

Approved 1999-2000

EDUCATIONAL BUDGETS

MAIN CAMPUS AND FIRELANDS CAMPUS

Approved by the Board of Trustees

June 28, 1999

Prepared by
Office of Financial Affairs



Bowling Green State University

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June 15, 1999

MEMORANDUM

TO: Members of the Board of Trustees

FROM: Sidney A. Ribeau
President

SUBJ: ***1999-2000 EDUCATIONAL BUDGET***

I strongly endorse and submit for your consideration the enclosed 1999-2000 Educational Budget recommendations, the product of the combined efforts of departments, colleges, vice presidential areas, and budget committees. The budget planning process, which began early in the Fall Semester, was completed earlier this month when the University Budget Committee (UBC) and the Faculty Senate Budget Committee (FSBC) finalized their joint budget recommendations for 1999-2000. The budget committees, as well as the other participants in the budget planning process, are to be commended again for an excellent job.

State Budget. You will recall that in odd-numbered years (such as 1999), FSBC and UBC are required to submit their budget recommendations prior to finalization in Columbus of the state budget for the coming year. In fact, the state Education Budget for the next biennium was passed by the Senate last week and, as you receive this memorandum, is being considered by a Conference Committee of the General Assembly assigned the task of developing a budget acceptable to both the House and the Senate. Under both the House and Senate versions of the budget BGSU would receive about a 4.25% increase in instructional subsidy for 1999-2000 and the budget committees have used this estimate in developing the enclosed budget recommendations. The Conference Committee will receive, however, an updated estimate of revenue for the next biennium which we hope may result in higher instructional subsidy allocations.

The House and Senate have also significantly increased funding for the Access and Success Challenge lines. Access Challenge provides funds to two-year institutions such as Firelands College in return for restraint in increasing student tuition. At currently proposed levels of Access Challenge funding for the next biennium, two-year institutions would have no fee increases in the 1999-2000 year and a 5% reduction in fees in 2000-2001. Success Challenge, limited to universities, provides funding based on "success" in graduating at-risk (defined as eligible for an Ohio Instructional Grant) undergraduate students and in graduating all undergraduates in a timely fashion (generally four years). The final level of funding for Success Challenge won't be known until the Conference Committee finishes its work and the actual allocations to campuses won't be determined until the process for establishing what defines timely graduation is complete. It is possible, however, that our share of Success Challenge funding could be as much as \$4 million by 2000-2001, providing significant resources to further enhance and expand our many student success programs.

Both the House and the Senate budget bills also include the language recommended by the Governor limiting increases in main campus undergraduate student fees for 1999-2000 and 2000-2001 to 6% per year, along with the two-vote requirement to raise fees above 4%. There may be an effort in the Conference Committee (as there was in the Senate) to have this fee cap removed. It is highly unlikely, however, that removal of the cap in and of itself would result in our suggesting a higher tuition increase than the 4.7% one that we recommend below. On the other hand, we might well raise our recommended tuition increase if the Conference Committee were to reduce instructional subsidy funding.

It is likely that the state budget for the next biennium will be finalized by the time the Board of

Trustees meets on June 28th. In that case, if there are any changes in the subsidy and fee assumptions we have used in developing the budget, we will provide you with an appropriately revised set of income and expense recommendations for your consideration. Even in the event that the state budget has not been completed by June 28th, we would expect by that time to have a reasonably good idea of what the most likely outcomes will be and to be able to provide you with appropriate recommendations.

Revenue. We are projecting that Educational Budget revenue for 1999-2000 will equal \$172,816,471 (see Exhibit I). This is an increase of \$8,678,594 or 5.29% from projected 1998-99 Educational Budget income. The \$8.68 million increase includes projected increases of \$3.15 million (4.25%) in instructional subsidy and \$5.36 million (6.55%) in student fee income reflecting increases in both projected enrollment (300 additional full-time undergraduates) and student fees.

Highest Priority – Compensation. The budget committees’ highest priority for 1999-2000 is enhancing the competitiveness of BGSU faculty and staff compensation. I know from our many discussions during the past year that you fully support this priority and will be particularly pleased (as I am) that the salary recommendation includes both a “normal” salary pool of 3.0% and, in addition, a \$1,689,000 (plus related benefit costs) allocation to fund the first year of our long-term compensation plan. The 3.0% pool will be effective with the beginning of the 1999-2000 fiscal/academic year for continuing faculty and staff (excluding bargaining unit members) and will be distributed in accord with Board policies (merit for faculty and administrative staff and across-the-board for classified staff). The \$1,689,000 compensation plan allocation will “jump start” our long-term efforts to address faculty and staff compensation by providing increases above and beyond the 3% salary pool. The additional increases for 1999-2000 through the compensation plan will average 3.0% for faculty, 2.25% for administrative staff and 0.5% for classified staff. The differential allocations by employee group reflect the relative competitiveness of our current employee compensation in comparison to appropriate peer groups. We are still working on the details of how the \$1,689,000 fund will be distributed to individual faculty, administrative staff and classified staff. More information on that and other details of the compensation plan will be shared prior to and at the June 28th Board meeting. The total recommended increases (\$5,126,000) related to compensation are summarized below.

3.0% Employee Salary Increase (Total Includes Promotions)	\$ 2,553,000
1 st Installment of 5-Yr. Compensation Plan	\$ 1,689,000
Benefit Cost Adjustments (Salary Increases & Other Changes)	\$ 884,000

Other Recommended Increases. The budget committees devoted considerable effort to developing recommendations with respect to other budget increases for 1999-2000 and as part of that effort have carefully evaluated many very justifiable requests from across the University for increased support. FSBC and UBC have distilled the long list of requests down to a relatively small set of recommended increases which focus on (a) high priority initiatives; (b) costs related to increased enrollment; (c) technology; (d) financial aid; (e) unavoidable increases; and (f) targeted operating budget increases. The increases in these areas recommended by the budget committees, which total \$5,994,000, are summarized by category below:

Funding for Initiatives	\$ 440,000
Funding for Additional Class Sections	\$ 300,000
Increased Funding for Technology	\$ 1,624,000
Increased Funding for Financial Aid	\$ 2,109,000
Funding for Unavoidable Increases in Cost	\$ 591,000
Targeted Operating Budget Increases	\$ 930,000

In the event that the Conference Committee increases our funding for FY 2000, the budget committees’ next highest priorities are (in decreasing priority order): an additional \$250,000 for initiatives; \$300,000 for a reserve for FY 2001 to help address the second year of the compensation plan and technology infrastructure; and \$233,000 for additional increases in general operating budgets (1%) and library acquisitions (2%).

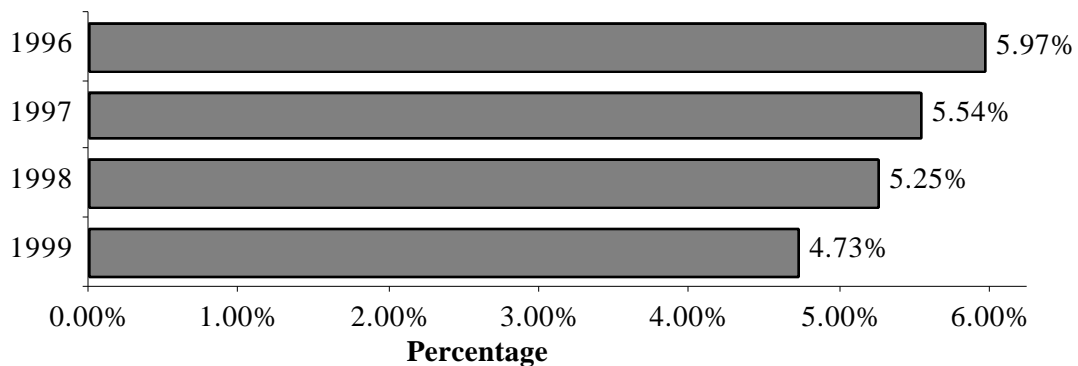
Funding for Initiatives, Additional Sections & Technology. The recommended funds for initiatives include an additional \$440,000. I will allocate these funds to areas where, in my judgment, a limited investment of resources will have a significant impact in enhancing our ability to meet our institutional goals. Some of the areas under consideration include Facilities Services, Institutional Research, Development, Counseling Center, Multicultural Affairs, and areas which the Program Review process has identified as being particularly in need of increased resources. The \$300,000 for additional sections is targeted to meet the instructional demand resulting from the projected 300 additional students. The increase for technology enhancement will raise the total annual Educational Budget funding of this critically important initiative by \$1,124,000 (36%) to \$4,288,000. This will allow us to continue addressing the very substantial needs for technology enhancement on the campus such desktop computing, as we await the technology infrastructure plan currently being developed. An additional \$500,000 is earmarked to cover the cost of a mainframe computer upgrade required to keep our continually more technology-intensive administrative activities functioning smoothly.

Financial Aid and Unavoidable Cost Increases. The \$2,109,000 for financial aid provides the additional funding (\$933,000) necessary to maintain our current level of support (given the recommended fee increases) for undergraduate scholarships, graduate student fee waivers, and employee and dependent fee waivers. The increase for financial aid also includes an adjustment (\$1,176,000) to bring the budgeted amounts in line with current utilization levels. This adjustment, which is also reflected in income, takes into account the significantly greater numbers of undergraduates taking advantage of our targeted scholarship programs. The \$591,000 in unavoidable cost increases includes \$494,000 for purchased utilities and \$97,000 for increased payments to MCOT resulting from additional revenue generated by nursing and physical therapy students.

Targeted Operating Budget Increases. The \$930,000 for operating budgets provides an increase of \$188,000 (8%) for library acquisitions (to partially off-set the impact of 12% to 14% inflation on library acquisition costs) and a pool of funds \$742,000 (4%) for general operating budget increases. This latter pool of operating budget funds will not be allocated across-the-board but rather the funds will be targeted to those areas with highest priority and most critical operating budget needs. A portion of these funds are likely to be allocated to centrally fund the projected increase (25% - 30%) in local charges for telephone service.

Fee Increases and 1999-2000 Fees. An overall 4.7% increase in tuition (4.86% increase in instructional fees, 4.08% increase in general fee) is recommended for 1999-2000. This recommendation is well below the 6% cap and, I am pleased to note, continues my record of recommending lower tuition increases each year of my presidency (see chart below). It is also the lowest percentage increase in BGSU undergraduate tuition since 1986-87!

TUITION INCREASE



<u>Semester Fees</u>	<u>98-99</u>	<u>1999-2000</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$1,935	\$2,029	\$ 94	4.9%
Graduate Instructional	\$2,643	\$2,773	\$ 130	4.9%
Nonresident Fee	\$2,644	\$2,774	\$ 130	4.9%
General Fee	\$ 392	\$ 408	\$ 16	4.1%
<u>Combined Semester Fees</u>	<u>98-99</u>	<u>1999-2000</u>	<u>\$ Incr.</u>	<u>%</u>
Ohio Undergraduate	\$2,327	\$2,437	\$ 110	4.7%
Nonresident Undergraduate	\$4,971	\$5,211	\$ 240	4.8%
Ohio Graduate	\$3,035	\$3,181	\$ 146	4.8%
Nonresident Graduate	\$5,679	\$5,955	\$ 276	4.7%

The overall increase in annual costs listed below for 1999-2000 for an undergraduate Ohio resident living on-campus and opting for the minimum meal plan would be \$440 or 4.9%. The increase is slightly higher than the 4.7% increase in instructional and general fees, reflecting the 5.0% increase in room and board rates (including the residence hall technology fee) for 1999-2000 approved in December 1998 by the Board of Trustees.

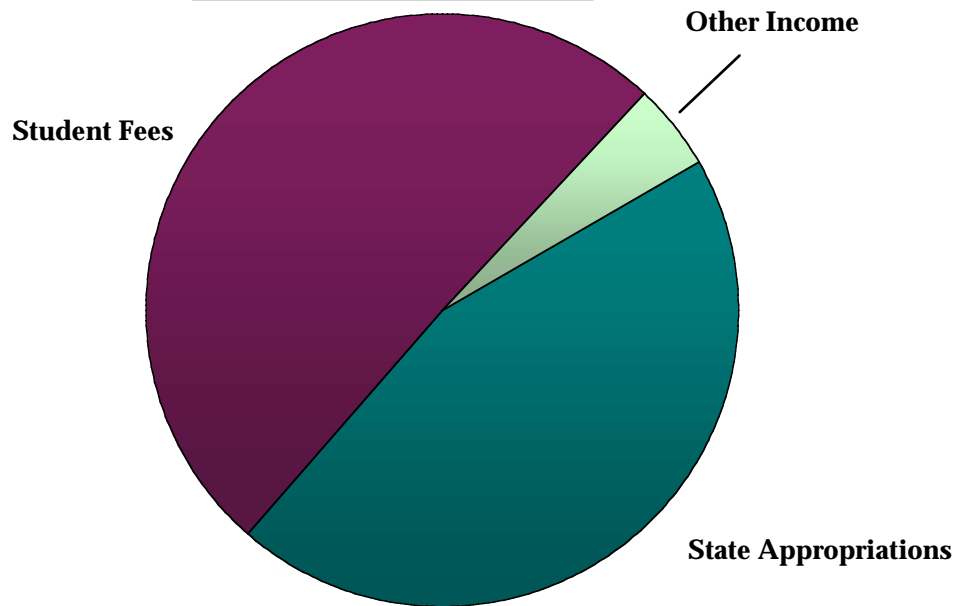
<u>Annual Fees (with Room/Board)</u>	<u>98-99</u>	<u>1999-2000</u>	<u>\$ Incr.</u>	<u>%</u>
Undergraduate Instructional	\$3,870	\$4,058	\$ 188	4.9%
General Fee	\$ 784	\$ 816	\$ 32	4.1%
Room (Standard Double)	\$2,580	\$2,708	\$ 128	5.0%
Residence Hall Technology Fee	\$ 136	\$ 162	\$ 26	19.1%
Board (Minimum Meal Plan)	<u>\$1,676</u>	<u>\$1,742</u>	<u>\$ 66</u>	<u>3.9%</u>
On-Campus Ohio Undergraduate	\$9,046	\$9,486	\$ 440	4.9%

Firelands. The proposed 1999-2000 budget for Firelands College is \$7,354,391, an increase of \$38,207 or 0.52% from the revised 1998-99 Firelands budget. Firelands experienced a reduction in their enrollment this past year and their budget for next year is built assuming stable enrollments. No fee increases are included in the budget presented for Firelands College. As noted above, the current version of the state budget provides for significant increases in Access Challenge funding for the two-year sector in lieu of the additional funding that would have come from fee increases. In Firelands case, the increase in Access Challenge funding for FY 2000 is projected to be at least \$85,000. The Senate version of the budget also includes a guarantee that aggregate funding for instructional subsidy and Challenge lines will increase by 3% for FY 2000. The impact of this guarantee, which would increase Firelands instructional subsidy for FY 2000 by more than \$51,000, is not reflected in the enclosed Firelands budget. Again, once we know the final state budget we will prepare for your consideration a suitably modified version of the Firelands budget as appropriate.

I believe that the enclosed budget materials, including Exhibits I through IX which contain summary information related to the recommended 1999-2000 main campus Educational Budget and Exhibits X and XI which relate to the recommended 1999-2000 Firelands College Budget, are largely self-explanatory. If you have questions concerning any aspect of the budget proposals, please call Chris Dalton or Linda Hamilton. They can both be reached through the Financial Affairs office number, which is (419) 372-8262.

