086	13,086	13,086	0	0.00%
General Service Charge	7,742	7,742	7,974	232	3.00%
Debt Service	0	0	0	0	
Insurance	3,150	3,150	3,150	0	0.00%
Support for University Shuttle	341,285	341,285	445,952	104,667	30.67%
Sub-Total Fixed Expenses	<u>\$ 439,409</u>	<u>\$ 439,409</u>	<u>\$ 545,990</u>	<u>\$ 106,581</u>	<u>24.26%</u>
TOTAL EXPENSES	\$ 1,182,069	\$ 1,254,806	\$ 1,395,396	\$ 140,590	11.20%
Revenue Over/(Under) Expenses	\$ 50,000	\$ 84,622	\$ 0	\$ (84,622)	0.00%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

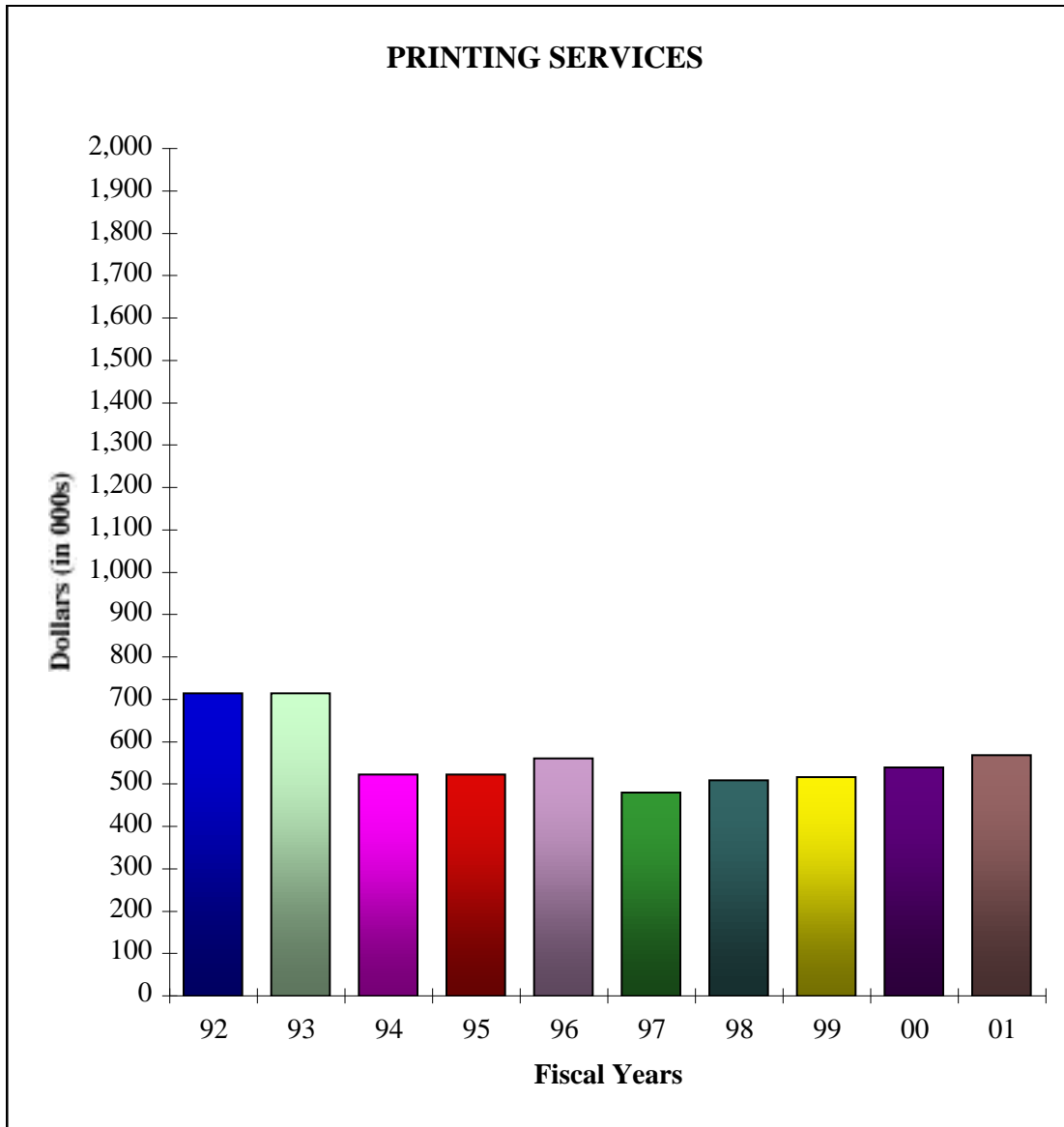
**PARKING & TRAFFIC
Shuttle Service
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Other Income	\$ 12,000	\$ 15,103	\$ 20,000	\$ 4,897	32.42%
Support from Parking/Traffic	<u>341,285</u>	<u>341,285</u>	<u>445,952</u>	<u>104,667</u>	<u>30.67%</u>
TOTAL REVENUE	<u>\$ 353,285</u>	<u>\$ 356,388</u>	<u>\$ 465,952</u>	<u>\$ 109,564</u>	<u>30.74%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	82,599	90,155	109,155	19,000	21.07%
Temporary	102,859	106,120	126,104	19,984	18.83%
Wage/Compensation Pool	8,782	0	11,292	11,292	
Sub-Total Salaries & Wages	<u>\$ 194,240</u>	<u>\$ 196,275</u>	<u>\$ 246,551</u>	<u>\$ 50,276</u>	<u>25.62%</u>
Staff Benefits:					
Retirement	\$ 24,352	\$ 20,637	\$ 31,313	\$ 10,676	51.73%
Other	16,581	17,048	27,156	10,108	59.29%
Sub-Total Staff Benefits	<u>\$ 40,933</u>	<u>\$ 37,685</u>	<u>\$ 58,469</u>	<u>\$ 20,784</u>	<u>55.15%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 39,000	\$ 41,952	\$ 44,320	\$ 2,368	5.64%
Information and Communication	7,862	7,474	7,862	388	5.19%
Repairs and Maintenance	15,200	16,952	30,700	13,748	81.10%
Equipment	800	800	800	0	
Travel	50	50	50	0	0.00%
Other Expenses	1,200	1,200	1,200	0	
Sub-Total Operating Expenses	<u>\$ 64,112</u>	<u>\$ 68,428</u>	<u>\$ 84,932</u>	<u>\$ 16,504</u>	<u>24.12%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	44,000	44,000	66,000	22,000	50.00%
