

**Approved 2000-01**

**EDUCATIONAL BUDGETS**

**MAIN CAMPUS AND FIRELANDS CAMPUS**

**Approved by the Board of Trustees**

**May 5, 2000**

Prepared by  
Office of Finance & Administration



# Bowling Green State University

Office of the President  
220 McFall Center  
Bowling Green, Ohio 43403-001C  
Phone: (419) 372-2211  
FAX: (419) 372-8446

April 17, 2000

## MEMORANDUM

TO: Members of the Board of Trustees

FROM: Sidney A. Ribeau  
President

SUBJ: ***2000-2001 EDUCATIONAL BUDGET***

I strongly endorse and submit for your consideration the enclosed 2000-01 Educational Budget recommendations, the product of the combined efforts of departments, colleges, vice presidential areas, and budget committees. The budget planning process, which began early in the Fall Semester, was completed earlier this month when the University Budget Committee (UBC) and the Faculty Senate Budget Committee (FSBC) finalized their joint budget recommendations for 2000-01. The budget committees, as well as the other participants in the budget planning process, are to be commended again for an excellent job.

**Overview.** You may recall that last year at this time I noted, with pride, that I had recommended lower undergraduate tuition increases each succeeding year of my presidency culminating in an increase of 4.7% (4.9% instructional fee; 4.1% general fee) for 1999-2000. Even though Educational Budget expenditures increased by 6.9% for 1999-2000 we were able to hold the tuition increase for 1999-2000 well below the 6% cap mandated by the state thanks to a healthy increase in subsidy from the state of Ohio and an increase in undergraduate enrollment of 300 full-time students.

As much as I would like to be able to continue the trend of lower annual percentages increases in tuition again next year, I feel that such a recommendation for 2000-01 would not well serve the University. In particular, I believe that it is essential that we proceed with two very high priority University initiatives: the long-term plan to enhance the competitiveness of faculty and staff compensation and the project to provide the campus with a technology infrastructure to serve the learning needs of our students in the 21<sup>st</sup> century. Simply put, a 6% increase in tuition for next year is required in order to make progress on these two critically important objectives. The increase in instructional and non-resident fees of 6.3% recommended below when combined with the 4.7% recommended increase in the general fee produces an overall recommended increase in undergraduate tuition of 6.0% (\$294 per year).

It is important to note that the need for a higher fee increase this year is not driven by a bigger increase in the Educational Budget. In fact, the recommended increase in Educational Budget expenditures for 2000-2001 is 5.2%, substantially lower than the 6.9% increase for 1999-2000. Perhaps, the most important factor in the larger fee increase for FY 2001 is the fact that the 2.7% projected increase in state subsidy for next year is more than \$1 million less than this year's subsidy increase. (The state will provide BGSU with an increase of more than \$2 million in Success Challenge funds for 2000-2001. These funds, however, will be and are intended to be targeted toward specific programs and initiatives that are designed to enhance student success, particularly graduation of at-risk undergraduates and timely graduation of all undergraduates.) Given the projected growth in educational budget expenses of 5.2% and only a 2.7% subsidy increase, we need to raise instructional and non-resident fees by 6.3% in order to balance expenses and income even after accounting for the additional fee income generated by an assumed 200 additional full-time undergraduates.

As I noted above, one major driver in increasing FY 2001 expenses is the long-range plan to bring compensation of BGSU faculty and staff more in line with the compensation received by appropriate peer groups. We made significant progress on this goal in 1999-2000 but we still have a long way to go. Abandoning this goal in just the second year of what is projected to be five to seven year long effort would have a very profound effect on our credibility to say nothing of the morale of the faculty and staff. More than \$5.5 million of the overall \$9 million increase projected for the Educational Budget for FY 2001 results from increases in compensation with \$4.8 million of that total directly tied to increases in salary and related benefit costs for faculty and staff for next year.

Another important factor driving the 5.2% increase in projected Educational Budget expenses is an additional \$870,000 in funding for technology. This includes both \$600,000 in funding toward the Educational Budget share of the local costs for the Technology Infrastructure Project and \$270,000 for additional funding of technology expenses generally. Educational Budget cost increases for FY 2001 also include about \$1.2 million in operating budget increases (utilities, library acquisitions, MCOT payments, and general/miscellaneous operating budgets) and \$1.5 million for increasing undergraduate and graduate student financial aid and adding additional class sections.

**Revenue.** FSBC and UBC constructed the 2000-01 BGSU Educational Budget assuming a 2.7% increase in instructional subsidy and a 6.3% increase in instructional and non-resident fees. We are currently estimating that main campus undergraduate enrollment for 2000-01 will increase an additional 200 students over 1999-2000 while graduate student enrollment will remain at the same level. Given these fee and enrollment assumptions, Educational Budget revenue projected for 2000-01 equals \$181,917,968 (Exhibit I). This is an increase of \$8,568,425 or 4.9% from projected 1999-2000 Educational Budget income (and \$9,041,497 or 5.23% from the initially budgeted income level). This \$8.57 million increase in revenue from 1999-2000 to 2000-01 results from projected increases of \$2.12 million in instructional subsidy, \$6.34 million in student fee income, and \$102,000 in income from other sources.

**Highest Priority – Compensation.** The budget committees’ highest priority for 2000-01 continues to be enhancing the competitiveness of BGSU faculty and staff compensation. I fully support this priority and am pleased that the salary recommendation includes both a “normal” salary pool of 3.0% and, in addition, a \$1,100,000 (plus related benefit costs) allocation to fund the second year of our long-term compensation plan. The 3.0% pool will be effective with the beginning of the 2000-01 fiscal/academic year for continuing faculty and staff (excluding bargaining unit members) and will be distributed in accord with Board policies (merit for faculty and administrative staff and across-the-board for classified staff). The \$1,100,000 compensation plan allocation will include additional funds for: 1.5% “supermerit” for faculty plus a pool for market adjustments; 0.5% “supermerit” for administrative staff plus a pool for market adjustments; and 0.5% for merit plus a pool for reclassifications for classified staff. The total recommended increases (\$5,506,000) related to compensation (including graduate assistant stipends) are summarized below.

3.0% Employee Salary Increase (Total Includes Promotions)	\$ 2,522,000
2nd Installment of Long-Term Compensation Plan	\$ 1,100,000
Increase in Faculty Summer Instruction Salaries	\$ 264,000
Increase in Graduate Assistant Stipends	\$ 248,000
Benefit Cost Adjustments (Salary Increases & Other Changes)	\$ 1,372,000

**Other Recommended Increases.** The budget committees were limited this year in the number of additional items that could be funded in 2000-01. After funding the compensation plan requirements and the technology-related funds, FSBC and UBC considered a few unavoidable cost items and the fee waiver/scholarship dollars required due to the proposed fee increase. These recommended increases focus on (a) costs related to increased enrollment; (b) technology; (c) financial aid; (d) unavoidable increases; and (e) targeted operating budget increases. The increases in these areas recommended by the budget committees, which total \$3,536,000, are summarized by category below:

Funding for Additional Class Sections	\$ 200,000	
Phase 1 of Technology Infrastructure Project		\$ 600,000
Increased Funding for Technology Enhancement		\$ 270,000
Increased Funding for Financial Aid		\$ 1,268,000
Funding for Unavoidable Increases in Cost		\$ 646,000
Targeted Operating Budget Increases		\$ 552,000

**Funding for Additional Sections & Technology.** The \$200,000 for additional sections is targeted to meet the instructional demand resulting from the projected 200 additional students. The increase for technology enhancement will raise the total annual Educational Budget funding of this critically important initiative by \$270,000 (6%) to \$4,558,000. This year the budget committees were not able to allocate substantially more to the very important needs for technology enhancement on the campus such as desktop computing. Next year is our first year of phasing in the costs to the Educational Budget of the technology infrastructure project with a first year allocation of \$600,000. We must remain committed to enhancing our technology base since it is vital to the preparation of our students if they are to prosper and become leaders in the 21<sup>st</sup> century. Over the next few years we will have to devote more of our resources to not only maintaining current operations but enhancing them as well.

**Financial Aid and Unavoidable Cost Increases.** The \$1,268,000 for financial aid provides the additional funding necessary to maintain our current level of support (given the recommended fee increases) for undergraduate scholarships and graduate student fee waivers, and employee and dependent fee waivers. The \$646,000 in unavoidable cost increases includes \$544,000 for purchased utilities and \$102,000 for increased payments to MCOT resulting from additional revenue generated by nursing and physical therapy students.

**Targeted Operating Budget Increases.** The \$552,000 for operating budgets provides an increase of \$127,000 (5%) for library acquisitions (to partially off-set the impact of 12% to 14% annual inflation on library acquisition costs) and a pool of funds \$425,000 (2%) for general operating budget increases. This latter pool of operating budget funds will not be allocated across-the-board but rather the funds will be targeted to those areas with highest priority and most critical operating budget needs. A portion of these funds are likely to be allocated to centrally fund the anticipated increase in the minimum wage and postage rate increases

**Fee Increases and 2000-01 Fees.** An overall 6.0% increase in tuition (6.3% increase in instructional fees, 4.7% increase in general fee) is recommended for 2000-01. As shown in the income analysis in Exhibit I, overall student instructional fee income is projected to show an increase of \$6.3 million for 2000-01, as a result of the recommended per semester fee increases noted below to be effective Fall 2000 and Spring 2001.

<u>Semester Fees</u>	<u>1999-2000</u>	<u>2000-01</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$ 2,029	\$ 2,157	\$ 128	6.3%
Graduate Instructional	\$ 2,773	\$ 2,948	\$ 175	6.3%
Nonresident Fee	\$ 2,774	\$ 2,949	\$ 175	6.3%
General Fee	\$ 408	\$ 427	\$ 19	4.7%
<u>Combined Semester Fees</u>	<u>1999-2000</u>	<u>2000-01</u>	<u>\$ Incr.</u>	<u>%</u>
Ohio Undergraduate	\$ 2,437	\$ 2,584	\$ 147	6.0%
Nonresident Undergraduate	\$ 5,211	\$ 5,533	\$ 322	6.2%
Ohio Graduate	\$ 3,181	\$ 3,375	\$ 194	6.1%
Nonresident Graduate	\$ 5,955	\$ 6,324	\$ 369	6.2%

The overall increase in annual costs listed below for 2000-01 for an undergraduate Ohio resident living on-campus and opting for the minimum meal plan would be \$592 or 6.2%. The increase is slightly higher than the 6.0% increase in instructional and general fees, reflecting the 7.4% increase in room rates (including the residence hall technology fee) and 4.9% increase in board rates recommended for 2000-01.

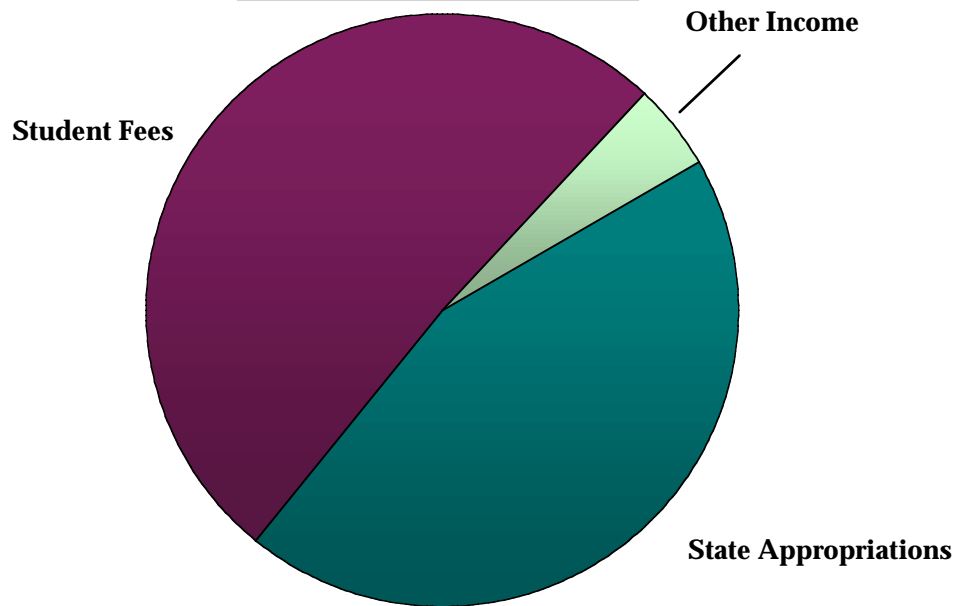
<u>Annual Fees (with Room/Board)</u>	<u>1999-2000</u>	<u>2000-01</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$ 4,058	\$ 4,314	\$ 256	6.3%
General Fee	\$ 816	\$ 854	\$ 38	4.7%
Room (Standard Double)	\$ 2,708	\$ 2,912	\$ 204	7.5%
Residence Hall Technology Fee	\$ 162	\$ 170	\$ 8	4.9%
Board (Minimum Meal Plan)	<u>\$ 1,742</u>	<u>\$ 1,828</u>	<u>\$ 86</u>	<u>4.9%</u>
On-Campus Ohio Undergraduate	\$ 9,486	\$10,078	\$ 592	6.2%

**Firelands.** The proposed 2000-01 budget for Firelands College is \$7,509,304, an increase of \$122,528 or 1.66% from the projected 1999-2000 Firelands budget. The Firelands budget for next year is built assuming stable enrollments and the 5% reduction in Firelands fees approved by the Board of Trustees at the March 3 meeting. The Access Challenge funds provided by the state to compensate for the 5% fee reduction are projected to increase by \$291,544 for FY 2001. The major expense increases for the FY 2001 Firelands budget are fee waivers associated with the Post Secondary Enrollment Option Program, Tech Prep Program and FOCUS program. Firelands is undertaking an enrollment initiative program to increase enrollments by involving the faculty and departments in recruiting efforts. A similar program was initiated on the Main Campus several years ago and has been successful.

I believe that the enclosed budget materials, including Exhibits I through IX which contain summary information related to the recommended 2000-01 main campus Educational Budget and Exhibits X and XI which relate to the recommended 2000-01 Firelands College Budget, are largely self-explanatory. If you have questions concerning any aspect of the budget proposals, please call Chris Dalton or Linda Hamilton. They can both be reached through the Finance and Administration office number, which is (419) 372-8262.

# BGSU Educational Income Budget Main Campus 2000-01

Grand Total \$181,917,968

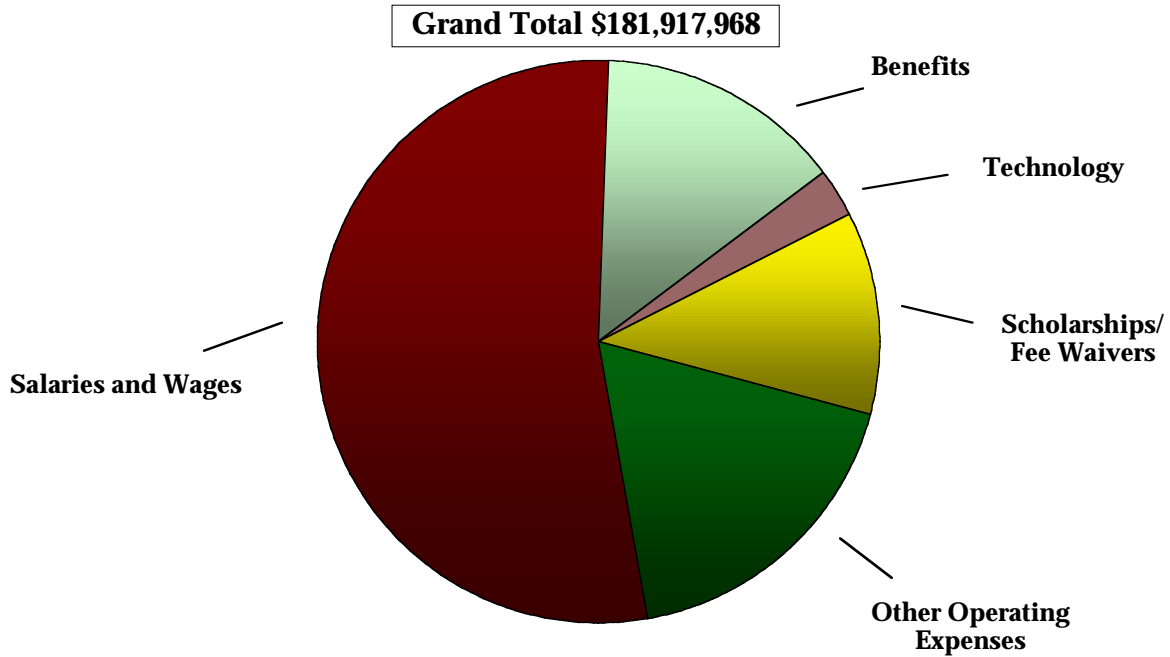


State Appropriations	\$80,180,566	44.08%
Student Fees	\$93,354,360	51.32%
Other Income	\$8,383,042	4.61%

Presented to the Board of Trustees May 5, 2000

Office of Finance & Administration 4/00

# BGSU Educational Expense Budget Main Campus 2000-01



Salaries and Wages	\$97,268,832	53.47%
Benefits	\$25,426,158	13.98%
Technology	\$5,158,018	2.84%
Scholarships/Fee Waivers	\$21,393,931	11.76%
Other Operating Expenses	\$32,671,029	17.96%

Presented to the Board of Trustees May 5, 2000

Office of Finance & Administration 4/00

**EDUCATIONAL BUDGET INCOME PROJECTIONS: 2000-2001 WITH 200 ADDN'L UNDERGRADS**

	1999-2000 Approved Income Budget	1999-2000 Projected Income 31-Jan-00	2000-2001 Model Income 5-Apr-00	\$ Increase from FY 00 Proj to FY 01	% Increase from FY 00 Proj to FY 01	COMMENTS
State Appropriation	\$77,365,803	\$78,058,989	\$80,180,566	\$2,121,577	2.7%	
Student Instructional Fees	\$72,836,805	\$73,000,000	\$77,599,000	\$4,599,000	6.3%	
Fees from Addn'l Undergrads			\$862,730	\$862,730	1.2%	200 Additional Undergrads
Non-Resident Fee	\$11,491,230	\$10,950,000	\$11,639,850	\$689,850	6.3%	
Fees from Addn'l Nonres Stds			\$0	\$0	0.0%	0 Additional Non-Resident Stds
Misc./Off-Campus Fees	\$2,936,080	\$3,060,000	\$3,252,780	\$192,780	6.3%	
<b>Total Student Fees</b>	<b>\$87,264,115</b>	<b>\$87,010,000</b>	<b>\$93,354,360</b>	<b>\$6,344,360</b>	<b>7.3%</b>	
GSC - Auxiliaries	\$5,124,386	\$5,124,386	\$5,226,874	\$102,488	2.0%	
GSC - Grants	\$96,168	\$96,168	\$96,168	\$0	0.0%	
Interest Income	\$1,200,000	\$1,200,000	\$1,200,000	\$0	0.0%	
Department Sales	\$786,000	\$850,000	\$850,000	\$0	0.0%	
Application Fees	\$515,000	\$485,000	\$485,000	\$0	0.0%	
Miscellaneous Income	\$525,000	\$525,000	\$525,000	\$0	0.0%	
<b>Total Other Income</b>	<b>\$8,246,554</b>	<b>\$8,280,554</b>	<b>\$8,383,042</b>	<b>\$102,488</b>	<b>1.2%</b>	
<b>Total Operating Revenue</b>	<b>\$172,876,472</b>	<b>\$173,349,543</b>	<b>\$181,917,968</b>	<b>\$8,568,425</b>	<b>4.9%</b>	



**BGSU EDUCATIONAL BUDGET 2000-2001 Model - 3% Salary/2% Operating/6.3% Fee Increases**

Assumes Instructional Fee Increase for 2000-2001 AY =	6.30%
Assumes Base Pool for Salary Increases for 1999-2000 =	3.00%

PERSONNEL EXPENSES	1999-2000 Approved 6/99	2000-2001 Projected	\$ Change for 00-01	% Change for 00-01	COMMENTS
Faculty	\$45,220,077	\$46,576,679	\$1,356,602	3.00%	3.0% Salary Increase (Merit)
Fac Summer Instruction	\$4,399,316	\$4,663,275	\$263,959	6.00%	Impact 99-00 AY Increase (6%)
Faculty from ERIP Return		\$1,380,786	\$1,380,786		Funds Returning from ERIP Load
Admin Staff	\$14,391,487	\$14,823,232	\$431,745	3.00%	3.0% Salary Increase (Merit)
Class Staff	\$19,467,066	\$20,051,077	\$584,011	3.00%	3.0% Salary Increase (Across-the-Board)
Compensation Plan		\$1,100,000	\$1,100,000		Faculty - Market adjustments & 1.5% supermerit; Administrative Staff - Market adjustments & 0.5% supermerit; Classified Staff - Reclassifications & 0.5% merit
Promotions		\$150,000	\$150,000		Includes Equity/Market Adjustments
<b>Total Fac/Staff</b>	<b>\$83,477,946</b>	<b>\$88,745,049</b>	<b>\$5,267,103</b>	<b>6.31%</b>	
GA Stipends	\$8,275,517	\$8,523,783	\$248,266	3.00%	3% Stipend Increase
<b>Total Graduate</b>	<b>\$8,275,517</b>	<b>\$8,523,783</b>	<b>\$248,266</b>	<b>3.00%</b>	
Retirement	\$13,529,532	\$14,383,188	\$853,656	6.31%	Increases with Salary
STRS ERIP	\$4,983,691	\$3,602,905	-\$1,380,786	-27.71%	Released Funds Shift to Faculty Personnel
Health Insurance	\$5,546,993	\$5,963,017	\$416,024	7.50%	7.5% Increase
Other Benefits	\$1,375,274	\$1,477,048	\$101,774	7.40%	Increases with Salary & Parking Increase (\$33 to \$40)
<b>Total Benefits</b>	<b>\$25,435,490</b>	<b>\$25,426,158</b>	<b>-\$9,332</b>	<b>-0.04%</b>	
<b>Total Personnel</b>	<b>\$117,188,953</b>	<b>\$122,694,990</b>	<b>\$5,506,037</b>	<b>4.70%</b>	

OPERATING EXPENSES	1999-2000 Approved 6/99	2000-2001 Projected	\$ Change for 00-01	% Change for 00-01	COMMENTS
Utilities	\$5,434,582	\$5,978,040	\$543,458	10.00%	Assumes 10% Increase (New Power Plant; Gas Conversion)
Scholarships/Fee Waivers	\$20,125,993	\$21,393,931	\$1,267,938	6.30%	
Scholarships	\$5,212,919	\$5,541,333	\$328,414	6.30%	Fee Increase
Graduate Fee Waivers	\$13,265,778	\$14,101,522	\$835,744	6.30%	Fee Increase
Employee/Dependents	\$1,018,136	\$1,082,279	\$64,143	6.30%	Fee Increase
Off-Campus Waivers	\$629,160	\$668,797	\$39,637	6.30%	Fee Increase
MCOT Payments	\$2,030,455	\$2,131,978	\$101,523	5.00%	Assumes 5% Increase
Lib Acquisitions	\$2,541,041	\$2,668,094	\$127,053	5.00%	Inflation Significantly Higher Than CPI
Funds for Technology	\$4,287,881	\$4,558,018	\$270,137	6.30%	Increases with Fee Increase
General/Misc. Operating	\$21,267,566	\$21,692,917	\$425,351	2.00%	Targeted: Student Wage; Postage; Provost Office
<b>Total Operating</b>	<b>\$55,687,518</b>	<b>\$58,422,978</b>	<b>\$2,735,460</b>	<b>4.91%</b>	
Phased Increases/Addn'l Initiatives			\$0		
Additional Sections Cost		\$200,000	\$200,000		Assumes 200 addn'l undergrads; \$2500/Section(75 SCH)
Technology Infrastructure Project		\$600,000	\$600,000		1st Step Phasing in Educ Budget Share of Local Cost
<b>Total Other</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$800,000</b>		
<b>GRAND TOTAL</b>	<b>\$172,876,471</b>	<b>\$181,917,968</b>	<b>\$9,041,497</b>	<b>5.23%</b>	
Projected 2000-2001 Income		\$181,917,968			Assumes 6.3% Fee Increase; 200 Addn'l undergrads
<b>PROJECTED INCOME - EXPENSES</b>		<b>\$0</b>			

**RECOMMENDED CHANGES IN 2000-01 EDUCATIONAL BUDGET**

<b>Operating Increases</b>	
Increase in Scholarships/Fee Waivers Resulting from Fee Increase (6.3%)	1,228,301
Increase in Off-Campus Fee Waivers	39,637
MCOT - Nursing & Physical Therapy	101,523
Increase in Purchased Utilities Budget	543,458
Increase in Library Acquisitions Budget	127,053
Pool for Technology Enhancement	270,137
Targeted Operating Budget Increases (2%)	425,350
Technology Infrastructure Project	600,000
Additional Course Sections due to Increased Enrollment	200,000
<b>TOTAL PROPOSED OPERATING BUDGET INCREASES</b>	<b>\$3,535,459</b>

<b>Personnel Budget Adjustments</b>	
Decrease in Centralized Benefit Costs	(9,332)
Return of ERIP Released Funds	1,380,786
Increase in Summer Instructional Salary Budget	263,959
<b>TOTAL PERSONNEL BUDGET INCREASES</b>	<b>\$1,635,413</b>

<b>SUMMARY OF SALARY POOL PROPOSALS</b>	
Pool for Faculty/Admin.Staff/Classified Staff (3.0%)*	\$2,372,359
Compensation Plan (Year 2 Installment of 5 Year Plan)	1,100,000
Graduate Student Stipends (3.0%)	248,266
Faculty and Admin. Promotions/Market/Equity Adjustments	150,000
<b>TOTAL SALARY POOL PROPOSALS</b>	<b>\$3,870,625</b>

<b>TOTAL PROPOSED PERSONNEL INCREASES</b>	<b>\$5,506,038</b>
<b>GRAND TOTAL PROPOSED EDUCATIONAL BUDGET INCREASES</b>	<b>\$9,041,497</b>
<b>1999-2000 EDUCATIONAL BUDGET</b>	<b>\$172,876,471</b>
<b>2000-01 EDUCATIONAL BUDGET</b>	<b>\$181,917,968</b>

\*except those classified staff whose salaries must, by law, be negotiated through a collective bargaining process.

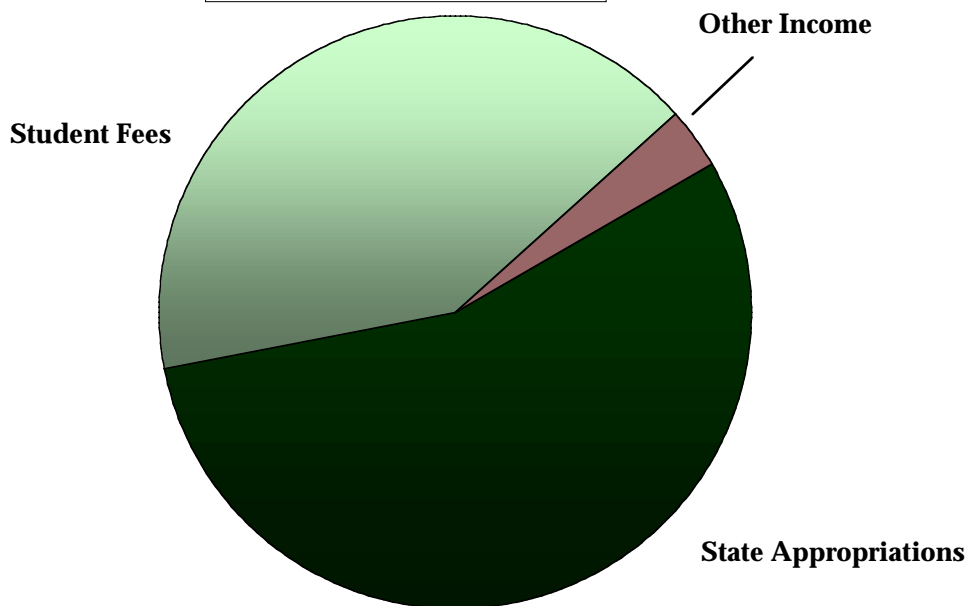
OFA:LLH-4/13/00  
file: SUMM2001

**FIRELANDS COLLEGE  
BUDGET FOR 2000-01**

	1999-2000 APPROVED BUDGET	1999-2000 PROJECTED BUDGET	2000-01 PROPOSED BUDGET	\$ INC.	% INC.
<b>REVENUE:</b>					
Instructional Subsidies	\$3,467,442	\$3,535,961	\$3,571,321	\$35,360	1.00%
Access Challenge	250,900	291,544	583,088	291,544	
<b>TOTAL STATE APPROPRIATIONS</b>	<b>\$3,718,342</b>	<b>\$3,827,505</b>	<b>\$4,154,409</b>	<b>\$326,904</b>	<b>8.54%</b>
Instructional Fees	\$3,218,376	\$3,106,165	\$2,873,374	(\$232,791)	-7.49%
General Fees	150,673	142,962	134,521	(8,441)	-5.90%
Nonresident Fees	4,500	5,406	4,500	(906)	-16.76%
Lab Fees	27,500	25,651	27,500	1,849	7.21%
Continuing Education	60,000	31,594	60,000	28,406	89.91%
<b>TOTAL STUDENT FEES</b>	<b>\$3,461,049</b>	<b>\$3,311,778</b>	<b>\$3,099,895</b>	<b>(\$211,883)</b>	<b>-6.40%</b>
<b>OTHER INCOME</b>	<b>\$175,000</b>	<b>\$247,493</b>	<b>\$255,000</b>	<b>\$7,507</b>	<b>3.03%</b>
Vending, rental, library fines					
<b>PRIOR YEAR UNENCUMBERED BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>TOTAL PROJECTED REVENUE</b>	<b>\$7,354,391</b>	<b>\$7,386,776</b>	<b>\$7,509,304</b>	<b>\$122,528</b>	<b>1.66%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$3,122,376	\$3,122,376	\$3,097,738	(\$24,638)	-0.79%
Classified Salaries	783,350	783,350	811,000	27,650	3.53%
Temporary	231,730	231,730	181,195	(50,535)	-21.81%
Wage/Compensation Pool	122,906	122,906	173,027	50,121	
<b>Sub-Total Salaries and Wages</b>	<b>\$4,260,362</b>	<b>\$4,260,362</b>	<b>\$4,262,960</b>	<b>\$2,598</b>	<b>0.06%</b>
Staff Benefits:					
Retirement	\$632,962	\$632,962	\$633,169	\$207	0.03%
Other	408,059	408,059	413,350	5,291	1.30%
ERIP	61,904	61,904	42,512	(19,392)	-31.33%
<b>Sub-Total Staff Benefits</b>	<b>\$1,102,925</b>	<b>\$1,102,925</b>	<b>\$1,089,031</b>	<b>(\$13,894)</b>	<b>-1.26%</b>
Operating					
Supplies	\$131,686	\$131,686	\$136,215	\$4,529	3.44%
Travel	72,865	72,865	64,690	(8,175)	-11.22%
Information & Communication	323,076	323,076	388,660	65,584	20.30%
Maintenance and Repair	88,563	88,563	66,465	(22,098)	-24.95%
Utilities	240,000	240,000	250,000	10,000	4.17%
MCOT Transfer Payments	180,500	180,500	180,000	(500)	-0.28%
BG Campus Transfer Payments	200,000	200,000	190,000	(10,000)	-5.00%
Fee Waivers/Scholarships	23,500	23,500	51,900	28,400	120.85%
Post Secondary Option Program/Tech Prep Program	335,000	335,000	402,500	67,500	20.15%
Miscellaneous	76,895	76,895	79,845	2,950	3.84%
Equipment	104,357	104,357	76,475	(27,882)	-26.72%
Contingency	62,967	62,967	115,708	52,741	83.76%
Technology Enhancement	105,215	105,215	108,375	3,160	3.00%
Transfer to Reserve	0	32,385	0	(32,385)	
Transfer to Parking	46,480	46,480	46,480	0	
<b>Sub-Total Operating</b>	<b>\$1,991,104</b>	<b>\$2,023,489</b>	<b>\$2,157,313</b>	<b>\$133,824</b>	<b>6.61%</b>
<b>TOTAL PROJECTED EXPENSES</b>	<b>\$7,354,391</b>	<b>\$7,386,776</b>	<b>\$7,509,304</b>	<b>\$122,528</b>	<b>1.66%</b>

# BGSU Educational Income Budget Firelands College 2000-01

Grand Total \$7,509,304

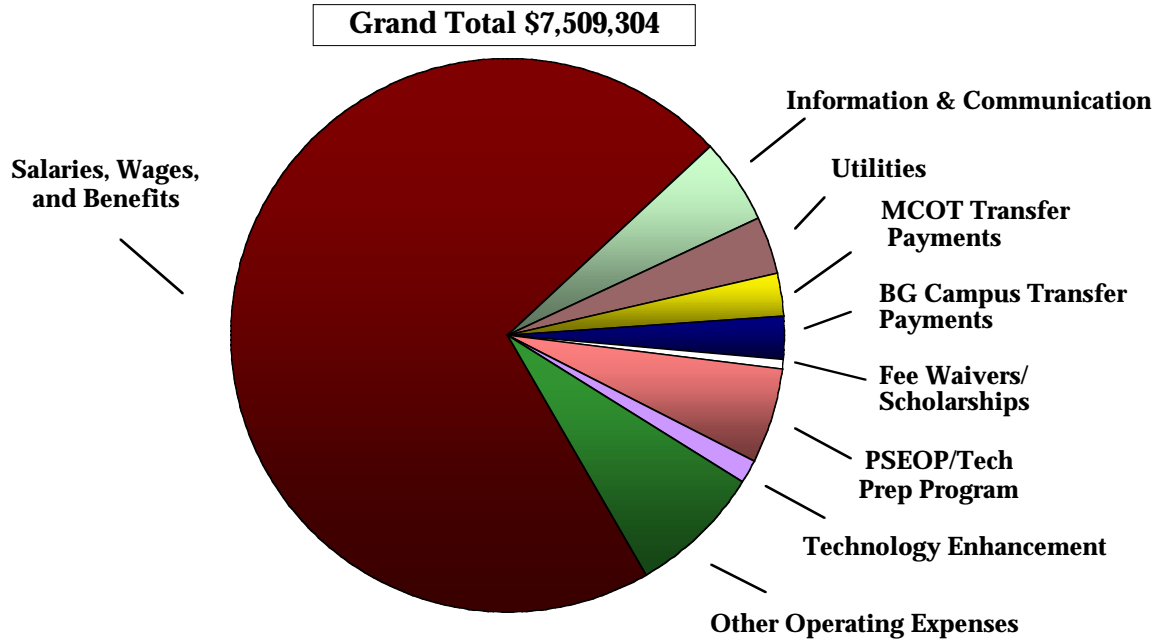


<b>State Appropriations</b>	<b>\$4,154,409</b>	<b>55.32%</b>
<b>Student Fees</b>	\$3,099,895	41.28%
<b>Other Income</b>	\$255,000	3.40%

Presented to the Board of Trustees May 5, 2000

Office of Finance & Administration 4/00

# BGSU Educational Expense Budget Firelands College 2000-01



Salaries, Wages, and Benefits	\$5,351,991	71.27%
Information & Communication	\$388,660	5.18%
Utilities	\$250,000	3.33%
MCOT Transfer Payments	\$180,000	2.40%
BG Campus Transfer Payments	\$190,000	2.53%
Fee Waivers/Scholarships	\$51,900	0.69%
Post Secondary Option Program/Tech Prep Program	\$402,500	5.36%
Technology Enhancement	\$108,375	1.44%
Other Operating Expenses	\$585,878	7.80%

Presented to the Board of Trustees May 5, 2000

Office of Finance & Administration 4/00

*Approved 2000-01*

*GENERAL FEE & RELATED*

*AUXILIARY BUDGETS*

**Approved by the Board of Trustees**

**May 5, 2000**

Prepared by  
Office of Finance & Administration

**General Fee and Related Auxiliary Budgets, Main Campus**

The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78 in response to provisions of Am. Sub. H.B. 191.