BGSU Educational Income Budget Main Campus 1999-2000

Grand Total \$172,816,471



State Appropriations	\$77,365,803	44.77%
Student Fees	\$87,264,115	50.50%
Other Income	\$8,186,554	4.74%

Approved by the Board of Trustees June 28, 1999

Office of Finance & Administration 6/99

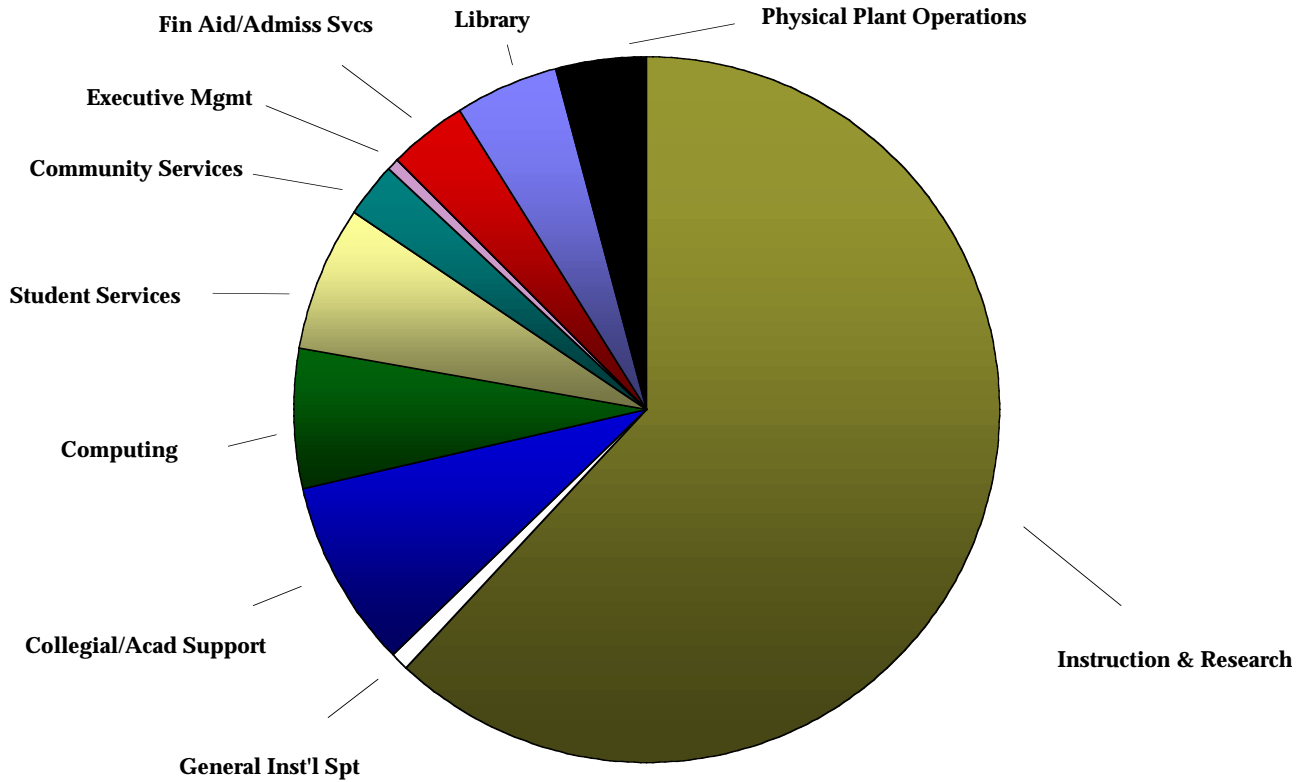
EDUCATIONAL BUDGET INCOME PROJECTIONS: 1999-2000 WITH 300 ADDN'L UNDERGRADS

	1998-99 Approved Income Budget	1998-99 Projected Income 30-Apr-99	1999-2000 Model Income 8-Jun-99	\$ Increase from FY 99 Proj to FY 00	% Increase from FY 99 Proj to FY 00	COMMENTS
State Appropriation	\$73,208,727	\$74,211,801	\$77,365,803	\$3,154,002	4.25%	Senate Budget: Revised & new enrollment projection
Student Instructional Fees	\$67,569,107	\$68,300,000	\$71,619,380	\$3,319,380	4.86%	
Fees from Addn'l Undergrads			\$1,217,425	\$1,217,425	1.78%	300 Additional Undergrads
Non-Resident Fee	\$11,015,205	\$10,800,000	\$11,324,880	\$524,880	4.86%	
Fees from Addn'l Nonres Stds			\$166,350	\$166,350	1.54%	30 Additional Non-Resident Stds
Misc./Off-Campus Fees	\$2,292,474	\$2,800,000	\$2,936,080	\$136,080	4.86%	
Total Student Fees	\$80,876,786	\$81,900,000	\$87,264,115	\$5,364,115	6.55%	
GSC - Auxiliaries	\$5,023,908	\$5,023,908	\$5,124,386	\$100,478	2.00%	
GSC - Grants	\$96,168	\$96,168	\$96,168	\$0	0.00%	
Interest Income	\$900,000	\$1,150,000	\$1,200,000	\$50,000	4.35%	
Department Sales	\$766,000	\$786,000	\$786,000	\$0	0.00%	
Application Fees	\$435,000	\$445,000	\$455,000	\$10,000	2.25%	
Miscellaneous Income	\$390,000	\$525,000	\$525,000	\$0	0.00%	
Total Other Income	\$7,611,076	\$8,026,076	\$8,186,554	\$160,478	2.00%	
Total Operating Revenue	\$161,696,589	\$164,137,877	\$172,816,471	\$8,678,594	5.29%	

OFA: JCD 6/10/99 (Ed budg inc proj 99-00 c)

BGSU EDUCATIONAL EXPENDITURE BUDGET MAIN CAMPUS 1999-2000

Grand Total \$172,876,472



Instruction & Research Programs	\$99,517,775	57.57%
Collegial and Academic Support	\$10,317,687	5.97%
Physical Plant Operations	\$14,138,925	8.18%
General Institutional Support	\$13,588,573	7.86%
Computing Services	\$10,815,520	6.26%
Library	\$6,436,641	3.72%
Financial Aid & Admissions Services	\$7,834,358	4.53%
Executive Management	\$5,710,028	3.30%
Student Services	\$3,578,650	2.07%
Community Services	\$938,315	0.54%

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Office of Finance and Administration: 11/99

BGSU EDUCATIONAL BUDGET 1999-2000 Model - 3% Salary/4% Operating/4.86% Fee Increases

Assumes Instructional Fee Increase for 1999-2000 AY =	4.86%
Assumes Pool for Salary Increases for 1999-2000 =	3.00%

PERSONNEL EXPENSES	1998-99 Approved 6/98	1999-2000 Projected	\$ Change for 99-00	% Change for 99-00	COMMENTS
Faculty	\$43,243,054	\$44,540,346	\$1,297,292	3.00%	3.0% Salary Increase
Fac Summer Instruction	\$4,250,547	\$4,399,316	\$148,769	3.50%	Impact 98-99 AY Increase (3.5%)
Faculty from ERIP Return		\$1,288,057	\$1,288,057		Funds Returning from ERIP Load
Admin Staff	\$13,245,277	\$13,642,635	\$397,358	3.00%	3.0% Salary Increase
Class Staff	\$18,665,443	\$19,225,406	\$559,963	3.00%	3.0% Salary Increase
Compensation Plan		\$1,688,638	\$1,688,638		First Installment of 5 Year Plan to Enhance Compensation
Promotions		\$150,000	\$150,000		Includes Equity/Market Adjustments
Total Fac/Staff	\$79,404,321	\$84,934,398	\$5,530,077	6.96%	
GA Stipends	\$8,285,285	\$8,285,285	(\$0)	0.00%	Assumes 3% Increase in Stipends Funded Within Budget
Total Graduate	\$8,285,285	\$8,285,285	(\$0)	0.00%	
Retirement	\$11,923,737	\$12,754,160	\$830,423	6.96%	Increases with Salary
STRS ERIP	\$6,256,528	\$4,968,471	(\$1,288,057)	-20.59%	Released Funds Shift to Faculty Personnel
Health Insurance	\$5,282,850	\$5,546,993	\$264,143	5.00%	5% Increase
Other Benefits	\$1,585,730	\$1,375,274	(\$210,456)	-13.27%	Increases with Salary; -\$300K Worker's Comp
Total Benefits	\$25,048,845	\$24,644,898	(\$403,947)	-1.61%	
Total Personnel	\$112,738,451	\$117,864,580	\$5,126,129	4.55%	

OPERATING EXPENSES	1998-99 Approved 6/98	1999-2000 Projected	\$ Change for 99-00	% Change for 99-00	COMMENTS
Utilities	\$4,940,256	\$5,434,282	\$494,026	10.00%	Assumes 10% Increase (New Power Plant; Gas Conversion)
Scholarships/Fee Waivers	\$18,016,965	\$20,125,992	\$2,109,027	11.71%	
Scholarships	\$2,960,075	\$5,212,919	\$2,252,844	76.11%	Fee Increase & Adjustment for Increased Numbers (+\$2.01 million)
Graduate Fee Waivers	\$13,385,942	\$13,265,778	(\$120,164)	-0.90%	Fee Increase & Adjustment for Lower Grad Enrollment (-\$735,000)
Employee/Dependents	\$1,320,948	\$1,018,136	(\$302,812)	-22.92%	Fee Increase & Adjustment for Lower FY 1999 Utilization (-\$350,000)
Off-Campus Waivers	\$350,000	\$629,160	\$279,160	79.76%	Fee Increase & Adjustment for Increased Numbers (+\$250,000)
MCOT Payments	\$1,933,767	\$2,030,455	\$96,688	5.00%	Assumes 5% Increase
Lib Acquisitions	\$2,352,815	2,541,041	\$188,226	8.00%	Inflation Significantly Higher Than CPI
Funds for Technology	\$3,164,105	4,287,881	\$1,123,776	35.52%	Increases with Fee Increase + \$970,000
General/Misc. Operating	\$18,550,230	19,292,239	\$742,009	4.00%	
Mainframe Computer Upgrade		\$500,000	\$500,000		
Total Operating	\$48,958,138	\$54,211,890	\$5,253,752	10.73%	
Phased Increases/Addn'l Initiatives		\$440,000	\$440,000		Includes Presidential, Facilities & Disability Services & Others
Additional Sections Cost		\$300,000	\$300,000		Assumes 300 addn'l undergrads; \$2500/Section(75 SCH)
Reserve		\$0	\$0		FY 2001 Compensation Plan & Technology Infrastructure
Total Other	\$0	\$740,000	\$740,000		
GRAND TOTAL	\$161,696,589	\$172,816,471	\$11,119,882	6.88%	
Projected 1999-2000 Income		\$172,816,471			Assumes 4.86% Fee Increase; 300 Addn'l undergrads; Senate Budget
PROJECTED INCOME - EXPENSES		\$0			

OFA: JCD 6/14/99 (99-00 ed bdgt exp proj bot)

RECOMMENDED CHANGES IN 1999-2000 EDUCATIONAL BUDGET

Operating Increases	
Decrease in Grad Fee Waivers Resulting from Fewer Enrollments	(228,962)
Increase in Scholarships Resulting from Fee Increase (4.0%)	198,403
Increase in Off-Campus Fee Waivers	274,000
Increase in Scholarships Resulting from Increased Usages	1,688,838
MCOT - Nursing & Physical Therapy	96,688
Increase in Purchased Utilities Budget	494,026
Increase in Library Acquisitions Budget	188,226
Pool for Technology Enhancement	1,096,564
Targeted Operating Budget Increases (4%, distribution shown on page 10)	742,009
Mainframe Computer Upgrade	500,000
New Initiatives (distribution shown on page 10)	440,000
Center for Child Development Operating Increase	10,500
Additional Course Sections due to Increased Enrollment	300,000
TOTAL PROPOSED OPERATING BUDGET INCREASES	\$5,800,292

Personnel Budget Adjustments	
Decrease in Centralized Benefit Costs	(476,868)
Return of ERIP Released Funds	1,288,057
Increase in Summer Instructional Salary Budget	148,769
TOTAL PERSONNEL BUDGET INCREASES	\$959,958

SUMMARY OF SALARY POOL PROPOSALS	
Pool for Faculty/Admin.Staff/Classified Staff (3.0%)*	\$2,254,613
Compensation Plan (Year 1 Installment of 5 Year Plan)	1,250,299
Faculty and Admin. Promotions/Market/Equity Adjustments	150,000
TOTAL SALARY POOL PROPOSALS	\$3,654,912

TOTAL PROPOSED PERSONNEL INCREASES \$4,614,870

GRAND TOTAL PROPOSED EDUCATIONAL BUDGET INCREASES \$10,415,162

1998-99 EDUCATIONAL BUDGET \$161,696,589

1999-2000 EDUCATIONAL BUDGET **\$172,111,751**

*except those classified staff whose salaries must, by law, be negotiated through a collective bargaining process.

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OPERATING INCREASES FOR FY 1999-2000 - APPROVED

Administrative Telephone Rental Increase	\$175,000
Maintenance Classroom/Academic Space	\$90,000
Institutional Memberships	\$64,935
Commencement	\$25,000
Postage Increase	\$25,000
External Audit Fees	\$42,620
CSC	\$600
Picnic	\$20,000
Disability Services	\$40,000
AT BG (Publications)	\$40,000
Institutional Research	\$9,000
Facilities	\$35,000
Additional Revenue Commitment	-\$41,791
Pool for Increases (Averaging 3%) for Academic Affairs areas (Note this does not include Provost areas.)	\$216,645
TOTAL	\$742,009
FUNDS IN BUDGET FOR OPERATING BUDGET INCREASE	\$742,009

NEW INITIATIVES FOR FY 1999-2000 - APPROVED

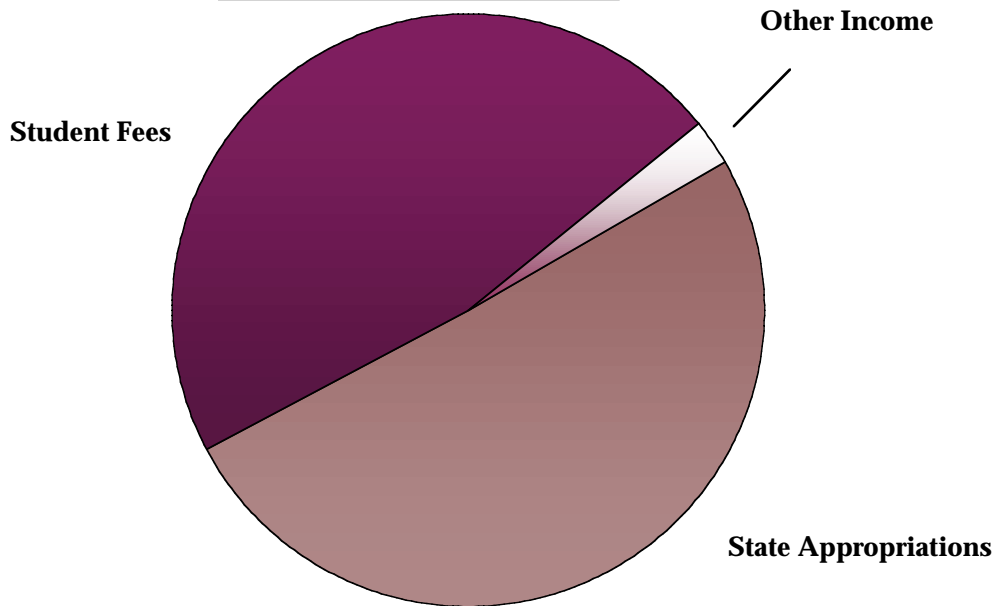
Disability Services - Personnel	\$46,000
Counseling Center - Psychologist	\$30,000
Development - Major Gifts?	\$70,000
Institutional Research - Assoc. Director	\$50,800
Facilities Services - 4 Custodians	\$106,812
Facilities Services - 1 Maintenance Repair Worker	\$32,000
VPAA - Financial Aid - 2 Student Services Counselors	\$74,480
VPAA - Admissions - Transfer Counselor; Recruiter; Admissions Counselor	\$71,000
VPSA - Salary Savings Increase	-\$41,092
Grand Total	\$440,000
FUNDS IN BUDGET FOR NEW INITIATIVES	\$440,000
SURPLUS (SHORTFALL)	\$0