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	10,000	10,000	10,000	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 54,000</u>	<u>\$ 54,000</u>	<u>\$ 76,000</u>	<u>\$ 22,000</u>	<u>40.74%</u>
TOTAL EXPENSES	<u>\$ 353,285</u>	<u>\$ 356,388</u>	<u>\$ 465,952</u>	<u>\$ 109,564</u>	<u>30.74%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**PRINTING SERVICES
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 561,728	\$ 561,720	\$ 577,031	\$ 15,311	2.73%
Other Revenue	8,107	5,925	5,925	0	0.00%
TOTAL REVENUE	\$ 569,835	\$ 567,645	\$ 582,956	\$ 15,311	2.70%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 14,038	\$ 14,560	\$ 14,560	\$ 0	0.00%
Classified	126,598	126,029	126,029	0	0.00%
Temporary	36,000	29,500	31,000	1,500	5.08%
Wage/Compensation Pool	6,750	0	6,749	6,749	
Sub-Total Salaries & Wages	<u>\$ 183,386</u>	<u>\$ 170,089</u>	<u>\$ 178,338</u>	<u>\$ 8,249</u>	<u>4.85%</u>
Staff Benefits:					
Retirement	\$ 18,985	\$ 15,303	\$ 19,178	\$ 3,875	25.32%
Other	19,779	19,546	21,476	1,930	9.87%
Sub-Total Staff Benefits	<u>\$ 38,764</u>	<u>\$ 34,849</u>	<u>\$ 40,654</u>	<u>\$ 5,805</u>	<u>16.66%</u>
Cost of Sales	<u>\$ 64,810</u>	<u>\$ 74,810</u>	<u>\$ 78,853</u>	<u>\$ 4,043</u>	<u>5.40%</u>
Operating Expenses:					
Supplies	\$ 48,577	\$ 46,326	\$ 47,435	\$ 1,109	2.39%
Information and Communication	9,679	9,679	12,099	2,420	25.00%
Repairs and Maintenance	9,100	9,100	9,100	0	0.00%
Equipment	158,725	164,825	158,725	(6,100)	-3.70%
Travel	200	2,000	200	(1,800)	-90.00%
Other Expenses	10,000	10,000	10,000	0	0.00%
Sub-Total Operating Expenses	<u>\$ 236,281</u>	<u>\$ 241,930</u>	<u>\$ 237,559</u>	<u>\$ (4,371)</u>	<u>-1.81%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	13,726	13,726	13,726	0	0.00%
General Service Charge	31,920	31,293	32,878	1,585	5.07%
Debt Service	0	0	0	0	
Insurance	948	948	948	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 46,594</u>	<u>\$ 45,967</u>	<u>\$ 47,552</u>	<u>\$ 1,585</u>	<u>3.45%</u>
TOTAL EXPENSES	\$ 569,835	\$ 567,645	\$ 582,956	\$ 15,311	2.70%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY

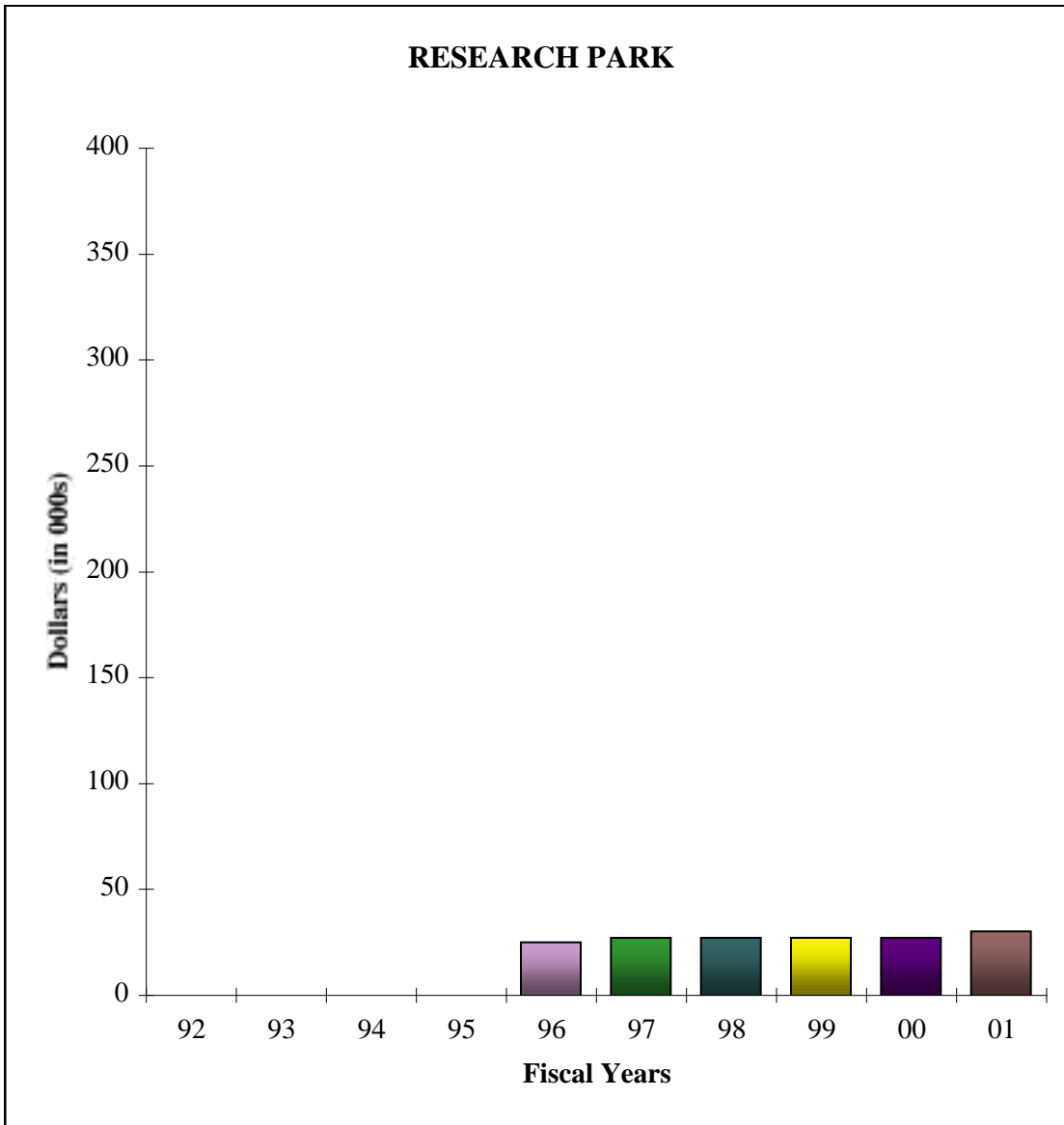


SOURCE: Projected Annual Budgets

**RESEARCH ENTERPRISE PARK
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Other Revenue	27,422	29,422	29,966	544	1.85%
TOTAL REVENUE	<u>\$ 27,422</u>	<u>\$ 29,422</u>	<u>\$ 29,966</u>	<u>\$ 544</u>	<u>1.85%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	11,000	11,000	11,000	0	0.00%
Equipment	0	0	0	0	
Travel	500	500	500	0	0.00%
Infrastructure Agreement	55,065	55,065	55,065	0	0.00%
Other Expenses	250	250	250	0	0.00%
Sub-Total Operating Expenses	<u>\$ 66,815</u>	<u>\$ 66,815</u>	<u>\$ 66,815</u>	<u>\$ 0</u>	<u>0.00%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	1,187	1,187	1,306	119	10.03%
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 1,187</u>	<u>\$ 1,187</u>	<u>\$ 1,306</u>	<u>\$ 119</u>	<u>10.03%</u>
TOTAL EXPENSES	<u>\$ 68,002</u>	<u>\$ 68,002</u>	<u>\$ 68,121</u>	<u>\$ 119</u>	<u>0.17%</u>
Revenue Over/(Under) Expenses	\$ (40,580)	\$ (38,580)	\$ (38,155)	\$ 425	-1.10%