General Fee levels since 1982-83 are as follows:

	<b><u>General Fee Per Term</u></b>
1982-83	160
1983-84	169
1984-85	179
1985-86	186
1986-87	193
1987-88	201
1988-89	220
1989-90	241
1990-91	258
1991-92	277
1992-93	275
1992-93	300, effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-00	408

Exclusive of the field house allocation of \$25 per student per semester in 1992-93, the General Fee has increased at an average rate of 5.3% per year since 1982-83.

For 2000-01 budget planning purposes, General Fee supported budgets have been divided into seven components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services and Auxiliary Programs
- C) Student Budget Committee and Student Organizations Funding Board
- D) Student Publications
- E) Campus Fact Line
- F) Student Program Enhancement Account
- G) Fund for Technology Enhancement

All intercollegiate sports programs including revenue sports, non-revenue sports and administrative services are included under the general heading of intercollegiate athletics in this budget presentation.



The table below summarizes the various General Fee income allocations in the above general categories for 1999-2000 (approved), 1999-2000 (revised), and 2000-01 (proposed) with details provided on pages 3 - 20. The only expense related to student publications proposed to be paid from the General Fee in 2000-01, is the salary and associated benefits of the Director of Student Publications. This source of finances for the Director is proposed as a justifiable administrative expense for coordination of the student publication program.

A wage/compensation pool of 4.0% is included to provide funds for compensation increases at a rate of 3.0% (salary plus associated retirement benefits) for administrative staff and classified staff working in areas supported by the General Fee budgets, plus an additional pool of 1.0% to cover any potential adjustments that may be forthcoming from the compensation committees. Approval of this budget does not commit the Board to a specific compensation increase.

**GENERAL FEE ALLOCATIONS**

	<b>Approved Budget 1999-2000</b>	<b>Revised Budget 1999-2000</b>	<b>Proposed Budget 2000-01</b>	<b>\$ Incr.</b>	<b>% Incr.</b>
A. Debt Service/ Facility Charges	\$2,023,962	\$2,023,962	\$2,025,608	\$1,646	0.08%
B. Student Services/ Auxiliary Programs	\$9,817,589	\$9,817,589	\$10,373,391	\$555,802	5.66%
C. St. Budget Committee St. Org. Funding Bd.	\$312,886 \$232,610	\$312,886 \$232,610	\$335,180 \$248,501	\$22,294 \$15,891	7.13% 6.83%
D. St. Publications	\$64,239	\$64,239	\$66,809	\$2,570	4.00%
E. Campus Fact Line	\$25,000	\$25,000	\$26,000	\$1,000	4.00%
F. Student Prgm. Enhance. Acct.	\$52,183	\$52,183	\$54,270	\$2,087	4.00%
G. Technology Enhancement	\$191,750	\$191,750	\$191,750	\$0	0.00%
<b>TOTAL</b>	<b>\$12,720,219</b>	<b>\$12,720,219</b>	<b>\$13,321,509</b>	<b>\$601,290</b>	<b>4.73%</b>

In order to fund the proposed budgets, a 4.7% increase in the full-time General Fee (\$19 per semester) is necessary for 2000-01. General Fee rates will increase effective Fall Semester, 2000 in accordance with the following schedule:

	<u>Full-Time Rate</u>		<u>Hourly Rate*</u>	
	<u>1999-2000</u>	<u>2000-01</u>	<u>1999-2000</u>	<u>2000-01</u>
Main Campus**				
Fall/Spring Terms	\$408	\$427	\$41.00	\$43.00
Summer Term	\$245	\$257	\$25.00	\$26.00

\* Hourly rates not to exceed full-time rates

\*\* Excludes academic programs or assignments based beyond a 50-mile commuting distance. These programs will have a General Fee of \$164 per semester or a \$17 per semester hour rate. In addition, extension programs will have modified fees for those students who do not choose access to the student recreation center or field house.

**A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS**

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities: health center, ice arena, university union, stadium, student services building, student recreation center, field house and golf course. In addition, the depreciation reserve, deferred maintenance reserve, insurance, and related expenses of these facilities are also funded through the General Fee. The university health center also has rental income to offset some facility charges. The table below gives a breakdown of recommended General Fee allocations for 2000-01.

	<b>Debt Service</b>	<b>Renewal/ Replacements</b>	<b>Insurance/ Other</b>	<b>Recommended General Fee Funding</b>
University Health Center	\$67,580	\$31,755	\$5,135	\$84,470 <i>b</i>
Ice Arena	\$83,481	\$76,623	\$3,709	\$163,813
Student Union	\$0	\$107,330	\$5,775	\$113,105
Stadium	\$155,035	\$48,929	\$6,300	\$210,264
Student Services	\$91,431	\$38,227	\$4,200	\$133,858
Student Recreation Center	\$0	\$108,150	\$8,925	\$117,075
Field House	\$980,280	\$105,000	\$4,243	\$1,089,523
Golf Course	\$0	\$13,500	\$0	\$13,500
Deferred Maintenance Reserve	\$0	\$100,000	\$0	\$100,000 <i>c</i>
<b>TOTALS</b>	<b>\$1,377,807</b>	<b>\$629,514 <i>a</i></b>	<b>\$38,287</b>	<b>\$2,025,608</b>

*a* Of this amount, the \$529,514 assigned to depreciation reserves is considered adequate and would range from 50% to 100% of that directed by Board guidelines. Full funding of depreciation reserves (to \$776,671) would require another \$7.92 per semester increase in student General Fees.

*b* The gross debt service, depreciation reserve, insurance and other charges for the University Health Center total \$104,470. However \$20,000 is funded by rental charges to academic and support programs (educational budget) using Health Center space. Thus \$84,470 is a claim against the General Fee.

*c* A deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the depreciation reserve of individual facilities from ongoing maintenance obligations. Approximately \$3.21 of the \$427 General Fee will be dedicated to the deferred maintenance reserve.

*d* The impact on the General Fees for this budget is \$64.93 per semester for full-time students.

**B. STUDENT SERVICES AND AUXILIARY PROGRAMS**

A number of student service auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, the recycling program and university activities organization receive general fee funding for operating support. The table below summarizes the recommended allocation for each program. Detailed budgets are provided on pages 9 - 20.

	<b>Proposed 2000-01 Gen'l Fee Allocation</b>	<b>Other Income</b>
Intercollegiate Athletics	\$5,668,706	\$3,653,850
Other Fields/Facilities	\$310,545	\$0
Student Health Service	\$1,706,850	\$1,277,533
Recreational Sports	\$1,529,018	\$905,351
Student Union	\$611,246	\$87,934
Student Activities	\$283,983	\$0
Ice Arena Programs	\$179,298	\$739,904
Recycling Program	\$52,000	\$58,000
Off-Campus Student Center	\$31,745	\$0
Stadium Operations	\$0	\$141,900
Saddlemire St. Svcs. Bldg. Operations	\$0	\$155,377
Univ. Health Ctr. Bldg. Operations	\$0	\$109,477
<b>TOTAL ALLOCATIONS</b>	<b>\$10,373,391</b>	<b>\$7,129,326</b>

Over the past 20 years, several significant changes have occurred in the areas being funded by the general fee. Some of these include: the move of the Wellness Center from the Residence and Dining Hall budgets in 1995-96 into the Student Health Service in the General Fee budget; the inclusion of student facilities (stadium, student services building and university health center building) associated with these programs in 1989-90; in 1997-98 the transfer of the Campus Escort Service into the educational budget for funding; and in 1999-2000 Campus Fact Line became part of the regular general fee allocation.

The impact on General Fees for this budget is \$332.50 per semester for full-time students.

**C. STUDENT ORGANIZATIONS AND ACTIVITIES**

In 1998-99 significant changes in the involvement of Student Budget Committee (SBC) occurred. The SBC in April 1997, proposed that the entire role of the Advisory Committee on General Fee Allocations (ACGFA) be reviewed. As a result of the process initiated by that review, a new Student Organizations Funding Board (SOFB), under the jurisdiction of the SBC, was appointed in January 1998, to replace the former ACGFA. As you will see below, the SOFB has responsibility to recommend allocation of general fee dollars to a variety of undergraduate student organizations (a.). The SBC will recommend allocations for the structured, on-going organizations and recommend the annual institutional general fee plan in conjunction with the FSBC/UBC.

**STUDENT BUDGET COMMITTEE**

A total of \$545,496 was allocated to the Student Budget Committee in 1999-2000. The recommended allocation for 2000-01 is \$583,681 as shown below. The impact on General Fees for this budget is \$18.71

	<b>1998-99 Allocation</b>	<b>1999-2000 Allocation</b>	<b>2000-01 Allocation</b>
Graduate Student Senate	\$42,000	\$47,490	\$49,389
Undergraduate Student Government	\$36,000	\$39,260	\$41,223
CASO			\$3,000
Campus Fact Line	\$17,500	\$0 *	\$0
Cultural Activities	\$11,000	\$0	\$0
BG24 News	\$11,000	\$20,000	\$21,000
WBGU-FM	\$16,800	\$18,425	\$18,703
BG Radio Sports	\$3,000	\$6,000	\$4,500
BG Radio News	\$9,600	\$9,600	\$10,000
WFAL	\$16,500	\$15,825	\$16,000
Univ. Activities Organization	\$96,712	\$100,906	\$110,605
Other Graduate Student Groups	\$36,500	\$55,380	\$60,760
Student Organization Funding Board	\$226,264	\$232,610	\$248,501
<b>TOTALS</b>	<b>\$522,876</b>	<b>\$545,496</b>	<b>\$583,681</b>

*\*Please see comments on page 4 regarding the Campus Fact Line.*

**a. Student Organizations Funding Board Allocations**

A total of \$232,610 was allocated to student activities and student interest groups in 1999-2000. The recommended allocation for 2000-01 is \$248,501.

	<b>1998-99 Allocation</b>	<b>1999-2000 Allocation</b>	<b>2000-01 Allocation</b>
Student Interest Groups	\$201,264	\$209,435	\$223,501
Reserve for New Groups	\$25,000	\$23,175	\$25,000
<b>TOTALS</b>	<b>\$226,264</b>	<b>\$232,610</b>	<b>\$248,501</b>

**D. STUDENT PUBLICATIONS**

In accordance with a proposal by the Student Publications Committee, President Moore announced on February 19, 1980, that General Fee funds for student publications would be placed in a special escrow account for their use beginning with the 1980-81 fiscal year, as a means for encouraging their efforts to become financially independent. It is recommended that the funding of the compensation (salary and related benefits) of the Director of Student Publications continue indefinitely in order to provide

professional advice and supervision in the business and advertising aspects of the student publications program. The Director's salary is \$59,395--\$54,096 of which is funded by the general fee with the remainder covered by UniGraphics, BG News, and The Key. The budgeted amount of \$66,809 is to cover the \$54,096 for the Director's salary for 1999-2000, associated benefit costs and a compensation pool.

***E. CAMPUS FACT LINE***

Fact Line is a service that benefits the community as a whole, which includes faculty, staff, administrators, and alumni. This service provides information on such things as dates/times of daily events, assistance on who to contact for academic as well as student activities, and telephone assistance during the hours when our campus telephone is not staffed. Fact Line receives a \$25,000 general fee allocation, plus an additional subsidy of \$24,000 from Telecommunications for a total budget of \$49,000. A \$1000 (4%) increase is recommended for 2000-01.

***F. STUDENT PROGRAM ENHANCEMENT ACCOUNT***

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the Student Handbook, all-university events focused on students, individual, and student organization special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee and the University Committee on Alcohol Issues.

The proposed increase is to offset the inflationary cost of printing the Student Handbooks and to offset the mandated increases for copyright fees since assessments are based on enrollment.

***G. FUND FOR TECHNOLOGY ENHANCEMENT***

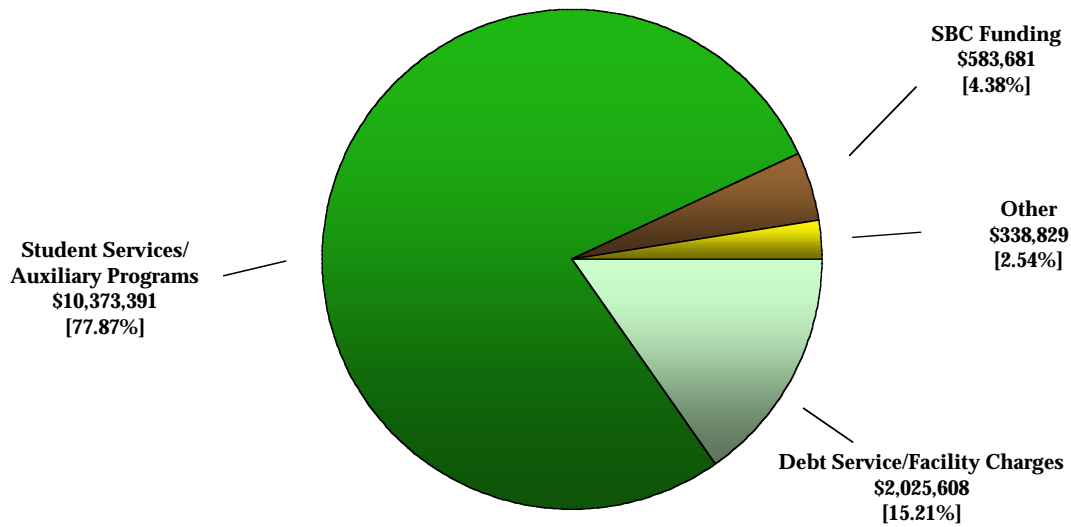
These funds are set aside to provide some assistance to the budget areas covered by the general fee in order to enable them to participate in the future plans for enhancing technology.

***LEADERSHIP PROGRAM***

Last year, the Leadership Program was established to support a variety of student programs and services focused on student leadership, both individual student and student organizations. In addition, the funds support the creation of a service learning component linked to student organization and leadership program delivery. This program is now incorporated into the Student Activities budget, page 16.

# BGSU General Fee Allocations 2000-01

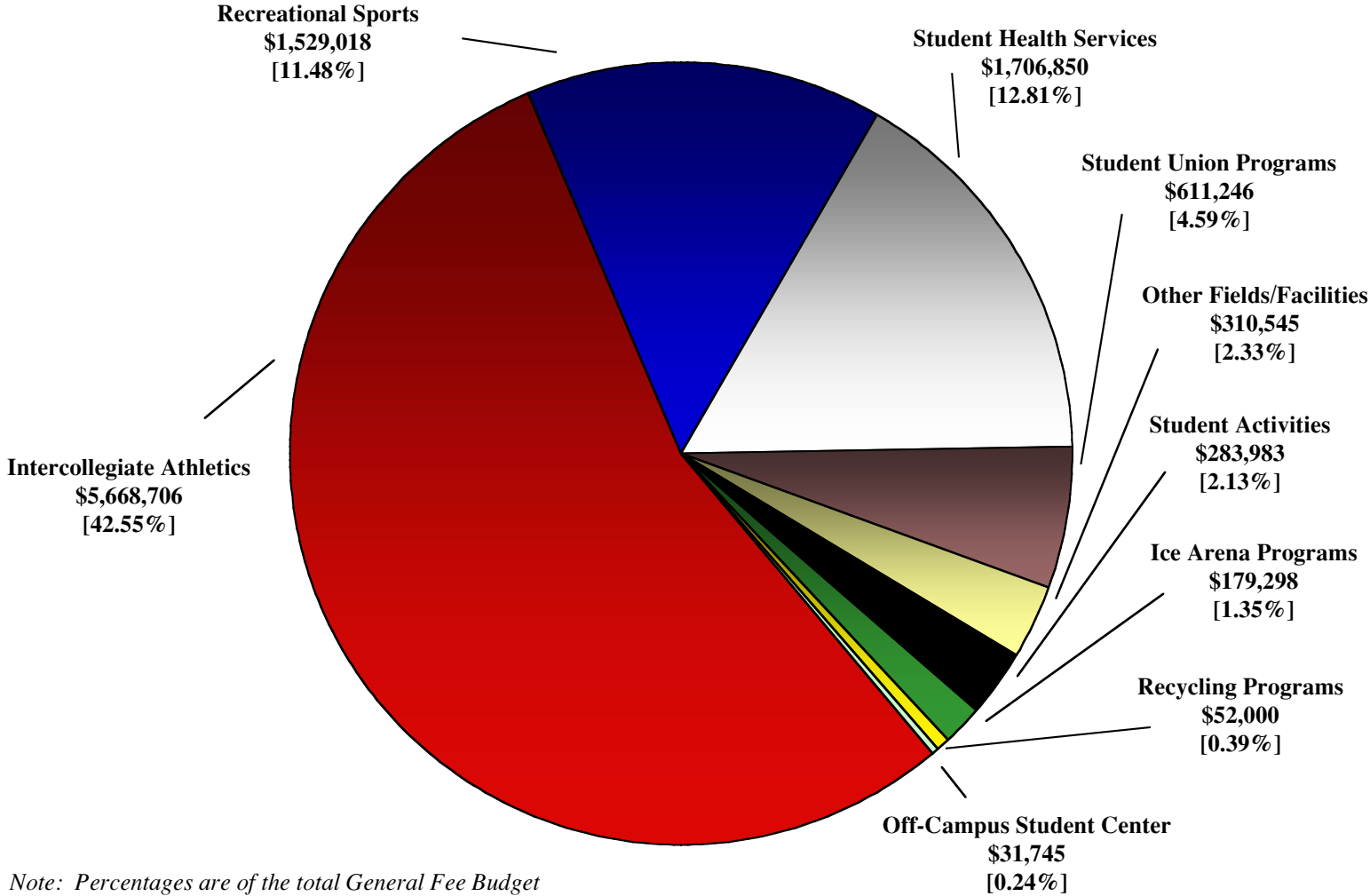
Grand Total \$13,321,509



	General Fee Allocation	Other Income Total	Total	% of Total
<b>Debt Service/Facility Charges</b>				
Field House (2007)	\$1,089,523	\$0	\$1,089,523	5.36%
Stadium (2007)	\$210,264	\$18,785	\$229,049	1.13%
Ice Arena (2007)	\$163,813	\$0	\$163,813	0.81%
Student Services (2007)	\$133,858	\$155,377	\$289,235	1.42%
Recreational Facility	\$117,075	\$0	\$117,075	0.58%
Student Union	\$113,105	\$0	\$113,105	0.56%
Deferred Maintenance Reserve	\$100,000	\$0	\$100,000	0.49%
Health Center (2007)	\$84,470	\$109,477	\$193,947	0.95%
Golf Course	\$13,500	\$0	\$13,500	0.07%
<b>Sub-Total</b>	<b>\$2,025,608</b>	<b>\$283,639</b>	<b>\$2,309,247</b>	<b>11.36%</b>
<b>Student Services/Auxiliary Programs</b>				
Intercollegiate Athletics	\$5,668,706	\$3,653,850	\$9,322,556	45.86%
Recreational Sports	\$1,529,018	\$905,351	\$2,434,369	11.98%
Student Health Service	\$1,706,850	\$1,277,533	\$2,984,383	14.68%
Student Union Programs	\$611,246	\$87,934	\$699,180	3.44%
Other Fields/Facilities	\$310,545	\$0	\$310,545	1.53%
Student Activities	\$283,983	\$0	\$283,983	1.40%
Ice Arena Programs	\$179,298	\$739,904	\$919,202	4.52%
Recycling Program	\$52,000	\$58,000	\$110,000	0.54%
Off-Campus Student Center	\$31,745	\$0	\$31,745	0.16%
<b>Sub Total</b>	<b>\$10,373,391</b>	<b>\$6,722,572</b>	<b>\$17,095,963</b>	<b>84.10%</b>
<b>Student Budget Committee</b>	<b>\$334,788</b>	<b>\$0</b>	<b>\$334,788</b>	<b>1.65%</b>
<b>Student Org. Funding Bd.</b>	<b>\$248,893</b>	<b>\$0</b>	<b>\$248,893</b>	<b>1.22%</b>
<b>Sub Total (SBC Funding)</b>	<b>\$583,681</b>	<b>\$0</b>	<b>\$583,681</b>	<b>2.87%</b>
<b>St. Publications</b>	<b>\$66,809</b>	<b>\$0</b>	<b>\$66,809</b>	<b>0.33%</b>
<b>Campus Fact Line</b>	<b>\$26,000</b>	<b>\$0</b>	<b>\$26,000</b>	<b>0.13%</b>
<b>Student Enhance. Program Account</b>	<b>\$54,270</b>	<b>\$0</b>	<b>\$54,270</b>	<b>0.27%</b>
<b>Technology Enhancement</b>	<b>\$191,750</b>	<b>\$0</b>	<b>\$191,750</b>	<b>0.94%</b>
<b>Sub Total (Other)</b>	<b>\$338,829</b>	<b>\$0</b>	<b>\$338,829</b>	<b>1.67%</b>
<b>Grand Total</b>	<b>\$13,321,509</b>	<b>\$7,006,211</b>	<b>\$20,327,720</b>	<b>100.00%</b>

# BGSU STUDENT SERVICES/AUXILIARY PROGRAMS

## \$10,373,391



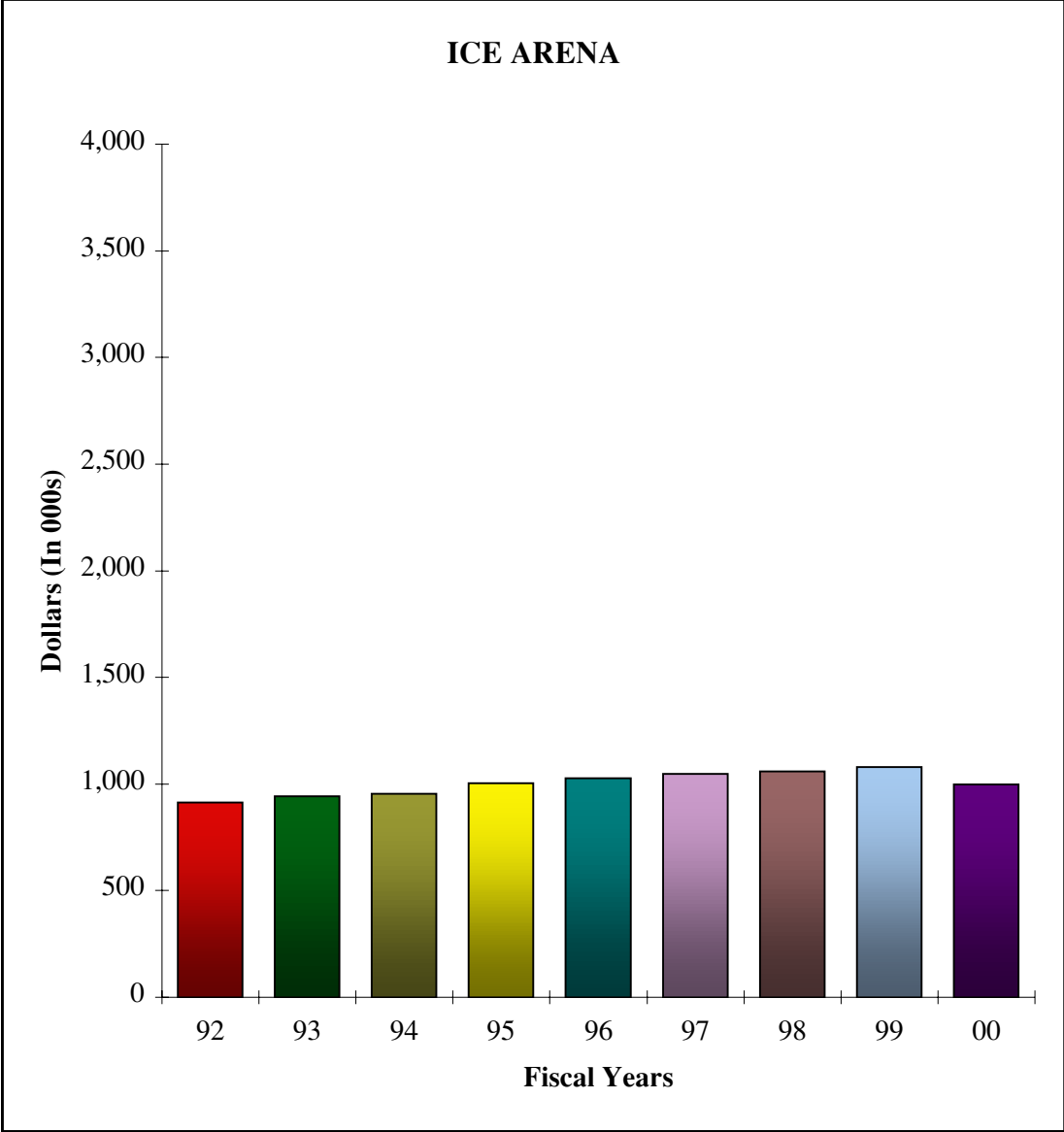
**ICE ARENA  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee	\$ 172,402	\$ 172,402	\$ 179,298	\$ 6,896	4.00%
General Fee (Debt Svc.)	163,354	163,354	163,813	459	0.28%
Operational Income	715,474	610,300	688,904	78,604	12.88%
Rental Income-E&G; Hockey	51,000	51,000	51,000	0	0.00%
<b>TOTAL REVENUE</b>	<b>\$ 1,102,230</b>	<b>\$ 997,056</b>	<b>\$ 1,083,015</b>	<b>\$ 85,959</b>	<b>8.62%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 127,155	\$ 133,022	\$ 133,022	\$ 0	0.00%
Classified Salaries	196,830	203,674	203,674	0	0.00%
Temporary	85,000	85,500	88,000	2,500	2.92%
Wage/Compensation Pool	14,268	0	16,161	16,161	
Sub-Total Salaries and Wages	\$ 423,253	\$ 422,196	\$ 440,857	\$ 18,661	4.42%
Staff Benefits:					
Retirement	\$ 44,853	\$ 46,347	\$ 46,545	\$ 198	0.43%
Other	42,667	37,089	37,100	11	0.03%
Sub-Total Staff Benefits	\$ 87,520	\$ 83,436	\$ 83,645	\$ 209	0.25%
Operating					
Supplies	\$ 24,950	\$ 21,200	\$ 24,800	\$ 3,600	16.98%
Travel	0	0	0	0	
Information/Communication	17,400	18,250	18,500	250	1.37%
Repair and Maintenance	42,000	28,000	36,000	8,000	28.57%
Miscellaneous	0	0	0	0	
Purchase for Resale	72,000	74,000	73,000	(1,000)	(1.35%)
Equipment	10,500	5,000	7,500	2,500	50.00%
Unrelated Bus. Income Tax	3,000	3,000	3,000	0	0.00%
Sub-total Operating	\$ 169,850	\$ 149,450	\$ 162,800	\$ 13,350	8.93%
General Service Charge					
Facility Charge*	\$ 227,353	\$ 227,353	\$ 231,900	\$ 4,547	2.00%
Renewals/Replacements*	0	0	0	0	
Debt Service*	76,623	76,623	76,623	0	0.00%
Insurance/Other*	83,022	83,022	83,481	459	0.55%
Sub-total Fixed Expenses	3,709	3,709	3,709	0	0.00%
	\$ 390,707	\$ 390,707	\$ 395,713	\$ 5,006	1.28%
<b>TOTAL EXPENSES</b>	<b>\$ 1,071,330</b>	<b>\$ 1,045,789</b>	<b>\$ 1,083,015</b>	<b>\$ 37,226</b>	<b>3.56%</b>
Revenue Over/(Under) Expenses	\$ 30,900	\$ (48,733)	\$ 0	\$ 48,733	-100.00%

\*Funded from General Fee (Debt Svc.)



**NINE YEAR REVENUE HISTORY**

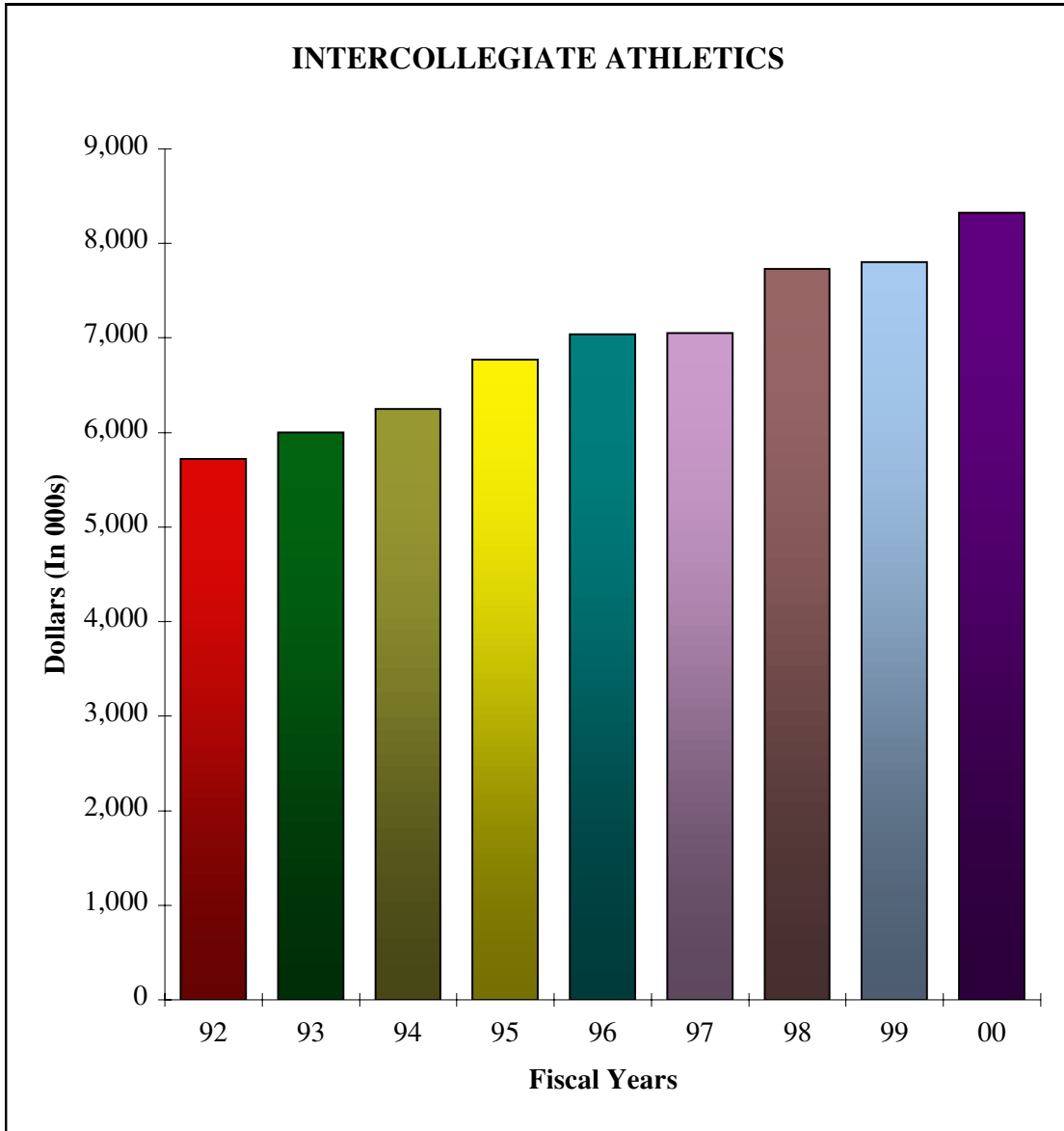


SOURCE: Projected Annual Budgets

**INTERCOLLEGIATE ATHLETICS  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee-Grants-in-Aid	\$ 3,024,791	\$ 3,034,791	\$ 3,334,384	\$ 299,593	9.87%
General Fee-Non Grants-in-Aid	2,106,946	2,096,946	2,172,207	75,261	3.59%
General Fee-ICA Rent	162,115	162,115	162,115	0	0.00%
Gate Receipts, Concessions, Parking, Guarantees--Opponents, TV/Radio	1,534,500	1,420,747	2,063,750	643,003	45.26%
NCAA/MAC/CCHA Revenue	478,000	507,264	578,000	70,736	13.94%
Falcon Club and Other Fund-raising	337,300	337,300	450,000	112,700	33.41%
Miscellaneous	472,320	455,118	562,100	106,982	23.51%
Loan from General Fee Escrow	306,765	306,765	0	(306,765)	(100.00%)
<b>TOTAL REVENUE</b>	<b>\$ 8,422,737</b>	<b>\$ 8,321,046</b>	<b>\$ 9,322,556</b>	<b>\$ 1,001,510</b>	<b>12.04%</b>
<b>EXPENSES:</b>					
<i>General Administration/Business Mgmt.:</i>					
Contract Salaries	\$ 799,878	\$ 857,698	\$ 853,733	\$ (3,965)	(0.46%)
Classified Salaries	269,072	288,522	273,747	(14,775)	(5.12%)
Temporary	14,500	0	0	0	
Wage/Compensation Pool	47,077	0	54,119	54,119	
Staff Benefits	285,026	286,554	264,635	(21,919)	(7.65%)
Athletic Communication Office	53,000	55,503	69,270	13,767	24.80%
Training/Weight/Equipment Rooms	64,000	74,325	73,500	(825)	(1.11%)
Ticket Office	27,000	37,600	38,761	1,161	3.09%
Promotion Office	70,000	200,000	149,750	(50,250)	(25.13%)
Academic Affairs	27,100	30,000	33,100	3,100	10.33%
Development	0	0	86,800	86,800	
Game Programs/Motor City Bowl	77,000	77,000	77,000	0	0.00%
Guarantees	95,500	94,100	172,500	78,400	83.32%
Concessions	85,000	89,700	100,000	10,300	11.48%
Game Staging	75,000	70,000	81,141	11,141	15.92%
Repay General Fee Escrow Loan	0	0	30,000	30,000	
Unrelated Bus. Income Tax	2,000	2,000	2,000	0	0.00%
Operating Budgets	335,013	361,610	335,820	(25,790)	(7.13%)
<i>Non-revenue Sports Direct Costs:</i>					
Coaching Salaries	707,245	758,369	758,831	462	0.06%
Staff Benefits	178,826	189,592	183,604	(5,988)	(3.16%)
Wage/Compensation Pool	31,148	0	36,424	36,424	
Operating Budgets	455,000	541,487	556,246	14,759	2.73%
Grants-in-Aid	1,614,792	1,619,792	1,804,206	184,414	11.39%
<i>Revenue Sports Direct Costs:</i>					
Coaching Salaries	826,363	886,097	835,935	(50,162)	(5.66%)
Staff Benefits	196,806	221,524	195,147	(26,377)	(11.91%)
Wage/Compensation Pool	36,392	0	40,125	40,125	
Operating Expenses	640,000	773,000	685,984	(87,016)	(11.26%)
Grants-in-Aid	1,409,999	1,414,999	1,530,178	115,179	8.14%
<b>TOTAL EXPENSES</b>	<b>\$ 8,422,737</b>	<b>\$ 8,929,472</b>	<b>\$ 9,322,556</b>	<b>\$ 393,084</b>	<b>4.40%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ (608,426)	\$ 0	\$ 608,426	-100.00%