**FIRELANDS COLLEGE
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 REVISED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Instructional Subsidies	\$3,414,408	\$3,485,151	\$3,467,442	(\$17,709)	-0.51%
Access Challenge	112,640	165,102	250,900	85,798	
TOTAL STATE APPROPRIATIONS	\$3,527,048	\$3,650,253	\$3,718,342	\$68,089	1.87%
Instructional Fees	\$3,482,398	\$3,216,256	\$3,218,376	\$2,120	0.07%
General Fees	163,026	150,494	150,673	179	0.12%
Nonresident Fees	13,500	3,929	4,500	571	14.53%
Lab Fees	18,500	29,675	27,500	(2,175)	-7.33%
Continuing Education	60,000	53,001	60,000	6,999	13.21%
TOTAL STUDENT FEES	\$3,737,424	\$3,453,355	\$3,461,049	\$7,694	0.22%
OTHER INCOME	\$125,000	\$240,720	\$175,000	(\$65,720)	-27.30%
Vending, rental, library fines					
PRIOR YEAR UNENCUMBERED BALANCE	\$0	\$0	\$0	\$0	
TOTAL PROJECTED REVENUE	\$7,389,472	\$7,344,328	\$7,354,391	\$10,063	0.14%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$3,022,406	\$3,150,288	\$3,122,376	(\$27,912)	-0.89%
Classified Salaries	756,675	756,675	783,350	26,675	3.53%
Temporary	191,050	191,050	231,730	40,680	21.29%
Wage/Compensation Pool	119,104	0	122,906	122,906	
Sub-Total Salaries and Wages	\$4,089,235	\$4,098,013	\$4,260,362	\$162,349	3.96%
Staff Benefits:					
Retirement	\$613,385	\$613,385	\$632,962	\$19,577	3.19%
Other	398,976	398,977	408,059	9,082	2.28%
ERIP	67,409	67,409	61,904	(5,505)	-8.17%
Sub-Total Staff Benefits	\$1,079,770	\$1,079,771	\$1,102,925	\$23,154	2.14%
Operating					
Supplies	\$128,800	\$128,800	\$131,686	\$2,886	2.24%
Travel	72,765	72,765	72,865	100	0.14%
Information & Communication	303,170	303,170	323,076	19,906	6.57%
Maintenance and Repair	83,285	83,285	88,563	5,278	6.34%
Utilities	240,000	240,000	240,000	0	0.00%
MCOT Transfer Payments	357,250	175,477	180,500	5,023	2.86%
BG Campus Transfer Payments	150,000	224,142	200,000	(24,142)	-10.77%
Fee Waivers/Scholarships	238,500	238,500	238,500	0	0.00%
Post Secondary Option Program	306,340	120,000	120,000	0	0.00%
Miscellaneous	53,215	164,069	76,895	(87,174)	-53.13%
Equipment	88,520	88,520	104,357	15,837	17.89%
Contingency	49,992	49,991	62,967	12,976	25.96%
Technology Enhancement	102,150	102,150	105,215	3,065	3.00%
Transfer to Reserve	0	101,051	0	(101,051)	
Transfer to Parking	46,480	46,480	46,480	0	
Sub-Total Operating	\$2,220,467	\$2,138,400	\$1,991,104	(\$147,296)	-6.89%
TOTAL PROJECTED EXPENSES	\$7,389,472	\$7,316,184	\$7,354,391	\$38,207	0.52%

Firelands Educational Income Budget 1999-2000

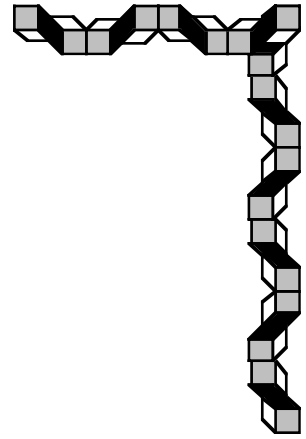
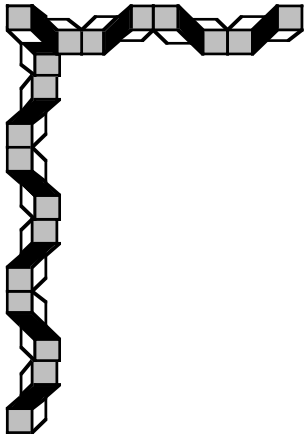
Grand Total \$7,354,391



State Appropriations	\$3,718,342	50.56%
Student Fees	\$3,461,049	47.06%
Other Income	\$175,000	2.38%

Approved by the Board of Trustees June 28, 1999

Office of Finance & Administration 6/99



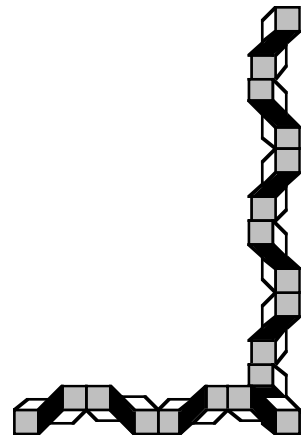
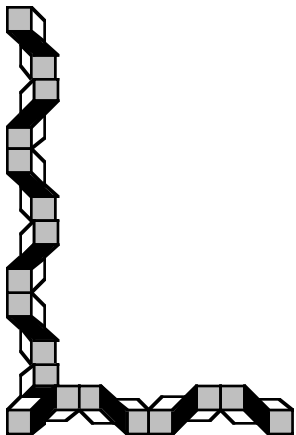
Approved 1999-2000

GENERAL FEE & RELATED

AUXILIARY BUDGETS

Approved by the Board of Trustees

June 28, 1999



Prepared by
Office of Financial Affairs

CHANGES IN GENERAL FEE ALLOCATIONS: 1998-99 TO 1999-2000 - UBC/SBC/FSBC RECOMMENDATIONS

	1998-99 Approved	1999-2000 Initial Request	\$ Change for 1999-2000	% Change for 1999-2000
Intercollegiate Athletics	\$5,090,000	\$5,293,852	\$203,852	4.00%
Student Union	\$550,709	\$587,737	\$37,028	6.72%
Student Health Service	\$1,578,079	\$1,641,202	\$63,123	4.00%
Ice Arena Programs	\$165,771	\$172,402	\$6,631	4.00%
Recreational Sports (Rec Center & Fieldhouse)	\$1,413,654	\$1,470,210	\$56,556	4.00%
Student Activities (+\$10.2K Cheerldrs/Dance Team 99-00)	\$225,081	\$261,061	\$35,980	15.99%
Fact Line (\$17,500 from SBC 1998-99 allocation)	\$17,500	\$25,000	\$7,500	42.86%
Other Fields & Facilities	\$287,105	\$298,601	\$11,496	4.00%
Recycling Program	\$50,000	\$50,000	\$0	0.00%
Off-Campus Center	\$29,350	\$30,524	\$1,174	4.00%
 Sub-Total Student Services Auxiliary Programs	 \$9,407,249	 \$9,830,589	 \$423,340	 4.50%
 Student Budget Committee (-\$17.5K Fact Line 1998-99)	 \$505,376	 \$545,496	 \$40,120	 7.94%
Dir of Student Publications	\$61,768	\$64,239	\$2,471	4.00%
Debt Service/Depreciation/Insurance	\$2,022,568	\$2,023,962	\$1,394	0.07%
Leadership Program		\$12,000	\$12,000	
VPSA Program Account	\$44,183	\$52,183	\$8,000	18.11%
Fund for Technology Enhancement (General Fee Areas)	\$191,750	\$191,750	\$0	0.00%
 Total Recommended General Fee Allocations	 \$12,232,894	 \$12,720,219	 \$487,325	 3.98%

1998-99 GENERAL FEE ALLOCATIONS	\$12,232,894
ADDITIONAL REVENUE FROM 4% FEE INCREASE	\$489,315.76
TOTAL 1999-2000 GENERAL FEE REVENUE	\$12,722,210
SURPLUS (SHORTFALL)	\$1,991

NOTE: SBC Recommendations delete \$11,000 for Cultural Activities

OFA: JCD 6/13/99 (gen fee final recs 99-00)

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General Fee and Related Auxiliary Budgets, Main Campus

The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78 in response to provisions of Am. Sub. H.B. 191.

General Fee levels since 1982-83 are as follows:

	<u>General Fee Per Term</u>
1982-83	160
1983-84	169
1984-85	179
1985-86	186
1986-87	193
1987-88	201
1988-89	220
1989-90	241
1990-91	258
1991-92	277
1992-93	275
1992-93	300, effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392

Exclusive of the field house allocation of \$25 per student per semester in 1992-93, the General Fee has increased at an average rate of 5.33% per year since 1982-83.

For 1999-2000 budget planning purposes, General Fee supported budgets have been divided into seven components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services and Auxiliary Programs
- C) Student Budget Committee and Student Organizations Funding Board
- D) Student Publications
- E) Campus Fact Line
- F) VP Student Affairs Program Account
- G) Leadership Program
- H) Fund for Technology Enhancement

All intercollegiate sports programs including revenue sports, non-revenue sports and administrative services are included under the general heading of intercollegiate athletics in this budget presentation.

The table below summarizes the various General Fee income allocations in the above general categories for 1998-99 (approved), 1998-99 (revised), and 1999-2000 (proposed) with details provided on pages 3 - 20. The only expense related to student publications proposed to be paid from the General Fee in 1999-2000, is the salary and associated benefits of the Director of Student Publications. This source of finances for the Director is proposed as a justifiable administrative expense for coordination of the student publication program.

A wage/compensation pool of 3.67% is included to provide funds for compensation increases at a rate of 3.0% (salary plus associated retirement benefits) for administrative staff and classified staff working in areas supported by the General Fee budgets, plus an additional pool of 0.67% to cover any potential adjustments that may be forthcoming from the compensation committees. Approval of this budget does not commit the Board to a specific compensation increase.

GENERAL FEE ALLOCATIONS

	Approved Budget 1998-99	Revised Budget 1998-99	Proposed Budget 1999-2000	\$ Incr.	% Incr.
A. Debt Service/ Facility Charges	\$2,022,568	\$2,022,568	\$2,023,962	\$1,394	0.07%
B. Student Services/ Auxiliary Programs	\$9,389,749	\$9,389,749	\$9,805,589	\$415,840	4.43%
C. St. Budget Committee	\$279,112	\$279,112	\$312,886	\$33,774	12.10%
St. Org. Funding Bd.	\$226,264	\$226,264	\$232,610	\$6,346	2.80%
D. St. Publications	\$61,768	\$61,768	\$64,239	\$2,471	4.00%
E. Campus Fact Line	\$17,500	\$17,500	\$25,000	\$7,500	42.86%
F. VPSA Program Account	\$44,183	\$44,183	\$52,183	\$8,000	18.11%
G. Leadership Program	\$0	\$0	\$12,000	\$12,000	
H. Technology Enhancement	\$191,750	\$191,750	\$191,750	\$0	0.00%
TOTAL	\$12,232,894	\$12,232,894	\$12,720,219	\$487,325	3.98%

In order to fund the proposed budgets, a 4.0% increase in the full-time General Fee (\$16 per semester) is necessary for 1999-2000. General Fee rates will increase effective Fall Semester, 1999 in accordance with the following schedule:

	<u>Full-Time Rate</u>		<u>Hourly Rate*</u>	
	<u>1998-99</u>	<u>1999-2000</u>	<u>1998-99</u>	<u>1999-2000</u>
Main Campus**				
Fall/Spring Terms	\$392	\$408	\$40.00	\$41.00
Summer Term	\$236	\$245	\$24.00	\$25.00

* Hourly rates not to exceed full-time rates

** Excludes academic programs or assignments based beyond a 50-mile commuting distance. These programs will have a General Fee of \$157 per semester or a \$16 per semester hour rate. In addition, extension programs will have modified fees for those students who do not choose access to the student recreation center or field house.

A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities: health center, ice arena, university union, stadium, student services building, student recreation center, field house and golf course. In addition, the depreciation reserve, deferred maintenance reserve, insurance, and related expenses of these facilities are also funded through the General Fee. The university health center also has rental income to offset some facility charges. The table below gives a breakdown of recommended General Fee allocations for 1999-2000.

	Debt Service	Renewal/ Replacements	Insurance/ Other	Recommended General Fee Funding
University Health Center	\$67,209	\$31,755	\$5,135	\$84,099 <i>b</i>
Ice Arena	\$83,022	\$76,623	\$3,709	\$163,354
Student Union	\$0	\$107,330	\$5,775	\$113,105
Stadium	\$154,184	\$48,929	\$6,300	\$209,413
Student Services	\$90,929	\$38,227	\$4,200	\$133,356
Student Recreation Center	\$0	\$108,150	\$8,925	\$117,075
Field House	\$980,817	\$105,000	\$4,243	\$1,090,060
Golf Course	\$0	\$13,500	\$0	\$13,500
Deferred Maintenance Reserve	\$0	\$100,000	\$0	\$100,000 <i>c</i>
TOTALS	\$1,376,161	\$629,514 <i>a</i>	\$38,287	\$2,023,962

a Of this amount, the \$529,514 assigned to depreciation reserves is considered adequate and would range from 50% to 100% of that directed by Board guidelines. Full funding of depreciation reserves (to \$776,671) would require another \$3.96 per semester increase in student General Fees.

b The gross debt service, depreciation reserve, insurance and other charges for the University Health Center total \$104,099. However \$20,000 is funded by rental charges to academic and support programs (educational budget) using Health Center space. Thus \$84,099 is a claim against the General Fee.

c A deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the depreciation reserve of individual facilities from ongoing maintenance obligations. Approximately \$3.21 of the \$408 General Fee will be dedicated to the deferred maintenance reserve.

d The impact on the General Fees for this budget is \$64.92 per semester for full-time students.

B. STUDENT SERVICES AND AUXILIARY PROGRAMS

A number of student service auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, the recycling program and university activities organization receive general fee funding for operating support. The table below summarizes the recommended allocation for each program. Detailed budgets are provided on pages 9 - 20.

	Proposed 1999-2000 Gen'l Fee Allocation	Other Income
Intercollegiate Athletics	\$5,293,852	\$2,822,120
Other Fields/Facilities	\$298,601	\$0
Student Health Service	\$1,641,202	\$1,190,844
Recreational Sports	\$1,470,210	\$850,231
Student Union	\$587,737	\$298,742
Student Activities	\$261,061	\$0
Ice Arena Programs	\$172,402	\$766,474
Recycling Program	\$50,000	\$62,400
Off-Campus Student Center	\$30,524	\$0
Stadium Operations	\$0	\$13,184
Saddlemire St. Svcs. Bldg. Operations	\$0	\$147,853
Univ. Health Ctr. Bldg. Operations	\$0	\$100,534
TOTAL ALLOCATIONS	\$9,805,589	\$6,252,382

Over the past 19 years, several significant changes have occurred in the areas being funded by the general fee. Some of these include: the move of the Wellness Center from the Residence and Dining Hall budgets in 1995-96 into the Student Health Service in the General Fee budget; the inclusion of student facilities (stadium, student services building and university health center building) associated with these programs in 1989-90; and in 1997-98 the transfer of the Campus Escort Service into the educational budget for funding.

This year the SBC requested that Campus Fact Line allocations be removed from their responsibility and become part of the regular general fee allocation in view of its service to the campus as a whole. The FSBC/UBC accepted the recommendation of SBC that this service be moved into the general fee line item section. This is reflected on page 2.

The impact on General Fees for this budget is \$314.51 per semester for full-time students.

C. STUDENT ORGANIZATIONS AND ACTIVITIES

In 1998-99 significant changes in the involvement of Student Budget Committee (SBC) occurred. The SBC in April, 1997 proposed that the entire role of the Advisory Committee on General Fee

Allocations (ACGFA) be reviewed. As a result of the process initiated by that review, a new Student Organizations Funding Board (SOFB), under the jurisdiction of the SBC, was appointed in January, 1998 to replace the former ACGFA. As you will see below, the SOFB has responsibility to recommend allocation of general fee dollars to a variety of undergraduate student organizations (a.). The SBC will recommend allocations for the structured, on-going organizations and recommend the annual institutional general fee plan in conjunction with the FSBC/UBC.

STUDENT BUDGET COMMITTEE

A total of \$522,876 was allocated to the Student Budget Committee in 1998-99. The recommended allocation for 1999-2000 is \$545,496 as shown below. The impact on General Fees for this budget is \$17.50

	1997-98 Allocation	1998-99 Allocation	1999-2000 Allocation
Graduate Student Senate	\$41,100	\$42,000	\$47,490
Undergraduate Student Government	\$30,729	\$36,000	\$39,260
Escort Service	\$21,000	\$0	\$0
Campus Fact Line	\$15,300	\$17,500	\$0 *
Cultural Activities	\$22,000	\$11,000	\$0
BG24 News	\$3,840	\$11,000	\$20,000
WBGU-FM	\$15,600	\$16,800	\$18,425
BG Radio Sports	\$1,000	\$3,000	\$6,000
BG Radio News	\$9,600	\$9,600	\$9,600
WFAL	\$15,700	\$16,500	\$15,825
Univ. Activities Organization	\$86,865	\$96,712	\$100,906
Other Graduate Student Groups	\$32,086	\$36,500	\$55,380
Student Organization Funding Board	\$187,721	\$226,264	\$232,610
TOTALS	\$482,541	\$522,876	\$545,496

**Please see comments on page 4 regarding the Campus Fact Line.*

a. Student Organizations Funding Board Allocations

A total of \$226,264 was allocated to student activities and student interest groups in 1998-99. The recommended allocation for 1999-2000 is \$232,610.