TEN YEAR REVENUE HISTORY

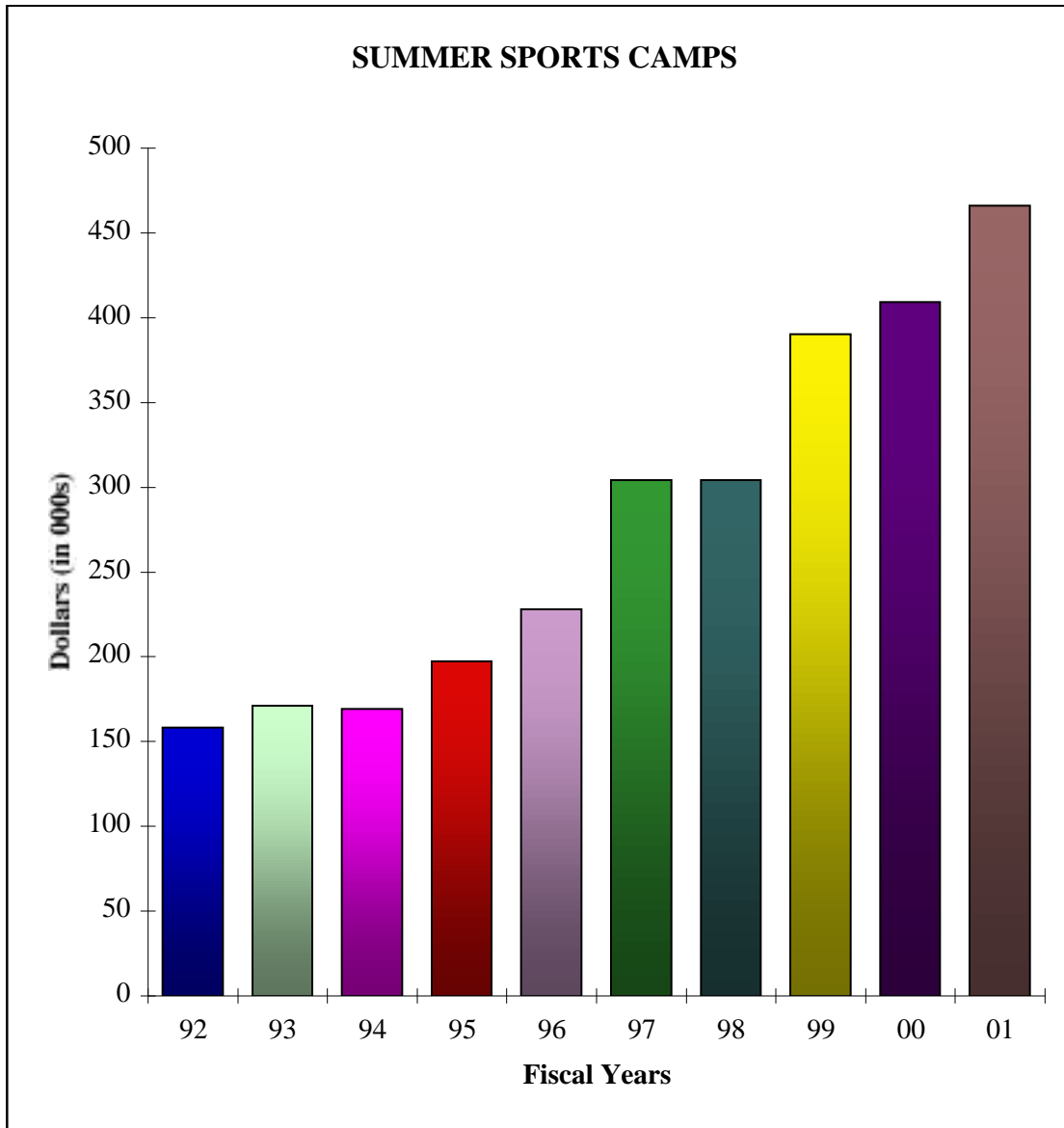


SOURCE: Projected Annual Budgets

**SUMMER SPORTS CAMPS
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 420,000	\$ 466,000	\$ 340,000	\$ (126,000)	-27.04%
Other Revenue	0	0	0	0	
TOTAL REVENUE	<u>\$ 420,000</u>	<u>\$ 466,000</u>	<u>\$ 340,000</u>	<u>\$ (126,000)</u>	<u>-27.04%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 100,000	\$ 95,000	\$ 90,000	\$ (5,000)	-5.26%
Classified	0	0	0	0	
Temporary	6,000	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 106,000</u>	<u>\$ 95,000</u>	<u>\$ 90,000</u>	<u>\$ (5,000)</u>	<u>-5.26%</u>
Staff Benefits:					
Retirement	\$ 23,000	\$ 25,000	\$ 25,000	\$ 0	0.00%
Other	1,500	0	0	0	
Sub-Total Staff Benefits	<u>\$ 24,500</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 0</u>	<u>0.00%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 21,000	\$ 13,000	\$ 13,000	\$ 0	0.00%
Information and Communication	11,500	2,325	4,000	1,675	72.04%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	0	19,000	14,000	(5,000)	-26.32%
Housing	78,000	121,000	65,000	(56,000)	-46.28%
Meals	107,000	141,000	88,000	(53,000)	-37.59%
Other Expenses (Rec/T-shirts)	29,000	35,000	41,000	6,000	17.14%
Sub-Total Operating Expenses	<u>\$ 246,500</u>	<u>\$ 331,325</u>	<u>\$ 225,000</u>	<u>\$ (106,325)</u>	<u>-32.09%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 377,000</u>	<u>\$ 451,325</u>	<u>\$ 340,000</u>	<u>\$ (111,325)</u>	<u>-24.67%</u>
Transfer to ICA	\$ 43,000	\$ 14,675	\$ 0	\$ (14,675)	-100.00%