## NINE YEAR REVENUE HISTORY

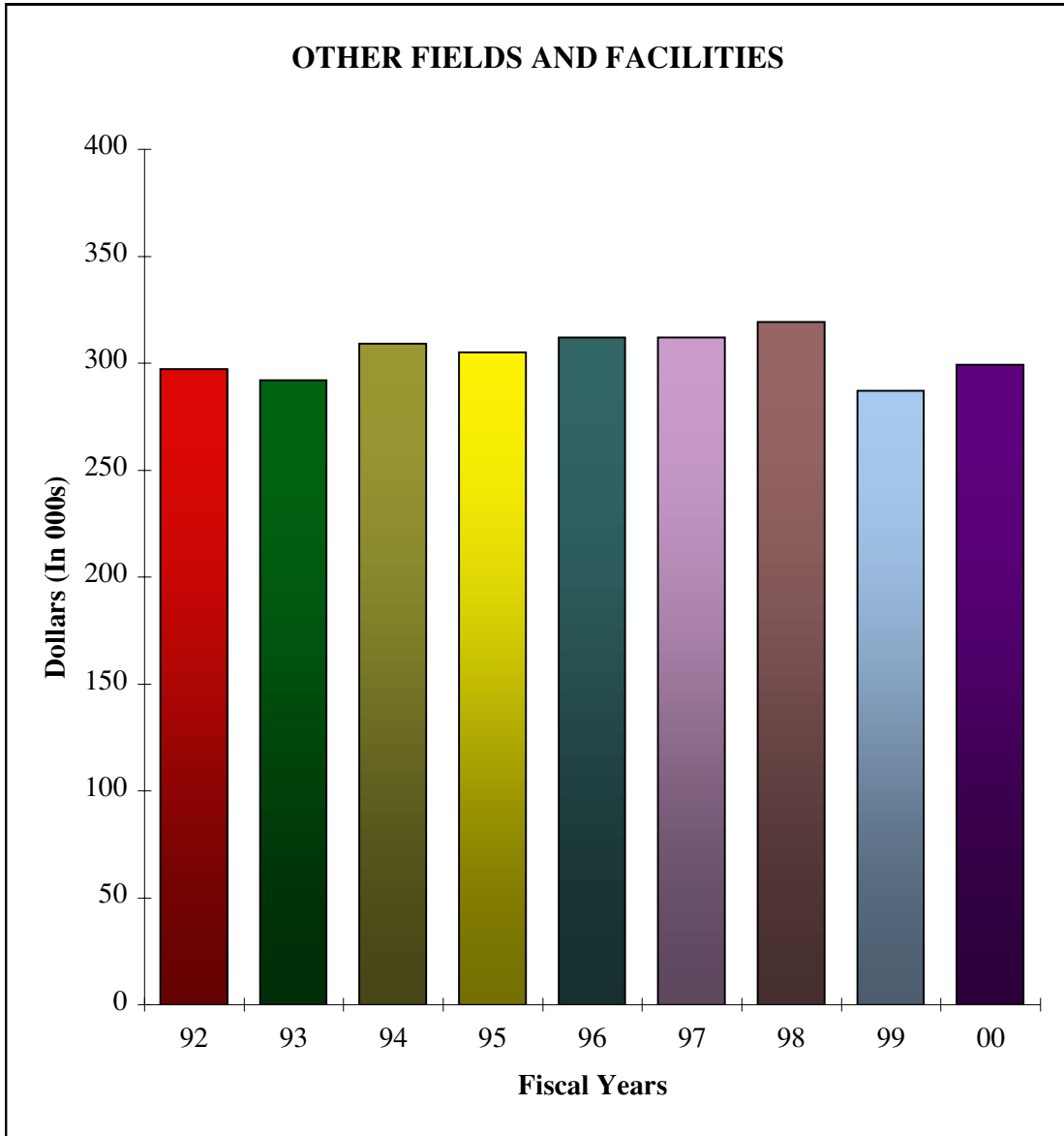


SOURCE: Projected Annual Budgets

**OTHER FIELDS AND FACILITIES  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee	\$ 298,601	\$ 298,601	\$ 310,545	\$ 11,944	4.00%
Transfer from Golf Course	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 298,601</b>	<b>\$ 298,601</b>	<b>\$ 310,545</b>	<b>\$ 11,944</b>	<b>4.00%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 32,954	\$ 23,138	\$ 34,406	\$ 11,268	48.70%
Graduate Assistants	0	0	0	0	
Classified Salaries	116,812	116,000	121,548	5,548	4.78%
Temporary	50,000	55,665	55,028	(637)	(1.14%)
Wage/Compensation Pool	6,596	0	9,281	9,281	
Sub-Total Salaries and Wages	<u>\$ 206,362</u>	<u>\$ 194,803</u>	<u>\$ 220,263</u>	<u>\$ 25,460</u>	<u>13.07%</u>
Staff Benefits:					
Retirement	\$ 23,195	\$ 14,178	\$ 22,620	\$ 8,442	59.54%
Other	16,819	7,671	17,987	10,316	134.48%
Sub-Total Staff Benefits	<u>\$ 40,014</u>	<u>\$ 21,849</u>	<u>\$ 40,607</u>	<u>\$ 18,758</u>	<u>85.85%</u>
Operating					
Office Supplies	\$ 150	\$ 479	\$ 500	\$ 21	4.38%
Maintenance Supplies	10,000	8,000	7,000	(1,000)	(12.50%)
Information/Communication	600	600	700	100	16.67%
Misc. Supplies	2,500	2,835	2,500	(335)	(11.82%)
Travel	500	500	500	0	0.00%
Repair and Maintenance	21,000	18,826	22,000	3,174	16.86%
Equipment	15,000	15,000	15,000	0	0.00%
Miscellaneous	2,475	3,024	1,475	(1,549)	(51.22%)
Sub-total Operating	<u>\$ 52,225</u>	<u>\$ 49,264</u>	<u>\$ 49,675</u>	<u>\$ 411</u>	<u>0.83%</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<b>TOTAL EXPENSES</b>	<b>\$ 298,601</b>	<b>\$ 265,916</b>	<b>\$ 310,545</b>	<b>\$ 44,629</b>	<b>16.78%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 32,685	\$ 0	\$ (32,685)	-100.00%

## NINE YEAR REVENUE HISTORY

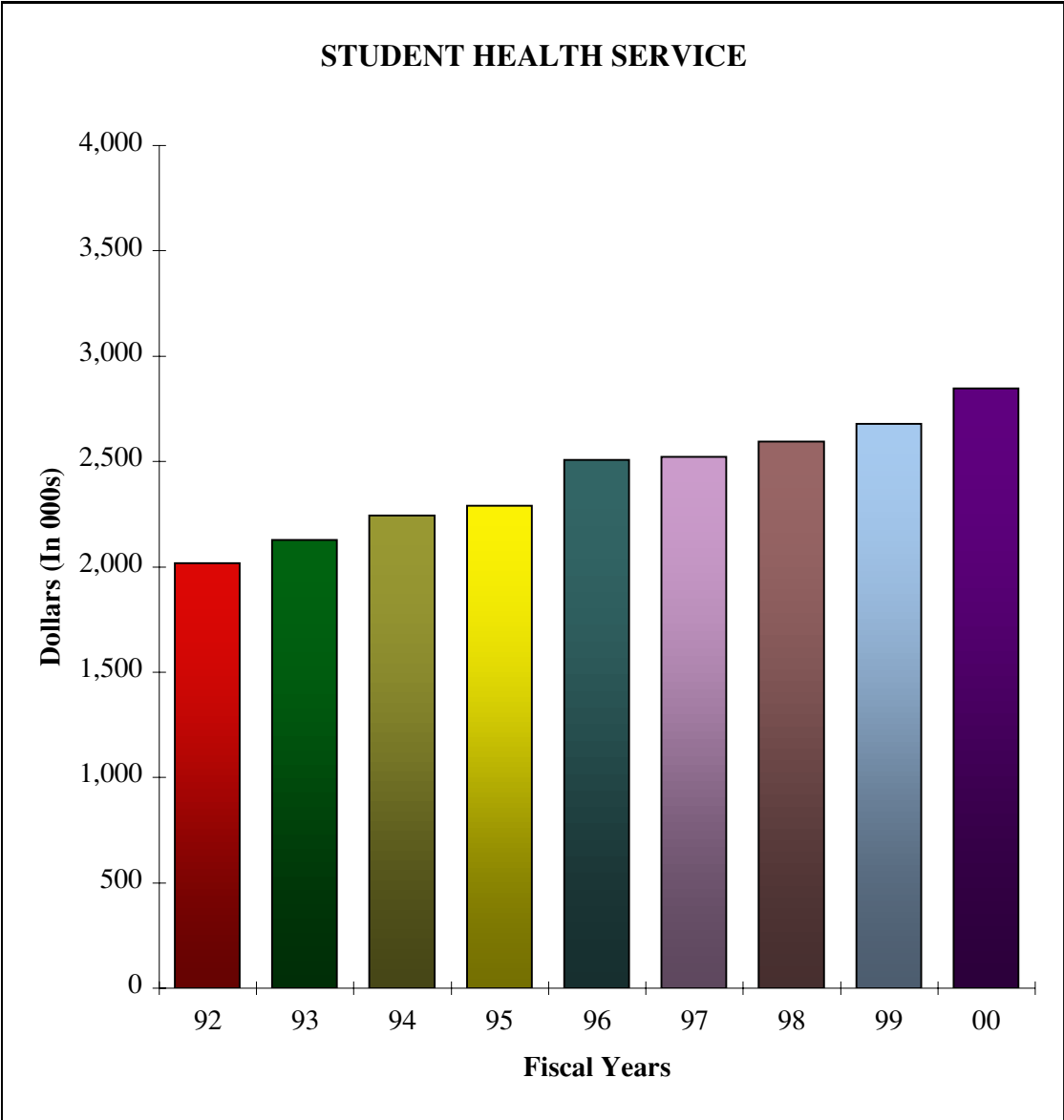


SOURCE: Projected Annual Budgets

**STUDENT HEALTH SERVICE  
BUDGET FOR 2000-01**

	<u>1999-2000 APPROVED BUDGET</u>	<u>1999-2000 PROJECTED BUDGET</u>	<u>2000-01 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
<b>REVENUE:</b>					
General Fee	\$ 1,641,202	\$ 1,641,202	\$ 1,706,850	\$ 65,648	4.00%
Miscellaneous Charges	1,190,844	1,204,000	1,277,533	73,533	6.11%
<b>TOTAL REVENUE</b>	<u>\$ 2,832,046</u>	<u>\$ 2,845,202</u>	<u>\$ 2,984,383</u>	<u>\$ 139,181</u>	<u>4.89%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 1,012,662	\$ 1,061,806	\$ 1,116,625	\$ 54,819	5.16%
Graduate Assistants	15,300	15,300	15,300	0	0.00%
Classified Salaries	368,607	381,495	381,495	0	0.00%
Temporary	126,000	180,000	143,000	(37,000)	(20.56%)
Wage/Compensation Pool	60,776	0	71,910	71,910	
Sub-Total Salaries and Wages	<u>\$ 1,583,345</u>	<u>\$ 1,638,601</u>	<u>\$ 1,728,330</u>	<u>\$ 89,729</u>	<u>5.48%</u>
Staff Benefits:					
Retirement	\$ 188,694	\$ 207,756	\$ 206,317	\$ (1,439)	(0.69%)
Other	163,643	163,643	165,713	2,070	1.26%
ERIP Buy-Out Payment	42,753	42,753	0	(42,753)	(100.00%)
Sub-Total Staff Benefits	<u>\$ 395,090</u>	<u>\$ 414,152</u>	<u>\$ 372,030</u>	<u>\$ (42,122)</u>	<u>(10.17%)</u>
Operating					
Supplies	\$ 142,000	\$ 123,000	\$ 126,000	\$ 3,000	2.44%
Travel	15,000	25,000	25,000	0	0.00%
Information/Communication	53,000	65,000	63,000	(2,000)	(3.08%)
Repair and Maintenance	34,000	15,000	15,000	0	0.00%
Miscellaneous	63,000	3,000	3,000	0	0.00%
Purchase for Resale	366,000	437,000	459,000	22,000	5.03%
Equipment	20,000	23,000	23,000	0	0.00%
Professional Fees	90,000	96,000	98,000	2,000	2.08%
Sub-total Operating	<u>\$ 783,000</u>	<u>\$ 787,000</u>	<u>\$ 812,000</u>	<u>\$ 25,000</u>	<u>3.18%</u>
General Service Charge					
Facility Charge	\$ 70,611	\$ 70,611	\$ 72,023	\$ 1,412	2.00%
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 70,611</u>	<u>\$ 70,611</u>	<u>\$ 72,023</u>	<u>\$ 1,412</u>	<u>2.00%</u>
<b>TOTAL EXPENSES</b>	<u>\$ 2,832,046</u>	<u>\$ 2,910,364</u>	<u>\$ 2,984,383</u>	<u>\$ 74,019</u>	<u>2.54%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ (65,162)	\$ 0	\$ 65,162	-100.00%

**NINE YEAR REVENUE HISTORY**



SOURCE: Projected Annual Budgets

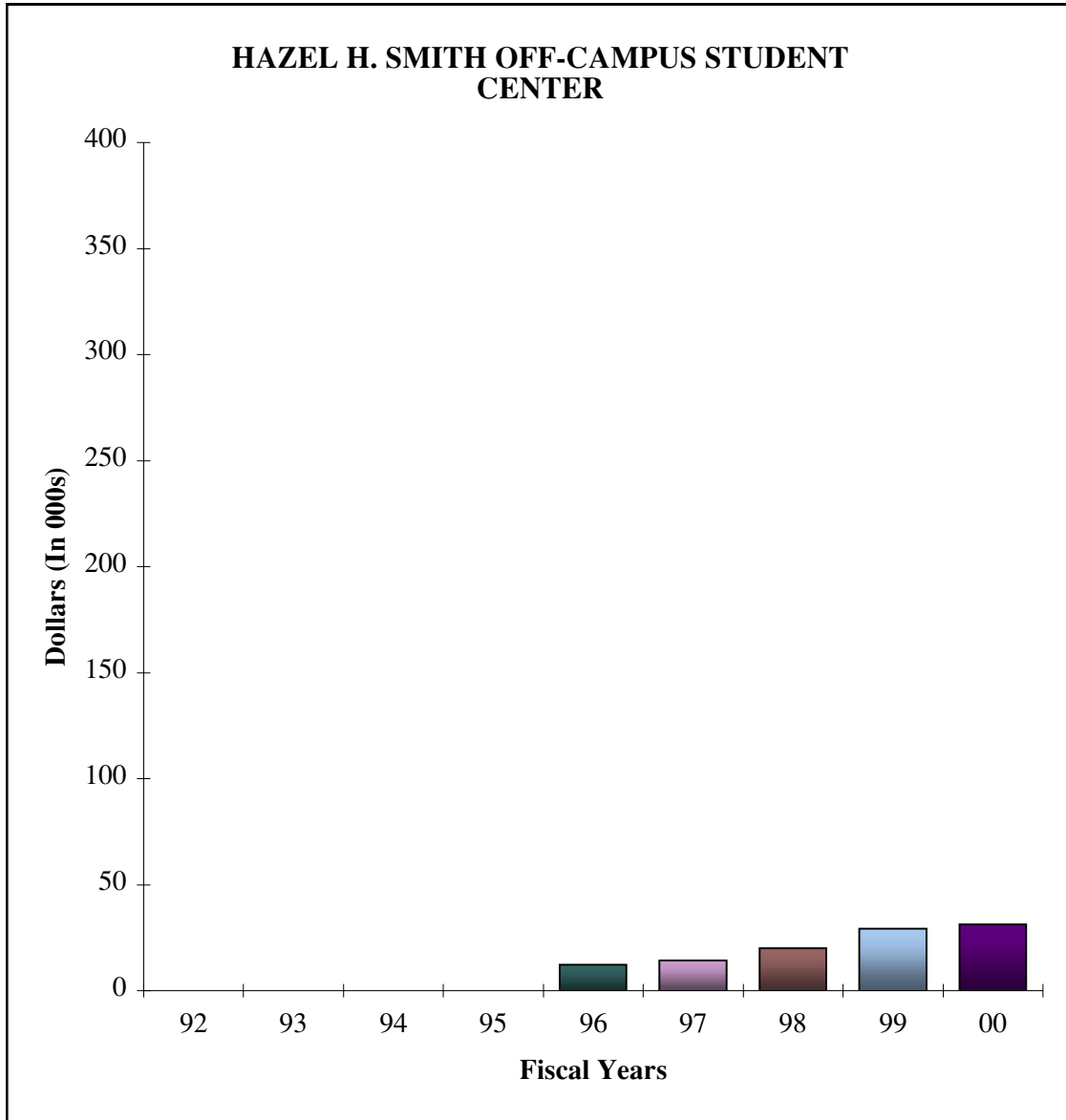
**HAZEL H. SMITH OFF-CAMPUS STUDENT CENTER  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee	\$ 30,524	\$ 30,524	\$ 31,745	\$ 1,221	4.00%
Other Income	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 30,524</b>	<b>\$ 30,524</b>	<b>\$ 31,745</b>	<b>\$ 1,221</b>	<b>4.00%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	0	0	0	0	
Graduate Assistants	1,800	1,800	8,900	7,100	394.44%
Temporary	15,985	5,754	6,884	1,130	19.64%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 17,785</u>	<u>\$ 7,554</u>	<u>\$ 15,784</u>	<u>\$ 8,230</u>	<u>108.95%</u>
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 800	\$ 1,600	\$ 1,600	\$ 0	0.00%
Travel	524	3,000	1,500	(1,500)	(50.00%)
Information and Communication	3,120	4,000	3,500	(500)	(12.50%)
Repairs and Maintenance	525	0	1,000	1,000	
Programs	5,770	1,000	7,361	6,361	636.10%
Equipment	1,000	13,370	1,000	(12,370)	(92.52%)
Other Expenses	1,000	0	0	0	
Sub-total Operating	<u>\$ 12,739</u>	<u>\$ 22,970</u>	<u>\$ 15,961</u>	<u>\$ (7,009)</u>	<u>(30.51%)</u>
General Service Charge					
Facility Charge*	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements*	0	0	0	0	
Debt Service*	0	0	0	0	
Insurance/Other*	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<b>TOTAL EXPENSES</b>	<b>\$ 30,524</b>	<b>\$ 30,524</b>	<b>\$ 31,745</b>	<b>\$ 1,221</b>	<b>4.00%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

\*Funded from General Fee (Debt Svc.)



## NINE YEAR REVENUE HISTORY



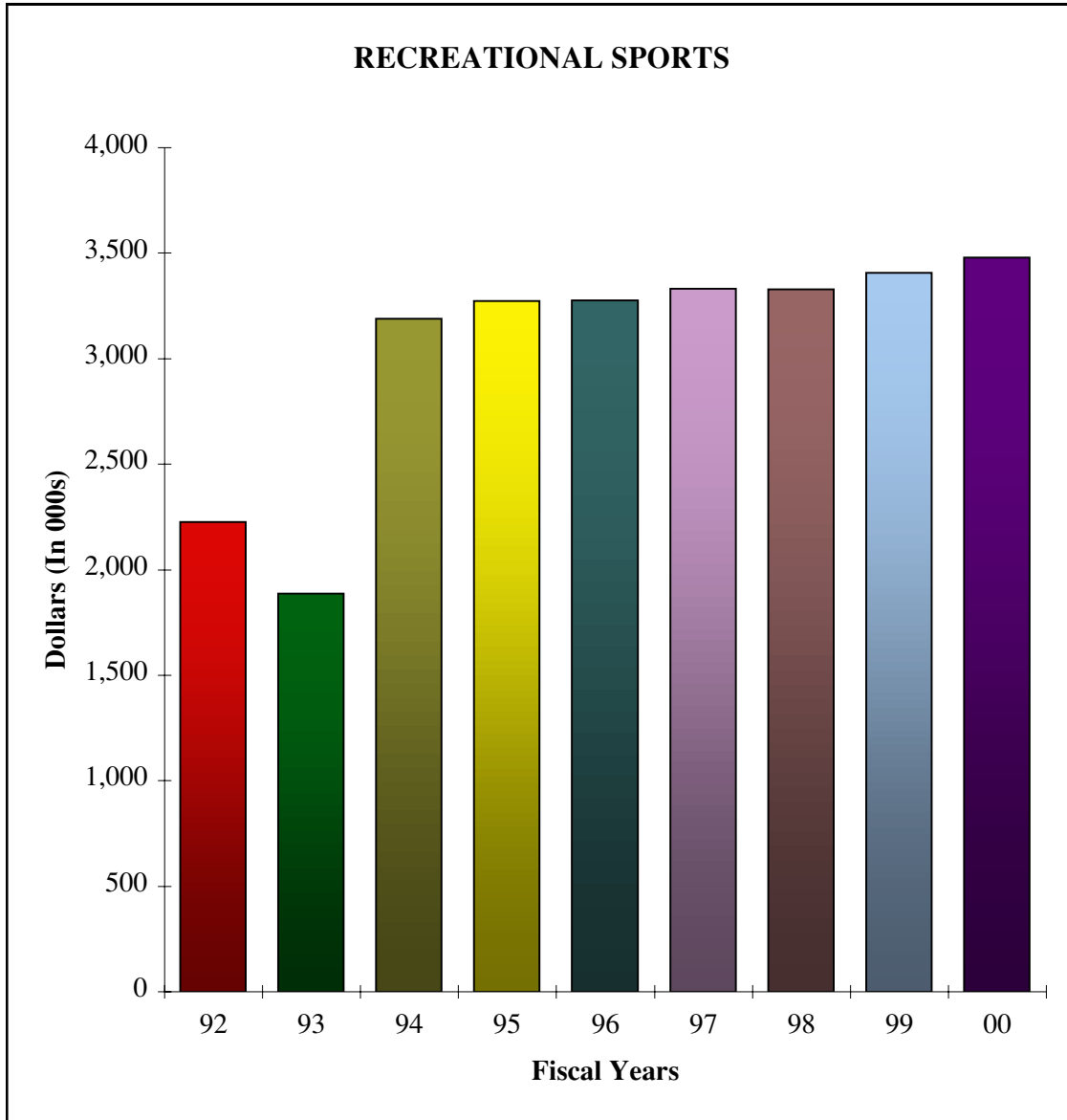
SOURCE: Projected Annual Budgets

**RECREATIONAL SPORTS**  
**BUDGET FOR 2000-01**  
(Includes Student Recreation Center, Field House,  
Intramurals/Club Sports, Outdoor Maintenance)

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee	\$ 1,470,210	\$ 1,470,210	\$ 1,529,018	\$ 58,808	4.00%
General Fee (Debt Svc.)	1,207,135	1,207,135	1,206,598	(537)	(0.04%)
Rental Income-Educ. Budget/ICA	286,750	286,750	286,750	0	0.00%
Other Income	563,481	512,512	618,601	106,089	20.70%
<b>TOTAL REVENUE</b>	<b>\$ 3,527,576</b>	<b>\$ 3,476,607</b>	<b>\$ 3,640,967</b>	<b>\$ 164,360</b>	<b>4.73%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 380,238	\$ 393,760	\$ 396,600	\$ 2,840	0.72%
Graduate Assistants	56,800	49,700	56,800	7,100	14.29%
Classified Salaries	377,435	381,691	383,978	2,287	0.60%
Temporary	470,070	445,271	482,022	36,751	8.25%
Wage/Compensation Pool	30,984	0	37,468	37,468	
Sub-Total Salaries and Wages	\$ 1,315,527	\$ 1,270,422	\$ 1,356,868	\$ 86,446	6.80%
Staff Benefits:					
Retirement	\$ 100,846	\$ 109,140	\$ 103,895	\$ (5,245)	(4.81%)
Other	122,944	103,643	132,987	29,344	28.31%
Sub-Total Staff Benefits	\$ 223,790	\$ 212,783	\$ 236,882	\$ 24,099	11.33%
Operating					
Supplies	\$ 98,173	\$ 103,244	\$ 92,145	\$ (11,099)	(10.75%)
GA Fees	10,845	5,712	6,528	816	14.29%
Travel	14,500	13,325	15,500	2,175	16.32%
Outdoor Rec. Prog. Travel	7,500	23,540	29,000	5,460	23.19%
Information/Communication	29,650	31,050	33,700	2,650	8.53%
Repair and Maintenance	42,500	42,000	42,500	500	1.19%
Purchases for Resale	38,000	25,000	37,000	12,000	48.00%
Equipment	50,900	79,802	80,569	767	0.96%
Other Expenses	0	2,302	1,679	(623)	(27.06%)
Sub-total Operating	\$ 292,068	\$ 325,975	\$ 338,621	\$ 12,646	3.88%
General Service Charge					
Utilities	\$ 82,056	\$ 82,056	\$ 83,698	\$ 1,642	2.00%
Facility Charge*	399,000	354,266	413,300	59,034	16.66%
Renewals/Replacements*	0	0	0	0	
Debt Service*	213,150	213,150	213,150	0	0.00%
Administrative Fee	980,817	980,817	980,280	(537)	(0.05%)
Insurance/Other*	8,000	8,000	5,000	(3,000)	(37.50%)
Sub-total Fixed Expenses	13,168	13,168	13,168	0	0.00%
	\$ 1,696,191	\$ 1,651,457	\$ 1,708,596	\$ 57,139	3.46%
<b>TOTAL EXPENSES</b>	<b>\$ 3,527,576</b>	<b>\$ 3,460,637</b>	<b>\$ 3,640,967</b>	<b>\$ 180,330</b>	<b>5.21%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 15,970	\$ 0	\$ (15,970)	-100.00%

\* Funded from General Fee (Debt Svc.)

## NINE YEAR REVENUE HISTORY



NOTE: FY93 Recreation Center debt service completed

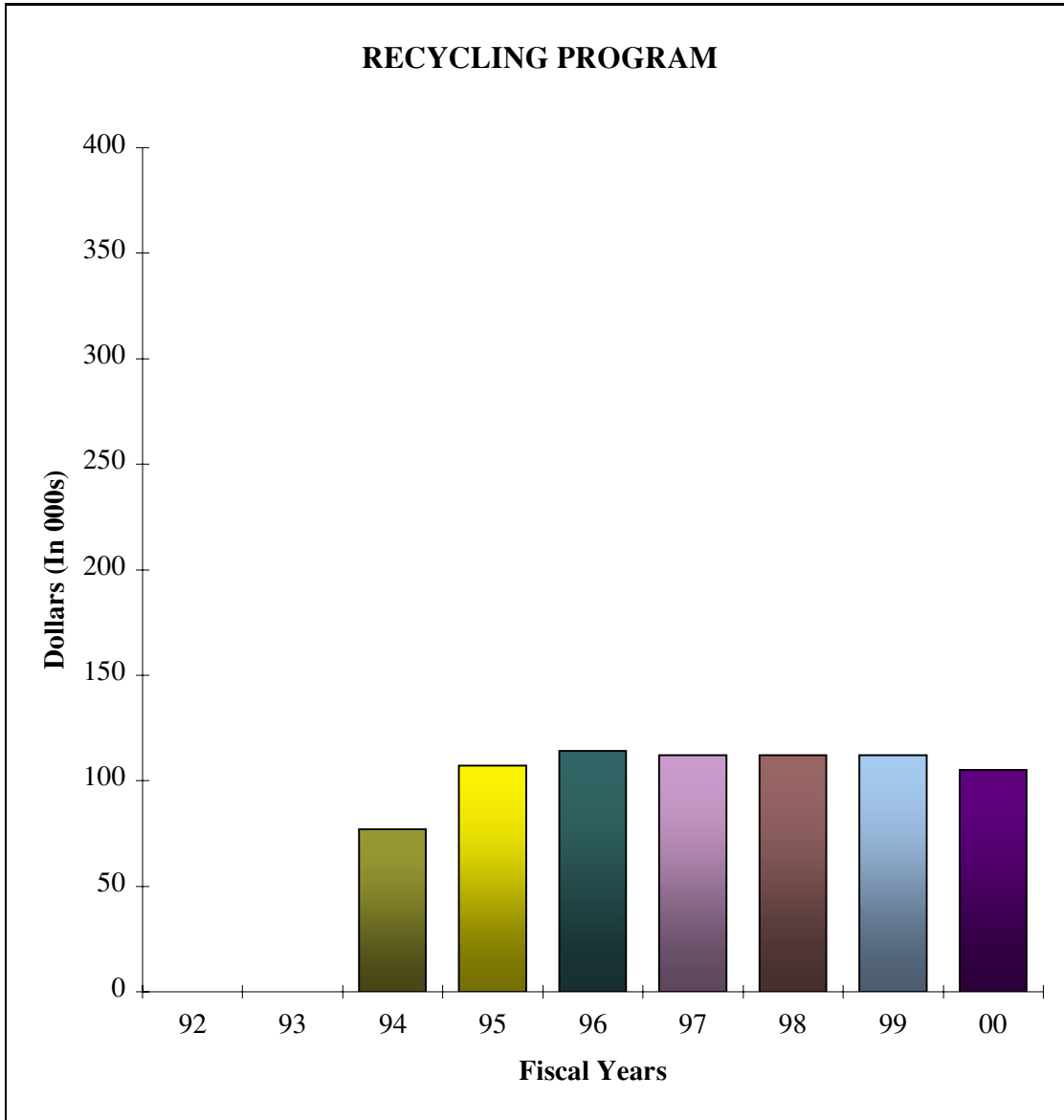
FY94 Field House opened

SOURCE: Projected Annual Budgets

**RECYCLING PROGRAM  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee	\$ 50,000	\$ 50,000	\$ 52,000	\$ 2,000	4.00%
Other Income	62,400	54,945	58,000	3,055	5.56%
<b>TOTAL REVENUE</b>	<b>\$ 112,400</b>	<b>\$ 104,945</b>	<b>\$ 110,000</b>	<b>\$ 5,055</b>	<b>4.82%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 29,002	\$ 30,435	\$ 30,435	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	0	0	0	0	
Temporary	48,315	33,418	34,688	1,270	3.80%
Wage/Compensation Pool	1,277	0	1,461	1,461	
Sub-Total Salaries and Wages	\$ 78,594	\$ 63,853	\$ 66,584	\$ 2,731	4.28%
Staff Benefits:					
Retirement	\$ 3,860	\$ 4,051	\$ 4,051	\$ 0	0.00%
Other	6,256	6,114	6,489	375	6.13%
Sub-Total Staff Benefits	\$ 10,116	\$ 10,165	\$ 10,540	\$ 375	3.69%
Operating					
Supplies	\$ 3,164	\$ 3,164	\$ 3,164	\$ 0	0.00%
Travel	2,700	2,700	2,700	0	0.00%
Information/Communication	2,700	2,700	2,700	0	0.00%
Repair and Maintenance	600	600	600	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	1,000	2,726	4,675	1,949	71.50%
Other Expenses	200	8,400	8,400	0	0.00%
Sub-total Operating	\$ 10,364	\$ 20,290	\$ 22,239	\$ 1,949	9.61%
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	8,400	8,400	8,400	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other	2,234	2,237	2,237	0	0.00%
Sub-total Fixed Expenses	\$ 10,634	\$ 10,637	\$ 10,637	\$ 0	0.00%
<b>TOTAL EXPENSES</b>	<b>\$ 109,708</b>	<b>\$ 104,945</b>	<b>\$ 110,000</b>	<b>\$ 5,055</b>	<b>4.82%</b>
Revenue Over/(Under) Expenses	\$ 2,692	\$ 0	\$ 0	\$ 0	

## NINE YEAR REVENUE HISTORY

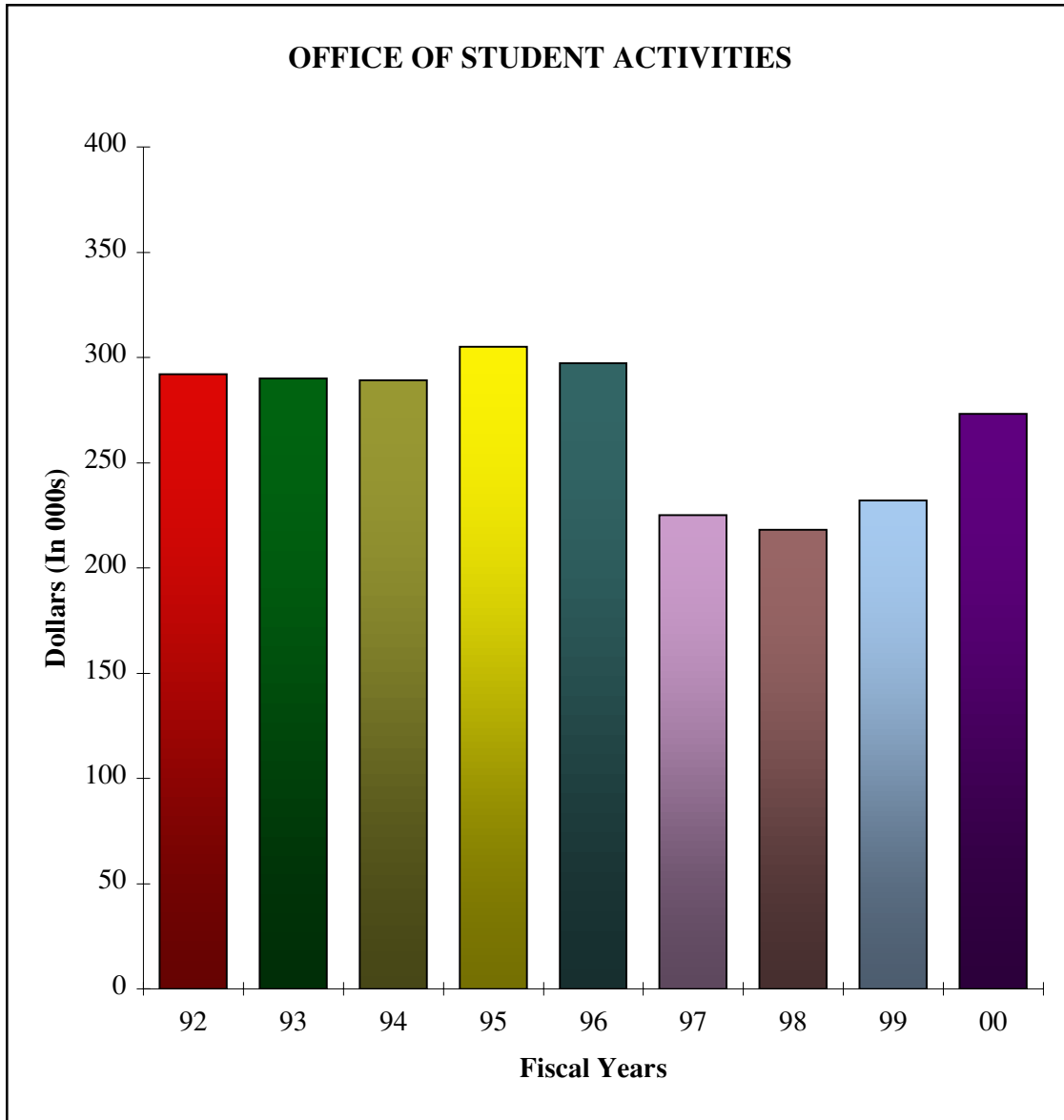


SOURCE: Projected Annual Budgets

**OFFICE OF STUDENT ACTIVITIES  
BUDGET FOR 2000-01**

	<u>1999-2000 APPROVED BUDGET</u>	<u>1999-2000 PROJECTED BUDGET</u>	<u>2000-01 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
<b>REVENUE:</b>					
General Fee	\$ 273,061	\$ 273,061	\$ 283,983	\$ 10,922	4.00%
Other Income	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
<b>TOTAL REVENUE</b>	<u>\$ 273,061</u>	<u>\$ 273,061</u>	<u>\$ 283,983</u>	<u>\$ 10,922</u>	<u>4.00%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 86,627	\$ 89,911	\$ 100,300	\$ 10,389	11.55%
Graduate Assistants	34,600	24,850	35,500	10,650	42.86%
Classified Salaries	26,283	27,643	31,258	3,615	13.08%
Temporary	6,400	6,400	8,890	2,490	38.91%
Wage/Compensation Pool	4,973	0	6,314	6,314	
Sub-Total Salaries and Wages	<u>\$ 158,883</u>	<u>\$ 148,804</u>	<u>\$ 182,262</u>	<u>\$ 33,458</u>	<u>22.48%</u>
Staff Benefits:					
Retirement	\$ 15,028	\$ 15,646	\$ 17,511	\$ 1,865	11.92%
Other	17,687	16,095	8,306	(7,789)	(48.39%)
Sub-Total Staff Benefits	<u>\$ 32,715</u>	<u>\$ 31,741</u>	<u>\$ 25,817</u>	<u>\$ (5,924)</u>	<u>(18.66%)</u>
Operating					
Supplies	\$ 9,658	\$ 25,000	\$ 15,570	\$ (9,430)	(37.72%)
Travel	10,184	14,340	10,369	(3,971)	(27.69%)
Information/Communication	15,756	18,476	16,959	(1,517)	(8.21%)
Leadership Program	12,000	12,000	12,480	480	4.00%
Repair and Maintenance	3,224	2,500	1,250	(1,250)	(50.00%)
Purchases for Resale	0	0	0	0	
Equipment	416	0	0	0	
Cheerleaders/Dance Team	10,200	10,200	9,081	(1,119)	(10.97%)
Professional Fees	20,025	10,000	10,195	195	1.95%
Sub-total Operating	<u>\$ 81,463</u>	<u>\$ 92,516</u>	<u>\$ 75,904</u>	<u>\$ (16,612)</u>	<u>(17.96%)</u>
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<b>TOTAL EXPENSES</b>	<u>\$ 273,061</u>	<u>\$ 273,061</u>	<u>\$ 283,983</u>	<u>\$ 10,922</u>	<u>4.00%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