	1997-98 Allocation	1998-99 Allocation	1999-2000 Allocation
Student Interest Groups	\$187,721	\$201,264	\$209,435
Reserve for New Groups	\$0	\$25,000	\$23,175
TOTALS	\$187,721	\$226,264	\$232,610

D. STUDENT PUBLICATIONS

In accordance with a proposal by the Student Publications Committee, President Moore announced on February 19, 1980 that General Fee funds for student publications would be placed in a special escrow account for their use beginning with the 1980-81 fiscal year, as a means for encouraging their efforts to become financially independent. It is recommended that the funding of the compensation (salary and related benefits) of the Director of Student Publications continue indefinitely in order to provide professional advice and supervision in the business and advertising aspects of the student publications program. The Director's salary is \$57,111--\$52,020 of which is funded by the general fee with the remainder covered by UniGraphics, BG News, and The Key. The budgeted amount of \$64,239 is to cover the \$52,020 for the Director's salary for 1998-99, associated benefit costs and a compensation pool.

E. CAMPUS FACT LINE

Fact Line is a service that benefits the community as a whole, which includes faculty, staff, administrators, and alumni. This service provides information on such things as dates/times of daily events, assistance on who to contact for academic as well as student activities, and telephone assistance during the hours when our campus telephone is not staffed. SBC recommends this allocation become part of the line-item general fee allocations rather than through the SBC process. They recommend that last year's allocation of \$17,500 be increased to \$25,000 to enable Fact Line to expand the hours of staffing and increase the efficiency of the operation.

F. VP STUDENT AFFAIRS PROGRAM ACCOUNT

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the *Student Handbook*, all-university events focused on students, individual, and student organization special program support, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment copyright fees (BMI, ASCAP, and SESAC). Funding support for the University Safety Committee and University Alcohol Committee also comes from this account.

The proposed increase is for additional *Student Handbooks* to be printed due to higher enrollment and the inflationary cost of paper. Furthermore, the copyright fees have increased since they are based on enrollment. Finally, there is need for additional funds for the University Safety Committee as it increases its programming and educational efforts on campus.

G. LEADERSHIP PROGRAM

This account supports a variety of student programs and services focused on student leadership, both individual student and student organizations. In addition, the funds support the creation of a service learning component linked to student organization and leadership program delivery.

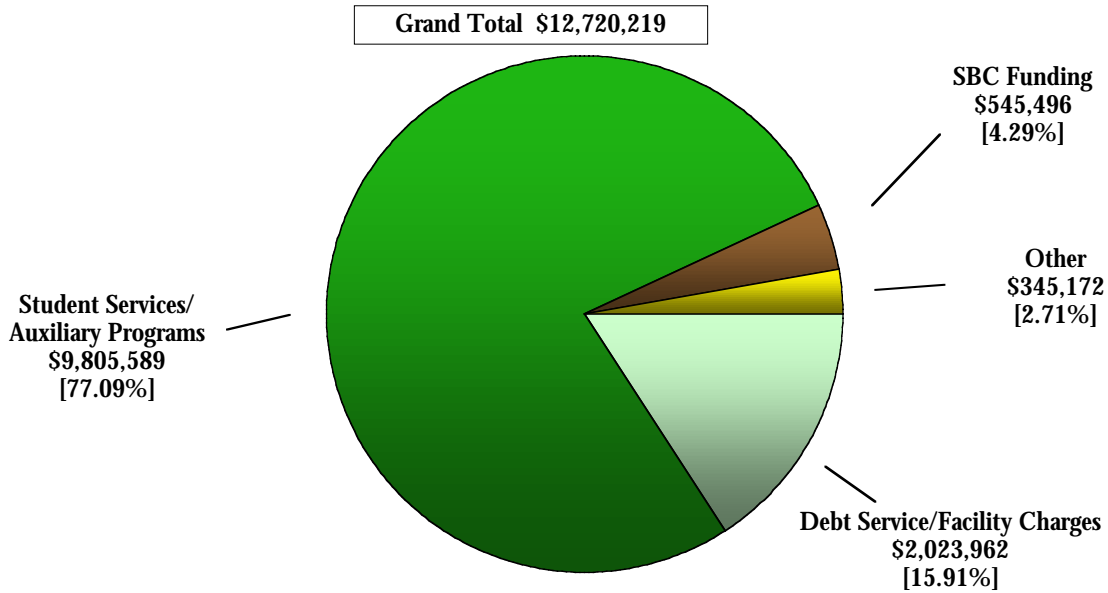
Specific programs include leadership development tracts targeted for different student populations (for example, freshmen, student organization officers, student government, and so on). In addition, support is provided for creation of a student organization and leadership resource center.

The leadership budget is also designed to provide training and support for those faculty and staff advisors who work with student organizations. On-going "continuing education" for these advisors is important for strengthening the connection between students and faculty and staff.

H. FUND FOR TECHNOLOGY ENHANCEMENT

These funds are set aside to provide some assistance to the budget areas covered by the general fee in order to enable them to participate in the future plans for enhancing technology.

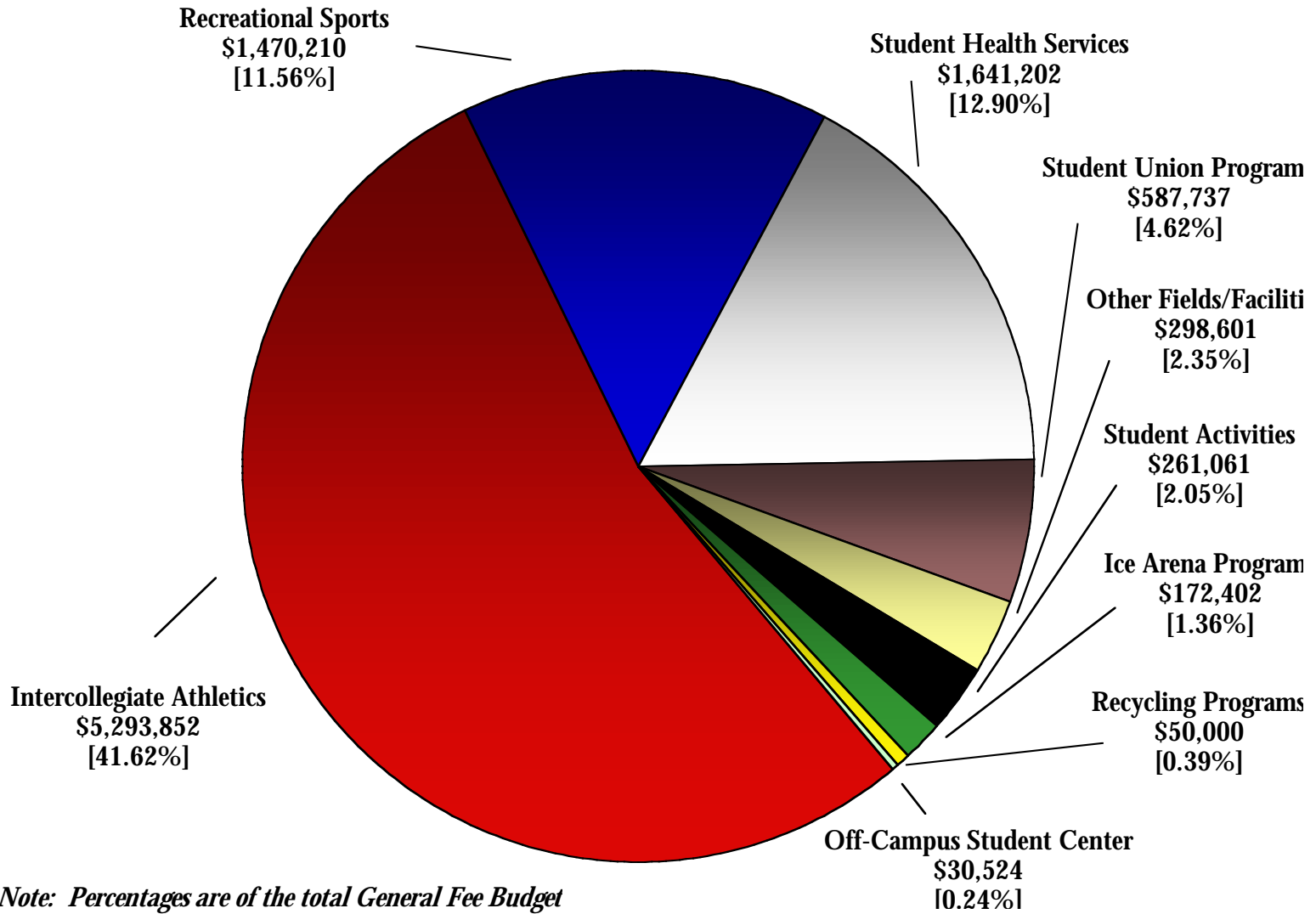
BGSU General Fee Budgets 1999-2000



	General Fee Allocation	Other Income Total	Total	% of Total
Debt Service/Facility Charges				
Field House (2007)	\$1,090,060	\$0	\$1,090,060	5.75%
Stadium (2007)	\$209,413	\$13,184	\$222,597	1.17%
Ice Arena (2007)	\$163,354	\$0	\$163,354	0.86%
Student Services (2007)	\$133,356	\$147,853	\$281,209	1.48%
Recreational Facility	\$117,075	\$0	\$117,075	0.62%
Student Union	\$113,105	\$0	\$113,105	0.60%
Deferred Maintenance Reserve	\$100,000	\$0	\$100,000	0.53%
Health Center (2007)	\$84,099	\$100,534	\$184,633	0.97%
Golf Course	\$13,500	\$0	\$13,500	0.07%
Sub-Total	\$2,023,962	\$261,571	\$2,285,533	12.05%
Student Services/Auxiliary Programs				
Intercollegiate Athletics	\$5,293,852	\$2,822,120	\$8,115,972	42.78%
Recreational Sports	\$1,470,210	\$850,231	\$2,320,441	12.23%
Student Health Service	\$1,641,202	\$1,190,844	\$2,832,046	14.93%
Student Union Programs	\$587,737	\$298,742	\$886,479	4.67%
Other Fields/Facilities	\$298,601	\$0	\$298,601	1.57%
Student Activities	\$261,061	\$0	\$261,061	1.38%
Ice Arena Programs	\$172,402	\$766,474	\$938,876	4.95%
Recycling Program	\$50,000	\$62,400	\$112,400	0.59%
Off-Campus Student Center	\$30,524	\$0	\$30,524	0.16%
Sub Total	\$9,805,589	\$5,990,811	\$15,796,400	83.26%
Student Budget Committee	\$312,886	\$0	\$312,886	1.65%
Student Org. Funding Bd.	\$232,610	\$0	\$232,610	1.23%
Sub Total (SBC Funding)	\$545,496	\$0	\$545,496	2.88%
St. Publications	\$64,239	\$0	\$64,239	0.34%
Campus Fact Line	\$25,000	\$0	\$25,000	0.13%
VPSA Program Account	\$52,183	\$0	\$52,183	0.28%
Leadership Program	\$12,000	\$0	\$12,000	0.06%
Technology Enhancement	\$191,750	\$0	\$191,750	1.01%
Sub Total (Other)	\$345,172	\$0	\$345,172	1.82%
Grand Total	\$12,720,219	\$6,252,382	\$18,972,601	100.00%

BGSU STUDENT SERVICES/AUXILIARY PROGRAMS

\$9,805,589

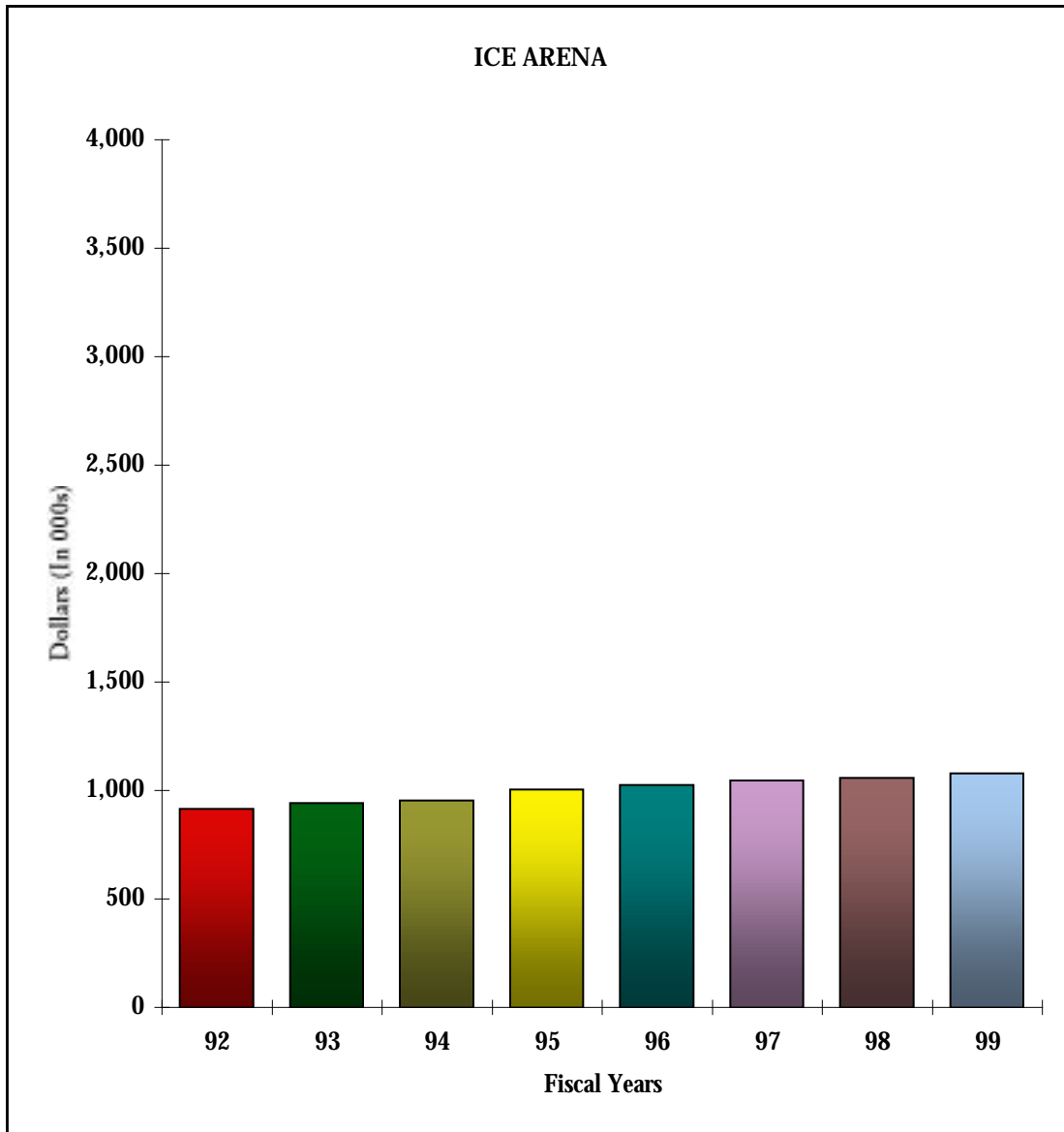


**ICE ARENA
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 165,771	\$ 165,771	\$ 172,402	\$ 6,631	4.00%
General Fee (Debt Svc.)	163,699	163,699	163,354	(345)	(0.21%)
Operational Income	700,298	697,070	715,474	18,404	2.64%
Rental Income-E&G; Hockey	51,000	51,000	51,000	0	0.00%
TOTAL REVENUE	\$ 1,080,768	\$ 1,077,540	\$ 1,102,230	\$ 24,690	2.29%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 122,850	\$ 127,155	\$ 127,155	\$ 0	0.00%
Classified Salaries	193,690	196,830	196,830	0	0.00%
Temporary	79,000	83,000	85,000	2,000	2.41%
Wage/Compensation Pool	11,396	0	14,268	14,268	
Sub-Total Salaries and Wages	\$ 406,936	\$ 406,985	\$ 423,253	\$ 16,268	4.00%
Staff Benefits:					
Retirement	\$ 43,594	\$ 44,720	\$ 44,853	\$ 133	0.30%
Other	46,308	42,205	42,667	462	1.09%
Sub-Total Staff Benefits	\$ 89,902	\$ 86,925	\$ 87,520	\$ 595	0.68%
Operating					
Supplies	\$ 25,600	\$ 23,300	\$ 24,950	\$ 1,650	7.08%
Travel	0	0	0	0	
Information/Communication	15,000	16,500	17,400	900	5.45%
Repair and Maintenance	34,000	48,000	42,000	(6,000)	(12.50%)
Miscellaneous	0	0	0	0	
Purchase for Resale	72,000	70,000	72,000	2,000	2.86%
Equipment	19,000	7,500	10,500	3,000	40.00%
Unrelated Bus. Income Tax	3,000	3,000	3,000	0	0.00%
Sub-total Operating	\$ 168,600	\$ 168,300	\$ 169,850	\$ 1,550	0.92%
General Service Charge	\$ 220,731	\$ 220,731	\$ 227,353	\$ 6,622	3.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	76,623	76,623	76,623	0	0.00%
Debt Service*	83,337	83,337	83,022	(315)	(0.38%)
Insurance/Other*	3,709	3,709	3,709	0	0.00%
Sub-total Fixed Expenses	\$ 384,400	\$ 384,400	\$ 390,707	\$ 6,307	1.64%
TOTAL EXPENSES	\$ 1,049,838	\$ 1,046,610	\$ 1,071,330	\$ 24,720	2.36%
Revenue Over/(Under) Expenses	\$ 30,930	\$ 30,930	\$ 30,900	\$ (30)	-0.07%

*Funded from General Fee (Debt Svc.)