TEN YEAR REVENUE HISTORY

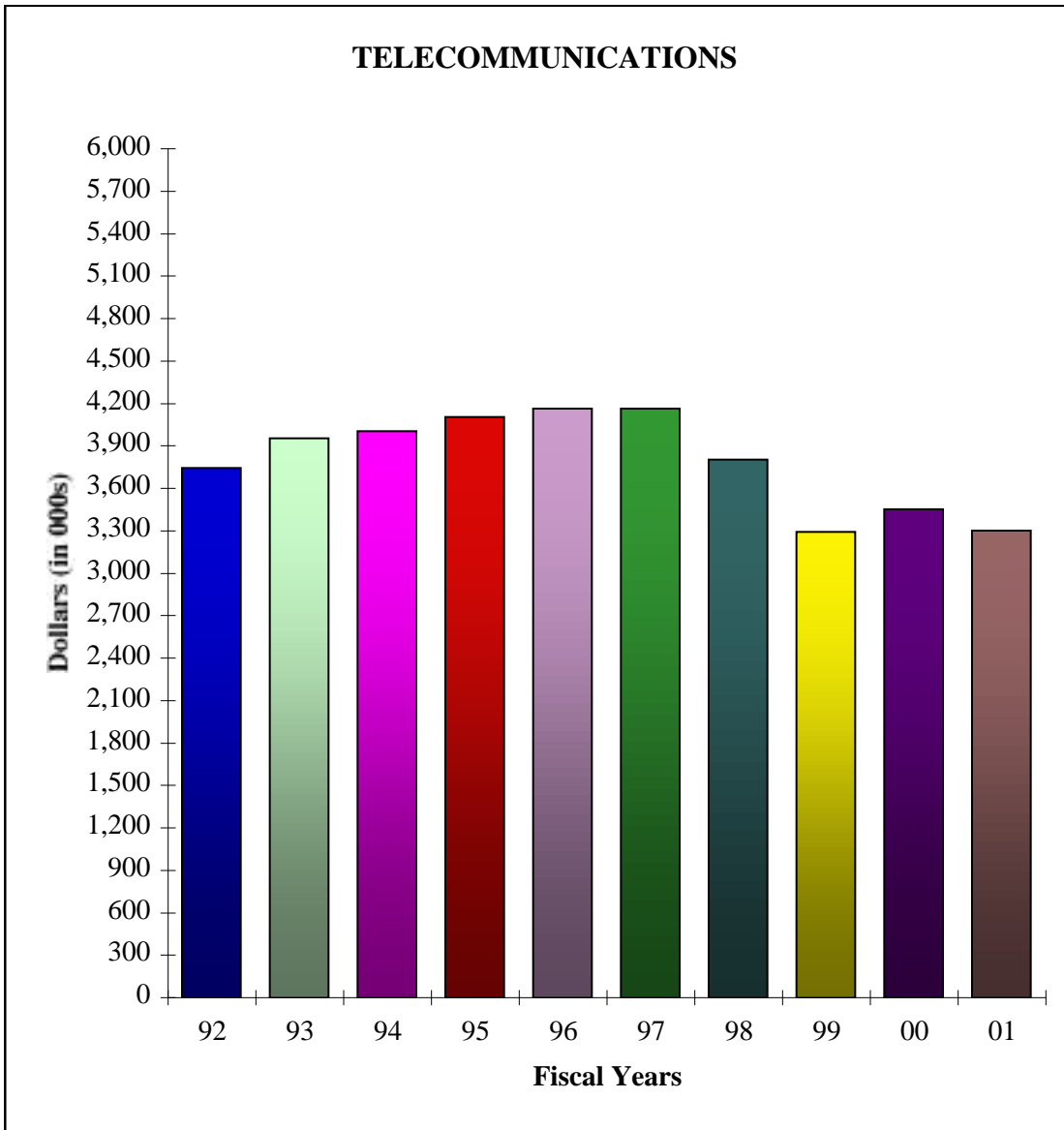


SOURCE: Projected Annual Budgets

**TELECOMMUNICATION SERVICES
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 3,453,981	\$ 3,297,367	\$ 3,430,656	\$ 133,289	4.04%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
TOTAL REVENUE	<u>\$ 3,453,981</u>	<u>\$ 3,297,367</u>	<u>\$ 3,430,656</u>	<u>\$ 133,289</u>	<u>4.04%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 206,649	\$ 270,361	\$ 293,724	\$ 23,363	8.64%
Classified	568,277	516,499	544,499	28,000	5.42%
Temporary	81,998	69,365	46,000	(23,365)	-33.68%
Wage/Compensation Pool	38,060	0	41,195	41,195	
Sub-Total Salaries & Wages	<u>\$ 894,984</u>	<u>\$ 856,225</u>	<u>\$ 925,418</u>	<u>\$ 69,193</u>	<u>8.08%</u>
Staff Benefits:					
Retirement	\$ 103,968	\$ 91,188	\$ 120,885	\$ 29,697	32.57%
Other	120,466	108,028	128,154	20,126	18.63%
Sub-Total Staff Benefits	<u>\$ 224,434</u>	<u>\$ 199,216</u>	<u>\$ 249,039</u>	<u>\$ 49,823</u>	<u>25.01%</u>
Cost of Sales	<u>\$ 1,196,215</u>	<u>\$ 1,139,341</u>	<u>\$ 1,076,880</u>	<u>\$ (62,461)</u>	<u>-5.48%</u>
Operating Expenses:					
Supplies	\$ 55,655	\$ 4,586	\$ 41,586	\$ 37,000	806.80%
Information and Communication	70,000	144,994	160,076	15,082	10.40%
Repairs and Maintenance	405,712	350,706	164,118	(186,588)	-53.20%
Equipment	110,087	81,104	81,104	0	0.00%
Travel	14,500	200	3,000	2,800	
Other Expenses	10,800	32,875	14,030	(18,845)	-57.32%
Sub-Total Operating Expenses	<u>\$ 666,754</u>	<u>\$ 614,465</u>	<u>\$ 463,914</u>	<u>\$ (150,551)</u>	<u>-24.50%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Insurance	3,623	3,623	3,623	0	0.00%
Renewals/Replacements	0	0	0	0	
General Service Charge	467,971	467,971	482,010	14,039	3.00%
Infrastructure Project	0	0	229,772	229,772	
Sub-Total Fixed Expenses	<u>\$ 471,594</u>	<u>\$ 471,594</u>	<u>\$ 715,405</u>	<u>\$ 243,811</u>	<u>51.70%</u>
TOTAL EXPENSES	<u>\$ 3,453,981</u>	<u>\$ 3,280,841</u>	<u>\$ 3,430,656</u>	<u>\$ 149,815</u>	<u>4.57%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 16,526	\$ 0	\$ (16,526)	-100.00%