## NINE YEAR REVENUE HISTORY



NOTE: FY97 - University Activities Organization moved to SBC funding line  
FY00 - Leadership Program moved to this area for oversight

SOURCE: Projected Annual Budgets

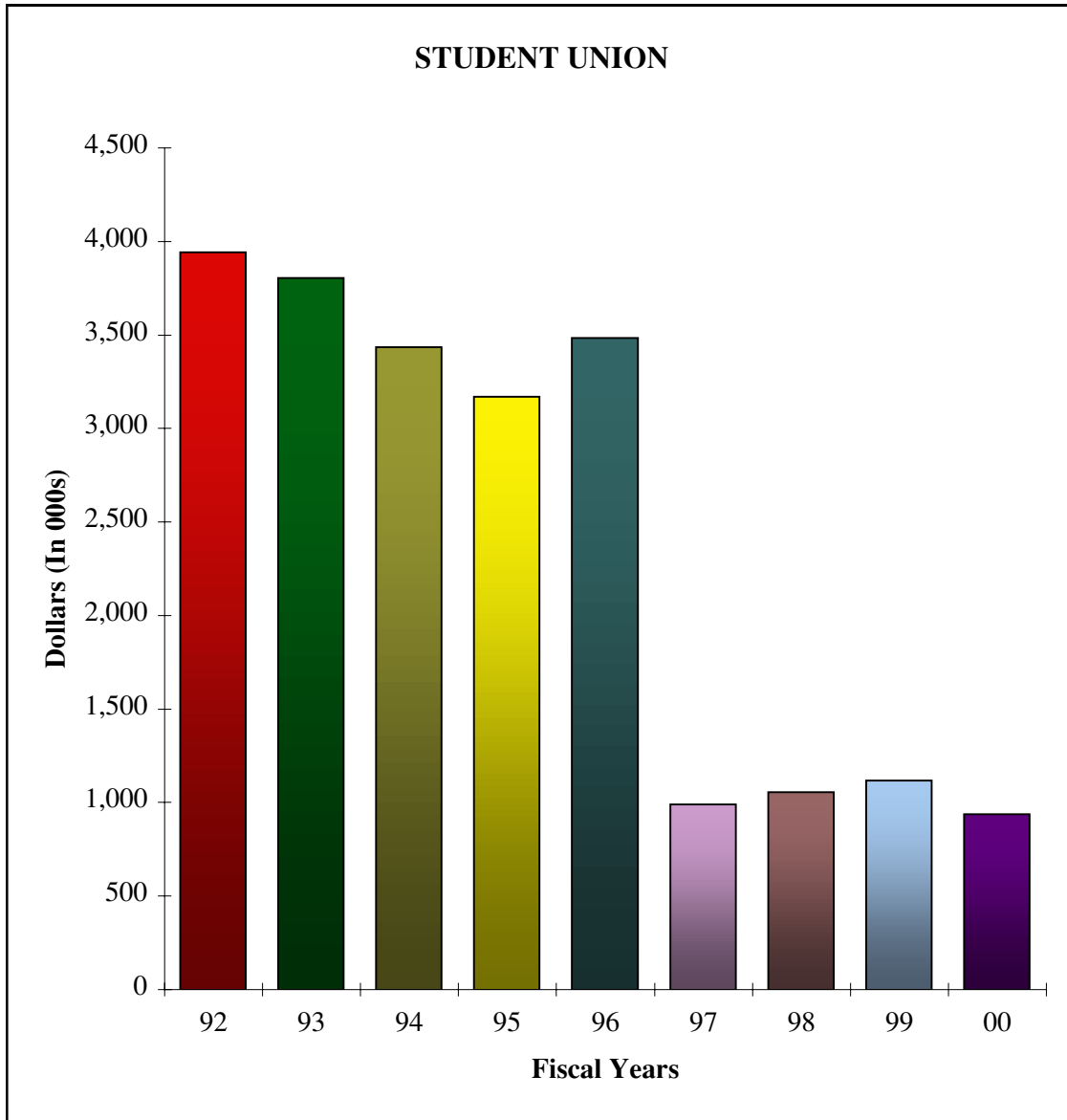
**STUDENT UNION  
BUDGET FOR 2000-01**

	<u>1999-2000 APPROVED BUDGET</u>	<u>1999-2000 PROJECTED BUDGET</u>	<u>2000-01 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
<b>REVENUE:</b>					
General Fee	\$ 587,737	\$ 587,737	\$ 611,246	\$ 23,509	4.00%
General Fee (Renewals/Replacements)	113,105	113,105	113,105	0	0.00%
Operational	178,742	113,980	30,000	(83,980)	(73.68%)
Facility Charges	120,000	120,000	57,934	(62,066)	(51.72%)
<b>TOTAL REVENUE</b>	<u>\$ 999,584</u>	<u>\$ 934,822</u>	<u>\$ 812,285</u>	<u>\$ (122,537)</u>	<u>(13.11%)</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 200,138	\$ 208,339	\$ 208,339	\$ 0	0.00%
Classified	258,940	165,624	96,793	(68,831)	(41.56%)
Temporary	109,184	109,184	101,850	(7,334)	(6.72%)
Personnel Savings During Closing	(30,428)	(30,428)	0	30,428	(100.00%)
Wage/Compensation Pool	21,059	0	14,647	14,647	
Sub-Total Salaries & Wages	<u>\$ 558,893</u>	<u>\$ 452,719</u>	<u>\$ 421,629</u>	<u>\$ (31,090)</u>	<u>(6.87%)</u>
Staff Benefits:					
Retirement	\$ 61,648	\$ 49,217	\$ 38,219	\$ (10,998)	(22.35%)
Other	56,911	39,607	42,409	2,802	7.07%
Sub-Total Staff Benefits	<u>\$ 118,559</u>	<u>\$ 88,824</u>	<u>\$ 80,628</u>	<u>\$ (8,196)</u>	<u>(9.23%)</u>
Cost of Sales	\$ 27,141	\$ 22,141	\$ 27,141	\$ 5,000	22.58%
Operating Expenses:					
Supplies	\$ 22,449	\$ 10,449	\$ 20,449	\$ 10,000	95.70%
Travel	6,000	10,000	6,000	(4,000)	(40.00%)
Information and Communication	19,511	16,011	19,011	3,000	18.74%
Repair and Maintenance	27,150	16,950	16,950	0	0.00%
Programming	17,775	20,775	20,775	0	0.00%
Equipment	11,509	7,509	7,509	0	0.00%
Other Expenses	6,013	6,013	6,013	0	0.00%
Sub-Total Operating Expenses	<u>\$ 110,407</u>	<u>\$ 87,707</u>	<u>\$ 96,707</u>	<u>\$ 9,000</u>	<u>10.26%</u>
General Service Charge	\$ 50,043	\$ 50,043	\$ 53,075	\$ 3,032	6.06%
Utilities	20,000	45,000	20,000	(25,000)	(55.56%)
Facility Charge	1,436	1,436	0	(1,436)	(100.00%)
Renewals/Replacements*	107,330	107,330	107,330	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other*	5,775	5,775	5,775	0	0.00%
Sub-total Fixed Expenses	<u>\$ 184,584</u>	<u>\$ 209,584</u>	<u>\$ 186,180</u>	<u>\$ (23,404)</u>	<u>(11.17%)</u>
<b>TOTAL EXPENSES</b>	<u>\$ 999,584</u>	<u>\$ 860,975</u>	<u>\$ 812,285</u>	<u>\$ (48,690)</u>	<u>(5.66%)</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 73,847	\$ 0	\$ (73,847)	-100.00%

\*Funded from General Fee (Renewals/Replacements)



## NINE YEAR REVENUE HISTORY



NOTE: FY97 Food Operations moved to Dining Services

FY00 Facility closed December 1999; operations moved to Olscamp Hall

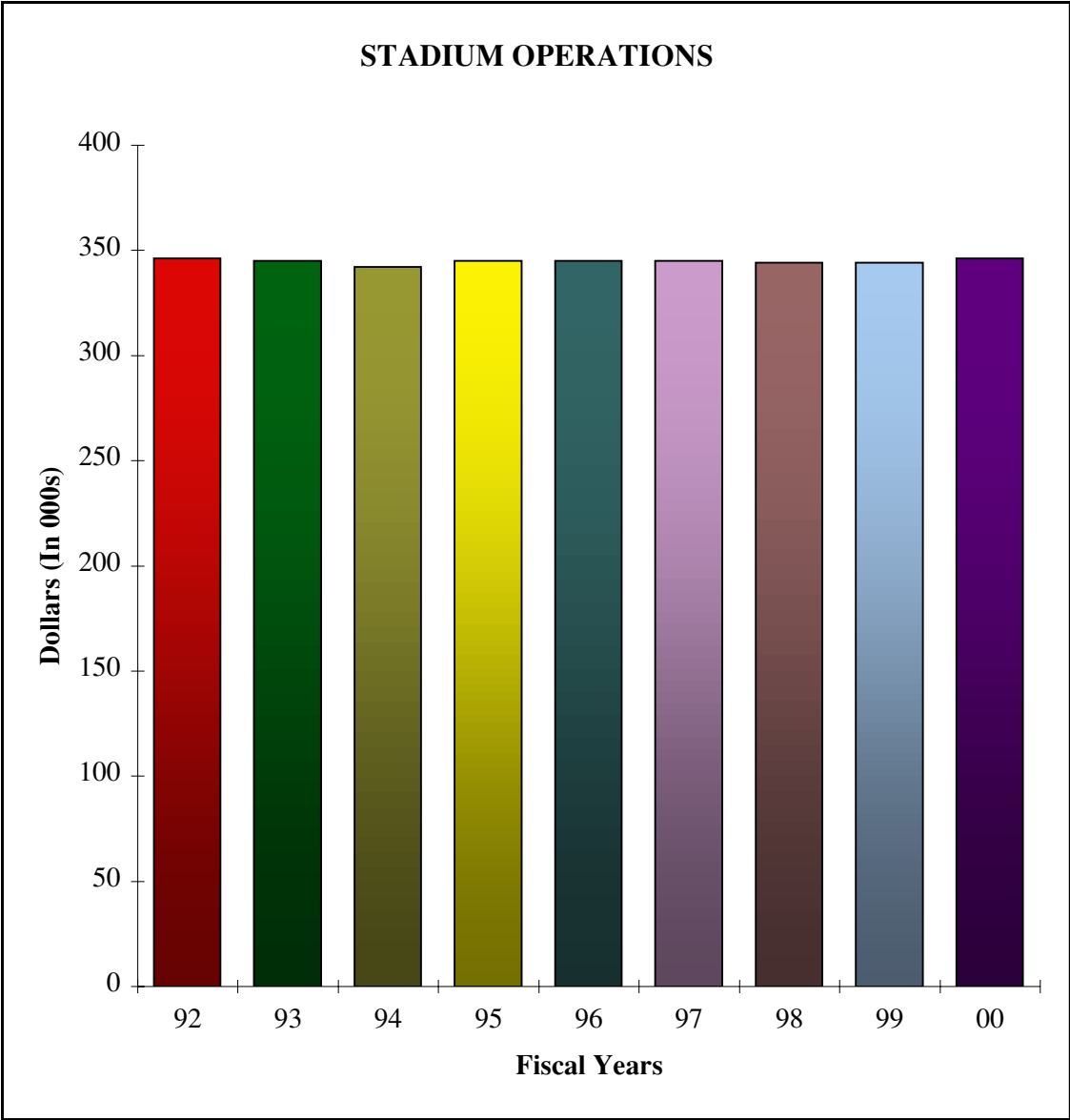
SOURCE: Projected Annual Budgets

**STADIUM OPERATIONS  
BUDGET FOR 2000-01**

	<u>1999-2000 APPROVED BUDGET</u>	<u>1999-2000 PROJECTED BUDGET</u>	<u>2000-01 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
<b>REVENUE:</b>					
General Fee (Debt Svc.)	\$ 209,413	\$ 209,413	\$ 210,264	\$ 851	0.41%
Rental Income	123,115	123,115	123,115	0	0.00%
Interest Income	13,184	15,671	18,785	3,114	19.87%
Other Income	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 345,712</b>	<b>\$ 348,199</b>	<b>\$ 352,164</b>	<b>\$ 3,965</b>	<b>1.14%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	50,544	52,244	52,244	0	0.00%
Temporary	1,107	1,107	1,107	0	0.00%
Wage/Compensation Pool	1,860	0	2,561	2,561	
27th Pay	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 53,511</u>	<u>\$ 53,351</u>	<u>\$ 55,912</u>	<u>\$ 2,561</u>	<u>4.80%</u>
Staff Benefits:					
Retirement	\$ 6,875	\$ 7,101	\$ 7,101	\$ 0	0.00%
Other	5,733	7,684	8,219	535	6.96%
Sub-Total Staff Benefits	<u>\$ 12,608</u>	<u>\$ 14,785</u>	<u>\$ 15,320</u>	<u>\$ 535</u>	<u>3.62%</u>
Operating Expenses:					
Supplies	\$ 12,972	\$ 13,442	\$ 13,442	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	8,436	8,436	8,436	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	1,915	2,445	2,445	0	0.00%
Miscellaneous	530	0	0	0	
Sub-total Operating	<u>\$ 23,853</u>	<u>\$ 24,323</u>	<u>\$ 24,323</u>	<u>\$ 0</u>	<u>0.00%</u>
General Service Charge					
General Service Charge	\$ 46,327	\$ 46,327	\$ 46,327	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	48,929	48,929	48,929	0	0.00%
Debt Service*	154,184	154,184	155,053	869	0.56%
Insurance/Other*	6,300	6,300	6,300	0	0.00%
Sub-total Fixed Expenses	<u>\$ 255,740</u>	<u>\$ 255,740</u>	<u>\$ 256,609</u>	<u>\$ 869</u>	<u>0.34%</u>
<b>TOTAL EXPENSES</b>	<b>\$ 345,712</b>	<b>\$ 348,199</b>	<b>\$ 352,164</b>	<b>\$ 3,965</b>	<b>1.14%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

\*Funded from General Fee (Debt Svc.)

**NINE YEAR REVENUE HISTORY**



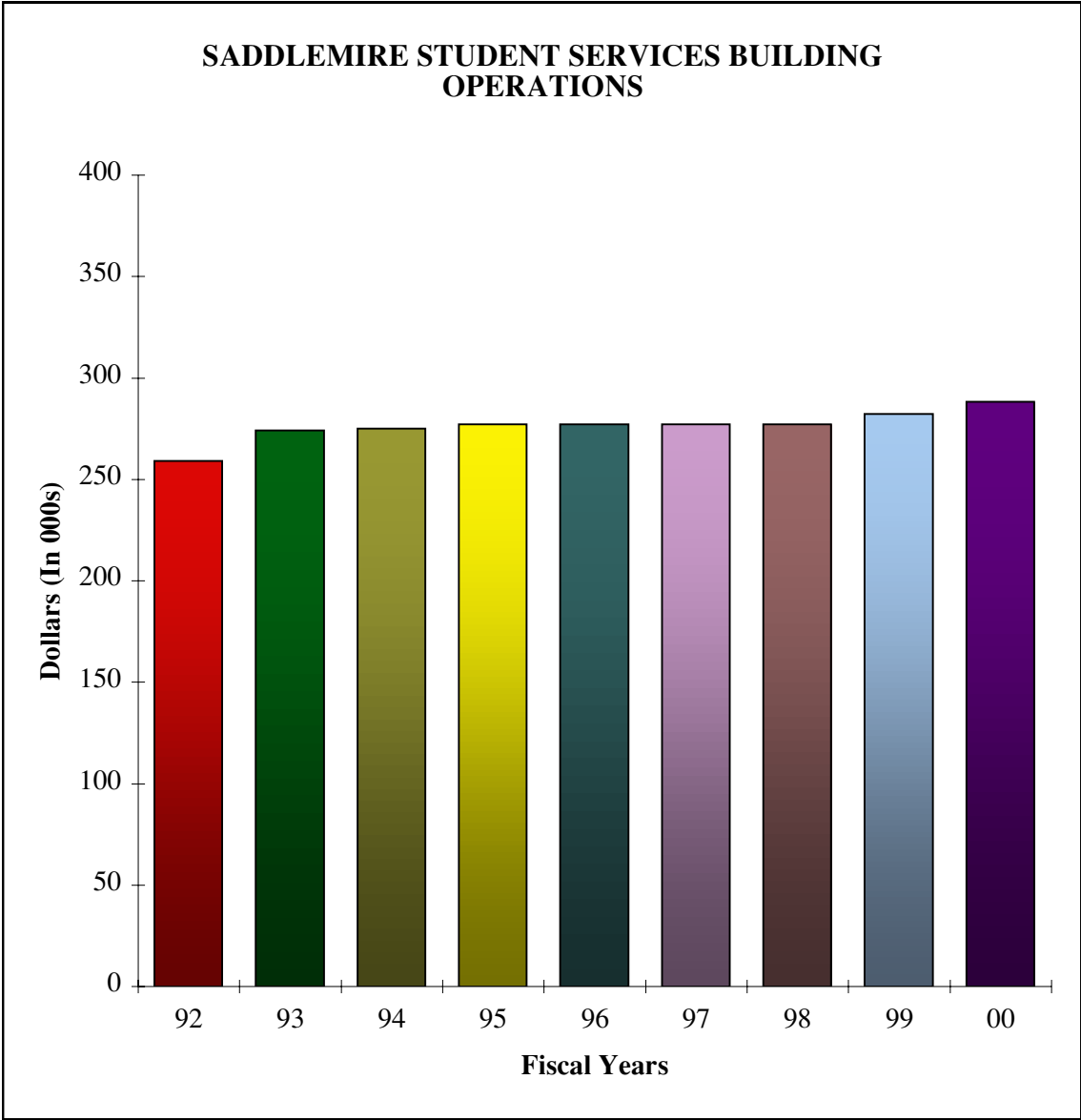
SOURCE: Projected Annual Budgets

**SADDLEMIRE STUDENT SERVICES BUILDING OPERATIONS  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee (Debt Svc.)	\$ 133,356	\$ 133,356	\$ 133,858	\$ 502	0.38%
Rental Income	138,678	142,445	142,445	0	0.00%
Interest Income	10,518	12,400	12,932	532	4.29%
Other Income	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 282,552</b>	<b>\$ 288,201</b>	<b>\$ 289,235</b>	<b>\$ 1,034</b>	<b>0.36%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	70,990	73,370	73,370	0	0.00%
Temporary	2,005	2,005	2,005	0	0.00%
Wage/Compensation Pool	2,679	0	3,618	3,618	
Sub-Total Salaries & Wages	<u>\$ 75,674</u>	<u>\$ 75,375</u>	<u>\$ 78,993</u>	<u>\$ 3,618</u>	<u>4.80%</u>
Staff Benefits:					
Retirement	\$ 9,716	\$ 10,032	\$ 10,032	\$ 0	0.00%
Other	14,087	13,760	14,680	920	6.69%
Sub-Total Staff Benefits	<u>\$ 23,803</u>	<u>\$ 23,792</u>	<u>\$ 24,712</u>	<u>\$ 920</u>	<u>3.87%</u>
Operating Expenses:					
Supplies	\$ 11,367	\$ 11,700	\$ 11,700	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	17,580	21,689	17,683	(4,006)	(18.47%)
Purchase for Resale	0	0	0	0	
Equipment	1,813	3,330	3,330	0	0.00%
Miscellaneous	0	0	0	0	
Sub-total Operating	<u>\$ 30,760</u>	<u>\$ 36,719</u>	<u>\$ 32,713</u>	<u>\$ (4,006)</u>	<u>(10.91%)</u>
General Service Charge					
Facility Charge*	\$ 18,959	\$ 18,959	\$ 18,959	\$ 0	0.00%
Renewals/Replacements*	0	0	0	0	
Debt Service*	38,227	38,227	38,227	0	0.00%
Insurance/Other*	90,929	90,929	91,431	502	0.55%
Sub-total Fixed Expenses	<u>\$ 4,200</u>	<u>\$ 4,200</u>	<u>\$ 4,200</u>	<u>\$ 0</u>	<u>0.00%</u>
<b>TOTAL EXPENSES</b>	<b>\$ 282,552</b>	<b>\$ 288,201</b>	<b>\$ 289,235</b>	<b>\$ 1,034</b>	<b>0.36%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

\*Funded from General Fee (Debt. Svc.)

# NINE YEAR REVENUE HISTORY



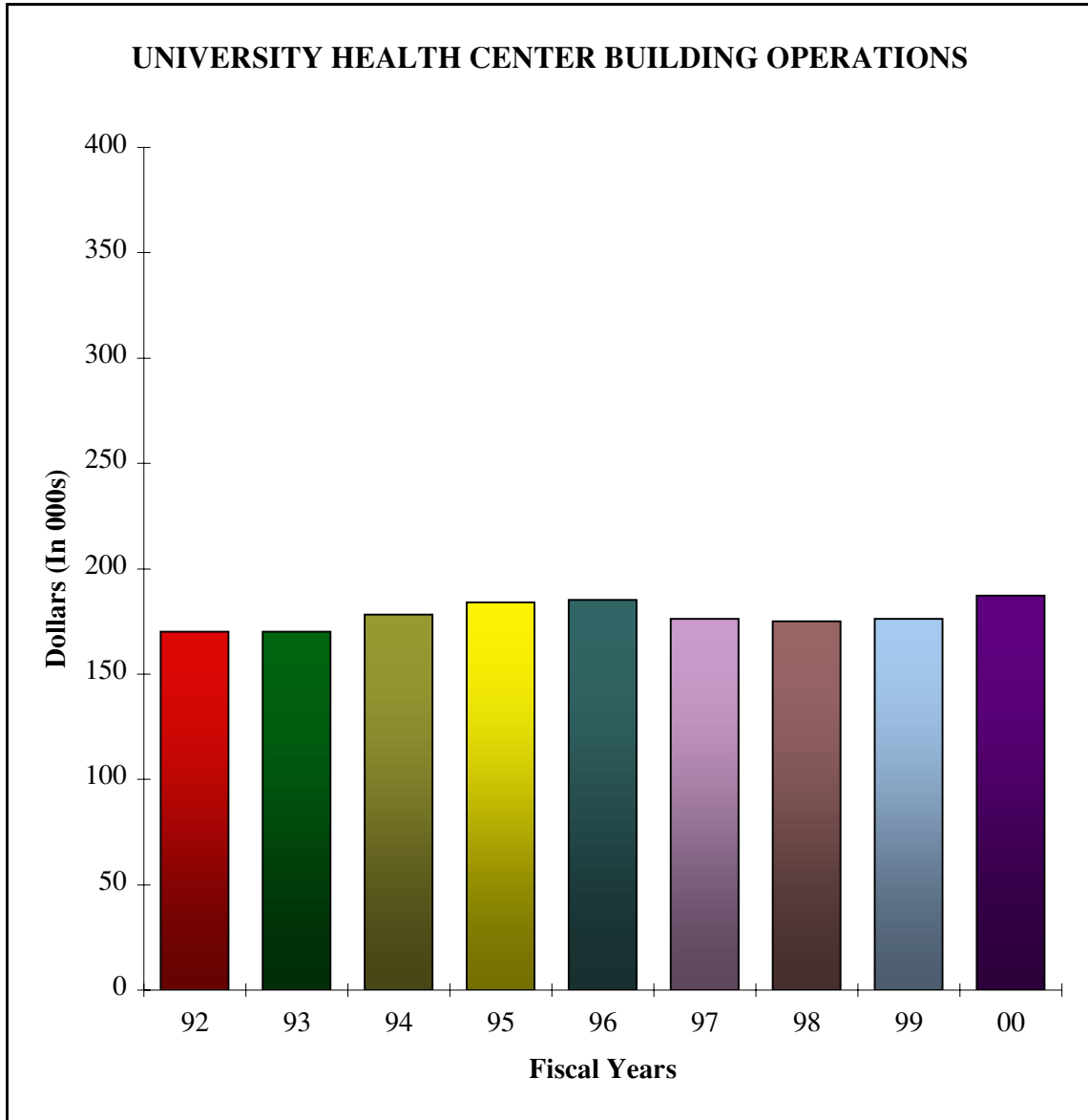
SOURCE: Projected Annual Budgets

**UNIVERSITY HEALTH CENTER BUILDING OPERATIONS  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
General Fee (Debt Svc.)	\$ 84,099	\$ 84,099	\$ 84,470	\$ 371	0.44%
Rental Income--Educational Budget	92,760	97,317	100,277	2,960	3.04%
Interest Income	7,774	9,200	9,200	0	0.00%
Other Income	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 184,633</b>	<b>\$ 190,616</b>	<b>\$ 193,947</b>	<b>\$ 3,331</b>	<b>1.75%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	49,421	51,101	51,101	0	0.00%
Temporary	1,782	1,782	1,782	0	0.00%
Wage/Compensation Pool	1,879	0	2,538	2,538	
Sub-Total Salaries & Wages	\$ 53,082	\$ 52,883	\$ 55,421	\$ 2,538	4.80%
Staff Benefits:					
Retirement	\$ 6,815	\$ 7,039	\$ 7,039	\$ 0	0.00%
Other	810	5,956	6,378	422	7.09%
Sub-Total Staff Benefits	\$ 7,625	\$ 12,995	\$ 13,417	\$ 422	3.25%
Operating Expenses:					
Supplies	\$ 8,196	\$ 8,198	\$ 8,198	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	9,116	9,926	9,926	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	1,913	1,913	1,913	0	0.00%
Other Expenses	0	0	0	0	
Sub-total Operating	\$ 19,225	\$ 20,037	\$ 20,037	\$ 0	0.00%
General Service Charge	\$ 602	\$ 602	\$ 602	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	31,755	31,755	31,755	0	0.00%
Debt Service*	67,209	67,209	67,580	371	0.55%
Insurance/Other*	5,135	5,135	5,135	0	0.00%
Sub-total Fixed Expenses	\$ 104,701	\$ 104,701	\$ 105,072	\$ 371	0.35%
<b>TOTAL EXPENSES</b>	<b>\$ 184,633</b>	<b>\$ 190,616</b>	<b>\$ 193,947</b>	<b>\$ 3,331</b>	<b>1.75%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

\*Funded from General Fee (Debt Svc.)

## NINE YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

BOWLING GREEN STATE UNIVERSITY  
AUXILIARY ACCUMULATED BALANCES  
AS OF JUNE 30, 1999

	NET AVAIL BALANCES 6-30-99	ACCUMULATED DEPRECIATION 6-30-99	1999-2000 DEPRECIATION	1999-2000 APPROVED AIP's	PROJECTED AVAIL BAL 6-30-00
Union	(1,717,860)	490,423	107,330		(1,120,107)
Ice Arena	36,532	224,433	76,623	17,000	320,588
Intercollegiate Ath.	(1,710,596)	7,405	0		(1,703,191)
Health Center	394,345	71,711	31,755		497,811
Student Services	45,866	55,890	38,227		139,983
Stadium	102,663	71,235	48,929		222,827
Fieldhouse	32,048	587,128	105,000		724,176
Student Rec. Center	380,969	452,319	108,150	3,035	938,403
Reserve Account	352,000	0	0		352,000
	<u>(2,084,033)</u>	<u>1,960,544</u>	<u>516,014</u>	<u>20,035</u>	<u>372,490</u>



**Approved 2000-01**

**RESIDENCE AND DINING HALL BUDGETS**

**Approved by the Board of Trustees**

**May 5, 2000**

Prepared by  
Office of Finance & Administration

## **TABLE OF CONTENTS**

Page No.

### **RESIDENCE HALLS**

Residence Hall Income Chart	1
Residence Hall Expenditure Chart	2
Proposed Residence Hall Budget	3 - 9

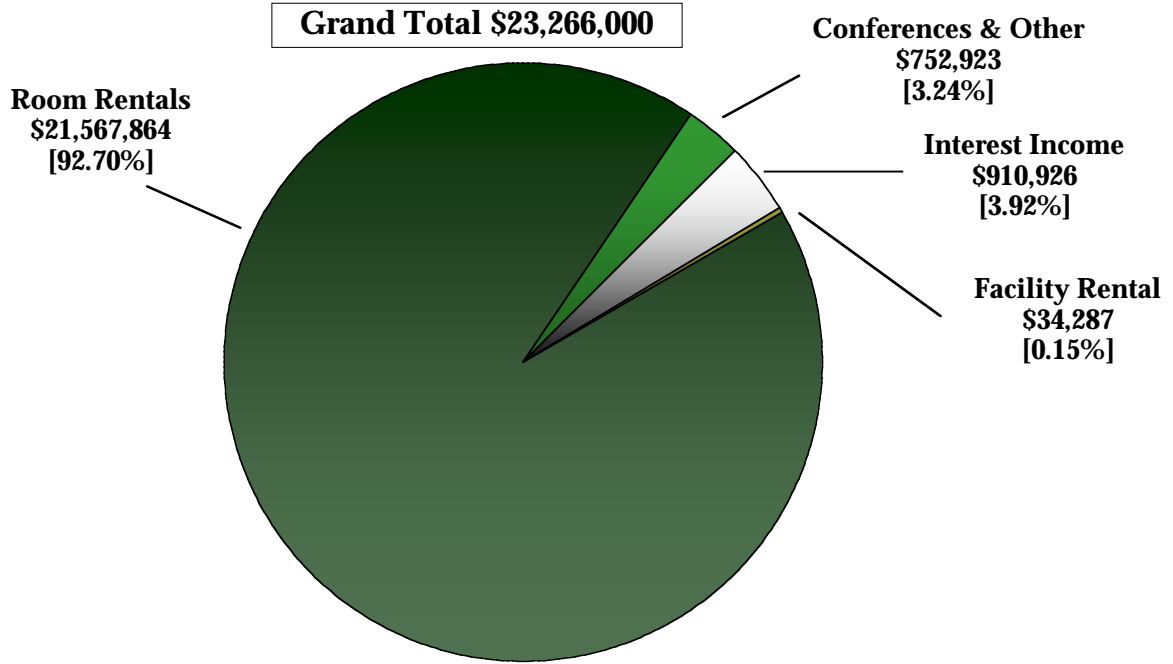
### **RESIDENTIAL COMPUTING CONNECTION**

Residential Computing Connection Expenditure Chart	10
Proposed Residential Computing Connection Budget	11 - 12

### **FOOD OPERATIONS**

Dining Hall Income Chart	13
Dining Hall Expenditure Chart	14
Proposed Dining Hall Budgets	15 - 19
Residence & Dining Hall Accumulated Balances	20

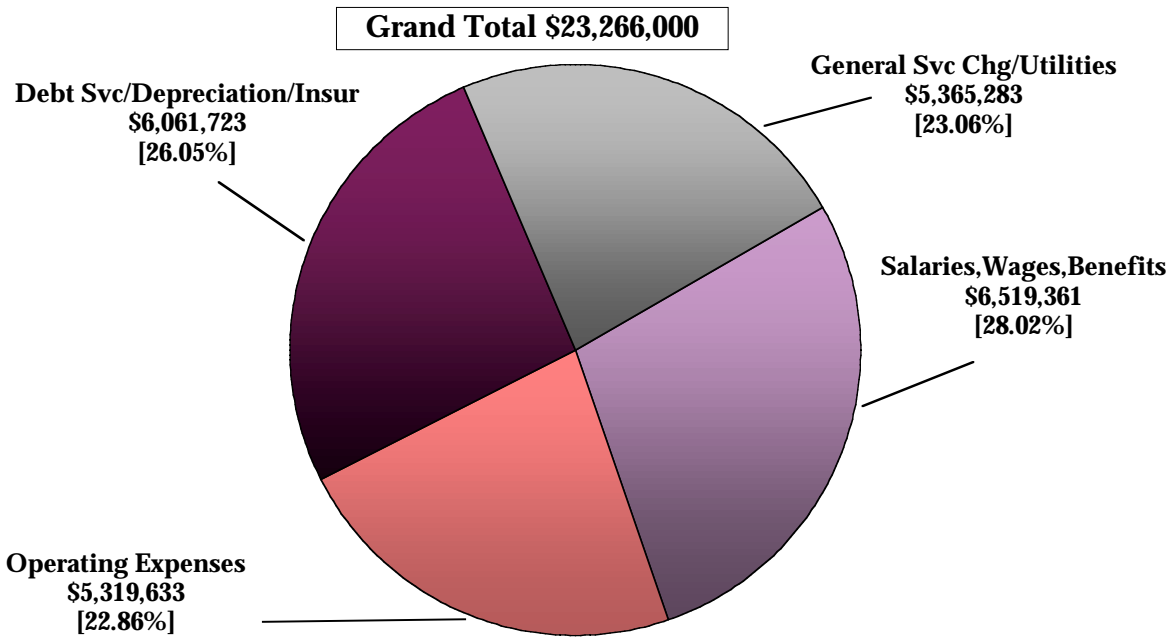
# BGSU Residence Hall Income Budget 2000-01



Room Rentals	\$21,567,864	92.70%
Conferences & Other	\$752,923	3.24%
Interest Income	\$910,926	3.92%
Facility Rental	\$34,287	0.15%

Office of Finance & Administration 3/00

# BGSU Residence Hall Expenditure Budget 2000-01



Salaries, Wages, Benefits	\$6,519,361	28.02%
Operating Expenses	\$5,319,633	22.86%
Debt Service/Depreciation/Insurance	\$6,061,723	26.05%
General Service Charge/Utilities	\$5,365,283	23.06%

## 2000-2001

### RESIDENCE HALL BUDGET

#### Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2000; 6,900 for Fall Semester, 2000; and 6,500 for Spring Semester, 2001. These occupancy levels represent no increase in the occupancy levels above 1999-2000 levels. Prout was closed in December as part of the Student Union project. Conklin will be renovated in the next six months and brought back on-line for residence hall usage beginning with the fall semester.
2. Full-time staffing levels will be maintained at current levels with the exception of an increase in the number of resident advisors. Year-around staffing is provided in Compton Hall to provide for housing needs of international students and students enrolled at the Medical College of Ohio at Toledo.
3. Expenditure increases to be restricted to minimal mandated or essential levels:
  - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
  - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
  - c. Debt service obligations are funded in accordance with Board guidelines and bond requirements. The total \$3,946,723 budgeted is due to bond requirements for recent renovation projects: \$1,231,890 for Founders; \$1,514,833 for Harshman/Kreischer; and \$1,200,000 for Offenbauer/Conklin. Depreciation reserves are funded at \$2,000,000. This reserve represents a continued step toward fully funding residence hall depreciation in order to enable us to continue addressing renovations and repairs in the halls. In addition to the depreciation reserve, \$1,294,997 has been specifically budgeted for facility enhancements.
  - d. Utility charges are based upon the best current information available. Residence hall utility costs are projected to increase 5.0% over revised 1999-2000 budget levels. This significant increase is attributed to the heating plant conversion from coal to gas.
  - e. The general service charge approximates 13.9% of total expenses.