EIGHT YEAR REVENUE HISTORY

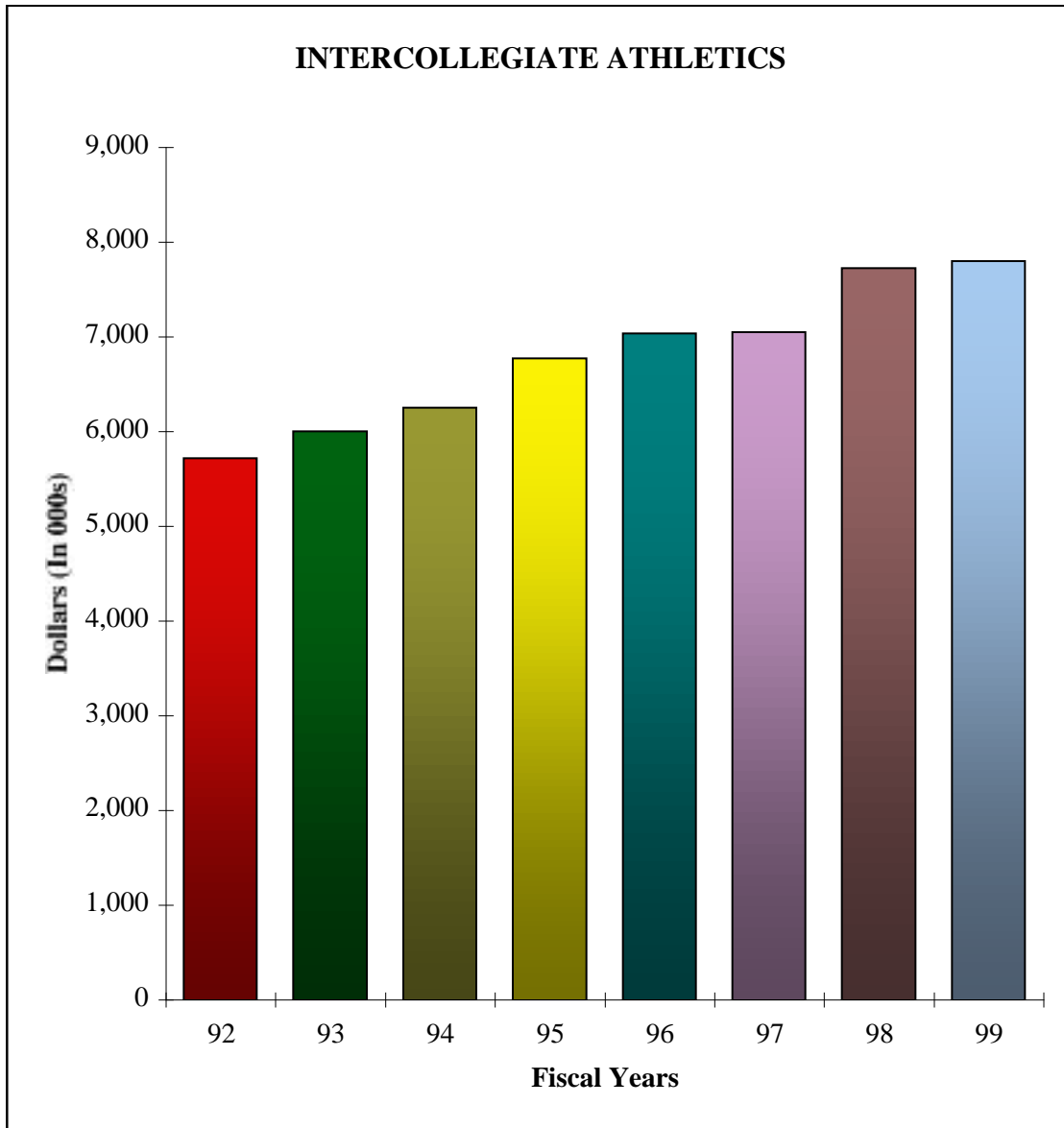


SOURCE: Projected Annual Budgets

**INTERCOLLEGIATE ATHLETICS
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee-Grants-in-Aid	\$ 2,783,774	\$ 2,901,975	\$ 3,024,791	\$ 122,816	4.23%
General Fee-Non Grants-in-Aid	1,969,111	1,895,910	1,976,946	81,036	4.27%
General Fee-ICA Rent	162,115	162,115	162,115	0	0.00%
General Fee-Support for Women's Soccer	130,000	130,000	130,000	0	0.00%
Gate Receipts, Concessions, Parking, Guarantees--Opponents, TV/Radio	1,685,233	1,399,989	1,534,500	134,511	9.61%
NCAA/MAC/CCHA Revenue	483,000	452,325	478,000	25,675	5.68%
Falcon Club and Other Fund-raising	309,000	265,614	337,300	71,686	26.99%
Miscellaneous	478,230	589,409	472,320	(117,089)	(19.87%)
Loan from General Fee Escrow	0	0	306,765	306,765	
TOTAL REVENUE	\$ 8,000,463	\$ 7,797,337	\$ 8,422,737	\$ 625,400	8.02%
EXPENSES:					
<i>General Administration/Business Mgmt.:</i>					
Contract Salaries	\$ 749,316	\$ 715,491	\$ 799,878	\$ 84,387	11.79%
Classified Salaries	260,308	283,506	269,072	(14,434)	(5.09%)
Temporary	12,000	14,333	14,500	167	1.17%
Wage/Compensation Pool	35,032	0	47,077	47,077	
Staff Benefits	284,326	244,448	285,026	40,578	16.60%
Sports Information Office	47,000	53,500	53,000	(500)	(0.93%)
Training/Weight/Equipment Rooms	60,966	63,984	64,000	16	0.03%
Ticket Office	27,000	27,000	27,000	0	0.00%
Promotion Office	53,582	70,000	70,000	0	0.00%
Game Programs/Motor City Bowl	77,000	77,000	77,000	0	0.00%
Guarantees	94,200	96,700	95,500	(1,200)	(1.24%)
Concessions	85,000	85,000	85,000	0	0.00%
Game Staging	66,000	69,000	75,000	6,000	8.70%
Unrelated Bus. Income Tax	2,500	2,150	2,000	(150)	(6.98%)
Operating Budgets	403,709	412,317	362,113	(50,204)	(12.18%)
<i>Non-revenue Sports Direct Costs:</i>					
Coaching Salaries	681,135	698,917	707,245	8,328	1.19%
Staff Benefits	170,312	144,464	178,826	34,362	23.79%
Wage/Compensation Pool	23,384	0	31,148	31,148	
Operating Budgets	443,077	472,070	455,000	(17,070)	(3.62%)
Grants-in-Aid	1,403,141	1,551,342	1,614,792	63,450	4.09%
<i>Revenue Sports Direct Costs:</i>					
Coaching Salaries	802,330	826,209	826,363	154	0.02%
Staff Benefits	183,415	164,910	196,806	31,896	19.34%
Wage/Compensation Pool	23,097	0	36,392	36,392	
Operating Expenses	632,000	670,000	640,000	(30,000)	(4.48%)
Grants-in-Aid	1,380,633	1,350,633	1,409,999	59,366	4.40%
TOTAL EXPENSES	\$ 8,000,463	\$ 8,092,974	\$ 8,422,737	\$ 329,763	4.07%
Revenue Over/(Under) Expenses	\$ 0	\$ (295,637)	\$ 0	\$ 295,637	3.95%

EIGHT YEAR REVENUE HISTORY

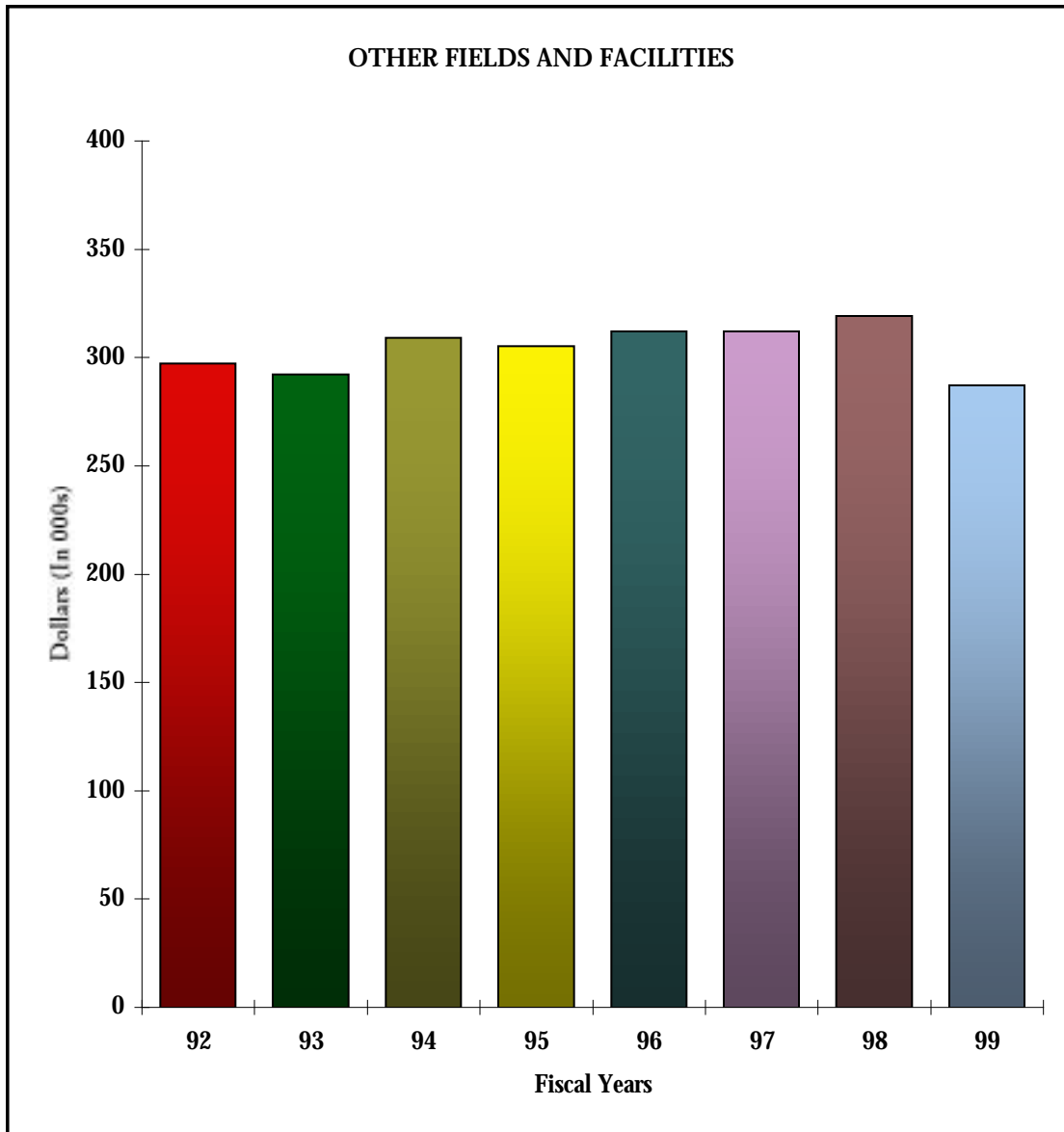


SOURCE: Projected Annual Budgets

**OTHER FIELDS AND FACILITIES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 332,105	\$ 287,105	\$ 298,601	\$ 11,496	4.00%
Transfer from Golf Course	0	0	0	0	
TOTAL REVENUE	\$ 332,105	\$ 287,105	\$ 298,601	\$ 11,496	4.00%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 31,840	\$ 32,954	\$ 32,954	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	126,422	101,685	116,812	15,127	14.88%
Temporary	42,500	48,000	50,000	2,000	4.17%
Wage/Compensation Pool	5,697	0	6,596	6,596	
Sub-Total Salaries and Wages	\$ 206,459	\$ 182,639	\$ 206,362	\$ 23,723	12.99%
Staff Benefits:					
Retirement	\$ 24,725	\$ 19,149	\$ 23,195	\$ 4,046	21.13%
Other	17,146	7,542	16,819	9,277	123.00%
Sub-Total Staff Benefits	\$ 41,871	\$ 26,691	\$ 40,014	\$ 13,323	49.92%
Operating					
Office Supplies	\$ 100	\$ 100	\$ 150	\$ 50	50.00%
Maintenance Supplies	9,000	9,000	10,000	1,000	11.11%
Information/Communication	400	400	600	200	50.00%
Misc. Supplies	2,300	2,300	2,500	200	8.70%
Travel	500	500	500	0	0.00%
Repair and Maintenance	19,000	19,000	21,000	2,000	10.53%
Equipment	5,000	6,000	15,000	9,000	150.00%
Miscellaneous	2,475	2,475	2,475	0	0.00%
Sub-total Operating	\$ 38,775	\$ 39,775	\$ 52,225	\$ 12,450	31.30%
General Service Charge					
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 287,105	\$ 249,105	\$ 298,601	\$ 49,496	19.87%
Revenue Over/(Under) Expenses	\$ 45,000	\$ 38,000	\$ 0	\$ (38,000)	-15.87%