TEN YEAR REVENUE HISTORY

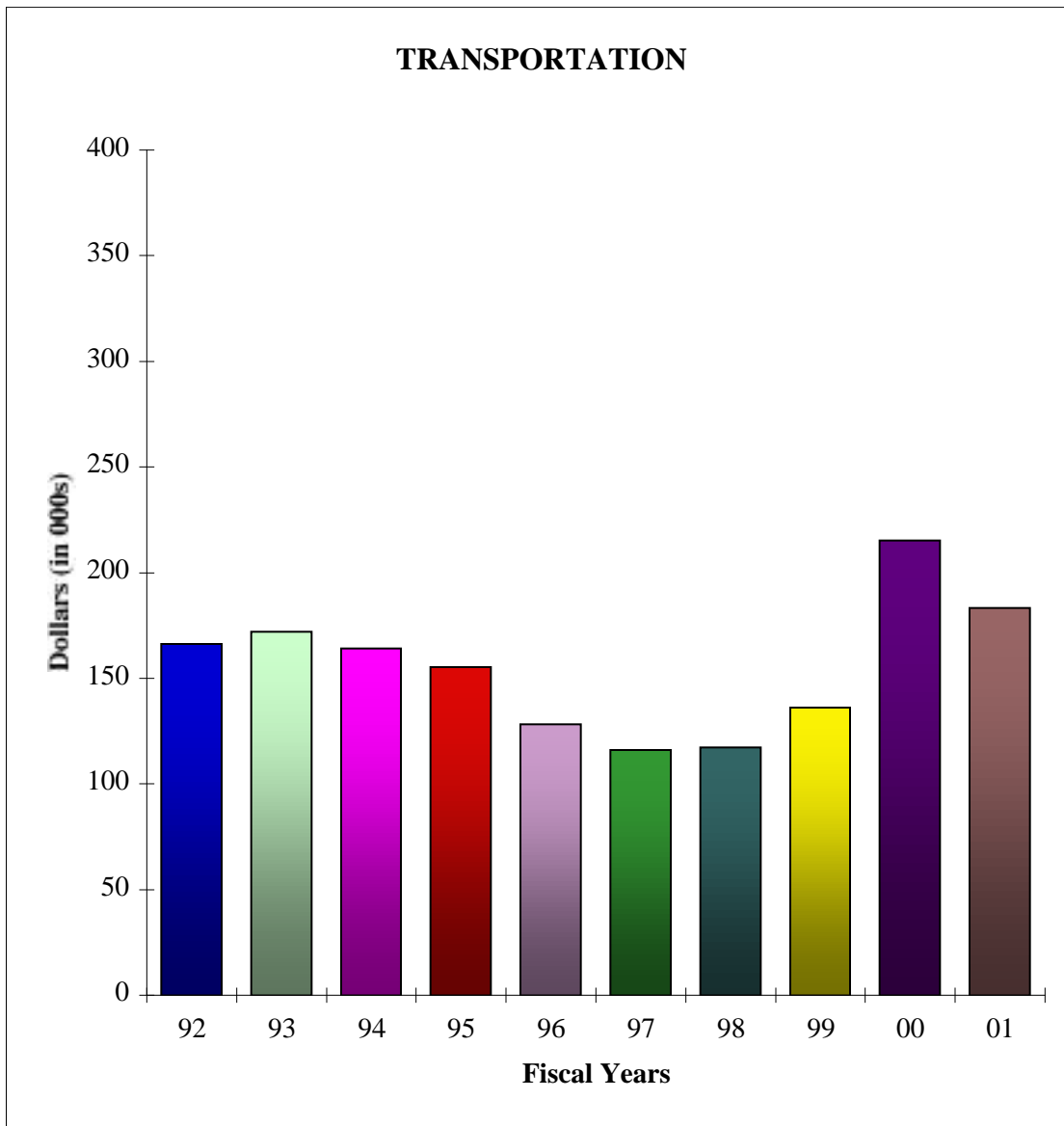


SOURCE: Projected Annual Budgets

**TRANSPORTATION SERVICES
BUDGET FOR 2001-02**

	2000-01 APPROVED BUDGET	2000-01 PROJECTED BUDGET	2001-02 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 170,300	\$ 182,539	\$ 185,399	\$ 2,860	1.57%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 170,300	\$ 182,539	\$ 185,399	\$ 2,860	1.57%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	31,513	32,614	32,614	0	0.00%
Temporary	2,618	4,137	3,575	(562)	-13.58%
Wage/Compensation Pool	1,513	0	1,566	1,566	
Sub-Total Salaries & Wages	<u>\$ 35,644</u>	<u>\$ 36,751</u>	<u>\$ 37,755</u>	<u>\$ 1,004</u>	<u>2.73%</u>
Staff Benefits:					
Retirement	\$ 4,194	\$ 3,473	\$ 4,341	\$ 868	24.99%
Other	2,232	2,541	2,943	402	15.82%
Sub-Total Staff Benefits	<u>\$ 6,426</u>	<u>\$ 6,014</u>	<u>\$ 7,284</u>	<u>\$ 1,270</u>	<u>21.12%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 24,549	\$ 24,549	\$ 27,849	\$ 3,300	13.44%
Information and Communication	750	750	938	188	25.07%
Repairs and Maintenance	5,500	5,000	6,000	1,000	20.00%
Equipment	44,200	44,200	44,200	0	0.00%
Travel	250	250	250	0	0.00%
Other Expenses	16,100	28,144	23,990	(4,154)	-14.76%
Sub-Total Operating Expenses	<u>\$ 91,349</u>	<u>\$ 102,893</u>	<u>\$ 103,227</u>	<u>\$ 334</u>	<u>0.32%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	18,416	18,416	18,416	0	0.00%
General Service Charge	11,190	11,190	11,442	252	2.25%
Debt Service	0	0	0	0	
Insurance	7,275	7,275	7,275	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 36,881</u>	<u>\$ 36,881</u>	<u>\$ 37,133</u>	<u>\$ 252</u>	<u>0.68%</u>
TOTAL EXPENSES	\$ 170,300	\$ 182,539	\$ 185,399	\$ 2,860	1.57%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