#### Planning Guidelines (cont'd)

4. The number of scholarships is expected to remain at the 1999-2000 approved levels. The current funding level for this program is sufficient to provide scholarships for the purposes listed below and cover the room rate increase of 7.53%. The scholarships shown in these residence hall budgets are for the National Merit Scholars' (NMS) Room Scholarships, Minority Room Scholarships, and the room scholarship program targeted to encourage additional entering freshmen (targeted to scholars and minority students) and incoming transfer students. The current room scholarship program provides 75 awards for entering freshmen, 20 for transfer students and 25 for diversity. An evaluation of the effectiveness of these scholarship programs in general and their specific impact on the Residence Hall budgets is now underway in conjunction with an extensive review of all scholarships currently being offered across all budgets of the institution.

#### Proposed Residence Hall Budget

1. The residence hall budget is built on a request for increasing the room rentals by 7.5%. A standard room rate will be \$1,456 per semester, an increase of \$102/semester or 7.53%.
2. Projected 2000-2001 expenditures of \$23,266,000 are greater than 1999-2000 revised levels by \$1,709,218 or 7.93%.
3. Estimated projections of 1999-2000 revenue are \$21,556,782, which is \$179,546 below the approved budget levels. Expenses have been curtailed to remain within the total available funds for this year.

**2000-01 RESIDENCE HALL BUDGETS**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 REVISED BUDGET</b>	<b>PROPOSED 2000-01 BUDGET</b>
<b>SOURCES OF FUNDS:</b>			
Student Room Rentals	\$20,209,767	\$19,840,578	\$21,567,864
Interest Income	910,926	1,074,400	910,926
Facility Rentals	102,334	102,334	34,287
Conference & Other Income	513,301	539,470	752,923
<b>TOTAL FUNDS</b>	<b>\$21,736,328</b>	<b>\$21,556,782</b>	<b>\$23,266,000</b>
<b>PROPOSED EXPENSES:</b>			
<b>COMPENSATION FOR FULL-TIME STAFF:</b>			
Hall Staff/AsstDir/HouseDir	\$459,950	\$465,671	\$386,896
Senior Staff	353,365	329,283	599,561
Classified Staff/Desk Clerks	433,268	448,022	483,747
Custodial Wages	1,695,495	1,753,502	1,800,286
Maintenance Wages	308,880	319,372	319,372
Staff Benefits	1,192,348	1,265,982	1,293,050
Wage/Compensation Pool	138,565	0	147,711
Subtotal	\$4,581,871	\$4,581,832	\$5,030,623
<b>STUDENT EMPLOYMENT &amp; TEMPORARY WAGES:</b>			
Resident Advisors/House Assts.	\$697,861	\$697,861	\$843,564
Student Clerks	373,929	373,929	363,068
Temporary Employment	278,126	278,306	282,106
Subtotal	\$1,349,916	\$1,350,096	\$1,488,738
<b>OPERATING EXPENSES:</b>			
Student Programs	\$293,235	\$293,235	\$316,508
Staff Meals	61,213	61,213	46,806
Supplies	577,161	627,161	607,581
Equipment	177,050	177,050	134,050
Maintenance/Repair	294,363	294,363	294,363
Facility Enhancements	2,038,488	1,561,539	1,294,997
Door Access Maintenance	125,000	100,000	0
Conference & Misc. Expenses	49,700	139,151	217,997
Operating for On-Campus Housing	89,897	74,897	62,489
Contingency	46,157	40,000	66,304
Subtotal	\$3,752,264	\$3,368,609	\$3,041,095
<b>FIXED &amp; GENERAL EXPENSES:</b>			
Utilities	\$1,807,673	\$2,031,344	\$2,132,911
General Service Charge	3,168,992	3,168,992	3,232,372
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	2,000,000
Student Telephones w/Voice Mail	1,040,000	1,040,000	1,040,000
Student Cable TV	0	0	550,800
Scholarships	661,287	641,584	687,738
Property Insurance	116,697	116,697	115,000
Debt Service	3,257,628	3,257,628	3,946,723
Subtotal	\$12,052,277	\$12,256,245	\$13,705,544
<b>TOTAL EXPENSES</b>	<b>\$21,736,328</b>	<b>\$21,556,782</b>	<b>\$23,266,000</b>
Revenue Over/(Under) Expenses	\$0	\$0	\$0

**RESIDENCE HALL BUDGETS**  
by Program Area

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 Projected BUDGET</b>	<b>2000-01 Proposed BUDGET</b>	Comments
<b>SOURCES OF FUNDS:</b>				
Student Room Rentals	\$20,209,767	\$19,840,578	\$21,567,864	Based upon fall occupancy of 6900 at standard occupancy rate of \$1456
Interest Income	910,926	1,074,400	910,926	Estimated based on current rates and balances
Facility Rentals	102,334	102,334	34,287	
Conference & Other Income	513,301	539,470	752,923	Conference revenue and laundry vending
<b>TOTAL SOURCES</b>	<b>\$21,736,328</b>	<b>\$21,556,782</b>	<b>\$23,266,000</b>	

	<b>RESIDENCE HALL MANAGEMENT</b>			<b>CUSTODIAL BUDGETS</b>			<b>MAINTENANCE BUDGETS</b>			<b>TOTAL</b>		
	<b>1999-2000 Approved Budget</b>	<b>1999-2000 Projected Budget</b>	<b>2000-01 Proposed Budget</b>	<b>1999-2000 Approved Budget</b>	<b>1999-2000 Projected Budget</b>	<b>2000-01 Proposed Budget</b>	<b>1999-2000 Approved Budget</b>	<b>1999-2000 Projected Budget</b>	<b>2000-01 Proposed Budget</b>	<b>1999-2000 Approved Budget</b>	<b>1999-2000 Projected Budget</b>	<b>2000-01 Proposed Budget</b>
<b>EXPENSES:</b>												
<b>COMPENSATION FOR FULL-TIME STAFF:</b>												
Hall Staff/AsstDir/HouseDir	\$459,950	\$465,671	\$386,896							\$459,950	\$465,671	\$386,896
Senior Staff	353,365	329,283	599,561							353,365	329,283	599,561
Classified Staff/Desk Clerks	433,268	448,022	483,747							433,268	448,022	483,747
Custodial Wages				\$1,695,495	\$1,753,502	\$1,800,286				1,695,495	1,753,502	1,800,286
Maintenance Wages							\$308,880	\$319,372	\$319,372	308,880	319,372	319,372
Staff Benefits	589,753	578,715	575,047	507,466	584,599	613,970	95,129	102,668	104,033	1,192,348	1,265,982	1,293,050
Wage/Compensation Pool	44,701	0	46,346	79,439	0	86,035	14,425	0	15,330	138,565	0	147,711
Subtotal	\$1,881,037	\$1,821,691	\$2,091,597	\$2,282,400	\$2,338,101	\$2,500,291	\$418,434	\$422,040	\$438,735	\$4,581,871	\$4,581,832	\$5,030,623
<b>STUDENT EMPLOYMENT &amp; TEMPORARY WAGES:</b>												
Resident Advisors/House Assts.	\$697,861	\$697,861	\$843,564							\$697,861	\$697,861	\$843,564
Student Clerks	373,929	373,929	363,068							373,929	373,929	363,068
Temporary Employment	1,000	1,000	1,000	\$255,575	\$255,755	\$258,764	\$21,551	\$21,551	\$22,342	278,126	278,306	282,106
Subtotal	\$1,072,790	\$1,072,790	\$1,207,632	\$255,575	\$255,755	\$258,764	\$21,551	\$21,551	\$22,342	\$1,349,916	\$1,350,096	\$1,488,738
<b>OPERATING EXPENSES:</b>												
Student Programs	\$293,235	\$293,235	\$316,508							\$293,235	\$293,235	\$316,508
Staff Meals	61,213	61,213	46,806							61,213	61,213	46,806
Supplies	55,600	105,600	86,020	\$304,646	\$304,646	\$304,646	\$216,915	\$216,915	\$216,915	577,161	627,161	607,581
Equipment	65,000	65,000	65,000	89,000	89,000	46,000	23,050	23,050	23,050	177,050	177,050	134,050
Maintenance/Repair	25,000	25,000	25,000	88,040	88,040	88,040	181,323	181,323	181,323	294,363	294,363	294,363
Facility Enhancements	2,038,488	1,561,539	1,294,997							2,038,488	1,561,539	1,294,997
Door Access Maintenance	125,000	100,000	0	0	0	0	0	0	0	125,000	100,000	0
Conference & Misc. Expenses	41,000	129,884	165,600	6,400	6,484	49,503	2,300	2,783	2,894	49,700	139,151	217,997
Operating for On-Campus Housing	89,897	74,897	62,489							89,897	74,897	62,489
Contingency	46,157	40,000	66,304							46,157	40,000	66,304
Subtotal	\$2,840,590	\$2,456,368	\$2,128,724	\$488,086	\$488,170	\$488,189	\$423,588	\$424,071	\$424,182	\$3,752,264	\$3,368,609	\$3,041,095
<b>FIXED &amp; GENERAL EXPENSES:</b>												
Utilities										\$1,807,673	\$2,031,344	\$2,132,911
General Service Charge										3,168,992	3,168,992	3,232,372
Renewals/Replacements/Facility Charges										2,000,000	2,000,000	2,000,000
Student Telephones w/Voice Mail										1,040,000	1,040,000	1,040,000
Student Cable TV										0	0	550,800
Scholarships										661,287	641,584	687,738
Property Insurance										116,697	116,697	115,000
Debt Service										3,257,628	3,257,628	3,946,723
Subtotal										\$12,052,277	\$12,256,245	\$13,705,544
<b>TOTAL EXPENSES</b>	<b>\$5,794,417</b>	<b>\$5,350,849</b>	<b>\$5,427,953</b>	<b>\$3,026,061</b>	<b>\$3,082,026</b>	<b>\$3,247,244</b>	<b>\$863,573</b>	<b>\$867,662</b>	<b>\$885,259</b>	<b>\$21,736,328</b>	<b>\$21,556,782</b>	<b>\$23,266,000</b>
<b>Revenue Over/(Under) Expenses</b>										\$0	\$0	\$0



**RESIDENCE HALL BUDGET EXPENSE ANALYSIS**

	<b>1999-2000 Projected BUDGET</b>	<b>2000-01 Proposed BUDGET</b>	<b>\$ Differ- ence</b>	<b>% Differ- ence</b>
<b>COMPENSATION FOR FULL-TIME STAFF:</b>				
Hall Staff/AsstDir/HouseDir	\$465,671	\$386,896	(\$78,775)	-16.92%
Senior Staff	329,283	599,561	270,278	82.08%
Classified Staff/Desk Clerks	448,022	483,747	35,725	7.97%
Custodial Wages	1,753,502	1,800,286	46,784	2.67%
Maintenance Wages	319,372	319,372	0	0.00%
Staff Benefits	1,265,982	1,293,050	27,068	2.14%
Wage/Compensation Pool	0	147,711	147,711	
Subtotal	<u>\$4,581,832</u>	<u>\$5,030,623</u>	<u>\$448,791</u>	<u>9.80%</u>
<b>STUDENT EMPLOYMENT &amp; TEMPORARY WAGES:</b>				
Resident Advisors/House Assts.	\$697,861	\$843,564	\$145,703	20.88%
Student Clerks	373,929	363,068	(10,861)	-2.90%
Temporary Employment	278,306	282,106	3,800	1.37%
Subtotal	<u>\$1,350,096</u>	<u>\$1,488,738</u>	<u>\$138,642</u>	<u>10.27%</u>
<b>OPERATING EXPENSES:</b>				
Student Programs	\$293,235	\$316,508	\$23,273	7.94%
Staff Meals	61,213	46,806	(14,407)	-23.54%
Supplies	627,161	607,581	(19,580)	-3.12%
Equipment	177,050	134,050	(43,000)	-24.29%
Maintenance/Repair	294,363	294,363	0	0.00%
Facility Enhancements	1,561,539	1,294,997	(266,542)	-17.07%
Door Access Maintenance	100,000	0	(100,000)	-100.00%
Conference & Misc. Expenses	139,151	217,997	78,846	56.66%
Operating for On-Campus Housing	74,897	62,489	(12,408)	-16.57%
Contingency	40,000	66,304	26,304	65.76%
Subtotal	<u>\$3,368,609</u>	<u>\$3,041,095</u>	<u>(\$327,514)</u>	<u>-9.72%</u>
<b>FIXED &amp; GENERAL EXPENSES:</b>				
Utilities	\$2,031,344	\$2,132,911	\$101,567	5.00%
General Service Charge	3,168,992	3,232,372	63,380	2.00%
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	0	0.00%
Student Telephones w/Voice Mail	1,040,000	1,040,000	0	0.00%
Student Cable TV	0	550,800	550,800	
Scholarships	641,584	687,738	46,154	7.19%
Property Insurance	116,697	115,000	(1,697)	-1.45%
Debt Service	3,257,628	3,946,723	689,095	21.15%
Subtotal	<u>\$12,256,245</u>	<u>\$13,705,544</u>	<u>\$1,449,299</u>	<u>11.82%</u>
<b>TOTAL EXPENSES</b>	<u><u>\$21,556,782</u></u>	<u><u>\$23,266,000</u></u>	<u><u>\$1,709,218</u></u>	<u><u>7.93%</u></u>

**PROJECTED 2000-2001 ROOM RENTAL INCOME: \$102 RATE INCREASE WITH NO INCREASE IN OCCUPANCY**

	1999-2000 Room Rate	\$ Increase in Rate	% Increase in Rate	2000-2001 Room Rate	Summer 2000	Fall 2000	Spring 2001	Fiscal Year Total
Standard Double	\$1,354	\$102	7.53%	\$1,456	150	4,414	4,073	8,637
1999-2000 Income					\$203,100	\$5,976,556	\$5,514,842	\$11,694,498
2000-2001 Income					\$218,400	\$6,426,784	\$5,930,288	\$12,575,472
Standard Single	\$1,638	\$123	7.51%	\$1,761		392	392	784
1999-2000 Income						\$642,096	\$642,096	\$1,284,192
2000-2001 Income						\$690,312	\$690,312	\$1,380,624
Offenhauer Double	\$1,671	\$125	7.48%	\$1,796		754	698	1,452
1999-2000 Income						\$1,259,934	\$1,166,358	\$2,426,292
2000-2001 Income						\$1,354,184	\$1,253,608	\$2,607,792
Offenhauer Single	\$1,929	\$145	7.52%	\$2,074		72	72	144
1999-2000 Income						\$138,888	\$138,888	\$277,776
2000-2001 Income						\$149,328	\$149,328	\$298,656
Founders Double	\$1,799	\$135	7.50%	\$1,934		394	342	736
1999-2000 Income						\$708,806	\$615,258	\$1,324,064
2000-2001 Income						\$761,996	\$661,428	\$1,423,424
Founders Single #1	\$2,060	\$155	7.52%	\$2,215		218	218	436
1999-2000 Income						\$449,080	\$449,080	\$898,160
2000-2001 Income						\$482,870	\$482,870	\$965,740
Founders Single #2	\$2,369	\$178	7.51%	\$2,547		24	24	48
1999-2000 Income						\$56,856	\$56,856	\$113,712
2000-2001 Income						\$61,128	\$61,128	\$122,256
Small Group Unit	\$1,535	\$115	7.49%	\$1,650		582	641	1,223
1999-2000 Income						\$893,370	\$983,935	\$1,877,305
2000-2001 Income						\$960,300	\$1,057,650	\$2,017,950
Small Group Prem	\$1,819	\$136	7.48%	\$1,955		50	40	90
1999-2000 Income						\$90,950	\$72,760	\$163,710
2000-2001 Income						\$97,750	\$78,200	\$175,950
<b>Total Number</b>					150	6,900	6,500	13,550
1999-2000 Income					\$203,100	\$10,216,536	\$9,640,073	\$20,059,709
2000-2001 Income					\$218,400	\$10,984,652	\$10,364,812	\$21,567,864
<b>Budgeted 1999-2000 Room Rental Income Excluding Fines &amp; Forfeitures</b>								<b>\$20,131,767</b>
<b>Projected 2000-2001 Room Rental Income Excluding Fines &amp; Forfeitures</b>								<b>\$21,567,864</b>

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

<b>Increase in Room Rental Income for 2000-01</b>	<b>\$1,436,097</b>	<b>7.13%</b>
---	--------------------	--------------

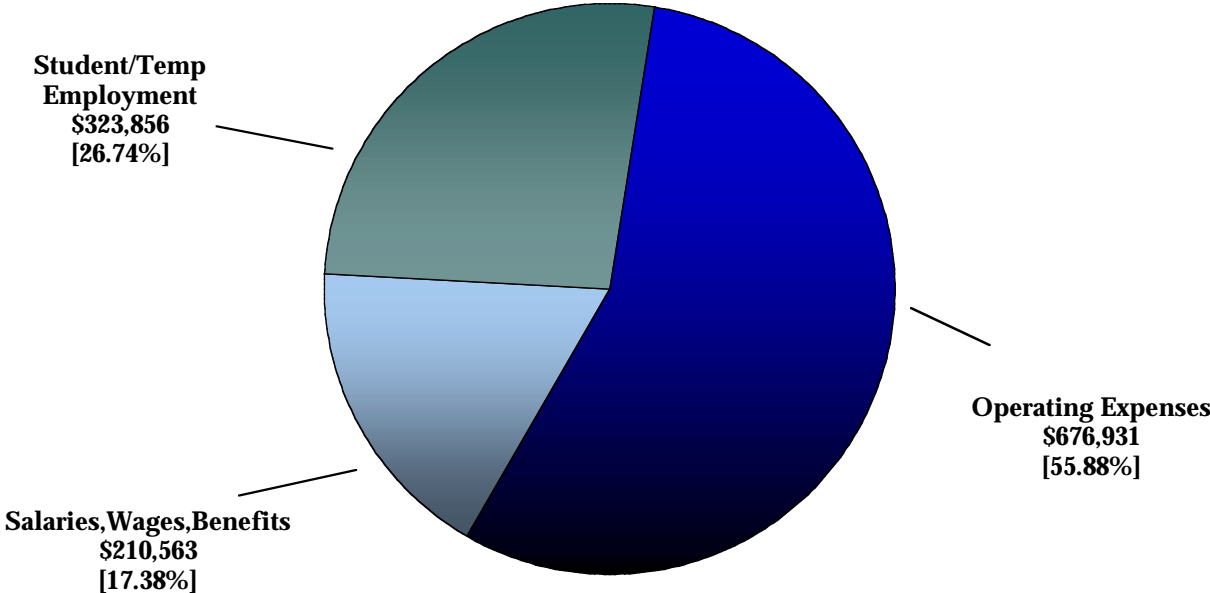
**BOWLING GREEN STATE UNIVERSITY  
2000-2001  
ROOM AND MEAL PLAN RATES**

	1999-2000 Rates								2000-2001 Rates							
	ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS			ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS		
			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER
<b>I. Conklin, Harshman, Kohl, Kreischer McDonald, Prout &amp; Rodgers Halls*</b>																
Standard Occupancy																
Semester Rate	\$1,354	\$81	\$871	\$1,132	\$1,320	\$2,306	\$2,567	\$2,755	\$1,456	\$85	\$914	\$1,189	\$1,385	\$2,455	\$2,730	\$2,926
Annual Rate	\$2,708	\$162	\$1,742	\$2,264	\$2,640	\$4,612	\$5,134	\$5,510	\$2,912	\$170	\$1,828	\$2,378	\$2,770	\$4,910	\$5,460	\$5,852
Single Occupancy																
Semester Rate	\$1,638	\$81	\$871	\$1,132	\$1,320	\$2,590	\$2,851	\$3,039	\$1,761	\$85	\$914	\$1,189	\$1,385	\$2,760	\$3,035	\$3,231
Annual Rate	\$3,276	\$162	\$1,742	\$2,264	\$2,640	\$5,180	\$5,702	\$6,078	\$3,522	\$170	\$1,828	\$2,378	\$2,770	\$5,520	\$6,070	\$6,462
<b>II. Offenbauer Hall</b>																
Standard Occupancy																
Semester Rate	\$1,671	\$81	\$871	\$1,132	\$1,320	\$2,623	\$2,884	\$3,072	\$1,796	\$85	\$914	\$1,189	\$1,385	\$2,795	\$3,070	\$3,266
Annual Rate	\$3,342	\$162	\$1,742	\$2,264	\$2,640	\$5,246	\$5,768	\$6,144	\$3,592	\$170	\$1,828	\$2,378	\$2,770	\$5,590	\$6,140	\$6,532
Single Occupancy																
Semester Rate	\$1,929	\$81	\$871	\$1,132	\$1,320	\$2,881	\$3,142	\$3,330	\$2,074	\$85	\$914	\$1,189	\$1,385	\$3,073	\$3,348	\$3,544
Annual Rate	\$3,858	\$162	\$1,742	\$2,264	\$2,640	\$5,762	\$6,284	\$6,660	\$4,148	\$170	\$1,828	\$2,378	\$2,770	\$6,146	\$6,696	\$7,088
<b>III. Founders</b>																
Standard Occupancy																
Semester Rate	\$1,799	\$81	\$871	\$1,132	\$1,320	\$2,751	\$3,012	\$3,200	\$1,934	\$85	\$914	\$1,189	\$1,385	\$2,933	\$3,208	\$3,404
Annual Rate	\$3,598	\$162	\$1,742	\$2,264	\$2,640	\$5,502	\$6,024	\$6,400	\$3,868	\$170	\$1,828	\$2,378	\$2,770	\$5,866	\$6,416	\$6,808
Single Occupancy																
Semester Rate	\$2,060	\$81	\$871	\$1,132	\$1,320	\$3,012	\$3,273	\$3,461	\$2,215	\$85	\$914	\$1,189	\$1,385	\$3,214	\$3,489	\$3,685
Annual Rate	\$4,120	\$162	\$1,742	\$2,264	\$2,640	\$6,024	\$6,546	\$6,922	\$4,430	\$170	\$1,828	\$2,378	\$2,770	\$6,428	\$6,978	\$7,370
<b>IV. Small Group Living Units (Room Plan Only)</b>																
Semester Rate	\$1,535	\$81	N/A	N/A	N/A	\$1,616	--	--	\$1,650	\$85	N/A	N/A	N/A	\$1,735	--	--
Annual Rate	\$3,070	\$162	N/A	N/A	N/A	\$3,232	--	--	\$3,300	\$170	N/A	N/A	N/A	\$3,470	--	--
Single Occupancy																
Semester Rate	\$1,819	\$81	N/A	N/A	N/A	\$1,900	--	--	\$1,955	\$85	N/A	N/A	N/A	\$2,040	--	--
Annual Rate	\$3,638	\$162	N/A	N/A	N/A	\$3,800	--	--	\$3,910	\$170	N/A	N/A	N/A	\$4,080	--	--

\*The Meal Plan is optional for residents of Harshman Anderson and Harshman Bromfield.

# BGSU Residential Computing Connection Budget 2000-01

Grand Total \$1,211,350



Salaries, Wages, Benefits	\$210,563	17.38%
Student/Temp Employment	\$323,856	26.74%
Operating Expenses	\$676,931	55.88%

**2000-2001**

**RESIDENTIAL COMPUTING CONNECTION BUDGET**

**Planning Guidelines**

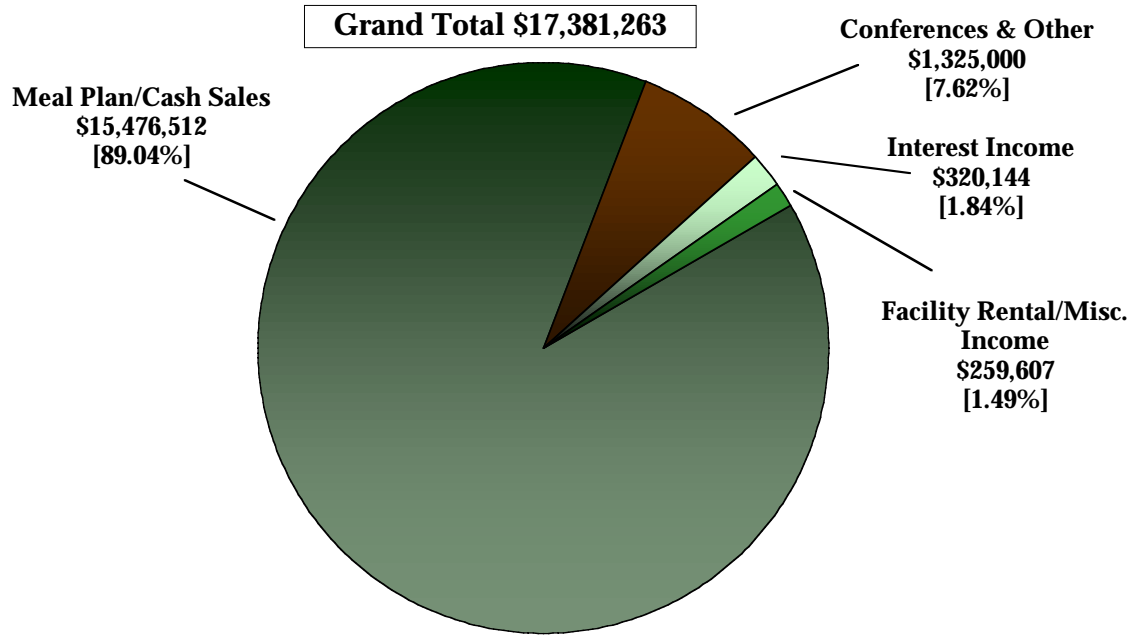
1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2000; 6,900 for Fall Semester, 2000; and 6,500 for Spring Semester, 2001. An increase of \$4/semester/student is requested to continue phasing in the total costs of the ethernet project for the residence halls. An \$85 per term fee is assessed to each residential student to support the residential computing requirements within each residence hall.
  
3. Expenditure increases to be restricted to minimal mandated or essential levels:
  - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
  - b. Student employment expenses are significantly increased to handle increases relative to expected adjustments in the minimum wage rate.
  - c. Equipment expenditures increased for 1999-2000 due to some special equipment needs which will not be anticipated for next year.
  - d. Expenditures for lab renovations reflect a new computer lab and group project computing room in Rodgers Quadrangle. New labs will be established in Offenhauer and Conklin for next year.
  - e. \$34 of each \$85 fee is transferred to Information Technology Services for payments on the Ethernet residence hall project and associated information technology infrastructure.

## RESIDENTIAL COMPUTING CONNECTION BUDGET

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 Projected BUDGET</b>	<b>2000-01 Proposed BUDGET</b>	<b>\$ Differ- ence</b>	<b>% Differ- ence</b>
<b>SOURCES OF FUNDS:</b>					
Technology Fee	\$ 1,092,150	\$ 1,089,396	\$ 1,146,350	\$ 56,954	5.21%
Carryover	0	60,000	95,000	35,000	
<b>TOTAL FUNDS</b>	<b>\$ 1,092,150</b>	<b>\$ 1,149,396</b>	<b>\$ 1,241,350</b>	<b>\$ 91,954</b>	<b>8.42%</b>
<b>PROPOSED EXPENSES:</b>					
<b>COMPENSATION FOR FULL-TIME STAFF:</b>					
Contract	\$ 119,097	\$ 103,301	\$ 126,168	\$ 22,867	19.20%
Classified	28,142	21,107	28,963	7,856	27.92%
Graduate Assistants	0	0	0	0	
Staff Benefits	42,757	41,378	47,986	6,608	15.45%
Wage/Compensation Pool	5,145	0	7,446	7,446	144.72%
Subtotal	\$ 195,141	\$ 165,786	\$ 210,563	\$ 44,777	22.95%
<b>STUDENT EMPLOYMENT &amp; TEMPORARY WAGES:</b>					
Team Coordinators	\$ 70,852	\$ 61,258	\$ 72,319	\$ 11,061	15.61%
Team Consultants	169,488	151,747	177,459	25,712	15.17%
Technical Support Specialists	14,297	6,816	4,692	(2,124)	-14.86%
Student Programmers/Documentalists	10,011	0	22,140	22,140	
Networking Consultants	65,246	30,147	46,246	16,099	24.67%
Temporary Employment	2,000	36,313	0	(36,313)	
Other	1,000	1,000	1,000	0	0.00%
Subtotal	\$ 332,894	\$ 287,281	\$ 323,856	\$ 36,575	10.99%
<b>OPERATING EXPENSES:</b>					
Supplies	\$ 72,316	\$ 86,132	\$ 94,001	\$ 7,869	10.88%
Information/Communication	12,500	12,000	12,500	500	4.00%
Repairs & Maintenance	650	1,850	350	(1,500)	-230.77%
Equipment	7,278	34,792	18,898	(15,894)	-218.38%
Lab Renovation/Furniture/Software	48,900	45,000	73,540	28,540	58.36%
Training	4,500	4,500	5,742	1,242	27.60%
Transfer for Networking Costs	404,500	403,480	458,700	55,220	13.65%
Other	13,471	13,575	13,200	(375)	-2.78%
Subtotal	\$ 564,115	\$ 601,329	\$ 676,931	\$ 75,602	13.40%
<b>FIXED &amp; GENERAL EXPENSES:</b>					
Renewals/Replacements/Facility Charges	\$ -	\$ -	\$ -	\$ -	
Utilities	0	0	0	0	
General Service Charge	0	0	0	0	
Property Insurance	0	0	0	0	
Debt Service	0	0	0	0	
Subtotal	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL EXPENSES</b>	<b>\$ 1,092,150</b>	<b>\$ 1,054,396</b>	<b>\$ 1,211,350</b>	<b>\$ 156,954</b>	<b>14.37%</b>
<b>Revenue Over/(Under) Expenses</b>	<b>\$0</b>	<b>\$95,000</b>	<b>\$30,000</b>	<b>(\$65,000)</b>	<b>-68.42%</b>

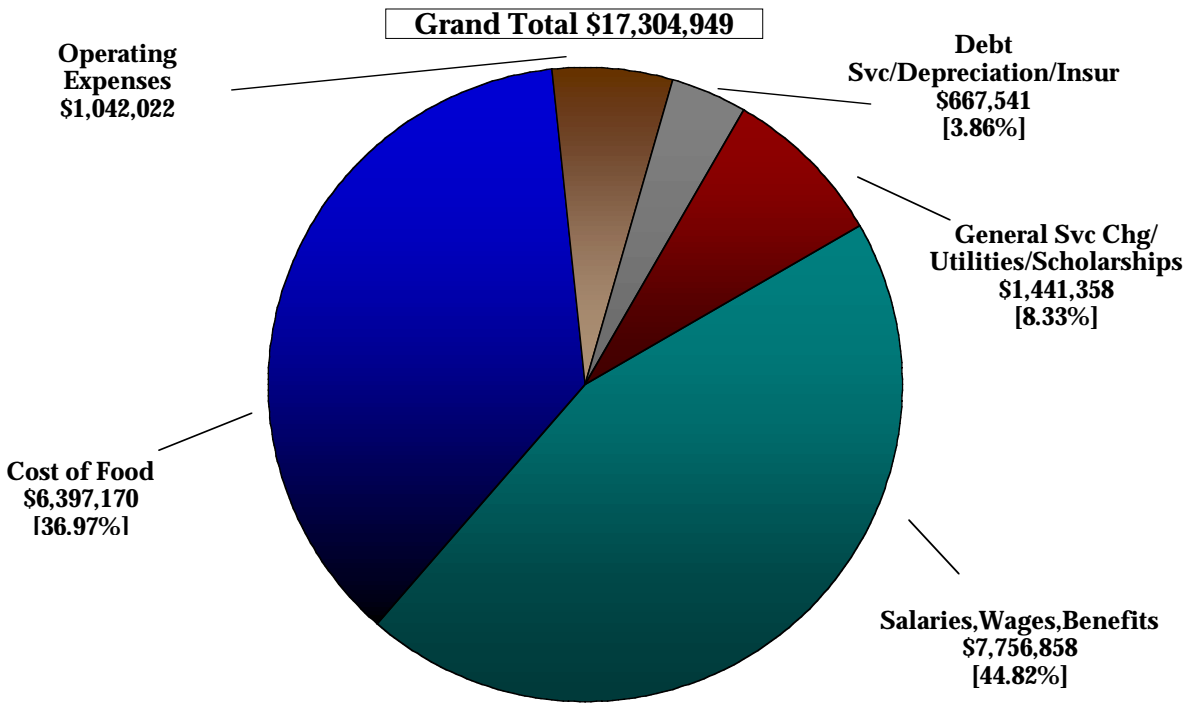
OFA:3/27/00

# BGSU Dining Hall Income Budget 2000-01



Meal Plan Income/Cash Sales	\$15,476,512	89.04%
Conferences & Other	\$1,325,000	7.62%
Interest Income	\$320,144	1.84%
Misc. Income/Facility Rental	\$259,607	1.49%

# BGSU Dining Hall Expenditure Budget 2000-01



Salaries, Wages, Benefits	\$7,756,858	44.82%
Cost of Food	\$6,397,170	36.97%
Operating Expenses	\$1,042,022	6.02%
Debt Service/Depreciation/Insurance	\$667,541	3.86%
General Service Charge/Utilities/Scholarships	\$1,441,358	8.33%



## 2000-2001

### DINING HALL BUDGET

#### Planning Guidelines

1. Dining Hall semester meal plan contracts are projected to total 12,075. The minimum meal plan rate (MINIMUM PLAN) is required of all students living in the campus residence halls, except for women residing in Harshman-Anderson, men residing in Harshman-Bromfield, and juniors and seniors residing in Harshman-Dunbar.
2. Expenditure increases to be restricted to minimal mandated or essential levels:
  - a. Dining Services experienced another shortage of student employees in 1999-2000. This shortage impacts heavily on the level of services provided, as well as the work environment of the classified and administrative staff. Procuring adequate and competent labor continues to be the number one challenge for food services. In an attempt to address this issue, two new initiatives are recommended for 2000-2001.
    - 1) Last year all Dining Services student wage rates were increased across the board by \$.50 per hour (\$5.70 base rate). Some success was seen from this effort. Dining Services is proposing an additional \$.50 per hour increase next year to increase recruitment and retention of students plus place the operations in a better position in the event of a mandated minimum wage increase.
    - 2) A significant increase in permanent personnel lines is reflected in the proposed budget. Based on enrollment projections and anticipated staffing needs, additional positions were approved during this past year (8) and several positions were converted from 9-month full-time to 12-month full-time. The increased personnel has allowed Dining Services to provide the necessary level of services, as well as improving and increasing those services. Last year, Dining Services extended the hours of service provided in four dining centers, three snack bars and one restaurant. They have also expanded meal plan usage so students now have access to all service areas at all times.
  - b. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the dining hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
  - c. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
  - d. Continued funding of debt service obligations and depreciation reserve is included as directed by bond agreements and Trustee policy. A debt service obligation is included for \$335,857 to cover the renovation expenses of Founders and Kreisler attributable to the dining operation.

### Planning Guidelines (cont'd)

- e. Utility charges are based upon the best current information available. Dining hall utility costs are projected to increase 3.00% over revised 1999-2000 budget.