EIGHT YEAR REVENUE HISTORY

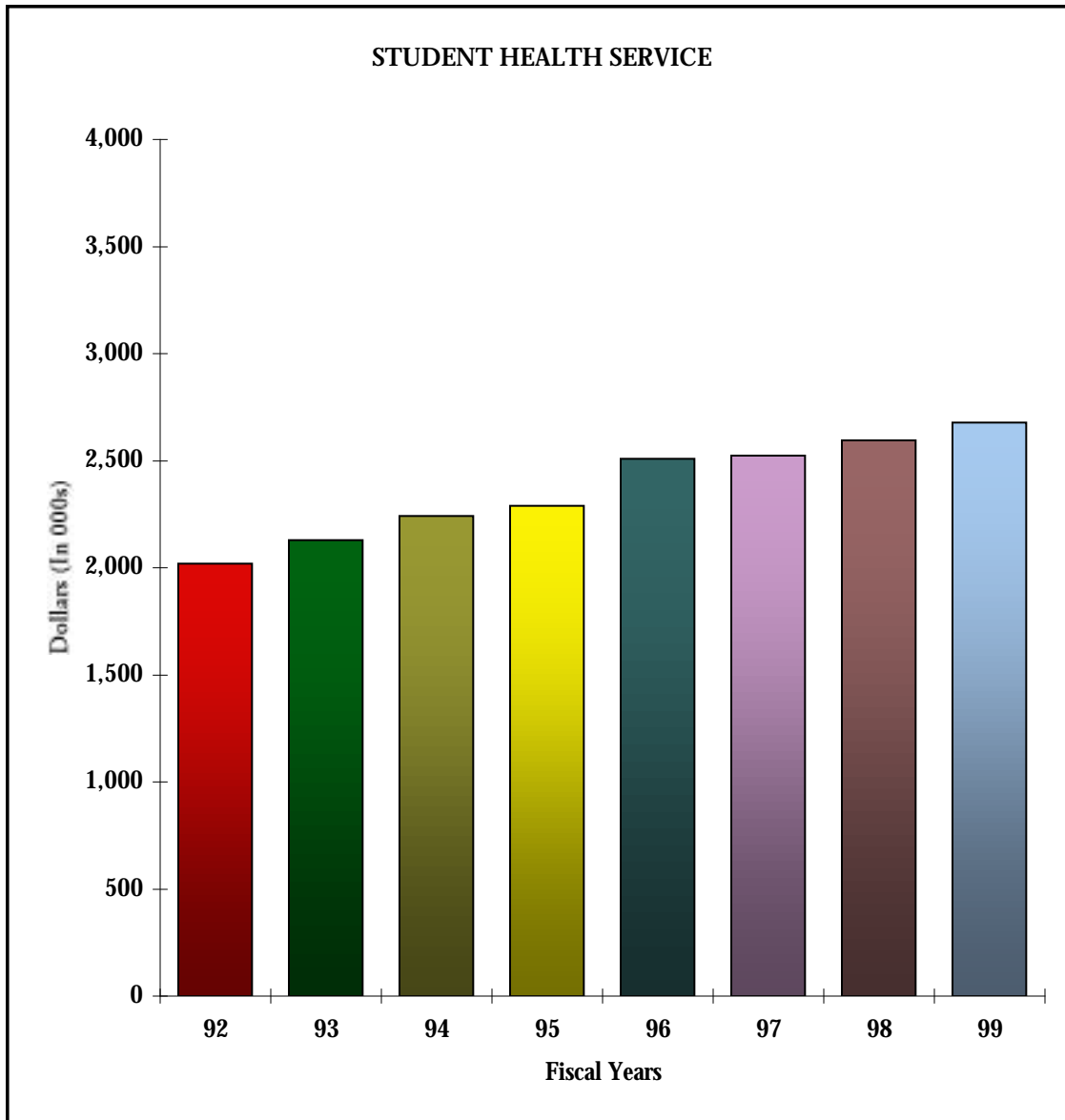


SOURCE: Projected Annual Budgets

**STUDENT HEALTH SERVICE
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,578,079	\$ 1,578,079	\$ 1,641,202	\$ 63,123	4.00%
Miscellaneous Charges	1,099,727	1,099,727	1,190,844	91,117	8.29%
TOTAL REVENUE	\$ 2,677,806	\$ 2,677,806	\$ 2,832,046	\$ 154,240	5.76%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 969,774	\$ 1,003,716	\$ 1,012,662	\$ 8,946	0.89%
Graduate Assistants	8,000	8,000	15,300	7,300	91.25%
Classified Salaries	329,558	341,093	368,607	27,514	8.07%
Temporary	98,000	98,000	126,000	28,000	28.57%
Wage/Compensation Pool	46,776	0	60,776	60,776	
Sub-Total Salaries and Wages	\$ 1,452,108	\$ 1,450,809	\$ 1,583,345	\$ 132,536	9.14%
Staff Benefits:					
Retirement	\$ 177,312	\$ 183,518	\$ 188,694	\$ 5,176	2.82%
Other	159,407	154,500	163,643	9,143	5.92%
ERIP Buy-Out Payment	42,753	42,753	42,753	0	0.00%
Sub-Total Staff Benefits	\$ 379,472	\$ 380,771	\$ 395,090	\$ 14,319	3.76%
Operating					
Supplies	\$ 177,000	\$ 177,000	\$ 142,000	\$ (35,000)	(19.77%)
Travel	14,500	14,500	15,000	500	3.45%
Information/Communication	51,000	51,000	53,000	2,000	3.92%
Repair and Maintenance	32,000	32,000	34,000	2,000	6.25%
Miscellaneous	59,500	59,500	63,000	3,500	5.88%
Purchase for Resale	324,500	324,500	366,000	41,500	12.79%
Equipment	10,500	10,500	20,000	9,500	90.48%
Professional Fees	108,000	108,000	90,000	(18,000)	(16.67%)
Sub-total Operating	\$ 777,000	\$ 777,000	\$ 783,000	\$ 6,000	0.77%
General Service Charge					
General Service Charge	\$ 69,226	\$ 69,226	\$ 70,611	\$ 1,385	2.00%
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	\$ 69,226	\$ 69,226	\$ 70,611	\$ 1,385	2.00%
TOTAL EXPENSES	\$ 2,677,806	\$ 2,677,806	\$ 2,832,046	\$ 154,240	5.76%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

EIGHT YEAR REVENUE HISTORY



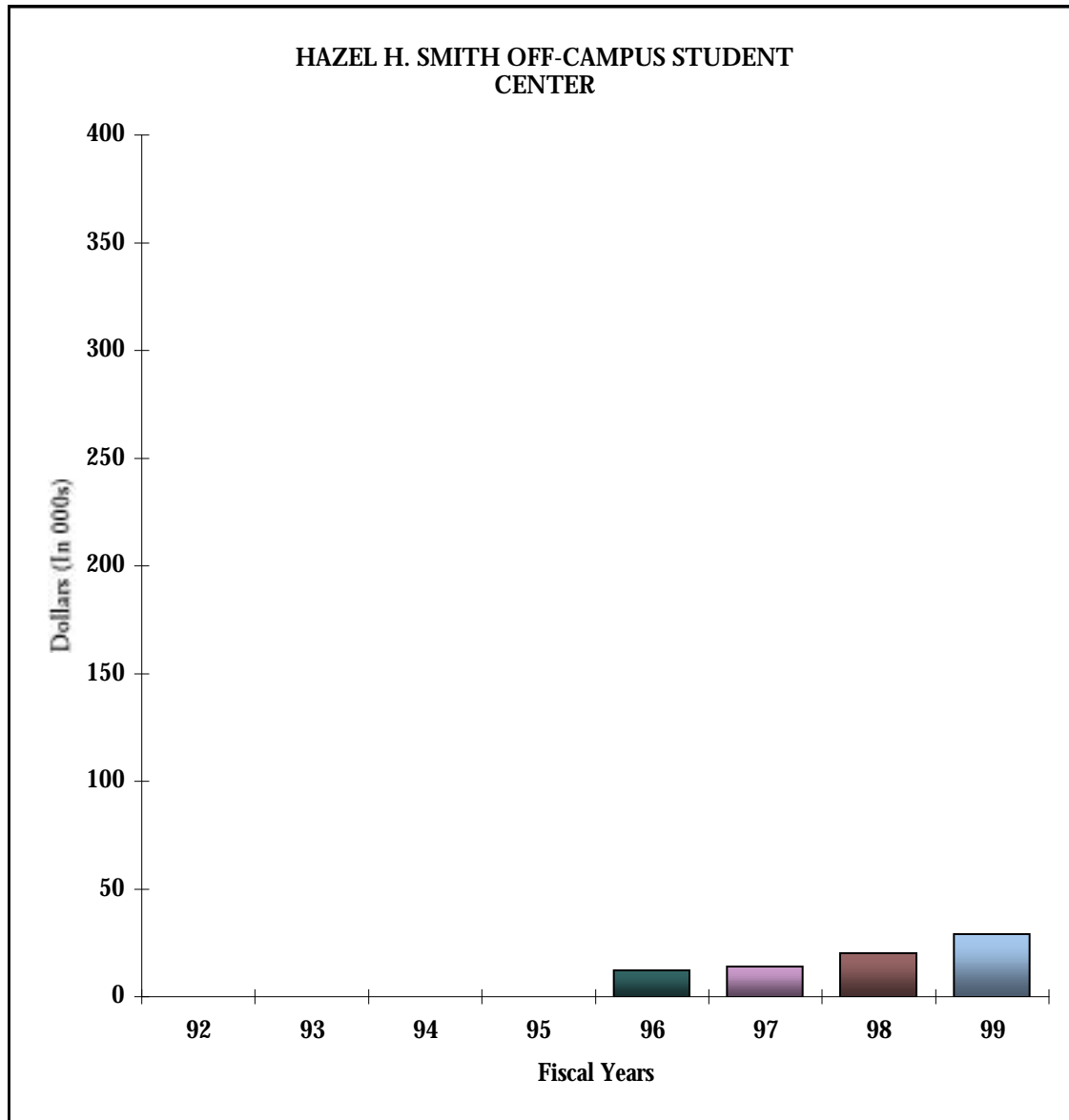
SOURCE: Projected Annual Budgets

**HAZEL H. SMITH OFF-CAMPUS STUDENT CENTER
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 29,350	\$ 29,250	\$ 30,524	\$ 1,274	4.36%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 29,350	\$ 29,250	\$ 30,524	\$ 1,274	4.36%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	0	0	0	0	
Graduate Assistants	1,700	1,700	1,800	100	5.88%
Temporary	15,400	15,400	15,985	585	3.80%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 17,100	\$ 17,100	\$ 17,785	\$ 685	4.01%
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 750	\$ 750	\$ 800	\$ 50	6.67%
Travel	500	500	524	24	4.80%
Information and Communication	3,000	3,000	3,120	120	4.00%
Repairs and Maintenance	500	500	525	25	5.00%
Programs	5,500	5,500	5,770	270	4.91%
Equipment	1,000	1,000	1,000	0	
Other Expenses	1,000	1,000	1,000	0	0.00%
Sub-total Operating	\$ 12,250	\$ 12,250	\$ 12,739	\$ 489	3.99%
General Service Charge					
Facility Charge*	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements*	0	0	0	0	
Debt Service*	0	0	0	0	
Insurance/Other*	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 29,350	\$ 29,350	\$ 30,524	\$ 1,174	4.00%
Revenue Over/(Under) Expenses	\$ 0	\$ (100)	\$ 0	\$ 100	0.36%

*Funded from General Fee (Debt Svc.)

EIGHT YEAR REVENUE HISTORY



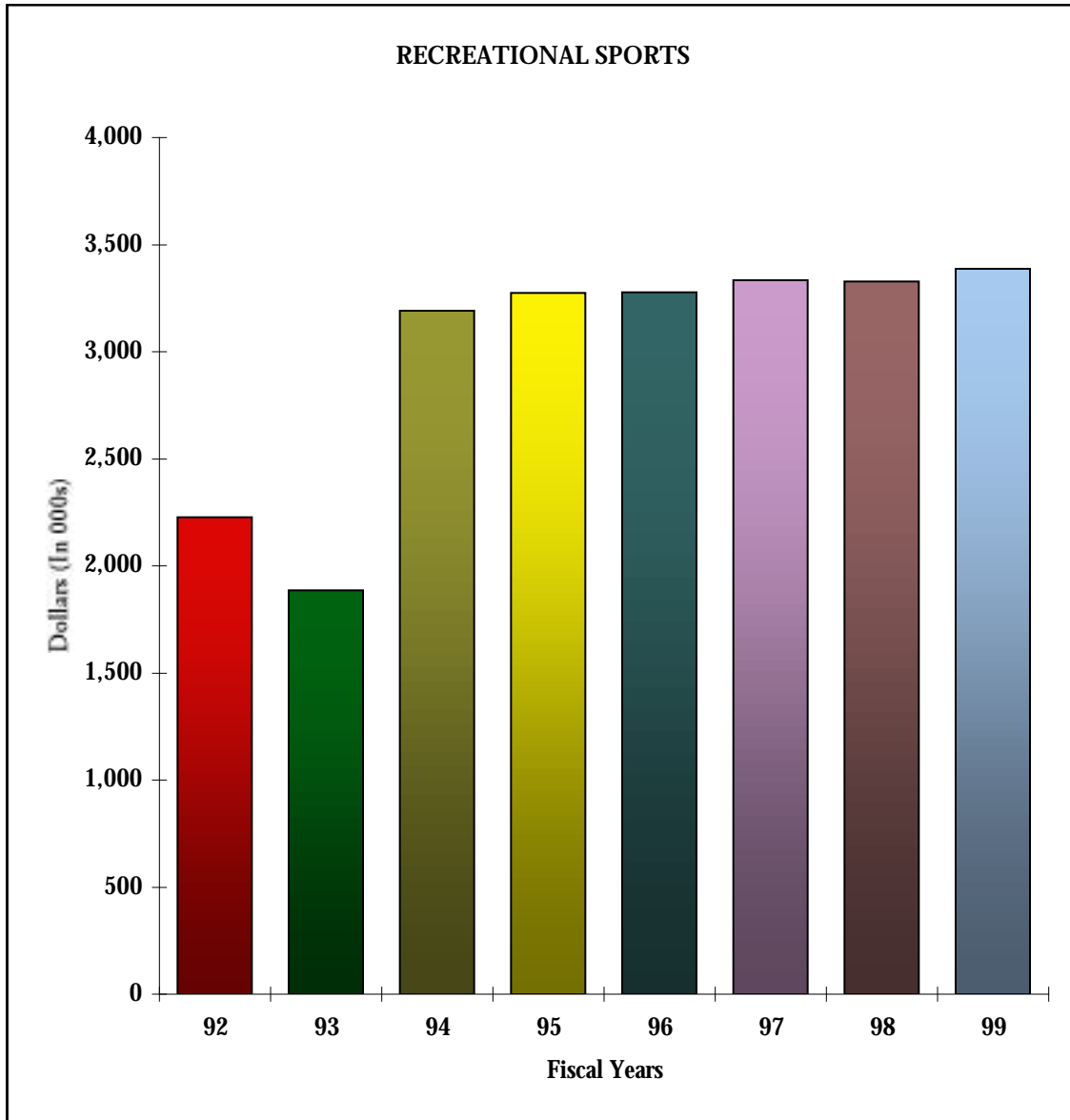
SOURCE: Projected Annual Budgets

**RECREATIONAL SPORTS
BUDGET FOR 1999-2000**
(Includes Student Recreation Center, Field House,
Intramurals/Club Sports, Outdoor Maintenance)

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,413,654	\$ 1,413,654	\$ 1,470,210	\$ 56,556	4.00%
General Fee (Debt Svc.)	1,205,396	1,205,396	1,207,135	1,739	0.14%
Rental Income-Educ. Budget/ICA	282,250	282,250	286,750	4,500	1.59%
Other Income	537,100	503,631	563,481	59,850	11.88%
TOTAL REVENUE	\$ 3,438,400	\$ 3,404,931	\$ 3,527,576	\$ 122,645	3.60%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 330,720	\$ 337,894	\$ 380,238	\$ 42,344	12.53%
Graduate Assistants	49,400	49,400	56,800	7,400	14.98%
Classified Salaries	357,686	354,711	377,435	22,724	6.41%
Temporary	461,600	489,821	470,070	(19,751)	(4.03%)
Wage/Compensation Pool	24,782	0	30,984	30,984	
Sub-Total Salaries and Wages	\$ 1,224,188	\$ 1,231,826	\$ 1,315,527	\$ 83,701	6.79%
Staff Benefits:					
Retirement	\$ 91,627	\$ 92,209	\$ 100,846	\$ 8,637	9.37%
Other	118,288	70,421	122,944	52,523	74.58%
Sub-Total Staff Benefits	\$ 209,915	\$ 162,630	\$ 223,790	\$ 61,160	37.61%
Operating					
Supplies	\$ 92,471	\$ 96,863	\$ 98,173	\$ 1,310	1.35%
GA Fees	19,250	5,306	10,845	5,539	104.39%
Travel	19,400	38,178	22,000	(16,178)	(42.38%)
Information/Communication	30,250	34,005	29,650	(4,355)	(12.81%)
Repair and Maintenance	53,500	53,480	42,500	(10,980)	(20.53%)
Purchases for Resale	47,000	30,150	38,000	7,850	26.04%
Equipment	56,583	59,531	50,900	(8,631)	(14.50%)
Sub-total Operating	\$ 318,454	\$ 317,513	\$ 292,068	\$ (25,445)	(8.01%)
General Service Charge					
Utilities	\$ 80,447	\$ 80,447	\$ 82,056	\$ 1,609	2.00%
Facility Charge*	400,000	360,860	399,000	38,140	10.57%
Renewals/Replacements*	0	0	0	0	
Debt Service*	213,150	213,150	213,150	0	0.00%
Administrative Fee	979,079	976,726	980,817	4,091	0.42%
Insurance/Other*	0	8,038	8,000	(38)	(0.47%)
Sub-total Fixed Expenses	13,167	13,488	13,168	(320)	(2.37%)
TOTAL EXPENSES	\$ 3,438,400	\$ 3,364,678	\$ 3,527,576	\$ 162,898	4.84%
Revenue Over/(Under) Expenses	\$ 0	\$ 40,253	\$ 0	\$ (40,253)	-1.24%

* Funded from General Fee (Debt Svc.)