TEN YEAR REVENUE HISTORY

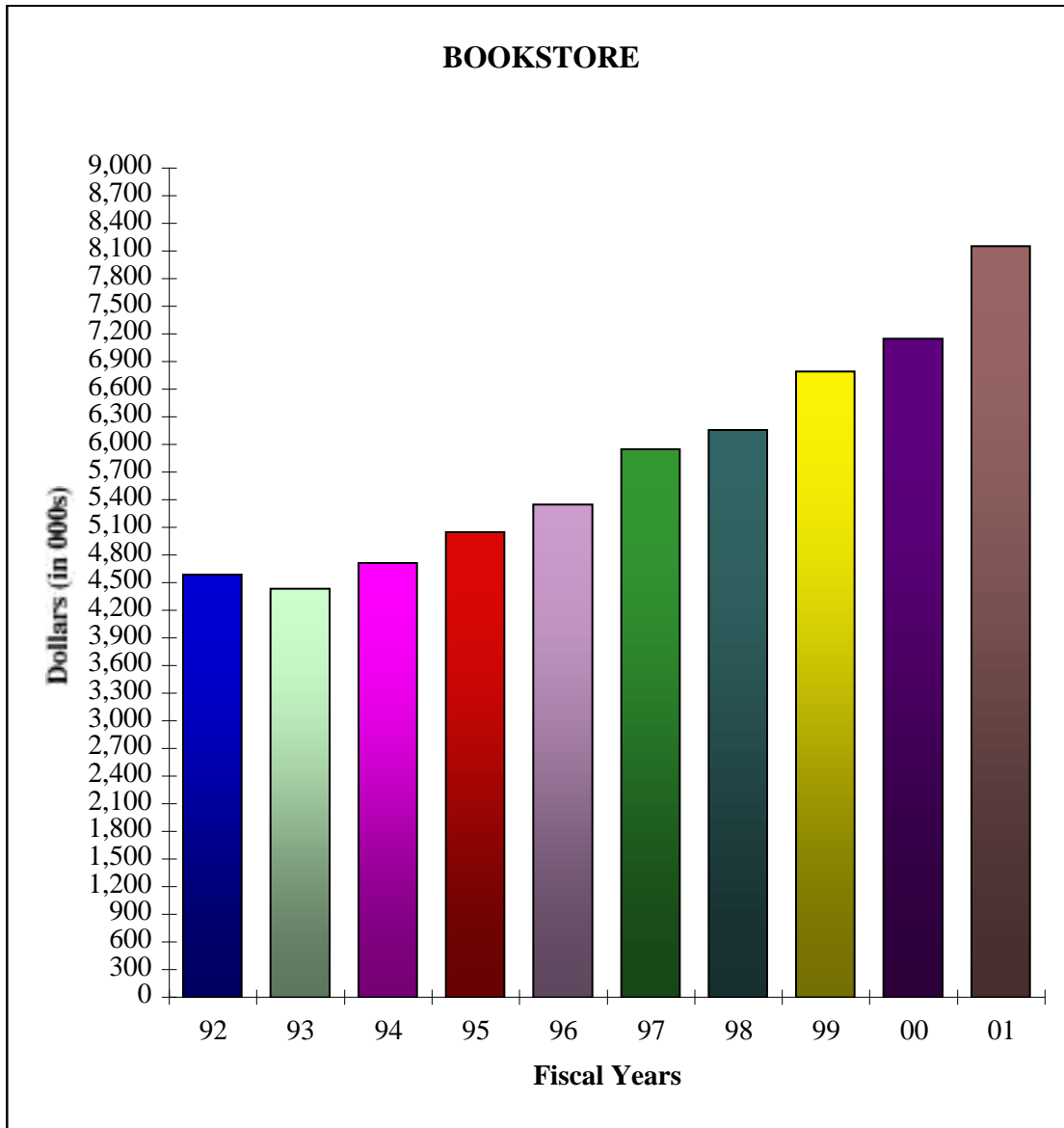


SOURCE: Projected Annual Budgets

**UNIVERSITY BOOKSTORE
BUDGET FOR 2001-02**

	2001-02 APPROVED BUDGET	2001-02 PROJECTED BUDGET	\$ INC.	% INC.
REVENUE:				
Sales	\$ 8,621,465	\$ 8,621,465	\$ 0	0.00%
Other Revenue	14,961	14,961	0	0.00%
TOTAL REVENUE	\$ 8,636,426	\$ 8,636,426	\$ 0	0.00%
EXPENSES:				
Salaries and Wages:				
Contract	\$ 186,939	\$ 186,939	\$ 0	0.00%
Classified	439,654	439,654	0	0.00%
Temporary	358,520	358,520	0	0.00%
Wage/Compensation Pool	35,798	35,798	0	0.00%
Sub-Total Salaries & Wages	\$ 1,020,911	\$ 1,020,911	\$ 0	0.00%
Staff Benefits:				
Retirement	\$ 115,917	\$ 115,917	\$ 0	0.00%
Other	107,751	107,751	0	0.00%
Sub-Total Staff Benefits	\$ 223,668	\$ 223,668	\$ 0	0.00%
Cost of Sales	\$ 6,207,455	\$ 6,207,455	\$ 0	0.00%
Operating Expenses:				
Supplies	\$ 45,000	\$ 45,000	\$ 0	0.00%
Information and Communication	187,537	187,537	0	0.00%
Repairs and Maintenance	26,127	26,127	0	0.00%
Equipment	50,000	50,000	0	0.00%
Travel	15,500	15,500	0	0.00%
Other Expenses	1,000	1,000	0	0.00%
Sub-Total Operating Expenses	\$ 325,164	\$ 325,164	\$ 0	0.00%
Non-Operating Expenses:				
Utilities	\$ 0	\$ 0	\$ 0	
Facility Charge (Union)	61,108	361,108	300,000	83.08%
Support to Peregrine Shop	0	20,029	20,029	100.00%
Renewals/Replacements	56,779	56,779	0	0.00%
General Service Charge	217,370	217,370	0	0.00%
Debt Service	0	0	0	
Insurance	1,365	1,365	0	0.00%
Sub-Total Fixed Expenses	\$ 336,622	\$ 656,651	\$ 320,029	48.74%
TOTAL EXPENSES	\$ 8,113,820	\$ 8,433,849	\$ 320,029	3.79%
Revenue Over/(Under) Expenses	\$ 522,606	\$ 202,577	\$ (320,029)	-157.98%

TEN YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

**PEREGRINE SHOP
BUDGET FOR 2001-02**

	<u>2001-02 APPROVED BUDGET</u>	<u>2001-02 PROJECTED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:				
Sales	\$ 0	\$ 203,776	\$ 203,776	100.00%
Other Revenue (Bookstore Support)	<u>0</u>	<u>20,029</u>	<u>20,029</u>	<u>100.00%</u>
TOTAL REVENUE	<u>\$ 0</u>	<u>\$ 223,805</u>	<u>\$ 223,805</u>	<u>100.00%</u>
EXPENSES:				
Salaries and Wages:				
Contract	\$ 0	\$ 15,958	\$ 15,958	100.00%