### Proposed Dining Hall Budget

1. Projected 2000-2001 expenditures of \$17,304,949 are higher than 1999-2000 revised expenditure levels by \$1,199,170 or 7.45%. This increase in expenditures will be covered by the approved meal plan rate increase of 4.9% and assuming no changes in occupancy rates.
2. In 1993-94, the dining hall budget was consolidated to include all auxiliary operations under the aegis of the food operations management. Beginning with 1997-98, all dining services operated in the Student Union became part of food operations. Besides changing budgetary responsibility for the Union dining services, this change permits the use of the meal plan card (debit card) in all Union food areas at all times. This eliminated the prior limited use of the debit card in the Union to restricted hours.
3. These recommended 2000-2001 expenditures are within the revenue levels that would be generated by a 4.9% meal plan rate increase, if approved by the Board of Trustees.

**2000-01 DINING SERVICES BUDGET**  
**(Includes Dining Halls, DownUnder, Galley, and Union Dining)**

<b>SOURCES OF FUNDS</b>	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>PROPOSED 2000-01 BUDGET</b>
Meal Plans/Cash Sales	\$ 14,797,453	\$ 14,591,653	\$ 15,476,512
Interest Income	248,362	320,000	320,144
Facility Rentals	66,000	66,000	79,532
Miscellaneous Income	187,741	179,000	180,075
Conferences & Workshop Income	760,000	1,309,000	1,325,000
<b>TOTAL FUNDS</b>	<b>\$ 16,059,556</b>	<b>\$ 16,465,653</b>	<b>\$ 17,381,263</b>
 <b>PROPOSED EXPENSES</b>			
<b>FOOD SERVICE MANAGEMENT:</b>			
Contract	\$ 521,733	\$ 525,000	\$ 756,239
Classified	1,937,267	1,810,000	2,107,362
Temporary	3,005,351	3,578,000	3,551,722
Staff Benefits	977,037	1,120,260	1,179,067
Wage/Compensation Pool	137,156	0	162,468
Subtotal	<u>\$ 6,578,544</u>	<u>\$ 7,033,260</u>	<u>\$ 7,756,858</u>
 <b>OPERATING EXPENSES:</b>			
Cost of Food	\$ 6,142,016	\$ 5,955,000	\$ 6,397,170
Supplies	447,123	415,000	427,450
Information/Communication	91,670	92,000	96,996
Repairs & Maintenance	204,750	185,000	194,250
Equipment	183,675	183,675	192,858
Travel	9,718	9,718	9,718
Other	158,620	115,000	120,750
Subtotal	<u>\$ 7,237,572</u>	<u>\$ 6,955,393</u>	<u>\$ 7,439,192</u>
 <b>FIXED &amp; GENERAL EXPENSES:</b>			
Renewals/Replacements/Facility Charges	\$ 368,068	\$ 368,068	\$ 321,193
Utilities	525,000	475,000	489,250
General Service Charge	635,582	635,582	648,295
Property Insurance	10,491	10,491	10,491
Scholarships	292,128	292,128	303,813
Debt Service	335,857	335,857	335,857
Subtotal	<u>\$ 2,167,126</u>	<u>\$ 2,117,126</u>	<u>\$ 2,108,899</u>
 <b>TOTAL EXPENSES</b>	 <b><u>\$ 15,983,242</u></b>	 <b><u>\$ 16,105,779</u></b>	 <b><u>\$ 17,304,949</u></b>
Revenue Over/(Under) Expenses	\$ 76,314	\$ 359,874	\$ 76,314

OFA:2/28/00

**2000-01 DINING SERVICES BUDGET**  
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

<b>SOURCES OF FUNDS:</b>	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>PROPOSED 2000-01 BUDGET</b>	<b>COMMENTS</b>
Meal Plans/Cash Sales	\$ 14,797,453	\$ 14,591,653	\$ 15,476,512	Projected rate increase 4.9% and a total of 12,075 meal plans
Interest Income	248,362	320,000	320,144	
Facility Rentals	66,000	66,000	79,532	Rent from Family/Consumer Sciences in Amani Room
Miscellaneous Income	187,741	179,000	180,075	
Conferences & Workshop Income	760,000	1,309,000	1,325,000	
<b>TOTAL FUNDS</b>	<b>\$ 16,059,556</b>	<b>\$ 16,465,653</b>	<b>\$ 17,381,263</b>	
<b>PROPOSED EXPENSES:</b>				
<b>FOOD SERVICE MANAGEMENT:</b>				
Contract	\$ 521,733	\$ 525,000	\$ 756,239	8 new positions; 7 converted to full-time
Classified	1,937,267	1,810,000	2,107,362	7 positions converted from classified to administration; 1 new Asst. Dir.
Temporary	3,005,351	3,578,000	3,551,722	Reduced by conversions above; \$.50/hr. increase for student employee wages
Staff Benefits	977,037	1,120,260	1,179,067	
Wage/Compensation Pool	137,156	0	162,468	4.0% Wage pool
Subtotal	\$ 6,578,544	\$ 7,033,260	\$ 7,756,858	
<b>OPERATING EXPENSES:</b>				
Cost of Food	\$ 6,142,016	\$ 5,955,000	\$ 6,397,170	39.5% of sales
Supplies	447,123	415,000	427,450	
Information/Communication	91,670	92,000	96,996	
Repairs & Maintenance	204,750	185,000	194,250	
Equipment	183,675	183,675	192,858	
Travel	9,718	9,718	9,718	
Other	158,620	115,000	120,750	
Subtotal	\$ 7,237,572	\$ 6,955,393	\$ 7,439,192	
<b>FIXED &amp; GENERAL EXPENSES:</b>				
Renewals/Replacements/Facility Charges	\$ 368,068	\$ 368,068	\$ 321,193	Facility rent lowered due to Union closing
Utilities	525,000	475,000	489,250	
General Service Charge	635,582	635,582	648,295	
Property Insurance	10,491	10,491	10,491	
Scholarships	292,128	292,128	303,813	Increased due to meal plan rate increase
Debt Service	335,857	335,857	335,857	
Subtotal	\$ 2,167,126	\$ 2,117,126	\$ 2,108,899	
<b>TOTAL EXPENSES</b>	<b>\$ 15,983,242</b>	<b>\$ 16,105,779</b>	<b>\$ 17,304,949</b>	
<b>Revenue Over/(Under) Expenses</b>	<b>\$ 76,314</b>	<b>\$ 359,874</b>	<b>\$ 76,314</b>	

**2000-01 DINING SERVICES BUDGET**  
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

<b>SOURCES OF FUNDS</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>PROPOSED 2000-01 BUDGET</b>	<b>\$ Differ- ence</b>	<b>% Differ- ence</b>
Meal Plans/Cash Sales	\$ 14,591,653	\$ 15,476,512	\$ 884,859	6.06%
Interest Income	320,000	320,144	144	0.05%
Facility Rentals	66,000	79,532	13,532	20.50%
Miscellaneous Income	179,000	180,075	1,075	0.60%
Conferences & Workshop Income	1,309,000	1,325,000	16,000	1.22%
<b>TOTAL FUNDS</b>	<b>\$ 16,465,653</b>	<b>\$ 17,381,263</b>	<b>\$ 915,610</b>	<b>5.56%</b>
<b>PROPOSED EXPENSES</b>				
<b>FOOD SERVICE MANAGEMENT:</b>				
Contract	\$ 525,000	\$ 756,239	\$ 231,239	44.05%
Classified	1,810,000	2,107,362	297,362	16.43%
Temporary	3,578,000	3,551,722	(26,278)	-0.73%
Staff Benefits	1,120,260	1,179,067	58,807	5.25%
Wage/Compensation Pool	0	162,468	162,468	
Subtotal	\$ 7,033,260	\$ 7,756,858	\$ 723,598	10.29%
<b>OPERATING EXPENSES:</b>				
Cost of Food	\$ 5,955,000	\$ 6,397,170	\$ 442,170	7.43%
Supplies	415,000	427,450	12,450	3.00%
Information/Communication	92,000	96,996	4,996	5.43%
Repairs & Maintenance	185,000	194,250	9,250	5.00%
Equipment	183,675	192,858	9,183	5.00%
Travel	9,718	9,718	0	0.00%
Other	115,000	120,750	5,750	5.00%
Subtotal	\$ 6,955,393	\$ 7,439,192	\$ 483,799	6.96%
<b>FIXED &amp; GENERAL EXPENSES:</b>				
Renewals/Replacements/Facility Charges	\$ 368,068	\$ 321,193	\$ (46,875)	-12.74%
Utilities	475,000	489,250	14,250	3.00%
General Service Charge	635,582	648,295	12,713	2.00%
Property Insurance	10,491	10,491	0	0.00%
Scholarships	292,128	303,813	11,685	4.00%
Debt Service	335,857	335,857	0	0.00%
Subtotal	\$ 2,117,126	\$ 2,108,899	\$ (8,227)	-0.39%
<b>TOTAL EXPENSES</b>	<b>\$ 16,105,779</b>	<b>\$ 17,304,949</b>	<b>\$ 1,199,170</b>	<b>7.45%</b>
Revenue Over/(Under) Expenses	\$ 359,874	\$ 76,314	\$ (283,560)	-78.79%

OFA:2/28/00

BOWLING GREEN STATE UNIVERSITY  
AUXILIARY ACCUMULATED BALANCES  
AS OF JUNE 30, 1999

	NET AVAIL BALANCES 6-30-99	ACCUMULATED DEPRECIATION 6-30-99	1999-00 DEPRECIATION	1999-00 APPROVED AIP's	PROJECTED AVAIL BAL 6-30-00
RESIDENCE HALLS:					
Prout & Rodgers	4,185,111	88,860	127,961		4,401,932
1954 Surplus	4,291,303				4,291,303
TOTAL 1954 DORMS	<u>8,476,414</u>	<u>88,860</u>	<u>127,961</u>	<u>0</u>	<u>8,693,235</u>
Conklin	195,201	(469,043)	168,444	160,000	(265,398)
1959 Surplus	(10,198)				(10,198)
TOTAL 1959 DORM	<u>185,003</u>	<u>(469,043)</u>	<u>168,444</u>	<u>160,000</u>	<u>(275,596)</u>
Dorms R	(2,288,158)	(33,820)	58,201		(2,263,777)
Dorms W	(2,124,929)	165,287	50,846		(1,908,796)
Delta Zeta	(691,902)	204,141	17,091		(470,670)
Alpha Phi Alpha	(413,178)	38,930	5,470		(368,778)
Phi Sigma Kappa	(438,740)	(3,623)	2,577		(439,786)
Kappa Alpha Psi	(73,248)	13,792	1,154		(58,302)
Unpledged Surplus	(127,274)	0	0		(127,274)
TOTAL UNPLEDGED	<u>(6,157,429)</u>	<u>384,707</u>	<u>135,339</u>	<u>0</u>	<u>(5,637,383)</u>
Cottages	(1,015,440)	9,164	36,352	0	(969,924)
Dorms 8 & 9	(418,469)	229,659	32,333	91,000	(247,477)
Founders	(2,491,079)	808,872	326,714		(1,355,493)
Kohl	963,118	(202,905)	61,770	275,000	546,983
McDonald	4,692,126	(1,934,398)	205,314	1,786,000	1,177,042
Harshman	2,147,005	(350,964)	268,337	250,000	1,814,378
Kreischer	1,190,381	335,894	276,350	180,000	1,622,625
Pledged Surplus	3,194,024	0	0		3,194,024
Reserve Account	1,035,313	0	0		1,035,313
TOTAL PLEDGED	<u>9,296,979</u>	<u>(1,104,678)</u>	<u>1,207,170</u>	<u>2,582,000</u>	<u>6,817,471</u>
Offenhauer	(10,131,441)	3,319,184	361,086		(6,451,171)
TOTAL RESIDENCE HALLS	<u>\$1,669,526</u>	<u>\$2,219,030</u>	<u>\$2,000,000</u>	<u>\$2,742,000</u>	<u>\$3,146,556</u>
DINING HALLS:					
Commons	(1,406,245)	862,898	59,623	110,000	(593,724)
Founders	(817,171)	(48,868)	50,680		(815,359)
McDonald	2,431,764	155,952	65,585		2,653,301
Harshman	(1,017,220)	379,132	62,604		(575,484)
Kreischer	434,713	297,285	59,623	150,000	641,621
University Union Food	(78,543)	0	0		(78,543)
Amani Room	(24,784)	214,489	11,843		201,548
Galley	803,425	203,098	11,235		1,017,758
Pledged D/H Surplus	708,120	0	0	30,000	678,120
TOTAL DINING HALLS	<u>\$1,034,059</u>	<u>\$2,063,986</u>	<u>\$321,193</u>	<u>\$290,000</u>	<u>\$3,129,238</u>
TOTAL RES & D/H	<u><u>2,703,585</u></u>	<u><u>4,283,016</u></u>	<u><u>2,321,193</u></u>	<u><u>3,032,000</u></u>	<u><u>6,275,794</u></u>

**Approved 2000-01**

**MISCELLANEOUS AUXILIARY BUDGETS**

**Approved by the Board of Trustees**

**May 5, 2000**

Prepared by  
Office of Finance & Administration

## TABLE OF CONTENTS

	<u>Page No.</u>
Introduction	1 - 2
Planning Guidelines	3
Chart of Miscellaneous Auxiliary Budgets	4
Summary of 2000-01 Recommendations - Revenue	5
Summary of 2000-01 Recommendations - Expenses	6
Summary of 1999-2000 Projected Revenues/Expenses	7
 <i><u>Miscellaneous Auxiliary Budgets:</u></i>	
Central Stores	8
Farm Leases	9
Golf Course	10
Ice Arena Summer Programs	11
Little Shop	12
Parking Services - Firelands	13
Parking & Traffic - Main Campus	14
Shuttle Service	15
Printing Services	16
Research Enterprise Park	17
Summer Sports Camps	18
Telecommunication Services	19
Transportation Services	20
University Bookstore	21
Auxiliary Accumulated Balances as of 6/30/99	22



## **MISCELLANEOUS AUXILIARY BUDGETS**

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Main Campus. The three largest services of this type are the University Bookstore, Central Stores, and Telecommunications Services.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective fund balances or an accumulated fund balance. An attempt has been made to hold rates charged to other internal units as low as possible.

## **DESCRIPTION OF AUXILIARY ENTERPRISES**

### **Central Stores**

Provides a bulk purchasing and warehousing function for the entire campus, providing monetary savings, convenience or both to the using department. Provides campus departments with staff to facilitate office moving and setup, special events setups, and other material moving activities.

### **Farm Leases**

Approximately 250 acres of farm land farmed on a lease basis.

### **Golf Course**

An 18-hole golf course provides a facility to students and the University community at reasonable prices.

### **Ice Arena Summer Programs**

Sports program for summer hockey and skating schools.

### **Little Shop**

Gift/card shop in University Union operated by the University Bookstore.

### **Parking Services - Firelands**

Operates and maintains Firelands parking areas.

Parking & Traffic/Shuttle Services - Main Campus

Operates and maintains Main Campus parking areas, the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area and to and from the Visitor Information Center).

Printing Services

Provides duplicating services for the campus.

Research Enterprise Park

45 acre site east of campus providing leased space for businesses and research enterprises.

Summer Sports School

A variety of sports programs for elementary and secondary school students.

Telecommunications

University telephone system service.

Transportation Services

Provides a fleet of cars and vans on a lease or short-term rental basis to departments for travel usage.

University Bookstore

Provides full-range of books, supplies and notions (located in the Saddlemire Student Services Building).

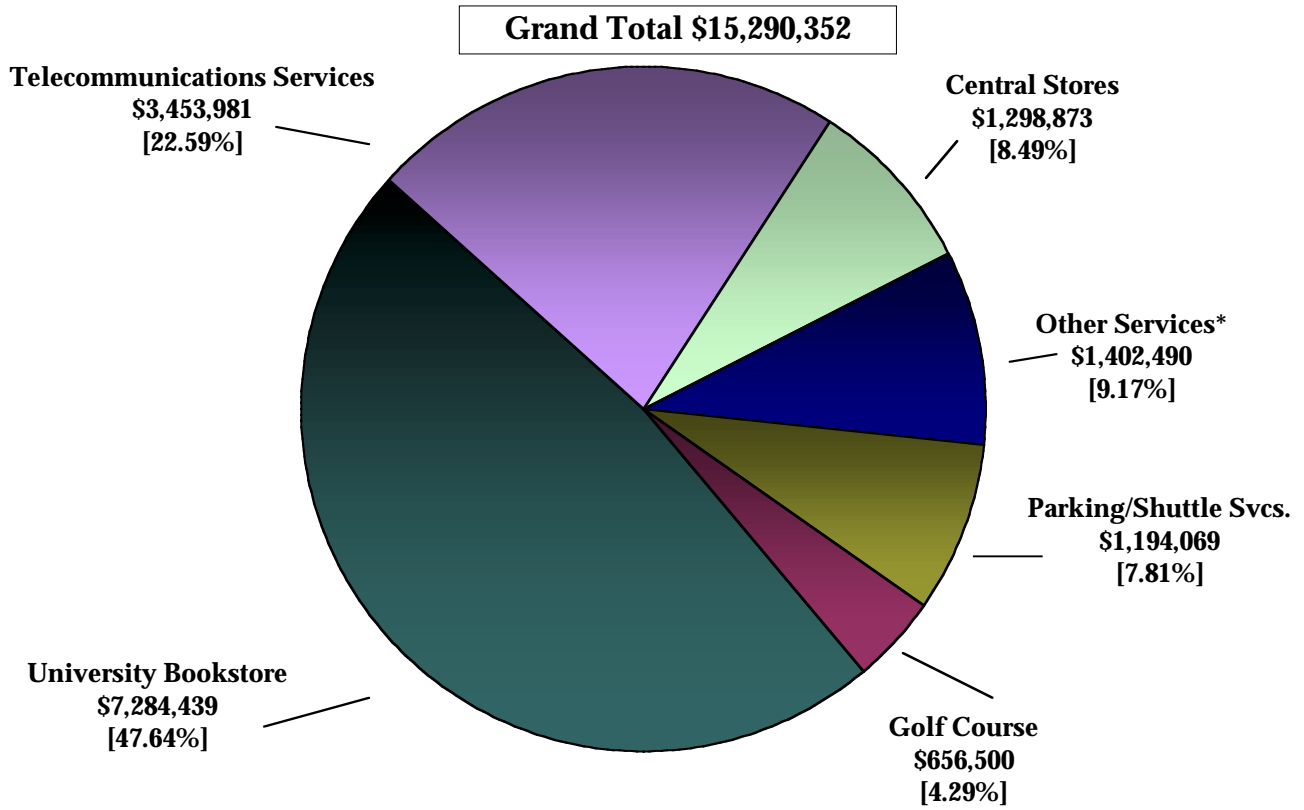
## PLANNING GUIDELINES

The following special items were provided to these budget administrators for use in developing their 2000-01 budget requests.

1. **Wage/Compensation Pool:** Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather, a compensation pool of 4.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and 1.0% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit these budgets to fund compensation increases, which the Board may approve. If the pool is larger than required, the funds will not be allocated. If the pool is smaller than required, the additional funds will be covered by reductions in operating budget items or the generation of additional income.
2. **Health Care Insurance:** Health care rates are projected to increase 5% above the actual 1999-2000 rates.
3. **Employee/Dependent Fee Waivers:** As a planning guideline, fees are projected to increase 4%. These budgets must cover the costs of any fee waiver benefits used by the employees and/or employees' dependents during the year. As noted in #1, approval of this budget does not commit the Board of a specific fee increase but provides guidance on benefit cost development for 2000-01.
4. **Utilities:** Utility charges are projected to increase approximately 5% overall. This significant increase is attributed to the heating plant conversion from coal to gas begun this spring, plus projected rate increases for electric (3%), water (5%), and sewage (2.5%).
5. **General Service Charge:** The general service charge is assessed to all auxiliary budgets to recover some of the costs of centralized services provided to all areas and funded by the educational budget. Some of the centralized services are: Purchasing, Business Office, Payroll, Bursar. The charge for next year is projected at a 2% increase.
6. **Minimum Wage:** There is still much speculation as to when the \$1/hour increase in the minimum wage may occur (\$5.15 to \$6.15). Some areas are including an increase in their temporary employment to cover the effects of this potential wage increase for student employment.

No new initiatives or special budget requirements are included in these budgets. Any enrollment-related expenses are based on assuming a housing estimate of 6,900 students and overall enrollment of 18,034.

# BGSU Miscellaneous Auxiliary Budgets 2000-01



	Allocation	% of Total
<b>Miscellaneous Auxiliary Budgets</b>		
University Bookstore	\$7,284,439	47.64%
Telecommunications Services	\$3,453,981	22.59%
Central Stores	\$1,298,873	8.49%
Parking/Shuttle Services	\$1,194,069	7.81%
Golf Course	\$656,500	4.29%
*Other Services:	\$1,402,490	9.17%
Printing Services	\$569,835	
Summer Sports School	\$420,000	
Ice Arena Summer Program	\$137,000	
Transportation Services	\$170,300	
Farm Leases	\$31,453	
Research Park	\$27,422	
Firelands Parking Services	\$46,480	
<b>Grand Total</b>	<b>\$15,290,352</b>	<b>100.00%</b>

April 3, 2000

**SUMMARY OF 2000-01 RECOMMENDATIONS**

**FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>
Central Stores	\$1,227,755	\$1,281,225	\$1,298,873
Farm Leases	\$31,769	\$31,769	\$31,453
Golf Course	\$640,500	\$642,500	\$656,500
Ice Arena Summer Programs	\$85,000	\$79,800	\$137,000
Little Shop	\$105,627	\$102,826	\$0
Parking Services--Firelands	\$46,480	\$46,480	\$46,480
Parking & Traffic/Shuttle Service --Main Campus	\$1,203,494	\$1,164,395	\$1,194,069
Printing Services	\$523,742	\$538,643	\$569,835
Research Enterprise Park	\$27,422	\$27,422	\$27,422
Summer Sports School	\$400,000	\$409,000	\$420,000
Telecommunications Services	\$4,202,704	\$3,449,052	\$3,453,981
Transportation Services	\$170,300	\$215,300	\$170,300
University Bookstore	\$7,126,330	\$7,143,428	\$7,284,439
<b>TOTALS</b>	<b><u>\$15,791,123</u></b>	<b><u>\$15,131,840</u></b>	<b><u>\$15,290,352</u></b>
% Change		-4.18%	1.05%

**SUMMARY OF 2000-01 RECOMMENDATIONS**

**FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE**

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,298,873	\$1,298,873	\$0
Farm Leases	\$31,453	\$15,585	\$15,868
Golf Course	\$656,500	\$656,500	\$0
Ice Arena Summer Programs	\$137,000	\$95,000	\$42,000
Parking Services--Firelands	\$46,480	\$41,480	\$5,000
Parking & Traffic/Shuttle Service --Main Campus	\$1,194,069	\$1,194,069	\$0
Printing Services	\$569,835	\$569,835	\$0
Research Enterprise Park	\$27,422	\$68,002	(\$40,580)
Summer Sports School	\$420,000	\$377,000	\$43,000
Telecommunications Services	\$3,453,981	\$3,453,981	\$0
Transportation Services	\$170,300	\$170,300	\$0
University Bookstore	\$7,284,439	\$6,973,849	\$310,590
<b>TOTALS</b>	<u>\$15,290,352</u>	<u>\$14,914,474</u>	<u>\$375,878</u>

**SUMMARY OF 1999-2000 PROJECTED**

**MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE**

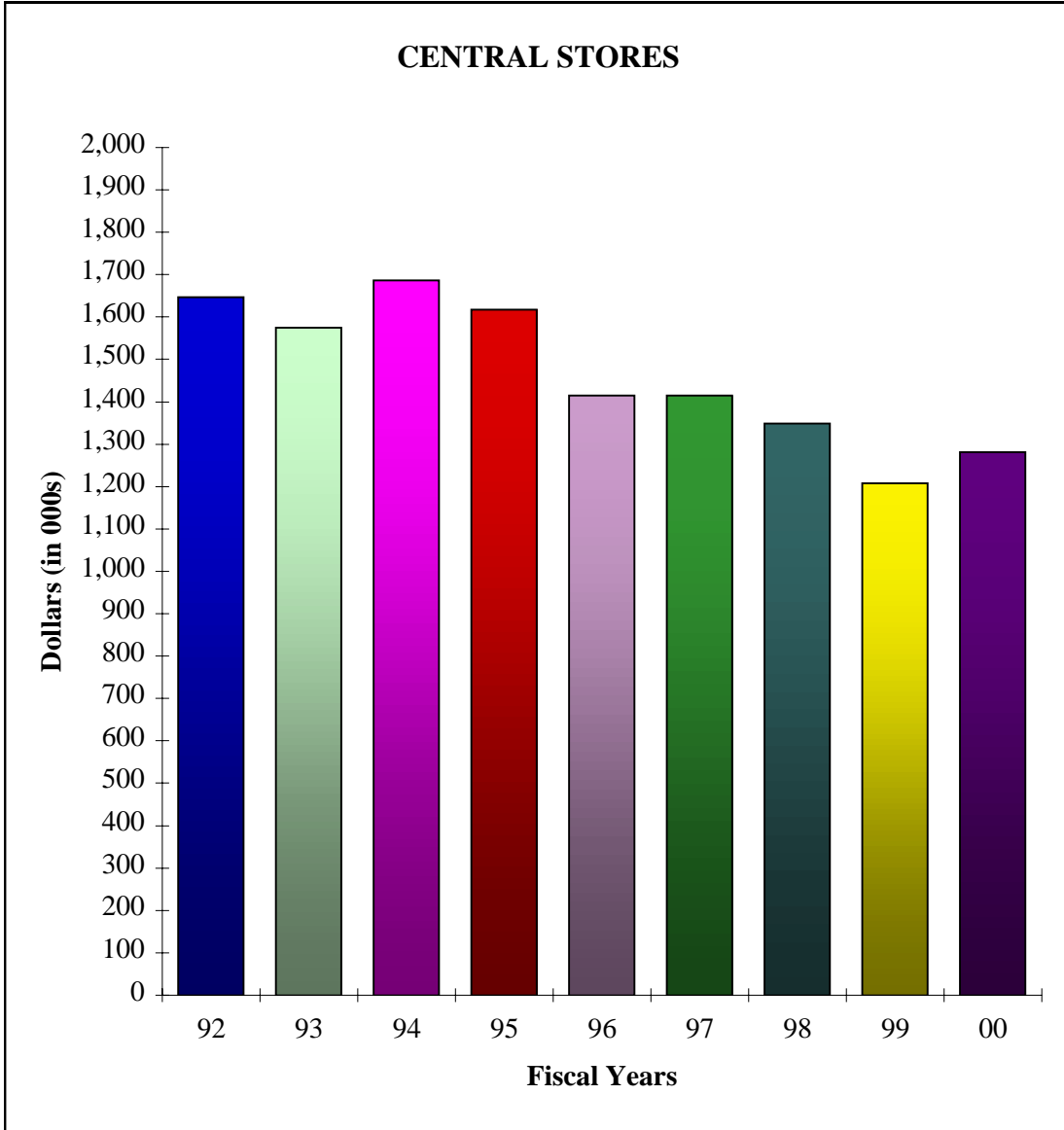
	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,281,225	\$1,281,225	\$0
Farm Leases	\$31,769	\$15,216	\$16,553
Golf Course	\$642,500	\$642,500	\$0
Ice Arena Summer Programs	\$79,800	\$56,800	\$23,000
Little Shop	\$102,826	\$99,818	\$3,008
Parking Services--Firelands	\$46,480	\$41,238	\$5,242
Parking & Traffic/Shuttle Service --Main Campus	\$1,164,395	\$1,164,395	\$0
Printing Services	\$538,643	\$538,643	\$0
Research Enterprise Park	\$27,422	\$68,002	(\$40,580)
Summer Sports School	\$409,000	\$367,000	\$42,000
Telecommunications Services	\$3,449,052	\$3,591,431	(\$142,379)
Transportation Services	\$215,300	\$215,300	\$0
University Bookstore	\$7,143,428	\$6,791,731	\$351,697
<b>TOTALS</b>	<u>\$15,131,840</u>	<u>\$14,873,299</u>	<u>\$258,541</u>

**CENTRAL STORES  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 1,196,961	\$ 1,262,750	\$ 1,280,398	\$ 17,648	1.40%
Interest Income	30,794	18,475	18,475	0	0.00%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
<b>TOTAL REVENUE</b>	<u>\$ 1,227,755</u>	<u>\$ 1,281,225</u>	<u>\$ 1,298,873</u>	<u>\$ 17,648</u>	<u>1.38%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 12,707	\$ 13,274	\$ 13,274	\$ 0	0.00%
Classified	115,152	121,022	121,022	0	0.00%
Temporary	12,500	7,700	9,000	1,300	16.88%
Wage/Compensation Pool	6,569	0	6,446	6,446	
Sub-Total Salaries & Wages	<u>\$ 146,928</u>	<u>\$ 141,996</u>	<u>\$ 149,742</u>	<u>\$ 7,746</u>	<u>5.46%</u>
Staff Benefits:					
Retirement	\$ 17,018	\$ 17,663	\$ 17,663	\$ 0	0.00%
Other	30,812	24,178	25,548	1,370	5.67%
Sub-Total Staff Benefits	<u>\$ 47,830</u>	<u>\$ 41,841</u>	<u>\$ 43,211</u>	<u>\$ 1,370</u>	<u>3.27%</u>
Cost of Sales	<u>\$ 934,827</u>	<u>\$ 1,005,689</u>	<u>\$ 1,008,065</u>	<u>\$ 2,376</u>	<u>0.24%</u>
Operating Expenses:					
Supplies	\$ 2,600	\$ 1,600	\$ 2,000	\$ 400	25.00%
Information and Communication	4,750	3,740	4,750	1,010	27.01%
Repairs and Maintenance	4,200	4,200	5,200	1,000	23.81%
Equipment	3,100	500	2,000	1,500	300.00%
Travel	250	0	250	250	
Other Expenses	528	0	500	500	
Sub-Total Operating Expenses	<u>\$ 15,428</u>	<u>\$ 10,040</u>	<u>\$ 14,700</u>	<u>\$ 4,660</u>	<u>46.41%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	12,115	12,115	12,115	0	0.00%
General Service Charge	68,789	68,789	70,165	1,376	2.00%
Debt Service	0	0	0	0	
Insurance	1,838	755	875	120	15.89%
Sub-Total Fixed Expenses	<u>\$ 82,742</u>	<u>\$ 81,659</u>	<u>\$ 83,155</u>	<u>\$ 1,496</u>	<u>1.83%</u>
<b>TOTAL EXPENSES</b>	<u>\$ 1,227,755</u>	<u>\$ 1,281,225</u>	<u>\$ 1,298,873</u>	<u>\$ 17,648</u>	<u>1.38%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	#DIV/0!