EIGHT YEAR REVENUE HISTORY



NOTE: FY93 Recreation Center debt service completed

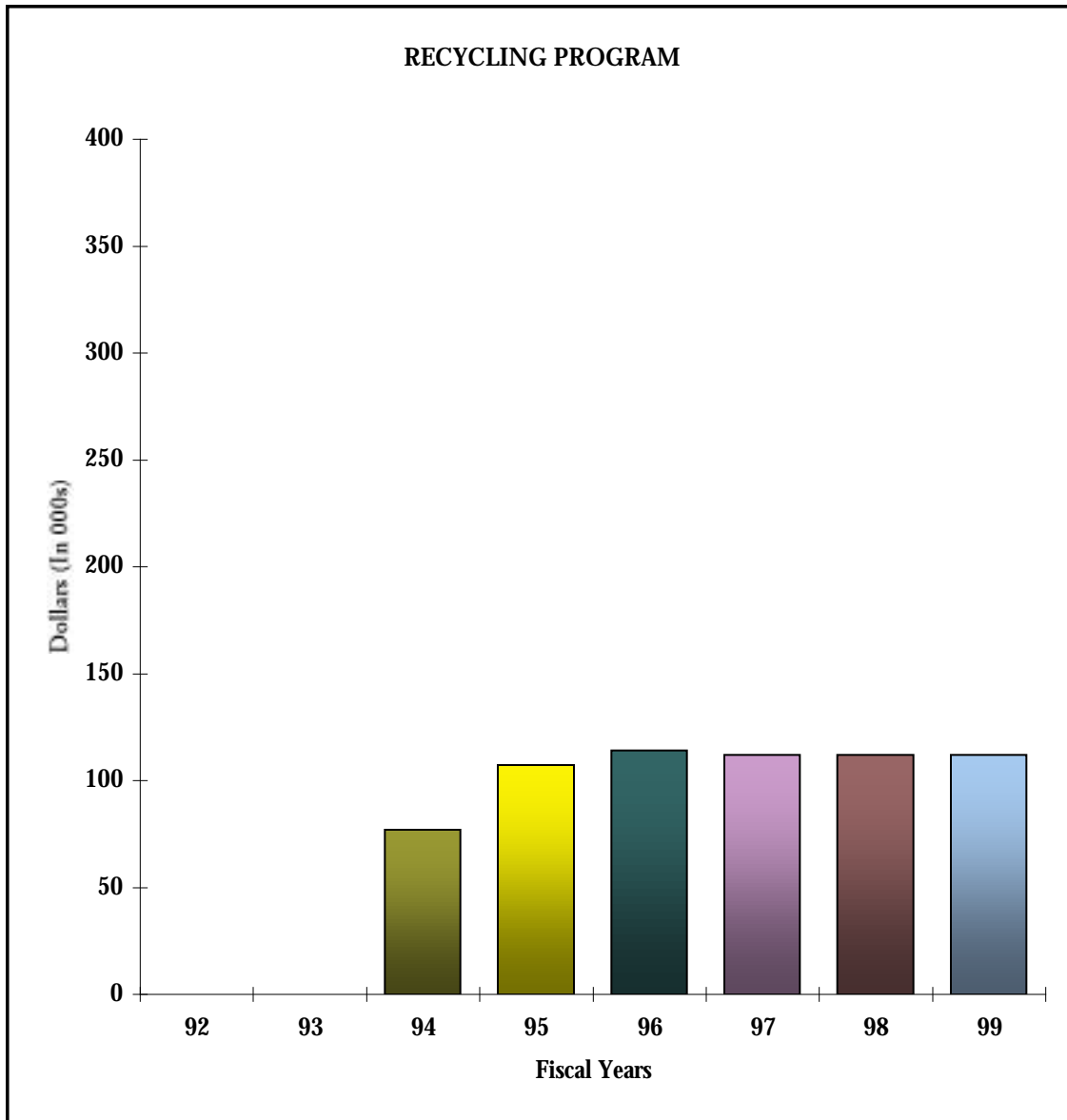
FY94 Field House opened

SOURCE: Projected Annual Budgets

**RECYCLING PROGRAM
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 50,000	\$ 50,000	\$ 50,000	\$ 0	0.00%
Other Income	62,400	62,400	62,400	0	0.00%
TOTAL REVENUE	\$ 112,400	\$ 112,400	\$ 112,400	\$ 0	0.00%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 28,021	\$ 29,002	\$ 29,002	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	0	0	0	0	
Temporary	48,315	48,315	48,315	0	0.00%
Wage/Compensation Pool	1,009	1,009	1,277	268	
Sub-Total Salaries and Wages	\$ 77,345	\$ 78,326	\$ 78,594	\$ 268	0.34%
Staff Benefits:					
Retirement	\$ 3,730	\$ 3,860	\$ 3,860	\$ 0	0.00%
Other	6,294	5,995	6,256	261	4.35%
Sub-Total Staff Benefits	\$ 10,024	\$ 9,855	\$ 10,116	\$ 261	2.65%
Operating					
Supplies	\$ 7,197	\$ 3,164	\$ 3,164	\$ 0	0.00%
Travel	2,700	2,700	2,700	0	
Information/Communication	2,700	2,700	2,700	0	0.00%
Repair and Maintenance	600	600	600	0	
Purchase for Resale	0	0	0	0	
Equipment	1,000	1,000	1,000	0	
Other Expenses	200	200	200	0	0.00%
Sub-total Operating	\$ 14,397	\$ 10,364	\$ 10,364	\$ 0	0.00%
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	8,400	8,400	8,400	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other	2,234	2,234	2,234	0	0.00%
Sub-total Fixed Expenses	\$ 10,634	\$ 10,634	\$ 10,634	\$ 0	0.00%
TOTAL EXPENSES	\$ 112,400	\$ 109,179	\$ 109,708	\$ 529	0.48%
Revenue Over/(Under) Expenses	\$ 0	\$ 3,221	\$ 2,692	\$ (529)	-0.48%

EIGHT YEAR REVENUE HISTORY

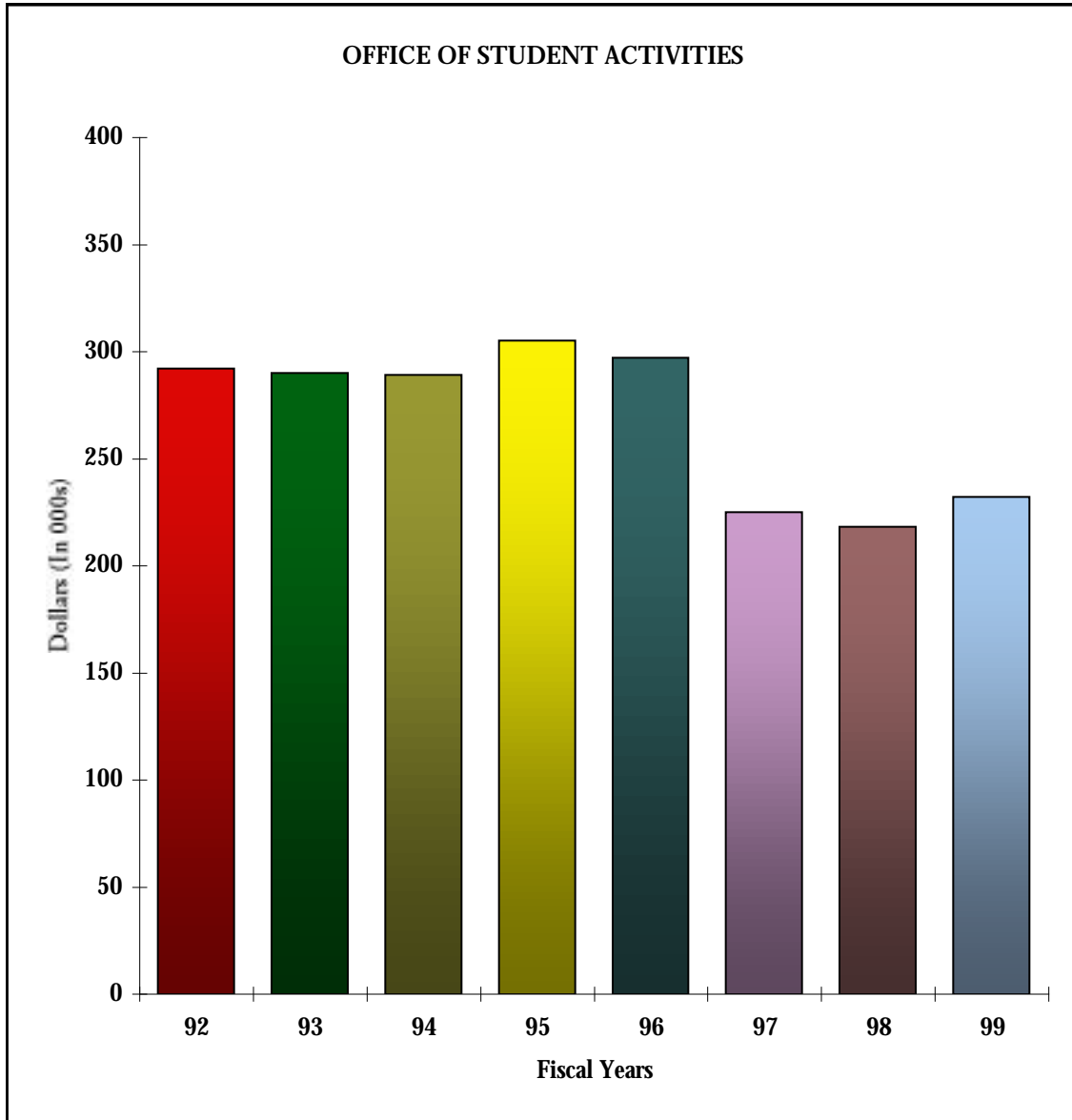


SOURCE: Projected Annual Budgets

**OFFICE OF STUDENT ACTIVITIES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 225,081	\$ 225,081	\$ 261,061	\$ 35,980	15.99%
Other Income	12,500	7,389	0	(7,389)	(100.00%)
TOTAL REVENUE	\$ 237,581	\$ 232,470	\$ 261,061	\$ 28,591	12.30%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 76,089	\$ 72,768	\$ 86,627	\$ 13,859	19.05%
Graduate Assistants	34,600	30,933	34,600	3,667	11.85%
Classified Salaries	25,523	26,032	26,283	251	0.96%
Temporary	6,400	6,400	6,400	0	0.00%
Wage/Compensation Pool	3,588	0	4,973	4,973	
Sub-Total Salaries and Wages	\$ 146,200	\$ 136,133	\$ 158,883	\$ 22,750	16.71%
Staff Benefits:					
Retirement	\$ 13,524	\$ 13,184	\$ 15,028	\$ 1,844	13.99%
Other	10,878	21,285	17,687	(3,598)	(16.90%)
Sub-Total Staff Benefits	\$ 24,402	\$ 34,469	\$ 32,715	\$ (1,754)	(5.09%)
Operating					
Supplies	\$ 19,383	\$ 16,205	\$ 9,658	\$ (6,547)	(40.40%)
Travel	11,715	9,688	10,184	496	5.12%
Information/Communication	15,381	12,850	15,756	2,906	22.61%
Repair and Maintenance	3,100	2,600	3,224	624	24.00%
Purchases for Resale	0	0	0	0	
Equipment	400	2,500	416	(2,084)	(83.36%)
Cheerleaders/Dance Team	0	0	10,200	10,200	
Professional Fees	17,000	18,025	20,025	2,000	11.10%
Sub-total Operating	\$ 66,979	\$ 61,868	\$ 69,463	\$ 7,595	12.28%
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 237,581	\$ 232,470	\$ 261,061	\$ 28,591	12.30%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