Classified	0	18,501	18,501	100.00%
Temporary	0	12,672	12,672	100.00%
Wage/Compensation Pool	<u>0</u>	<u>0</u>	<u>0</u>	
Sub-Total Salaries & Wages	<u>\$ 0</u>	<u>\$ 47,131</u>	<u>\$ 47,131</u>	<u>100.00%</u>
Staff Benefits:				
Retirement	\$ 0	\$ 4,586	\$ 4,586	100.00%
Other	<u>0</u>	<u>4,222</u>	<u>4,222</u>	<u>100.00%</u>
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 8,808</u>	<u>\$ 8,808</u>	<u>100.00%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 144,900</u>	<u>\$ 144,900</u>	<u>100.00%</u>
Operating Expenses:				
Supplies	\$ 0	\$ 1,582	\$ 1,582	100.00%
Information and Communication	0	5,483	5,483	100.00%
Repairs and Maintenance	0	500	500	100.00%
Equipment	0	1,500	1,500	100.00%
Travel	0	300	300	100.00%
Other Expenses	<u>0</u>	<u>1,000</u>	<u>1,000</u>	<u>100.00%</u>
Sub-Total Operating Expenses	<u>\$ 0</u>	<u>\$ 10,365</u>	<u>\$ 10,365</u>	<u>100.00%</u>
Non-Operating Expenses:				
Utilities	\$ 0	\$ 0	\$ 0	
Facility Charge (Union)	0	12,500	12,500	100.00%
Renewals/Replacements	0	0	0	
General Service Charge	0	0	0	
Debt Service	0	0	0	
Insurance	<u>0</u>	<u>101</u>	<u>101</u>	<u>100.00%</u>
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 12,601</u>	<u>\$ 12,601</u>	<u>100.00%</u>
TOTAL EXPENSES	<u>\$ 0</u>	<u>\$ 223,805</u>	<u>\$ 223,805</u>	<u>100.00%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	

AUXILIARY ACCUMULATED BALANCES
June 30, 2000

	NET AVAILABLE BALANCES 6/30/00	ACCUMULATED RENEWALS/ REPLACEM'TS 6/30/00	2000-01 RENEWALS/ REPLACEM'TS	2000-01 APPROVED AIPs	PROJECTED AVAILABLE BALANCE 6/30/01
OTHER AUXILIARIES:					
Bookstore	1,620,936	568,131	56,779	31,000	2,214,846
Central Stores	(284,204)	191,084	12,115		(81,005)
Parking Services	248,815	63,910	13,086	16,667	309,144
Parking Services - Firelands	46,989				46,989
Telecommunications	439,142	407,258			846,400
Printing Services	98,186	145,036	13,726		256,949
Transportation	(63,228)	132,752	18,416		87,940
Shuttle Service		63,910	44,000	21,536	86,374
Golf Course	183,766	18,620	13,500	47,500	168,386
Rental Properties	49,415	26,852			76,267
Total	2,339,818	1,617,554	171,622	116,703	4,012,291

09/05/00