## NINE YEAR REVENUE HISTORY

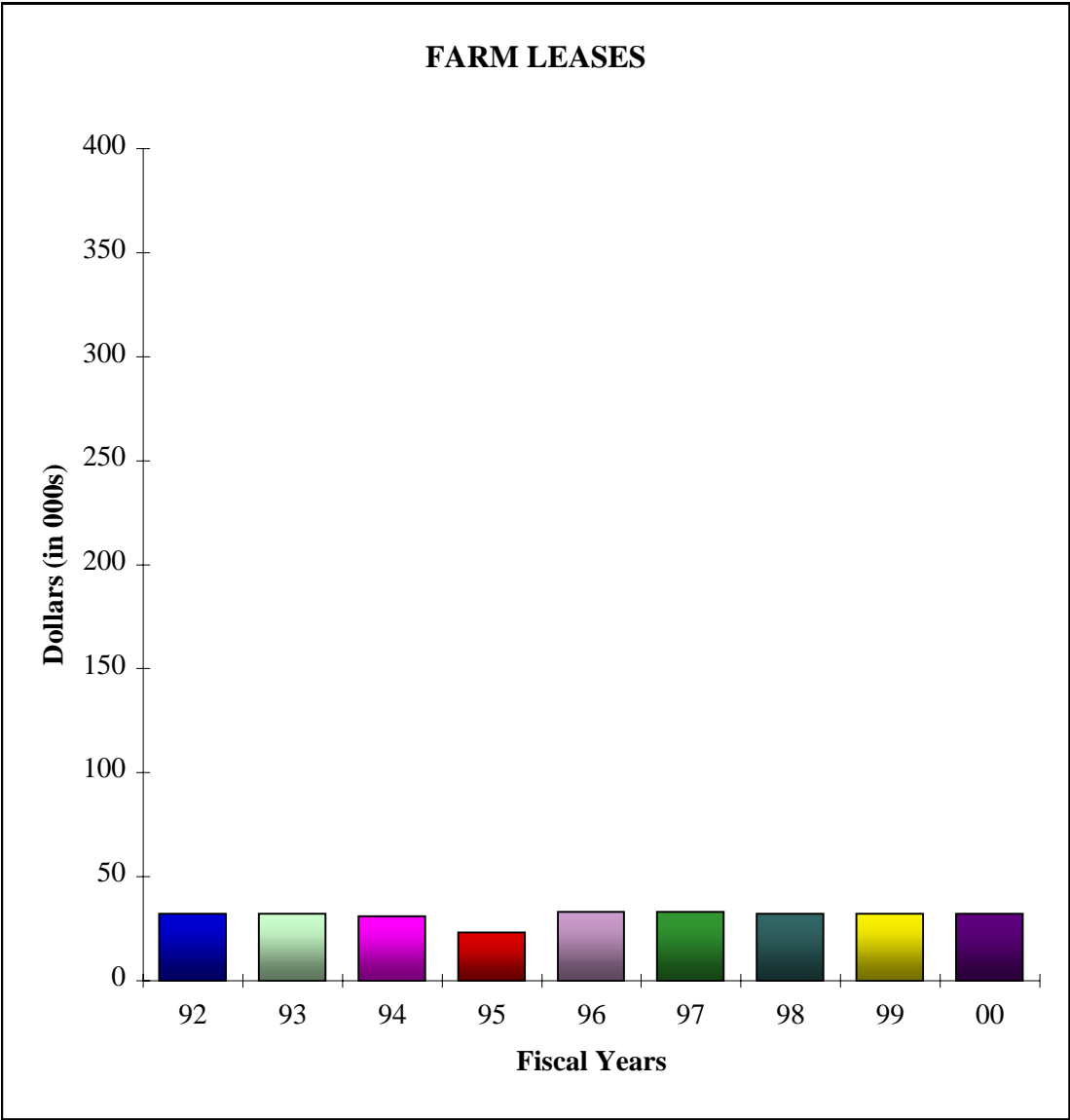


SOURCE: Projected Annual Budgets

**FARM LEASES  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 31,556	\$ 31,556	\$ 31,325	\$ (231)	-0.73%
Other Revenue	213	213	128	(85)	-39.91%
<b>TOTAL REVENUE</b>	<b>\$ 31,769</b>	<b>\$ 31,769</b>	<b>\$ 31,453</b>	<b>\$ (316)</b>	<b>-0.99%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 5,886	\$ 6,142	\$ 6,142	\$ 0	0.00%
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	259	0	295	295	
Sub-Total Salaries & Wages	<u>\$ 6,145</u>	<u>\$ 6,142</u>	<u>\$ 6,437</u>	<u>\$ 295</u>	<u>4.80%</u>
Staff Benefits:					
Retirement	\$ 783	\$ 818	\$ 818	\$ 0	0.00%
Other	874	880	926	46	5.23%
Sub-Total Staff Benefits	<u>\$ 1,657</u>	<u>\$ 1,698</u>	<u>\$ 1,744</u>	<u>\$ 46</u>	<u>2.71%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	6,000	6,000	6,000	0	0.00%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 0</u>	<u>0.00%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	1,376	1,376	1,404	28	2.03%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 1,376</u>	<u>\$ 1,376</u>	<u>\$ 1,404</u>	<u>\$ 28</u>	<u>2.03%</u>
<b>TOTAL EXPENSES</b>	<b>\$ 15,178</b>	<b>\$ 15,216</b>	<b>\$ 15,585</b>	<b>\$ 369</b>	<b>2.43%</b>
Transfer to (from) Reserve	\$ 16,591	\$ 16,553	\$ 15,868	\$ (685)	-4.14%

**NINE YEAR REVENUE HISTORY**

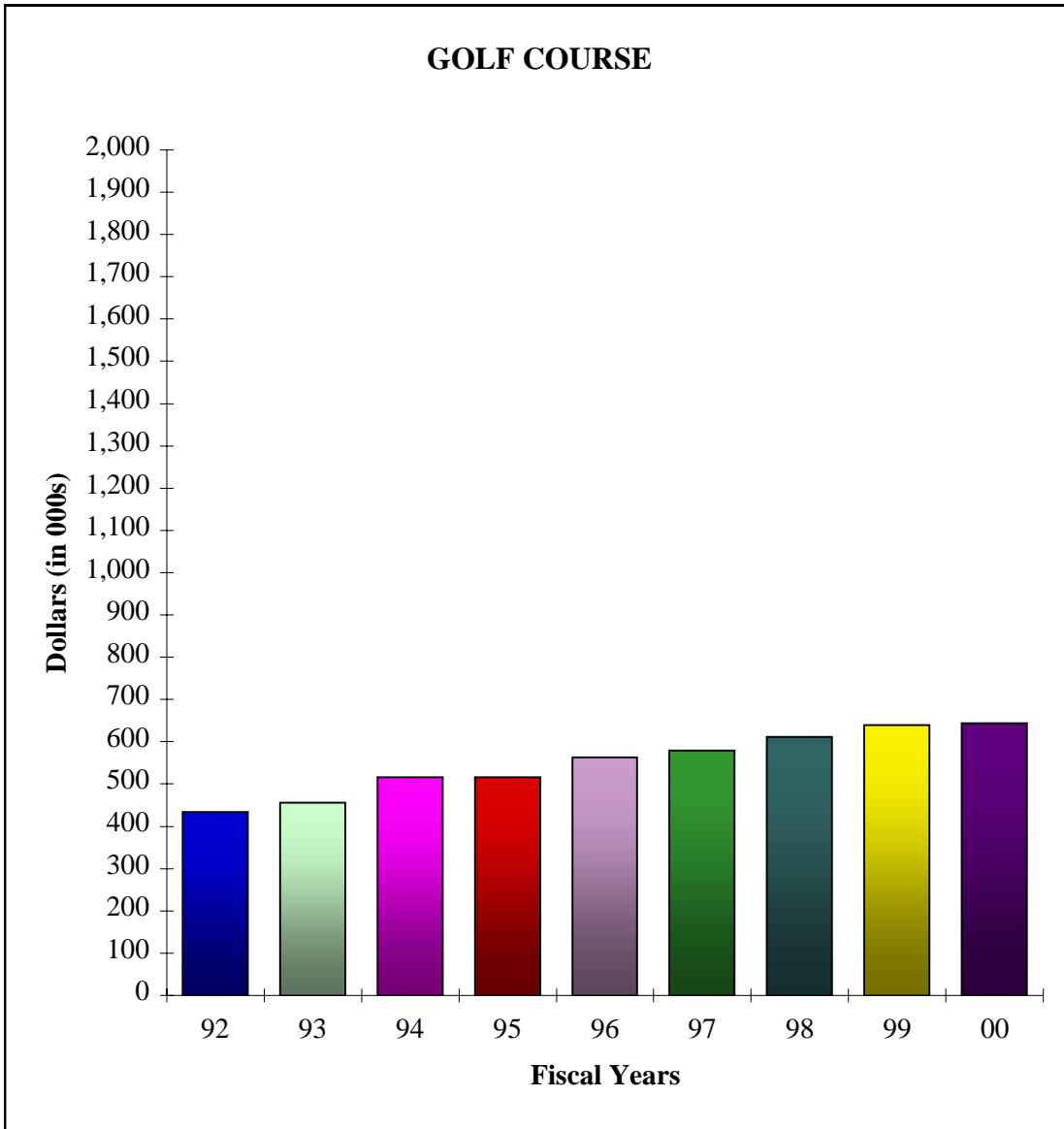


SOURCE: Projected Annual Budgets

**GOLF COURSE  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 627,000	\$ 629,000	\$ 643,000	14,000	2.23%
General Fee	<u>13,500</u>	<u>13,500</u>	<u>13,500</u>	<u>0</u>	<u>0.00%</u>
<b>TOTAL REVENUE</b>	<b><u>\$ 640,500</u></b>	<b><u>\$ 642,500</u></b>	<b><u>\$ 656,500</u></b>	<b><u>14,000</u></b>	<b><u>2.18%</u></b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 69,278	\$ 74,680	\$ 74,680	0	0.00%
Classified	53,477	56,097	56,097	0	0.00%
Temporary	79,500	81,500	85,500	4,000	4.91%
Wage/Compensation Pool	5,406	0	7,333	7,333	
Sub-Total Salaries & Wages	<u>\$ 207,661</u>	<u>\$ 212,277</u>	<u>\$ 223,610</u>	<u>11,333</u>	<u>5.34%</u>
Staff Benefits:					
Retirement	\$ 26,614	\$ 18,738	\$ 18,738	0	0.00%
Other	11,419	11,818	11,818	0	0.00%
Sub-Total Staff Benefits	<u>\$ 38,033</u>	<u>\$ 30,556</u>	<u>\$ 30,556</u>	<u>0</u>	<u>0.00%</u>
Cost of Sales	<u>\$ 57,000</u>	<u>\$ 57,861</u>	<u>\$ 58,123</u>	<u>262</u>	<u>0.45%</u>
Operating Expenses:					
Supplies	\$ 56,500	\$ 57,500	\$ 57,486	(14)	-0.02%
Information and Communication	4,100	4,100	4,400	300	7.32%
Repairs and Maintenance	57,000	57,000	57,000	0	0.00%
Equipment	30,000	33,000	30,000	(3,000)	-9.09%
Travel	2,500	2,500	2,500	0	0.00%
Temp. Employment (Manpower)	25,800	25,800	25,800	0	0.00%
Unrelated Bus. Inc. Tax (UBIT)	4,045	4,045	4,045	0	0.00%
ICA Administrative Charge	135,000	135,000	140,000	5,000	3.70%
Other Expenses	1,800	1,800	1,800	0	0.00%
Sub-Total Operating Expenses	<u>\$ 316,745</u>	<u>\$ 320,745</u>	<u>\$ 323,031</u>	<u>2,286</u>	<u>0.71%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0	
Utilities	100	100	100	0	0.00%
Renewals/Replacements	13,500	13,500	13,500	0	0.00%
General Service Charge	4,961	4,961	5,060	99	2.00%
Debt Service	0	0	0	0	
Insurance	2,500	2,500	2,520	20	0.80%
Sub-Total Fixed Expenses	<u>\$ 21,061</u>	<u>\$ 21,061</u>	<u>\$ 21,180</u>	<u>119</u>	<u>0.57%</u>
<b>TOTAL EXPENSES</b>	<b><u>\$ 640,500</u></b>	<b><u>\$ 642,500</u></b>	<b><u>\$ 656,500</u></b>	<b><u>14,000</u></b>	<b><u>2.18%</u></b>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	0	0.00%

## NINE YEAR REVENUE HISTORY

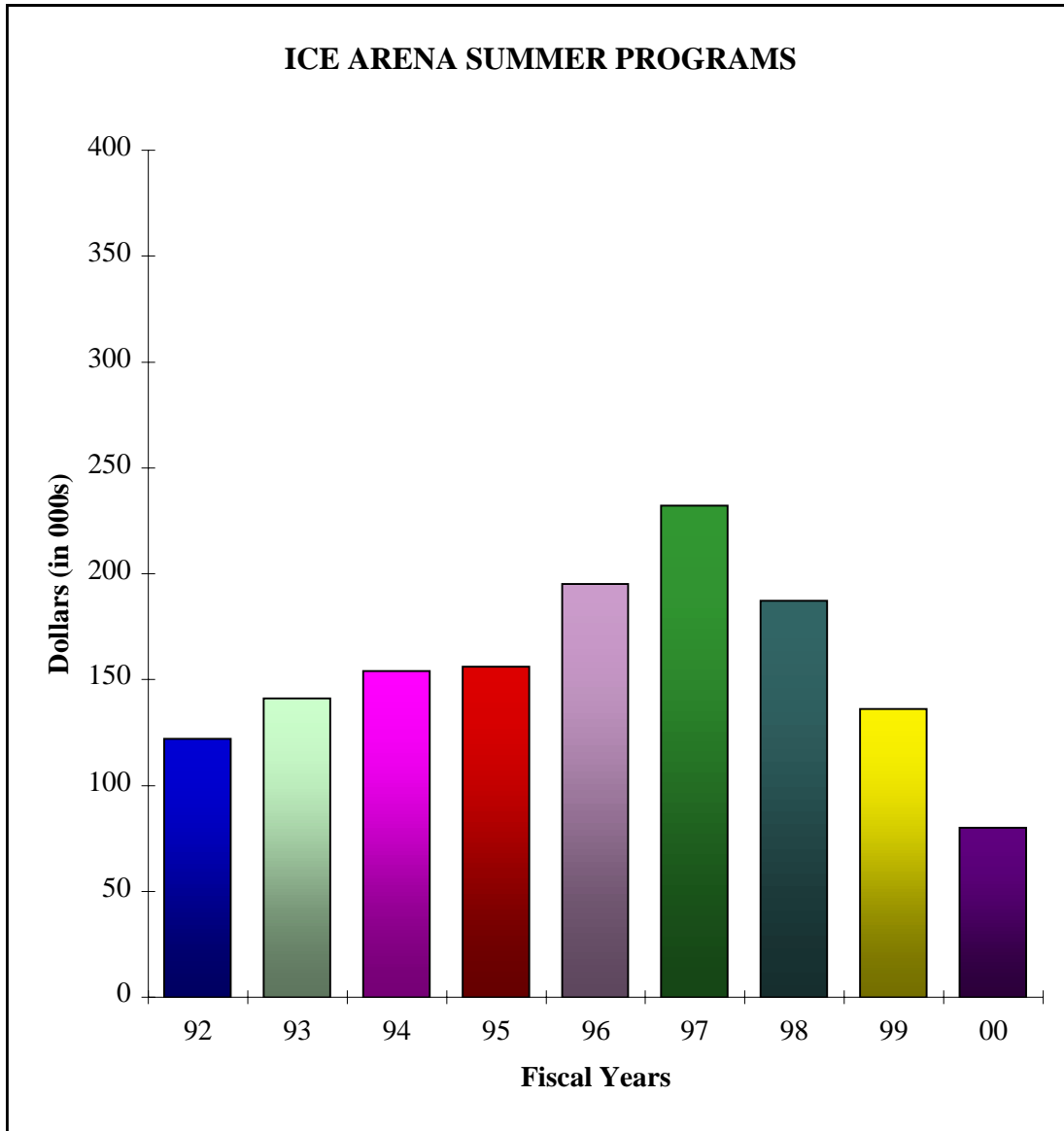


SOURCE: Projected Annual Budgets

**ICE ARENA SUMMER PROGRAMS  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 85,000	\$ 79,800	\$ 137,000	\$ 57,200	71.68%
Other Revenue	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 85,000</b>	<b>\$ 79,800</b>	<b>\$ 137,000</b>	<b>\$ 57,200</b>	<b>71.68%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 8,000	\$ 7,600	\$ 11,500	\$ 3,900	51.32%
Classified	0	0	0	0	
Temporary	6,000	9,300	16,500	7,200	77.42%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 14,000</u>	<u>\$ 16,900</u>	<u>\$ 28,000</u>	<u>\$ 11,100</u>	<u>65.68%</u>
Staff Benefits:					
Retirement	\$ 1,000	\$ 1,100	\$ 1,800	\$ 700	63.64%
Other	500	600	1,000	400	66.67%
Sub-Total Staff Benefits	<u>\$ 1,500</u>	<u>\$ 1,700</u>	<u>\$ 2,800</u>	<u>\$ 1,100</u>	<u>64.71%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 3,000	\$ 3,500	\$ 3,000	\$ (500)	-14.29%
Information and Communication	5,000	6,000	6,000	0	0.00%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	1,000	0	500	500	
Housing	10,000	8,900	20,000	11,100	124.72%
Meals	15,000	18,200	32,900	14,700	80.77%
Other Expenses	2,000	1,600	1,800	200	12.50%
Sub-Total Operating Expenses	<u>\$ 36,000</u>	<u>\$ 38,200</u>	<u>\$ 64,200</u>	<u>\$ 26,000</u>	<u>68.06%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<b>TOTAL EXPENSES</b>	<b>\$ 51,500</b>	<b>\$ 56,800</b>	<b>\$ 95,000</b>	<b>\$ 38,200</b>	<b>67.25%</b>
Transfer to Ice Arena	\$ 33,500	\$ 23,000	\$ 42,000	\$ 19,000	82.61%

# NINE YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

**LITTLE SHOP  
BUDGET FOR 2000-01**

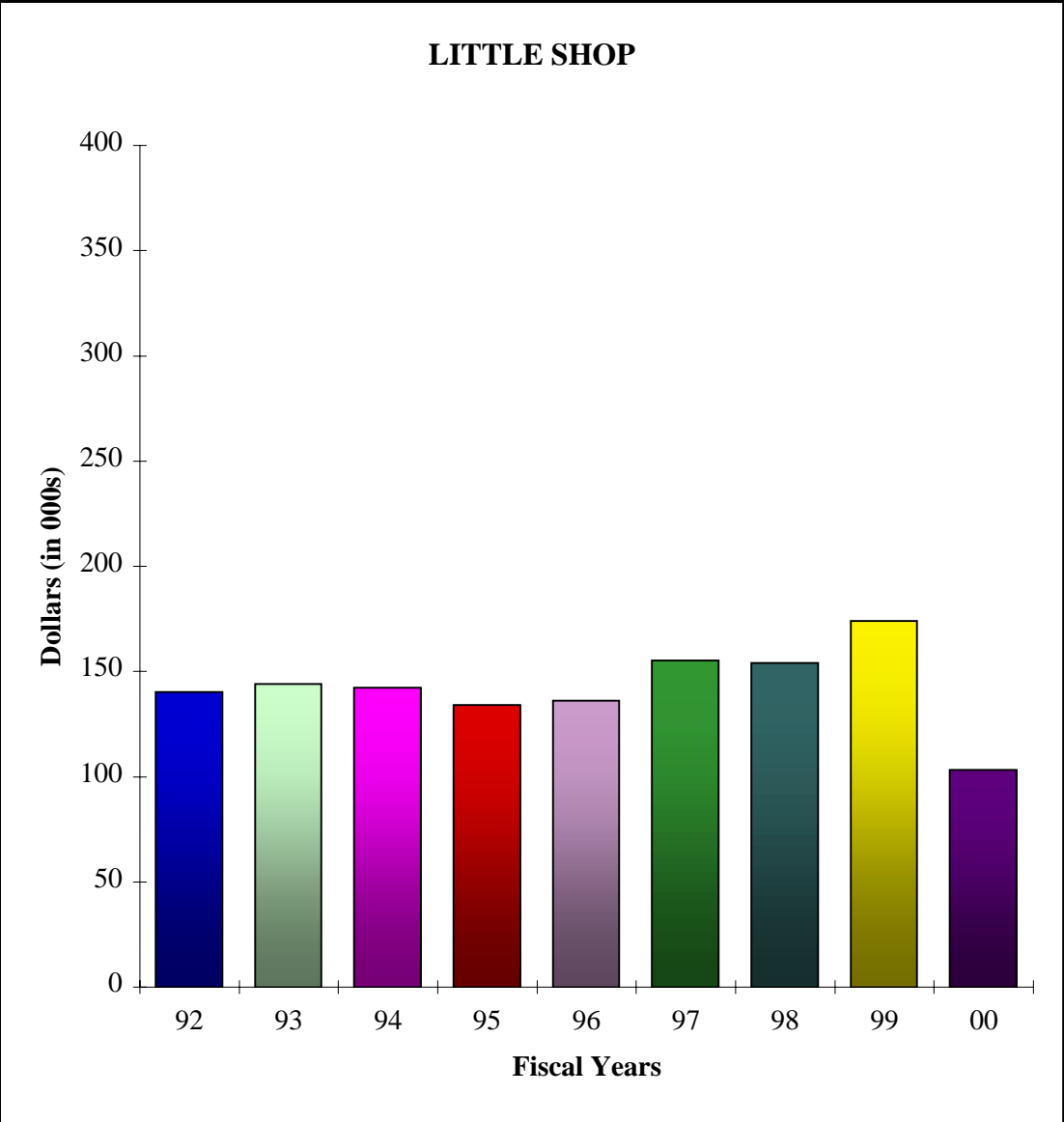
	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>
<b>REVENUE:</b>		
Sales	\$ 105,627	\$ 102,826
Other Revenue	<u>0</u>	<u>0</u>
<b>TOTAL REVENUE</b>	<b><u>\$ 105,627</u></b>	<b><u>\$ 102,826</u></b>
<b>EXPENSES:</b>		
Salaries and Wages:		
Contract	\$ 0	\$ 0
Classified	9,497	9,835
Temporary	8,968	8,601
Wage/Compensation Pool	694	0
Sub-Total Salaries & Wages	<u>\$ 19,159</u>	<u>\$ 18,436</u>
Staff Benefits:		
Retirement	\$ 2,098	\$ 2,097
Other	2,813	2,547
Sub-Total Staff Benefits	<u>\$ 4,911</u>	<u>\$ 4,644</u>
Cost of Sales	<u>\$ 69,714</u>	<u>\$ 68,530</u>
Operating Expenses:		
Supplies	\$ 650	\$ 6
Information and Communication	2,000	2,439
Repairs and Maintenance	450	0
Equipment	100	0
Travel	0	69
Other Expenses	1,800	(16)
Sub-Total Operating Expenses	<u>\$ 5,000</u>	<u>\$ 2,498</u>
Non-Operating Expenses:		
Facility Charge	\$ 2,300	\$ 2,300
Utilities	0	0
Renewals/Replacements	0	0
General Service Charge	3,394	3,394
Debt Service	0	0
Insurance	16	16
Sub-Total Fixed Expenses	<u>\$ 5,710</u>	<u>\$ 5,710</u>
<b>TOTAL EXPENSES</b>	<b><u>\$ 104,494</u></b>	<b><u>\$ 99,818</u></b>
Revenue Over/(Under) Expenses	\$ 1,133	\$ 3,008

6/22/00

Note: Little Shop closed in December as part of the Student Union



# NINE YEAR REVENUE HISTORY



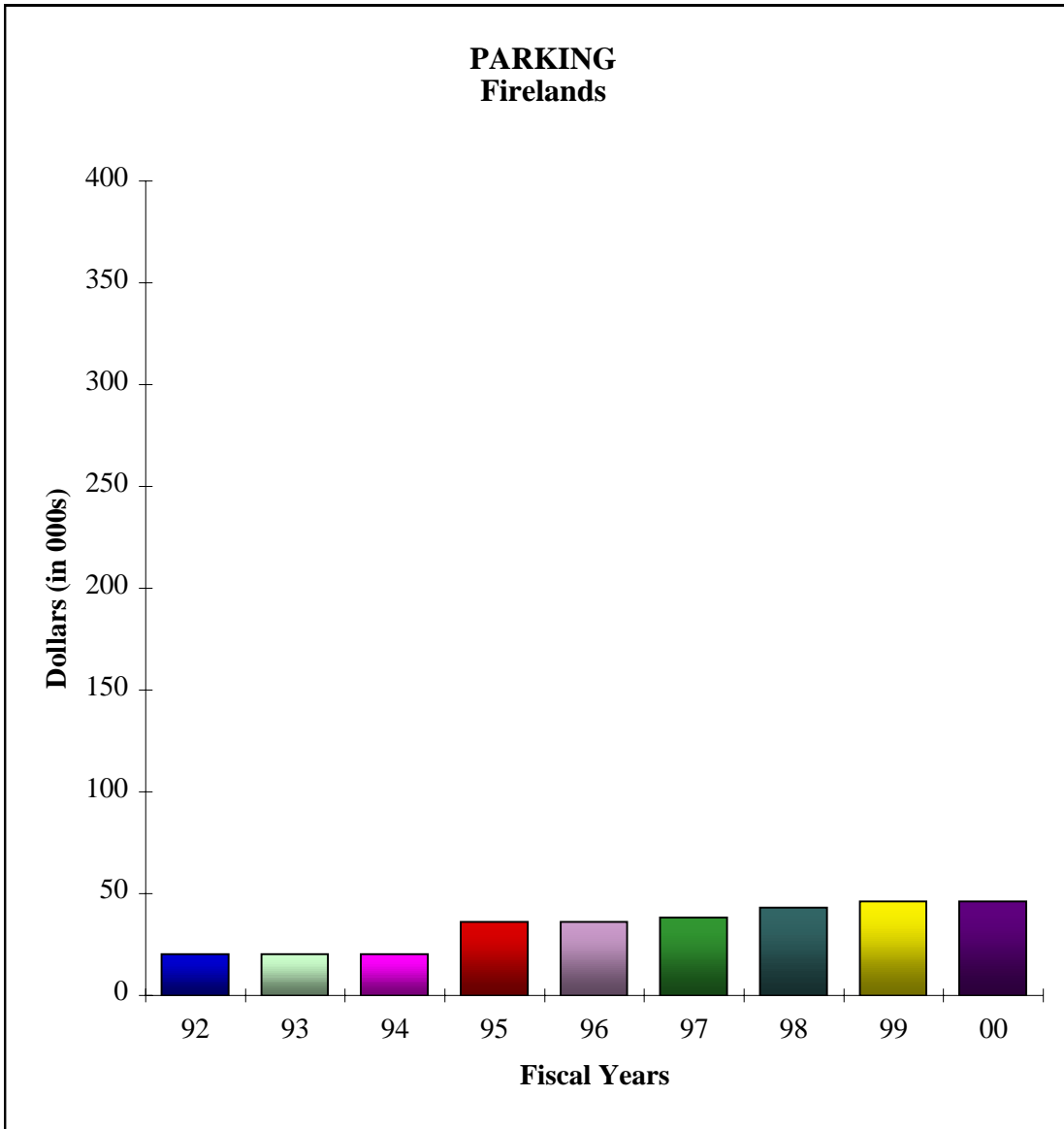
Note: FY00 Little Shop operation closed December 1999 as part of Student Union

SOURCE: Projected Annual Budgets

**PARKING SERVICES -- FIRELANDS  
BUDGET FOR 2000-01**

	<u>1999-2000 APPROVED BUDGET</u>	<u>1999-2000 PROJECTED BUDGET</u>	<u>2000-01 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
<b>REVENUE:</b>					
Sales (Registration Fees)	\$ 41,480	\$ 41,480	\$ 41,480	\$ 0	0.00%
Other Revenue (Fines, etc.)	5,000	5,000	5,000	0	0.00%
<b>TOTAL REVENUE</b>	<u>\$ 46,480</u>	<u>\$ 46,480</u>	<u>\$ 46,480</u>	<u>\$ 0</u>	<u>0.00%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	27,490	28,038	28,038	0	0.00%
Temporary	0	0	0	0	
Wage/Compensation Pool	825	0	1,457	1,457	
Sub-Total Salaries & Wages	<u>\$ 28,315</u>	<u>\$ 28,038</u>	<u>\$ 29,495</u>	<u>\$ 1,457</u>	<u>5.20%</u>
Staff Benefits:					
Retirement	\$ 3,660	\$ 3,732	\$ 3,732	\$ 0	0.00%
Other	680	643	643	0	0.00%
Sub-Total Staff Benefits	<u>\$ 4,340</u>	<u>\$ 4,375</u>	<u>\$ 4,375</u>	<u>\$ 0</u>	<u>0.00%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 2,725	\$ 2,725	\$ 2,725	\$ 0	0.00%
Information and Communication	4,500	4,500	4,200	(300)	-6.67%
Repairs and Maintenance	1,600	1,600	685	(915)	-57.19%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 8,825</u>	<u>\$ 8,825</u>	<u>\$ 7,610</u>	<u>\$ (1,215)</u>	<u>-13.77%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<b>TOTAL EXPENSES</b>	<u>\$ 41,480</u>	<u>\$ 41,238</u>	<u>\$ 41,480</u>	<u>\$ 242</u>	<u>0.59%</u>
Revenue Over/(Under) Expenses	\$ 5,000	\$ 5,242	\$ 5,000	\$ (242)	-4.62%

## NINE YEAR REVENUE HISTORY

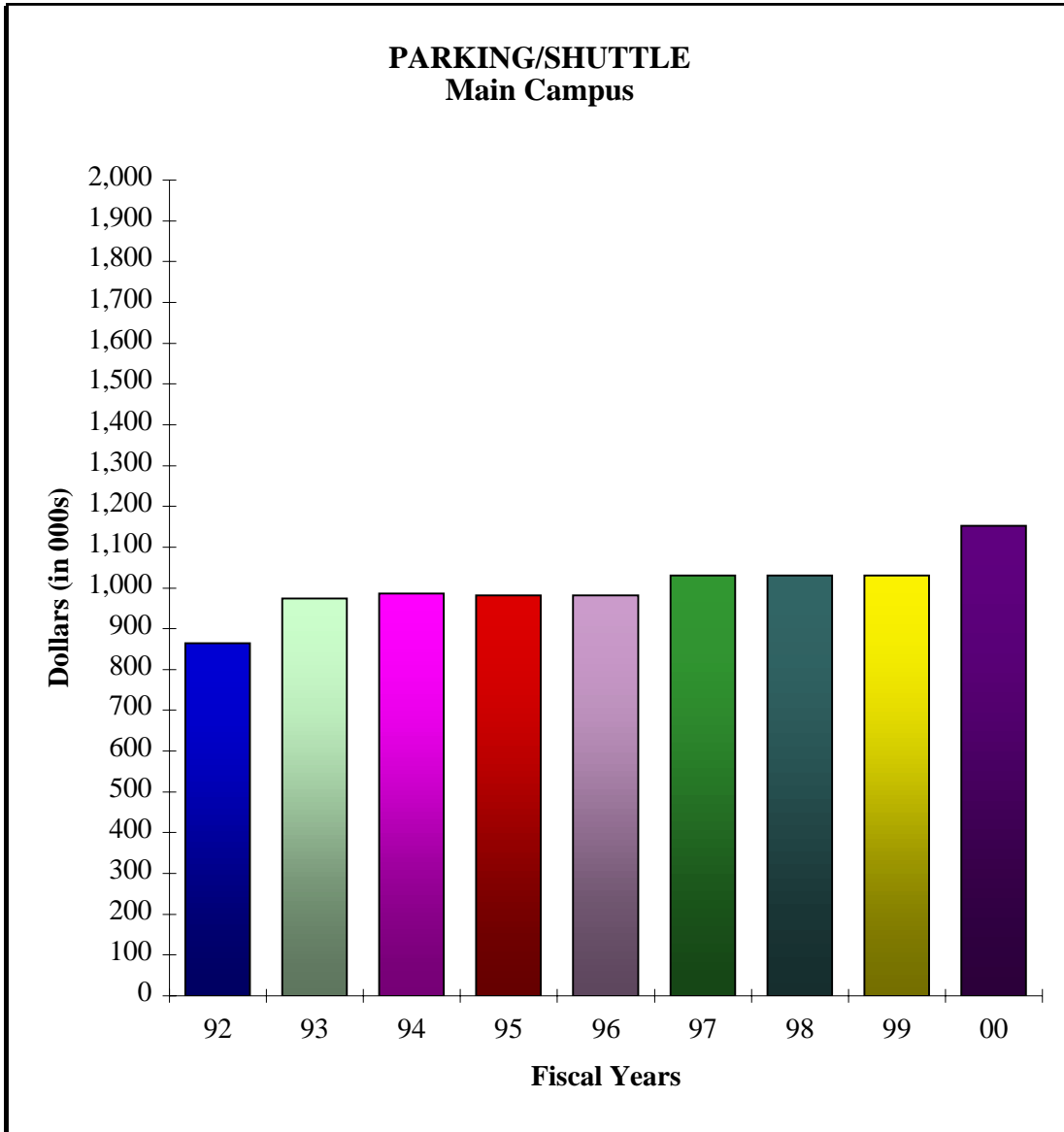


SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales (Registration Fees/Meters)	\$ 529,099	\$ 510,000	\$ 559,674	\$ 49,674	9.74%
Other Revenue (Fines, etc.)	662,395	642,395	622,395	(20,000)	-3.11%
<b>TOTAL REVENUE</b>	<b>\$ 1,191,494</b>	<b>\$ 1,152,395</b>	<b>\$ 1,182,069</b>	<b>\$ 29,674</b>	<b>2.57%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 19,688	\$ 20,477	\$ 20,477	\$ 0	0.00%
Classified	355,543	338,782	353,522	14,740	4.35%
Temporary	52,828	54,716	56,964	2,248	4.11%
Wage/Compensation Pool	17,098	0	18,456	18,456	
Sub-Total Salaries & Wages	\$ 445,157	\$ 413,975	\$ 449,419	\$ 35,444	8.56%
Staff Benefits:					
Retirement	\$ 51,872	\$ 49,214	\$ 51,176	\$ 1,962	3.99%
Other	60,859	64,220	69,669	5,449	8.48%
Sub-Total Staff Benefits	\$ 112,731	\$ 113,434	\$ 120,845	\$ 7,411	6.53%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 40,589	\$ 40,589	\$ 40,589	\$ 0	0.00%
Information and Communication	35,452	35,452	40,452	5,000	14.10%
Repairs and Maintenance	117,986	109,366	66,926	(42,440)	-38.81%
Equipment	8,500	8,500	21,500	13,000	152.94%
Travel	1,500	1,500	2,429	929	61.93%
Other Expenses	500	500	500	0	0.00%
Sub-Total Operating Expenses	\$ 204,527	\$ 195,907	\$ 172,396	\$ (23,511)	-12.00%
Non-Operating Expenses:					
Facility Charge	\$ 11,183	\$ 11,183	\$ 11,183	\$ 0	0.00%
Utilities	61,129	61,129	62,963	1,834	3.00%
Renewals/Replacements	13,086	13,086	13,086	0	0.00%
General Service Charge	7,590	7,590	7,742	152	2.00%
Debt Service	0	0	0	0	
Insurance	3,150	3,150	3,150	0	0.00%
Support for University Shuttle	332,941	332,941	341,285	8,344	2.51%
Sub-Total Fixed Expenses	\$ 429,079	\$ 429,079	\$ 439,409	\$ 10,330	2.41%
<b>TOTAL EXPENSES</b>	<b>\$ 1,191,494</b>	<b>\$ 1,152,395</b>	<b>\$ 1,182,069</b>	<b>\$ 29,674</b>	<b>2.57%</b>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

## NINE YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

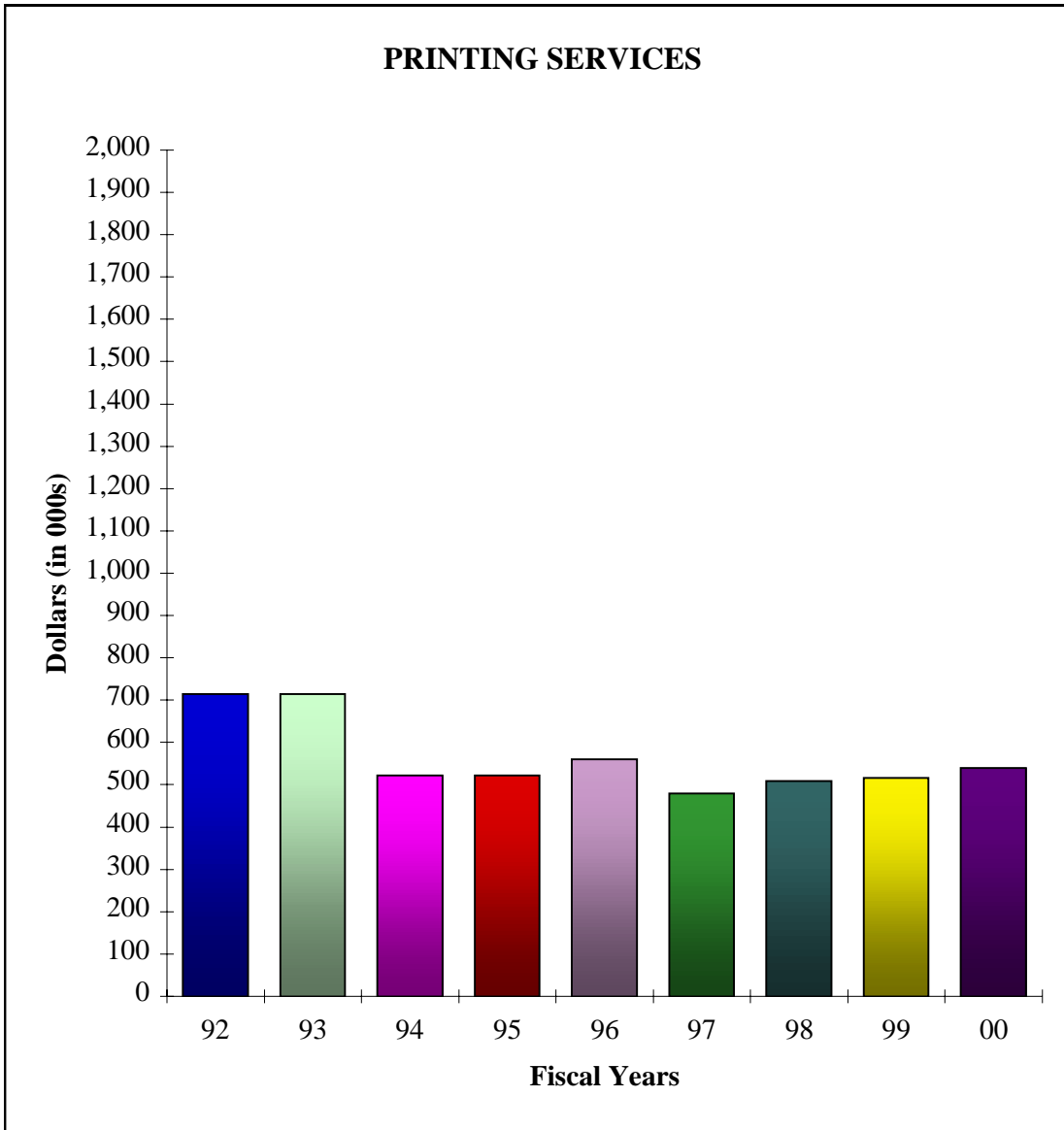
**PARKING & TRAFFIC  
Shuttle Service  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Other Income	\$ 12,000	\$ 12,000	\$ 12,000	\$ 0	0.00%
Support from Parking/Traffic	<u>332,941</u>	<u>332,941</u>	<u>341,285</u>	<u>8,344</u>	<u>2.51%</u>
<b>TOTAL REVENUE</b>	<u>\$ 344,941</u>	<u>\$ 344,941</u>	<u>\$ 353,285</u>	<u>\$ 8,344</u>	<u>2.42%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	80,627	82,599	82,599	0	0.00%
Temporary	101,212	104,649	102,859	(1,790)	-1.71%
Wage/Compensation Pool	6,673	0	8,782	8,782	
Sub-Total Salaries & Wages	<u>\$ 188,512</u>	<u>\$ 187,248</u>	<u>\$ 194,240</u>	<u>\$ 6,992</u>	<u>3.73%</u>
Staff Benefits:					
Retirement	\$ 23,870	\$ 24,590	\$ 24,352	\$ (238)	-0.97%
Other	15,647	16,579	16,581	2	0.01%
Sub-Total Staff Benefits	<u>\$ 39,517</u>	<u>\$ 41,169</u>	<u>\$ 40,933</u>	<u>\$ (236)</u>	<u>-0.57%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 39,000	\$ 39,000	\$ 39,000	\$ 0	0.00%
Information and Communication	7,862	7,474	7,862	388	5.19%
Repairs and Maintenance	15,200	15,200	15,200	0	0.00%
Equipment	800	800	800	0	
Travel	50	50	50	0	0.00%
Other Expenses	0	0	1,200	1,200	
Sub-Total Operating Expenses	<u>\$ 62,912</u>	<u>\$ 62,524</u>	<u>\$ 64,112</u>	<u>\$ 1,588</u>	<u>2.54%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	44,000	44,000	44,000	0	0.00%
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	10,000	10,000	10,000	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 54,000</u>	<u>\$ 54,000</u>	<u>\$ 54,000</u>	<u>\$ 0</u>	<u>0.00%</u>
<b>TOTAL EXPENSES</b>	<u>\$ 344,941</u>	<u>\$ 344,941</u>	<u>\$ 353,285</u>	<u>\$ 8,344</u>	<u>2.42%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**PRINTING SERVICES  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 510,229	\$ 530,536	\$ 561,728	\$ 31,192	5.88%
Other Revenue	13,513	8,107	8,107	0	0.00%
<b>TOTAL REVENUE</b>	<b>\$ 523,742</b>	<b>\$ 538,643</b>	<b>\$ 569,835</b>	<b>\$ 31,192</b>	<b>5.79%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 13,260	\$ 14,038	\$ 14,038	\$ 0	0.00%
Classified	122,495	126,598	126,598	0	0.00%
Temporary	39,000	33,000	36,000	3,000	9.09%
Wage/Compensation Pool	6,070	0	6,750	6,750	
Sub-Total Salaries & Wages	<u>\$ 180,825</u>	<u>\$ 173,636</u>	<u>\$ 183,386</u>	<u>\$ 9,750</u>	<u>5.62%</u>
Staff Benefits:					
Retirement	\$ 18,402	\$ 18,985	\$ 18,985	\$ 0	0.00%
Other	22,575	20,600	19,779	(821)	-3.99%
Sub-Total Staff Benefits	<u>\$ 40,977</u>	<u>\$ 39,585</u>	<u>\$ 38,764</u>	<u>\$ (821)</u>	<u>-2.07%</u>
Cost of Sales	<u>\$ 51,658</u>	<u>\$ 71,467</u>	<u>\$ 64,810</u>	<u>\$ (6,657)</u>	<u>-9.31%</u>
Operating Expenses:					
Supplies	\$ 53,500	\$ 46,734	\$ 48,577	\$ 1,843	3.94%
Information and Communication	7,350	9,461	9,679	218	2.30%
Repairs and Maintenance	8,400	9,100	9,100	0	0.00%
Equipment	113,925	129,279	158,725	29,446	22.78%
Travel	3,000	3,000	200	(2,800)	-93.33%
Other Expenses	10,000	10,000	10,000	0	0.00%
Sub-Total Operating Expenses	<u>\$ 196,175</u>	<u>\$ 207,574</u>	<u>\$ 236,281</u>	<u>\$ 28,707</u>	<u>13.83%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	500	500	0	(500)	-100.00%
Renewals/Replacements	13,726	13,726	13,726	0	0.00%
General Service Charge	31,293	31,293	31,920	627	2.00%
Debt Service	0	0	0	0	
Insurance	1,155	862	948	86	9.98%
Sub-Total Fixed Expenses	<u>\$ 46,674</u>	<u>\$ 46,381</u>	<u>\$ 46,594</u>	<u>\$ 213</u>	<u>0.46%</u>
<b>TOTAL EXPENSES</b>	<b>\$ 516,309</b>	<b>\$ 538,643</b>	<b>\$ 569,835</b>	<b>\$ 31,192</b>	<b>5.79%</b>
Revenue Over/(Under) Expenses	\$ 7,433	\$ 0	\$ 0	\$ 0	0.00%

## NINE YEAR REVENUE HISTORY



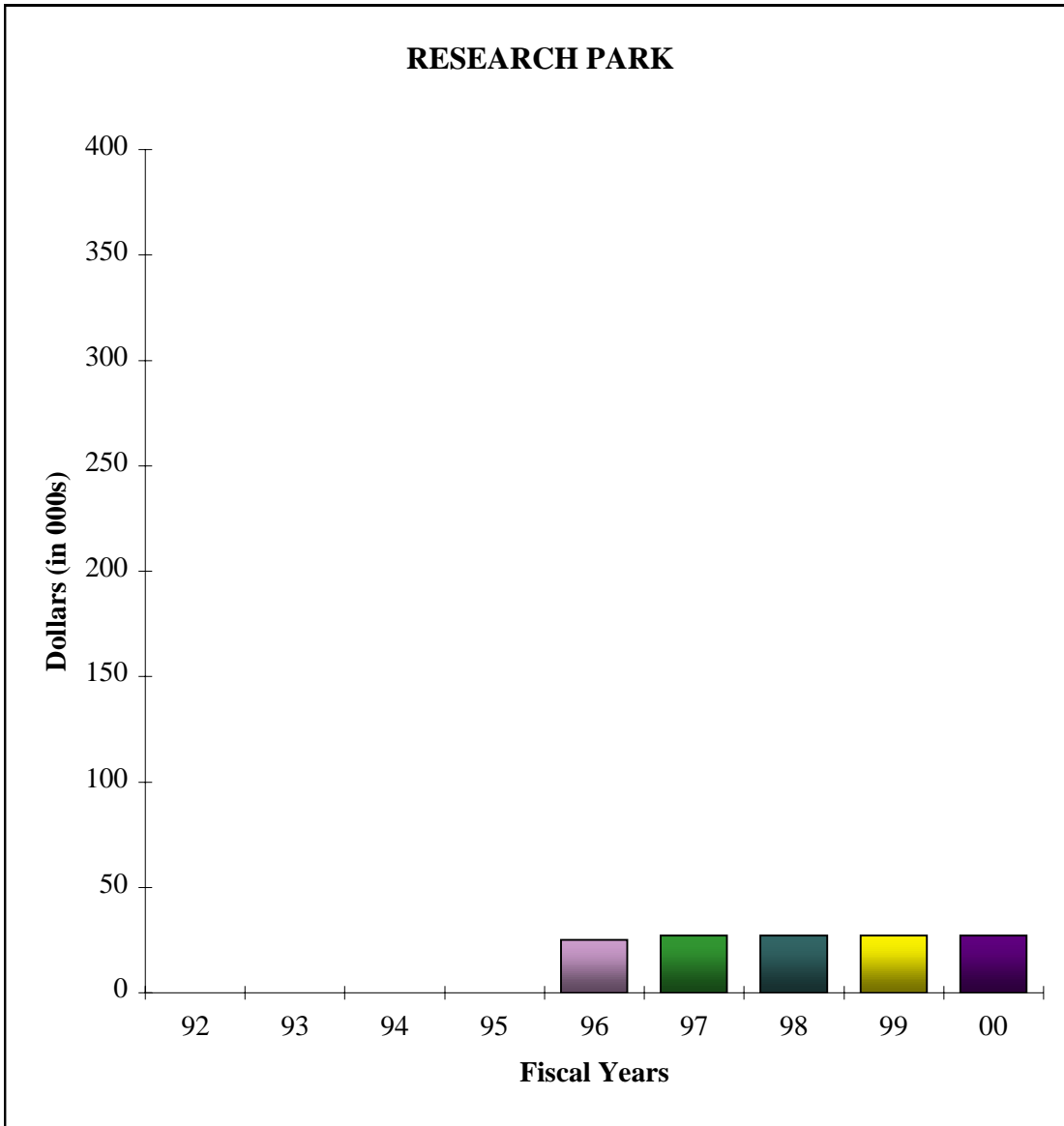
SOURCE: Projected Annual Budgets



**RESEARCH ENTERPRISE PARK  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Other Revenue	27,422	27,422	27,422	0	0.00%
<b>TOTAL REVENUE</b>	<u>\$ 27,422</u>	<u>\$ 27,422</u>	<u>\$ 27,422</u>	<u>\$ 0</u>	<u>0.00%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	11,000	11,000	11,000	0	0.00%
Equipment	0	0	0	0	
Travel	500	500	500	0	0.00%
Infrastructure Agreement	55,065	55,065	55,065	0	0.00%
Other Expenses	250	250	250	0	0.00%
Sub-Total Operating Expenses	<u>\$ 66,815</u>	<u>\$ 66,815</u>	<u>\$ 66,815</u>	<u>\$ 0</u>	<u>0.00%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	1,187	1,187	1,187	0	0.00%
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 1,187</u>	<u>\$ 1,187</u>	<u>\$ 1,187</u>	<u>\$ 0</u>	<u>0.00%</u>
<b>TOTAL EXPENSES</b>	<u>\$ 68,002</u>	<u>\$ 68,002</u>	<u>\$ 68,002</u>	<u>\$ 0</u>	<u>0.00%</u>
Revenue Over/(Under) Expenses	\$ (40,580)	\$ (40,580)	\$ (40,580)	\$ 0	0.00%

## NINE YEAR REVENUE HISTORY

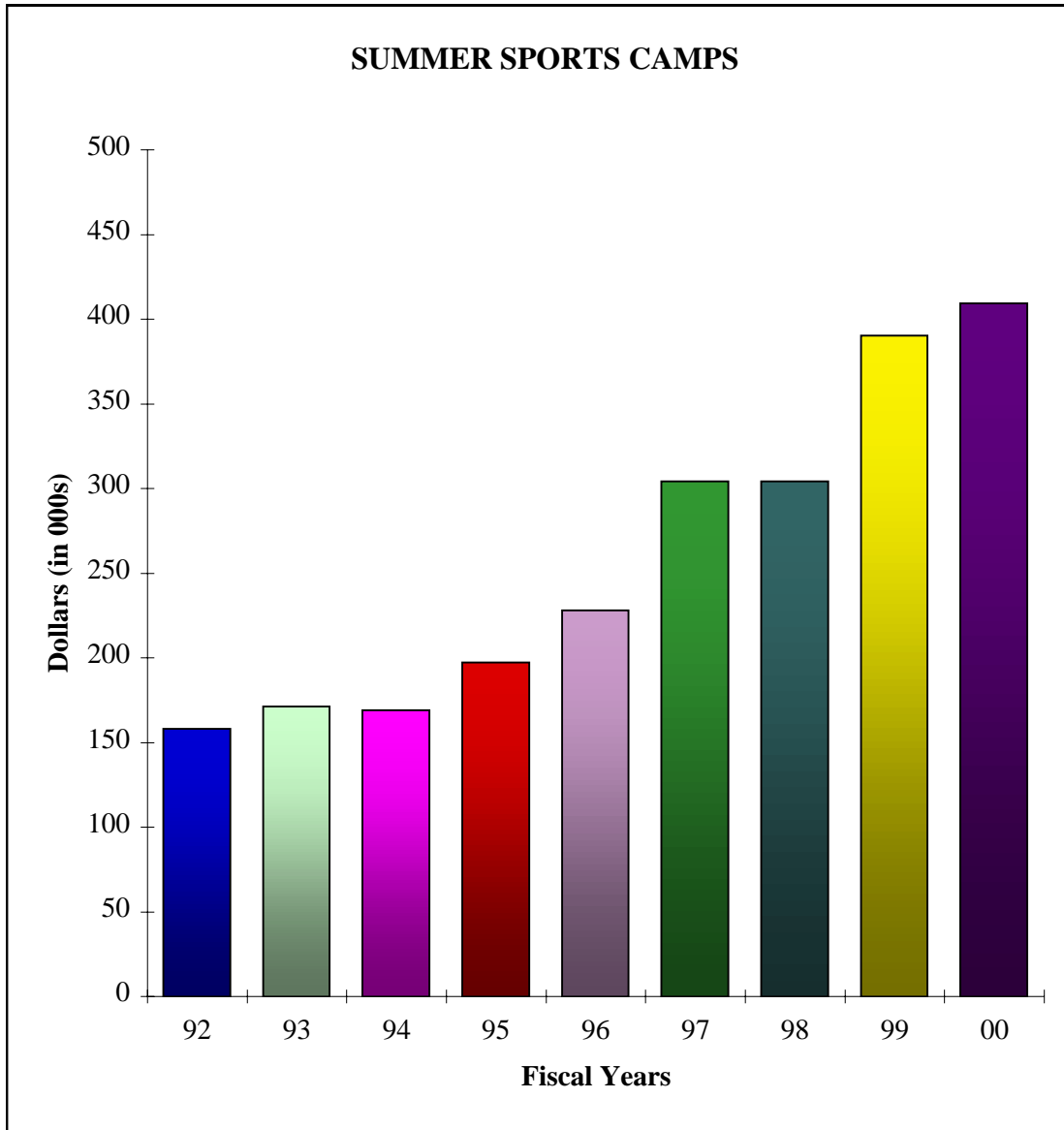


SOURCE: Projected Annual Budgets

**SUMMER SPORTS CAMPS  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 400,000	\$ 409,000	\$ 420,000	\$ 11,000	2.69%
Other Revenue	0	0	0	0	
<b>TOTAL REVENUE</b>	<b>\$ 400,000</b>	<b>\$ 409,000</b>	<b>\$ 420,000</b>	<b>\$ 11,000</b>	<b>2.69%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 95,000	\$ 95,000	\$ 100,000	\$ 5,000	5.26%
Classified	0	0	0	0	
Temporary	5,000	5,500	6,000	500	9.09%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 100,000</u>	<u>\$ 100,500</u>	<u>\$ 106,000</u>	<u>\$ 5,500</u>	<u>5.47%</u>
Staff Benefits:					
Retirement	\$ 21,500	\$ 23,000	\$ 23,000	\$ 0	0.00%
Other	0	0	1,500	1,500	
Sub-Total Staff Benefits	<u>\$ 21,500</u>	<u>\$ 23,000</u>	<u>\$ 24,500</u>	<u>\$ 1,500</u>	<u>6.52%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 21,000	\$ 21,000	\$ 21,000	\$ 0	0.00%
Information and Communication	11,500	11,500	11,500	0	0.00%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	0	0	0	0	
Housing	75,000	77,000	78,000	1,000	1.30%
Meals	100,000	105,000	107,000	2,000	1.90%
Other Expenses (Rec/T-shirts)	31,000	29,000	29,000	0	0.00%
Sub-Total Operating Expenses	<u>\$ 238,500</u>	<u>\$ 243,500</u>	<u>\$ 246,500</u>	<u>\$ 3,000</u>	<u>1.23%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<b>TOTAL EXPENSES</b>	<b>\$ 360,000</b>	<b>\$ 367,000</b>	<b>\$ 377,000</b>	<b>\$ 10,000</b>	<b>2.72%</b>
Transfer to ICA	\$ 40,000	\$ 42,000	\$ 43,000	\$ 1,000	2.38%

## NINE YEAR REVENUE HISTORY

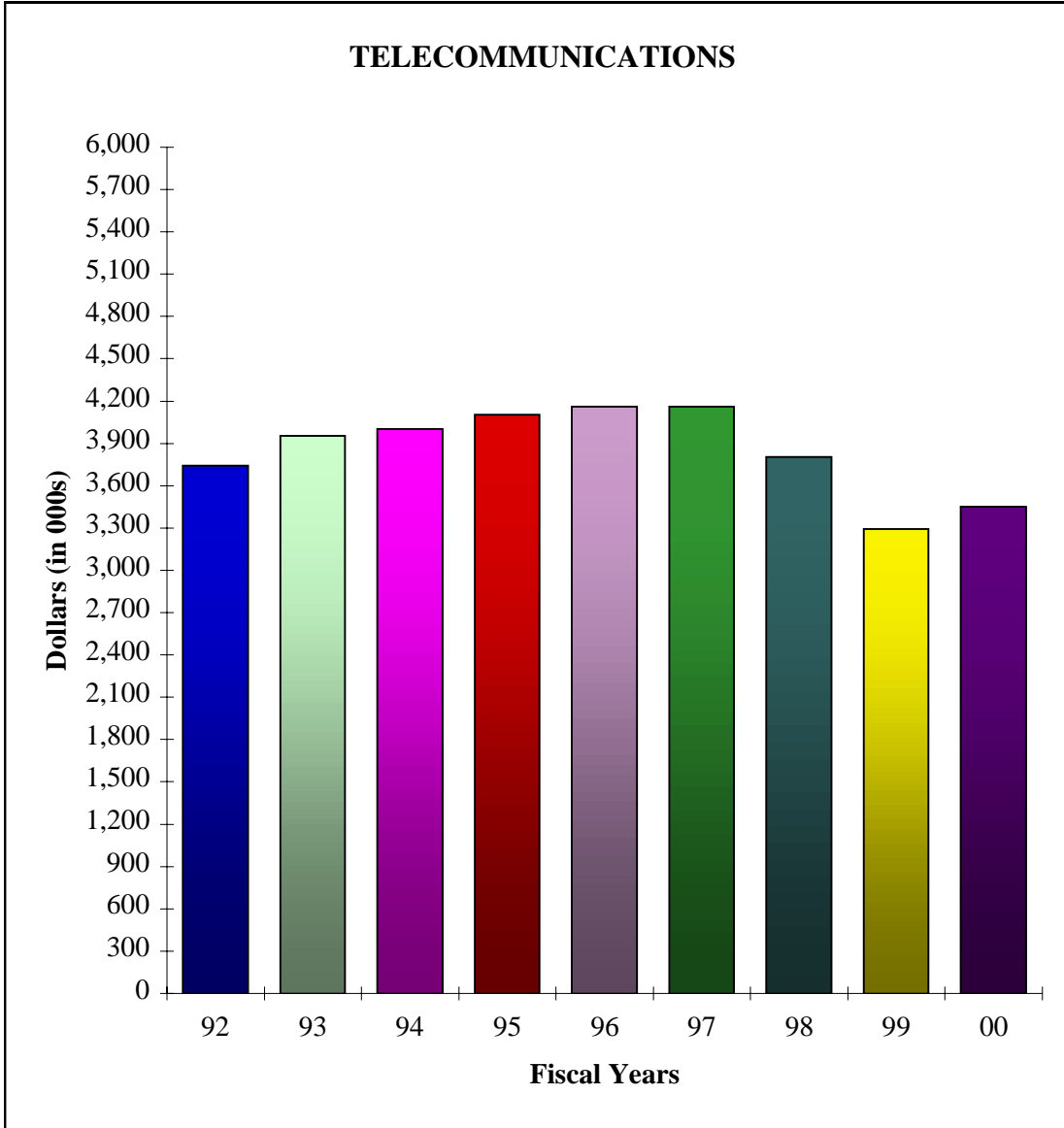


SOURCE: Projected Annual Budgets

**TELECOMMUNICATION SERVICES  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 4,202,704	\$ 3,449,052	\$ 3,453,981	\$ 4,929	0.14%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
<b>TOTAL REVENUE</b>	<u>\$ 4,202,704</u>	<u>\$ 3,449,052</u>	<u>\$ 3,453,981</u>	<u>\$ 4,929</u>	<u>0.14%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 180,528	\$ 206,649	\$ 206,649	\$ 0	0.00%
Classified	589,690	551,039	568,277	17,238	3.13%
Temporary	73,913	81,998	81,998	0	0.00%
Wage/Compensation Pool	35,502	0	38,060	38,060	
Sub-Total Salaries & Wages	<u>\$ 879,633</u>	<u>\$ 839,686</u>	<u>\$ 894,984</u>	<u>\$ 55,298</u>	<u>6.59%</u>
Staff Benefits:					
Retirement	\$ 104,980	\$ 101,674	\$ 103,968	\$ 2,294	2.26%
Other	107,611	100,123	120,466	20,343	20.32%
Sub-Total Staff Benefits	<u>\$ 212,591</u>	<u>\$ 201,797</u>	<u>\$ 224,434</u>	<u>\$ 22,637</u>	<u>11.22%</u>
Cost of Sales	<u>\$ 1,586,611</u>	<u>\$ 1,442,972</u>	<u>\$ 1,196,215</u>	<u>\$ (246,757)</u>	<u>-17.10%</u>
Operating Expenses:					
Supplies	\$ 55,166	\$ 56,025	\$ 55,655	\$ (370)	-0.66%
Information and Communication	70,000	70,000	70,000	0	0.00%
Repairs and Maintenance	329,000	384,353	405,712	21,359	5.56%
Equipment	90,413	108,909	110,087	1,178	1.08%
Travel	14,500	14,500	14,500	0	0.00%
Other Expenses	19,064	10,800	10,800	0	0.00%
Sub-Total Operating Expenses	<u>\$ 578,143</u>	<u>\$ 644,587</u>	<u>\$ 666,754</u>	<u>\$ 22,167</u>	<u>3.44%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Insurance	3,623	3,623	3,623	0	0.00%
Renewals/Replacements	483,337	0	0	0	
General Service Charge	458,766	458,766	467,971	9,205	2.01%
Debt Service	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 945,726</u>	<u>\$ 462,389</u>	<u>\$ 471,594</u>	<u>\$ 9,205</u>	<u>1.99%</u>
<b>TOTAL EXPENSES</b>	<u>\$ 4,202,704</u>	<u>\$ 3,591,431</u>	<u>\$ 3,453,981</u>	<u>\$ (137,450)</u>	<u>-3.83%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ (142,379)	\$ 0	\$ 142,379	-100.00%

## NINE YEAR REVENUE HISTORY

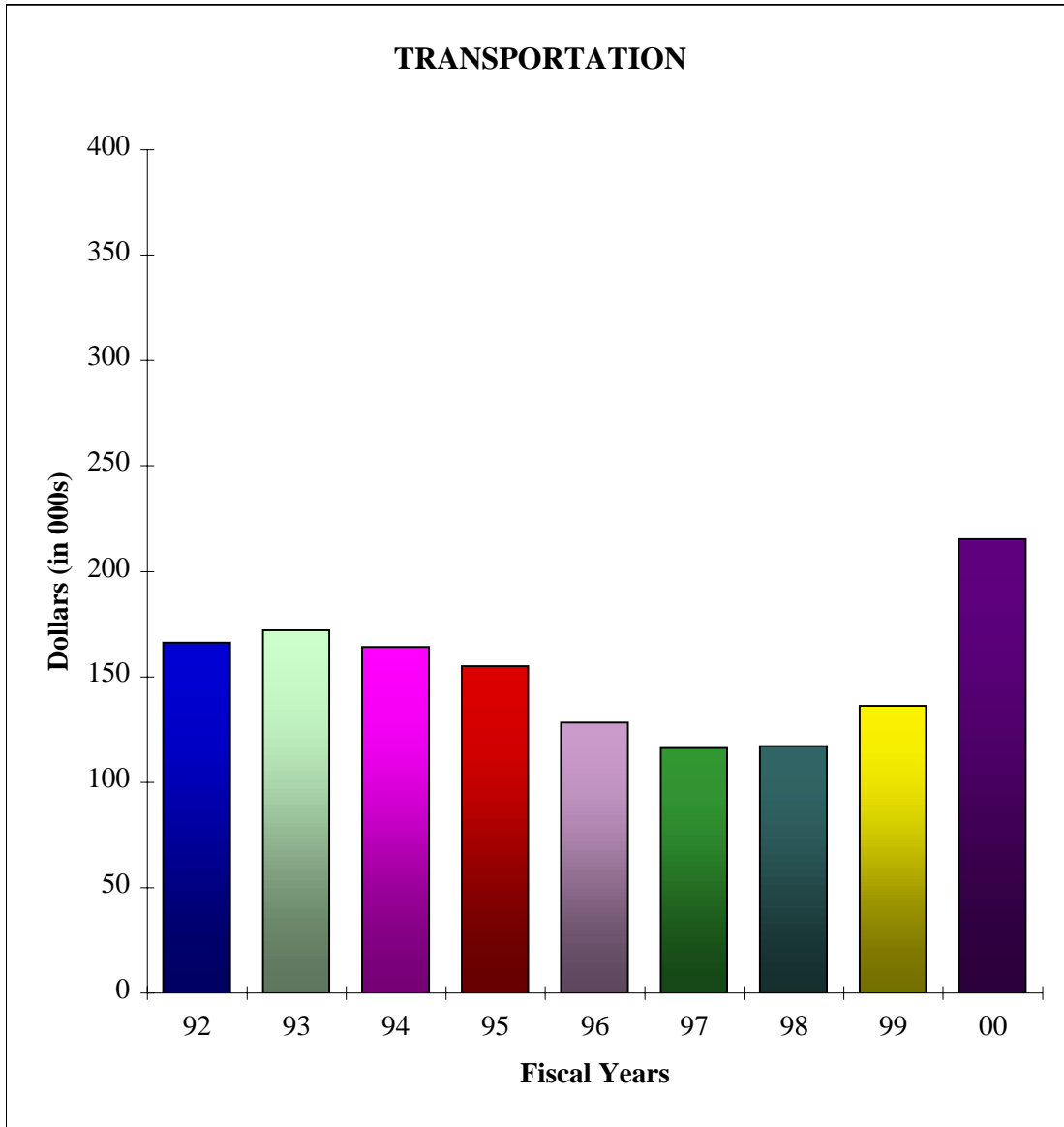


SOURCE: Projected Annual Budgets

**TRANSPORTATION SERVICES  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 170,300	\$ 170,300	\$ 170,300	\$ 0	0.00%
Other Revenue - Sale of Vans (5)	0	45,000	0	(45,000)	
<b>TOTAL REVENUE</b>	<u>\$ 170,300</u>	<u>\$ 215,300</u>	<u>\$ 170,300</u>	<u>\$ (45,000)</u>	<u>-20.90%</u>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	30,493	31,513	31,513	0	0.00%
Temporary	2,618	2,618	2,618	0	0.00%
Wage/Compensation Pool	1,342	0	1,513	1,513	
Sub-Total Salaries & Wages	<u>\$ 34,453</u>	<u>\$ 34,131</u>	<u>\$ 35,644</u>	<u>\$ 1,513</u>	<u>4.43%</u>
Staff Benefits:					
Retirement	\$ 4,059	\$ 4,194	\$ 4,194	\$ 0	0.00%
Other	2,437	2,334	2,232	(102)	-4.37%
Sub-Total Staff Benefits	<u>\$ 6,496</u>	<u>\$ 6,528</u>	<u>\$ 6,426</u>	<u>\$ (102)</u>	<u>-1.56%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 23,000	\$ 15,500	\$ 24,549	\$ 9,049	58.38%
Information and Communication	600	700	750	50	7.14%
Repairs and Maintenance	5,000	5,000	5,500	500	10.00%
Equipment	48,000	80,860	44,200	(36,660)	-45.34%
Travel	200	50	250	200	400.00%
Other Expenses	13,400	39,046	16,100	(22,946)	-58.77%
Sub-Total Operating Expenses	<u>\$ 90,200</u>	<u>\$ 141,156</u>	<u>\$ 91,349</u>	<u>\$ (49,807)</u>	<u>-35.29%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	18,416	18,416	18,416	0	0.00%
General Service Charge	10,970	11,190	11,190	0	0.00%
Debt Service	0	0	0	0	
Insurance	9,765	3,879	7,275	3,396	87.55%
Sub-Total Fixed Expenses	<u>\$ 39,151</u>	<u>\$ 33,485</u>	<u>\$ 36,881</u>	<u>\$ 3,396</u>	<u>10.14%</u>
<b>TOTAL EXPENSES</b>	<u>\$ 170,300</u>	<u>\$ 215,300</u>	<u>\$ 170,300</u>	<u>\$ (45,000)</u>	<u>-20.90%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

# NINE YEAR REVENUE HISTORY



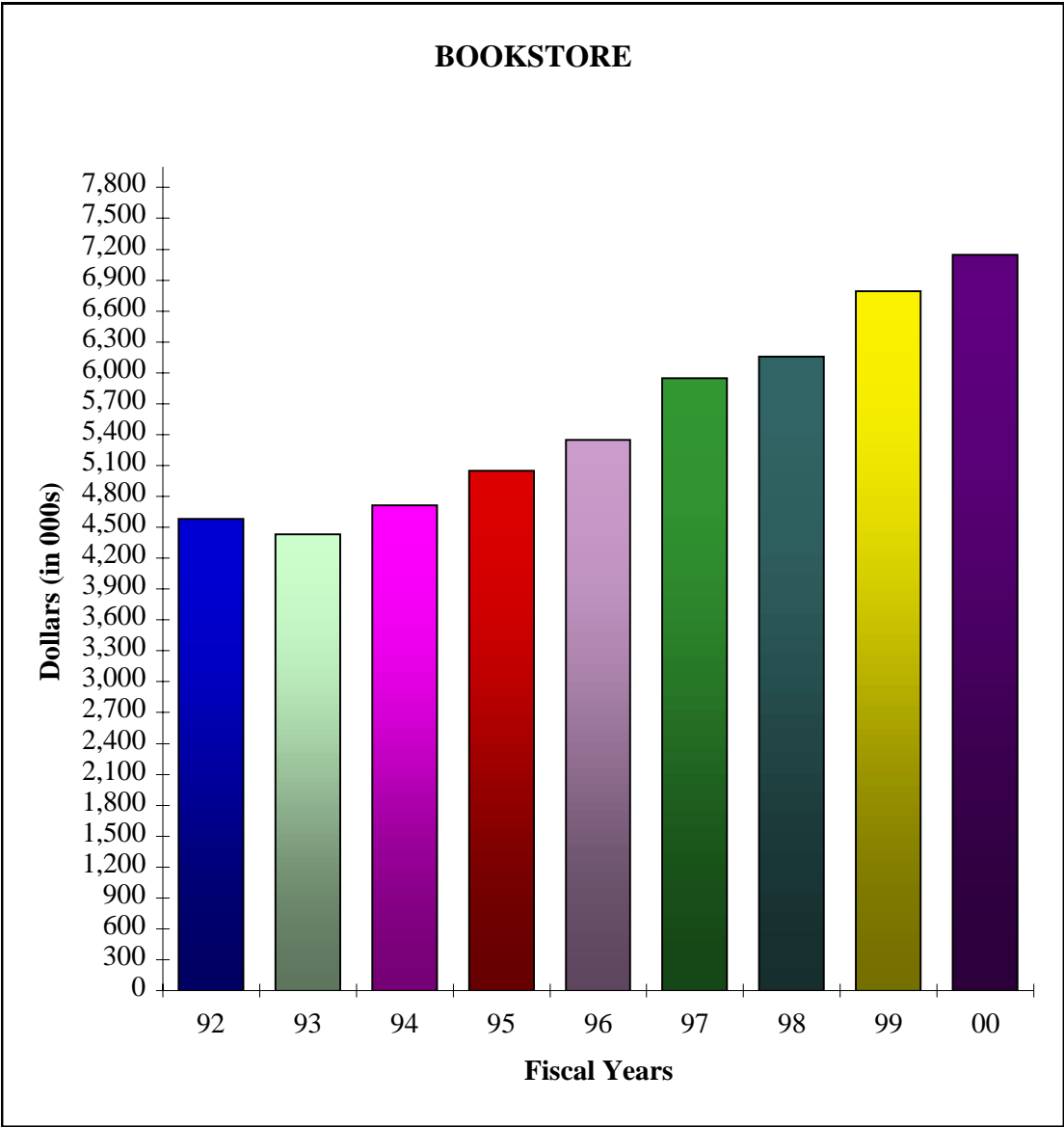
SOURCE: Projected Annual Budgets



**UNIVERSITY BOOKSTORE  
BUDGET FOR 2000-01**

	<b>1999-2000 APPROVED BUDGET</b>	<b>1999-2000 PROJECTED BUDGET</b>	<b>2000-01 PROPOSED BUDGET</b>	<b>\$ INC.</b>	<b>% INC.</b>
<b>REVENUE:</b>					
Sales	\$ 7,103,430	\$ 7,103,430	\$ 7,244,441	\$ 141,011	1.99%
Other Revenue	22,900	39,998	39,998	0	0.00%
<b>TOTAL REVENUE</b>	<b>\$ 7,126,330</b>	<b>\$ 7,143,428</b>	<b>\$ 7,284,439</b>	<b>\$ 141,011</b>	<b>1.97%</b>
<b>EXPENSES:</b>					
Salaries and Wages:					
Contract	\$ 115,329	\$ 123,500	\$ 123,500	\$ 0	0.00%
Classified	421,209	410,883	453,960	43,077	10.48%
Temporary	307,916	316,378	316,378	0	0.00%
Wage/Compensation Pool	33,704	0	38,825	38,825	
Sub-Total Salaries & Wages	<u>\$ 878,158</u>	<u>\$ 850,761</u>	<u>\$ 932,663</u>	<u>\$ 81,902</u>	<u>9.63%</u>
Staff Benefits:					
Retirement	\$ 98,078	\$ 95,385	\$ 107,659	\$ 12,274	12.87%
Other	81,747	69,918	92,710	22,792	32.60%
Sub-Total Staff Benefits	<u>\$ 179,825</u>	<u>\$ 165,303</u>	<u>\$ 200,369</u>	<u>\$ 35,066</u>	<u>21.21%</u>
Cost of Sales	<u>\$ 5,155,548</u>	<u>\$ 5,155,548</u>	<u>\$ 5,215,998</u>	<u>\$ 60,450</u>	<u>1.17%</u>
Operating Expenses:					
Supplies	\$ 46,995	\$ 45,632	\$ 45,632	\$ 0	0.00%
Information and Communication	162,514	156,654	171,322	14,668	9.36%
Repairs and Maintenance	36,118	26,127	26,127	0	0.00%
Equipment	37,500	47,748	30,248	(17,500)	-36.65%
Travel	14,025	20,899	20,899	0	0.00%
Other Expenses	1,418	300	300	0	0.00%
Sub-Total Operating Expenses	<u>\$ 298,570</u>	<u>\$ 297,360</u>	<u>\$ 294,528</u>	<u>\$ (2,832)</u>	<u>-0.95%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	61,108	61,108	61,108	0	0.00%
Renewals/Replacements	56,779	56,779	56,779	0	0.00%
General Service Charge	203,507	203,507	211,039	7,532	3.70%
Debt Service	0	0	0	0	
Insurance	1,365	1,365	1,365	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 322,759</u>	<u>\$ 322,759</u>	<u>\$ 330,291</u>	<u>\$ 7,532</u>	<u>2.33%</u>
<b>TOTAL EXPENSES</b>	<b>\$ 6,834,860</b>	<b>\$ 6,791,731</b>	<b>\$ 6,973,849</b>	<b>\$ 182,118</b>	<b>2.68%</b>
Revenue Over/(Under) Expenses	\$ 291,470	\$ 351,697	\$ 310,590	\$ (41,107)	-11.69%

# NINE YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

BOWLING GREEN STATE UNIVERSITY  
AUXILIARY ACCUMULATED BALANCES  
AS OF JUNE 30, 1999

	NET AVAIL BALANCES 6-30-99	ACCUMULATED DEPRECIATION 6-30-99	1999-00 DEPRECIATION	1999-00 APPROVED AIP's	PROJECTED AVAIL BAL 6-30-00
OTHER AUXILIARIES:					
Bookstore	1,066,682	511,352	56,779	0	1,634,813
Central Stores	(180,728)	179,919	12,115	950	10,356
Parking Services	201,394	68,282	13,086		282,762
Park Svcs - Firelands	25,574	0	0	10,000	15,574
Golf Course	156,411	21,620	13,500	16,500	175,031
Telecommunications	612,400	407,258	0		1,019,658
Reprographics	34,617	131,310	13,726		179,653
Transportation	(39,540)	114,336	18,416		93,212
Shuttle Service	(31,961)	68,282	44,000	65,830	14,491
Rental Properties	68,829	26,852	0		95,681
TOTAL AUXILIARIES	1,913,678	1,529,211	171,622	93,280	3,521,231