EIGHT YEAR REVENUE HISTORY



NOTE: FY97 - University Activities Organization moved to SBC funding line

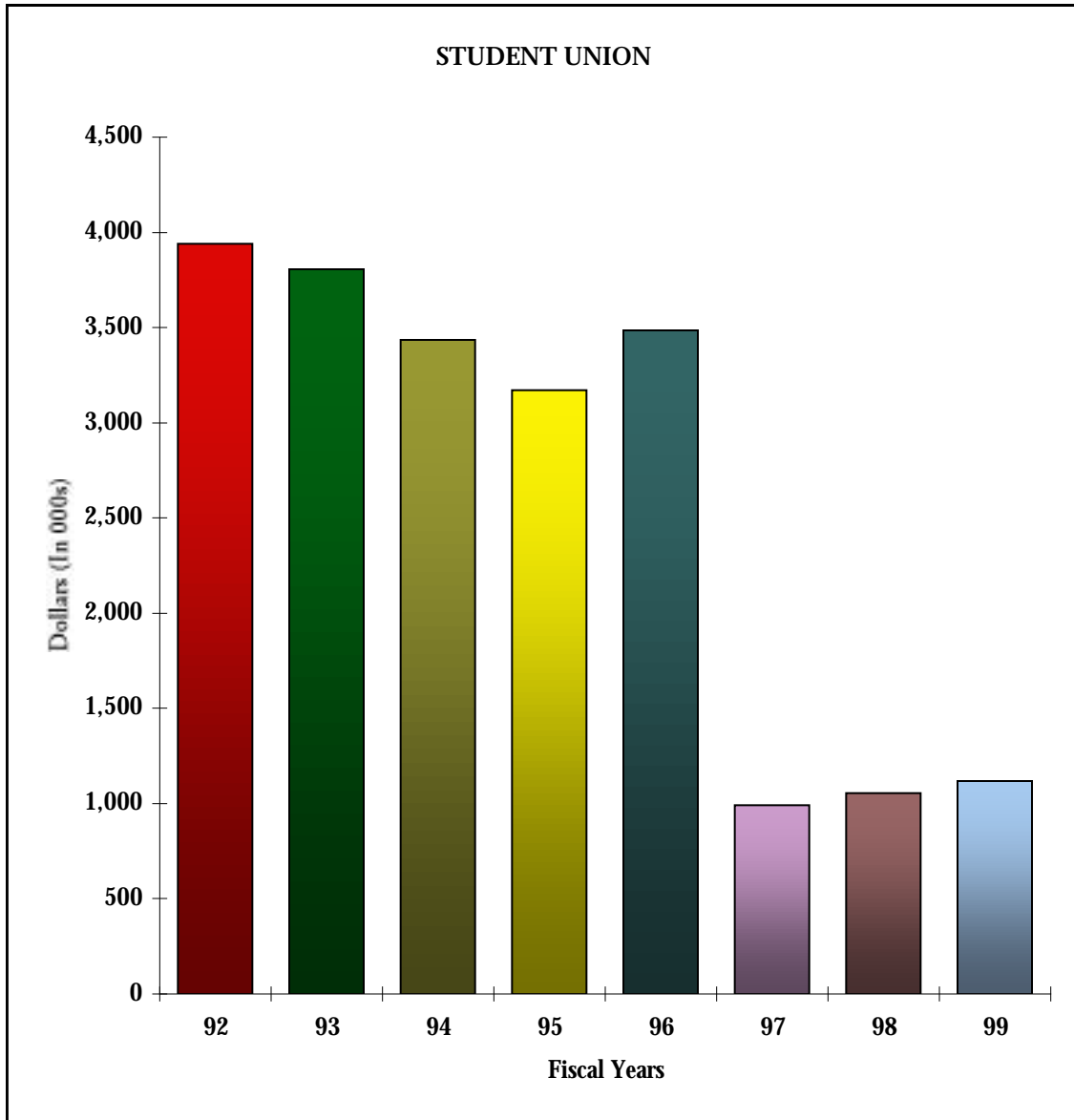
SOURCE: Projected Annual Budgets

**STUDENT UNION
BUDGET FOR 1999-2000**

	<u>1998-99 APPROVED BUDGET</u>	<u>1998-99 PROJECTED BUDGET</u>	<u>1999-2000 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee	\$ 550,709	\$ 550,709	\$ 587,737	\$ 37,028	6.72%
General Fee (Renewals/Replacements)	113,105	113,105	113,105	0	0.00%
Operational	279,980	289,980	178,742	(111,238)	(38.36%)
Facility Charges	161,750	161,750	120,000	(41,750)	(25.81%)
TOTAL REVENUE	<u>\$ 1,105,544</u>	<u>\$ 1,115,544</u>	<u>\$ 999,584</u>	<u>\$ (115,960)</u>	<u>(10.39%)</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 178,876	\$ 185,138	\$ 200,138	\$ 15,000	8.10%
Classified	251,057	199,911	258,940	59,029	29.53%
Temporary	109,184	105,184	109,184	4,000	3.80%
Personnel Savings During Closing	0	0	(30,428)	(30,428)	
Wage/Compensation Pool	15,696	0	21,059	21,059	
Sub-Total Salaries & Wages	<u>\$ 554,813</u>	<u>\$ 490,233</u>	<u>\$ 558,893</u>	<u>\$ 68,660</u>	<u>14.01%</u>
Staff Benefits:					
Retirement	\$ 58,035	\$ 55,918	\$ 61,648	\$ 5,730	10.25%
Other	49,356	37,275	56,911	19,636	52.68%
Sub-Total Staff Benefits	<u>\$ 107,391</u>	<u>\$ 93,193</u>	<u>\$ 118,559</u>	<u>\$ 25,366</u>	<u>27.22%</u>
Cost of Sales	\$ 44,141	\$ 32,141	\$ 27,141	\$ (5,000)	(15.56%)
Operating Expenses:					
Supplies	\$ 23,449	\$ 22,449	\$ 22,449	\$ 0	0.00%
Travel	5,000	6,000	6,000	0	0.00%
Information and Communication	17,511	19,356	19,511	155	0.80%
Repair and Maintenance	37,450	33,150	27,150	(6,000)	(18.10%)
Programming	7,026	17,775	17,775	0	0.00%
Equipment	11,509	11,509	11,509	0	0.00%
Other Expenses	8,013	11,013	6,013	(5,000)	(45.40%)
Sub-Total Operating Expenses	<u>\$ 109,958</u>	<u>\$ 121,252</u>	<u>\$ 110,407</u>	<u>\$ (10,845)</u>	<u>(8.94%)</u>
General Service Charge	\$ 93,179	\$ 93,179	\$ 50,043	\$ (43,136)	(46.29%)
Utilities	80,221	40,572	20,000	(20,572)	(50.70%)
Facility Charge	2,736	2,872	1,436	(1,436)	(50.00%)
Renewals/Replacements*	107,330	107,330	107,330	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other*	5,775	5,775	5,775	0	0.00%
Sub-total Fixed Expenses	<u>\$ 289,241</u>	<u>\$ 249,728</u>	<u>\$ 184,584</u>	<u>\$ (65,144)</u>	<u>(26.09%)</u>
TOTAL EXPENSES	<u>\$ 1,105,544</u>	<u>\$ 986,547</u>	<u>\$ 999,584</u>	<u>\$ 13,037</u>	<u>1.32%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 128,997	\$ 0	\$ (128,997)	-11.72%

*Funded from General Fee (Renewals/Replacements)

EIGHT YEAR REVENUE HISTORY



NOTE: FY97 Food Operations moved to Dining Services

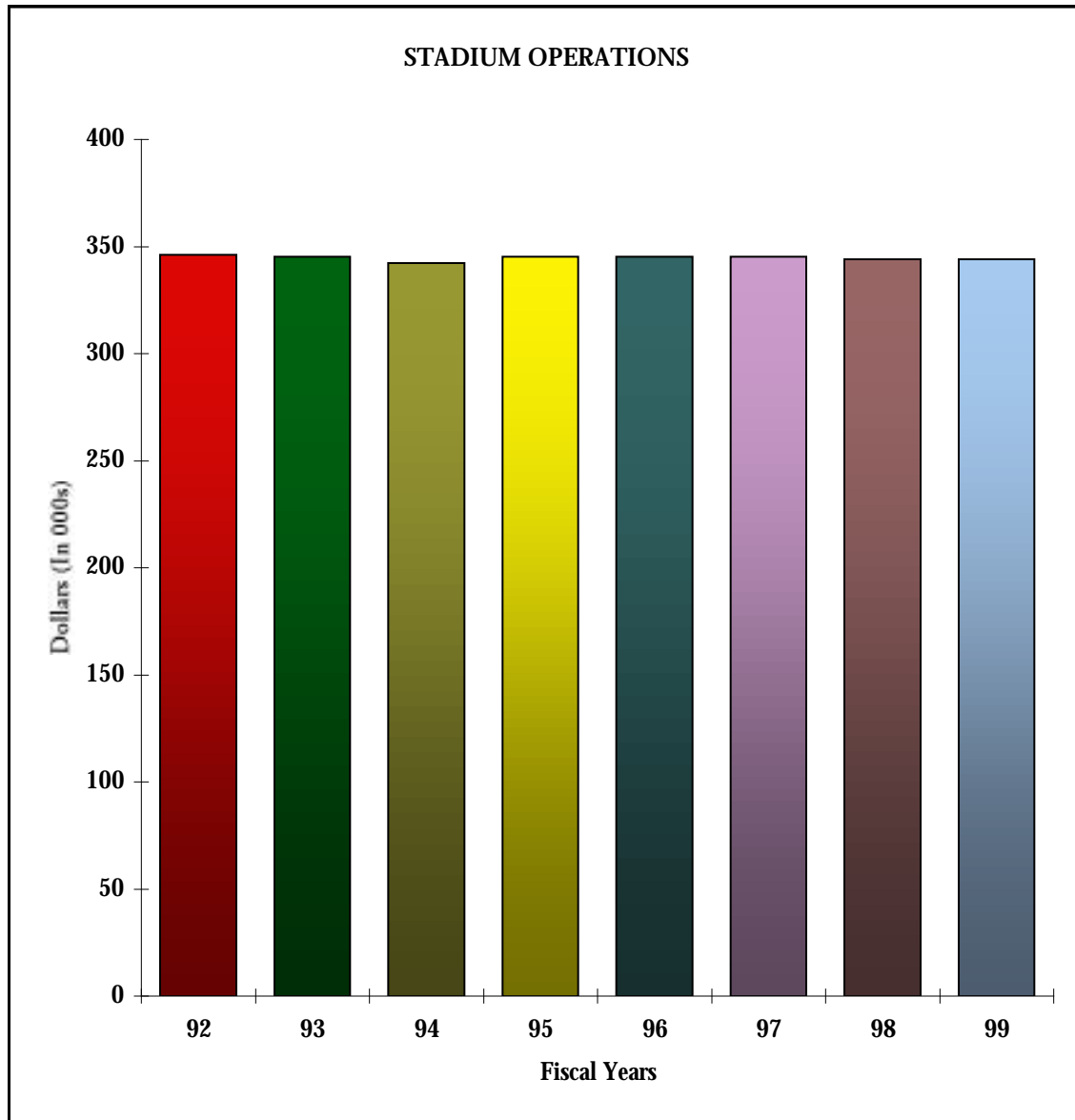
SOURCE: Projected Annual Budgets

**STADIUM OPERATIONS
BUDGET FOR 1999-2000**

	<u>1998-99 APPROVED BUDGET</u>	<u>1998-99 PROJECTED BUDGET</u>	<u>1999-2000 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
General Fee (Debt Svc.)	\$ 209,068	\$ 209,068	\$ 209,413	\$ 345	0.17%
Rental Income	123,115	123,115	123,115	0	0.00%
Interest Income	11,124	12,157	13,184	1,027	8.45%
Other Income	0	0	0	0	
TOTAL REVENUE	<u>\$ 343,307</u>	<u>\$ 344,340</u>	<u>\$ 345,712</u>	<u>\$ 1,372</u>	<u>0.40%</u>
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	48,838	50,748	50,544	(204)	(0.40%)
Temporary	1,107	1,107	1,107	0	0.00%
Wage/Compensation Pool	1,798	1,798	1,860	62	
27th Pay	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 51,743</u>	<u>\$ 53,653</u>	<u>\$ 53,511</u>	<u>\$ (142)</u>	<u>(0.26%)</u>
Staff Benefits:					
Retirement	\$ 6,648	\$ 6,866	\$ 6,875	\$ 9	0.13%
Other	5,688	5,481	5,733	252	4.60%
Sub-Total Staff Benefits	<u>\$ 12,336</u>	<u>\$ 12,347</u>	<u>\$ 12,608</u>	<u>\$ 261</u>	<u>2.11%</u>
Operating Expenses:					
Supplies	\$ 12,442	\$ 12,972	\$ 12,972	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	8,277	8,436	8,436	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	1,915	1,915	1,915	0	0.00%
Miscellaneous	530	530	530	0	0.00%
Sub-total Operating	<u>\$ 23,164</u>	<u>\$ 23,853</u>	<u>\$ 23,853</u>	<u>\$ 0</u>	<u>0.00%</u>
General Service Charge					
Facility Charge*	\$ 45,419	\$ 45,419	\$ 46,327	\$ 908	2.00%
Renewals/Replacements*	0	0	0	0	
Debt Service*	48,000	48,000	48,929	929	1.94%
Insurance/Other*	154,768	154,768	154,184	(584)	(0.38%)
Sub-total Fixed Expenses	<u>\$ 6,300</u>	<u>\$ 6,300</u>	<u>\$ 6,300</u>	<u>\$ 0</u>	<u>0.00%</u>
TOTAL EXPENSES	<u>\$ 341,730</u>	<u>\$ 344,340</u>	<u>\$ 345,712</u>	<u>\$ 1,372</u>	<u>0.40%</u>
Revenue Over/(Under) Expenses	\$ 1,577	\$ 0	\$ 0	\$ 0	0.00%

*Funded from General Fee (Debt Svc.)

EIGHT YEAR REVENUE HISTORY



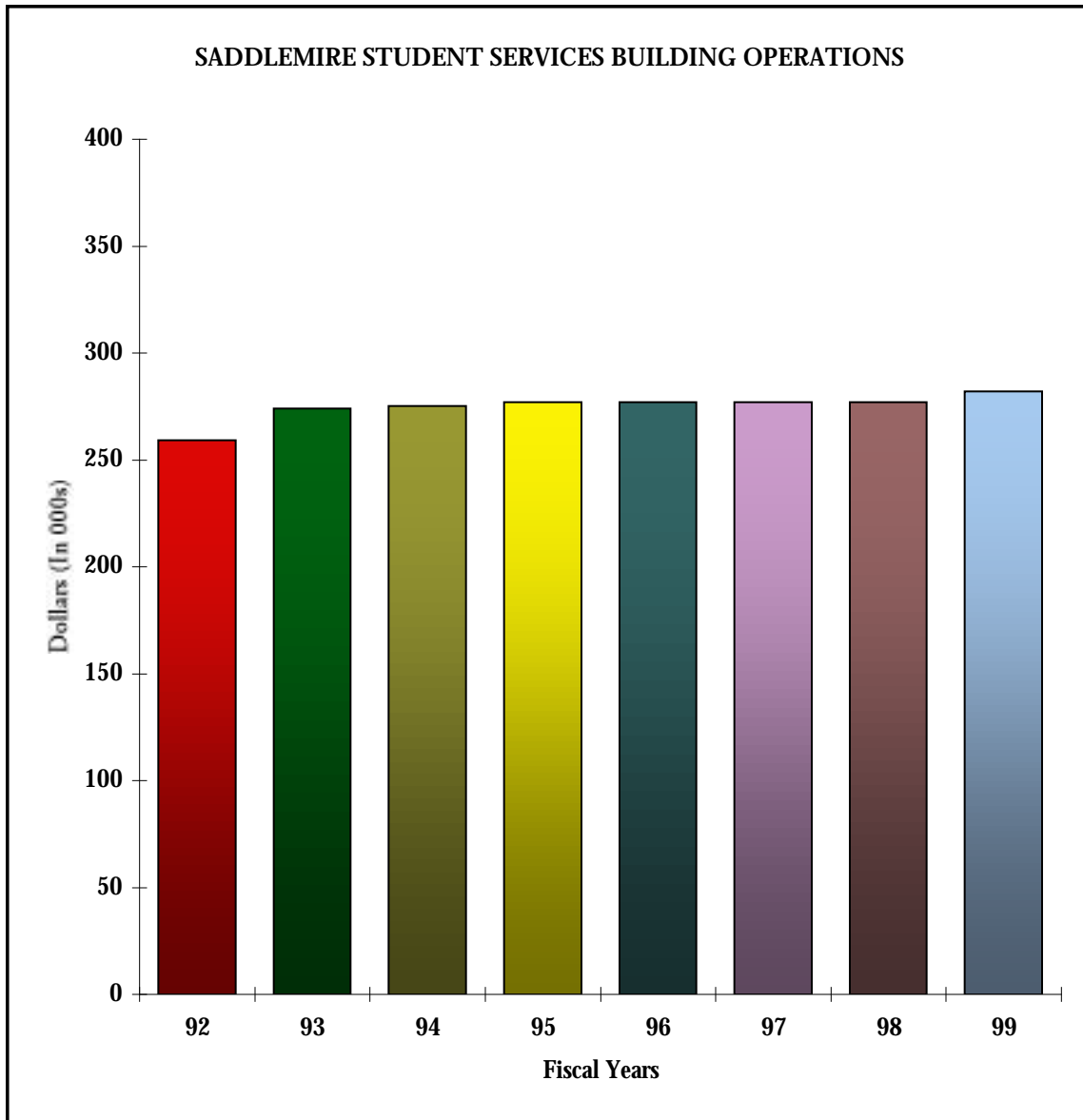
SOURCE: Projected Annual Budgets

**SADDLEMIRE STUDENT SERVICES BUILDING OPERATIONS
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 133,701	\$ 133,701	\$ 133,356	\$ (345)	(0.26%)
Rental Income	137,335	137,335	138,678	1,343	0.98%
Interest Income	9,584	10,518	10,518	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 280,620	\$ 281,554	\$ 282,552	\$ 998	0.35%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	69,711	72,898	70,990	(1,908)	(2.62%)
Temporary	2,005	2,005	2,005	0	0.00%
Wage/Compensation Pool	2,582	0	2,679	2,679	
Sub-Total Salaries & Wages	\$ 74,298	\$ 74,903	\$ 75,674	\$ 771	1.03%
Staff Benefits:					
Retirement	\$ 9,545	\$ 9,703	\$ 9,716	\$ 13	0.13%
Other	13,851	13,420	14,087	667	4.97%
Sub-Total Staff Benefits	\$ 23,396	\$ 23,123	\$ 23,803	\$ 680	2.94%
Operating Expenses:					
Supplies	\$ 9,879	\$ 11,367	\$ 11,367	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	17,580	17,580	17,580	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	1,813	1,813	1,813	0	0.00%
Miscellaneous	994	0	0	0	
Sub-total Operating	\$ 30,266	\$ 30,760	\$ 30,760	\$ 0	0.00%
General Service Charge	\$ 18,959	\$ 18,959	\$ 18,959	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	38,227	38,227	38,227	0	0.00%
Debt Service*	91,274	91,274	90,929	(345)	(0.38%)
Insurance/Other*	4,200	4,200	4,200	0	0.00%
Sub-total Fixed Expenses	\$ 152,660	\$ 152,660	\$ 152,315	\$ (345)	(0.23%)
TOTAL EXPENSES	\$ 280,620	\$ 281,446	\$ 282,552	\$ 1,106	0.39%
Revenue Over/(Under) Expenses	\$ 0	\$ 108	\$ 0	\$ (108)	-0.04%

*Funded from General Fee (Debt. Svc.)

EIGHT YEAR REVENUE HISTORY



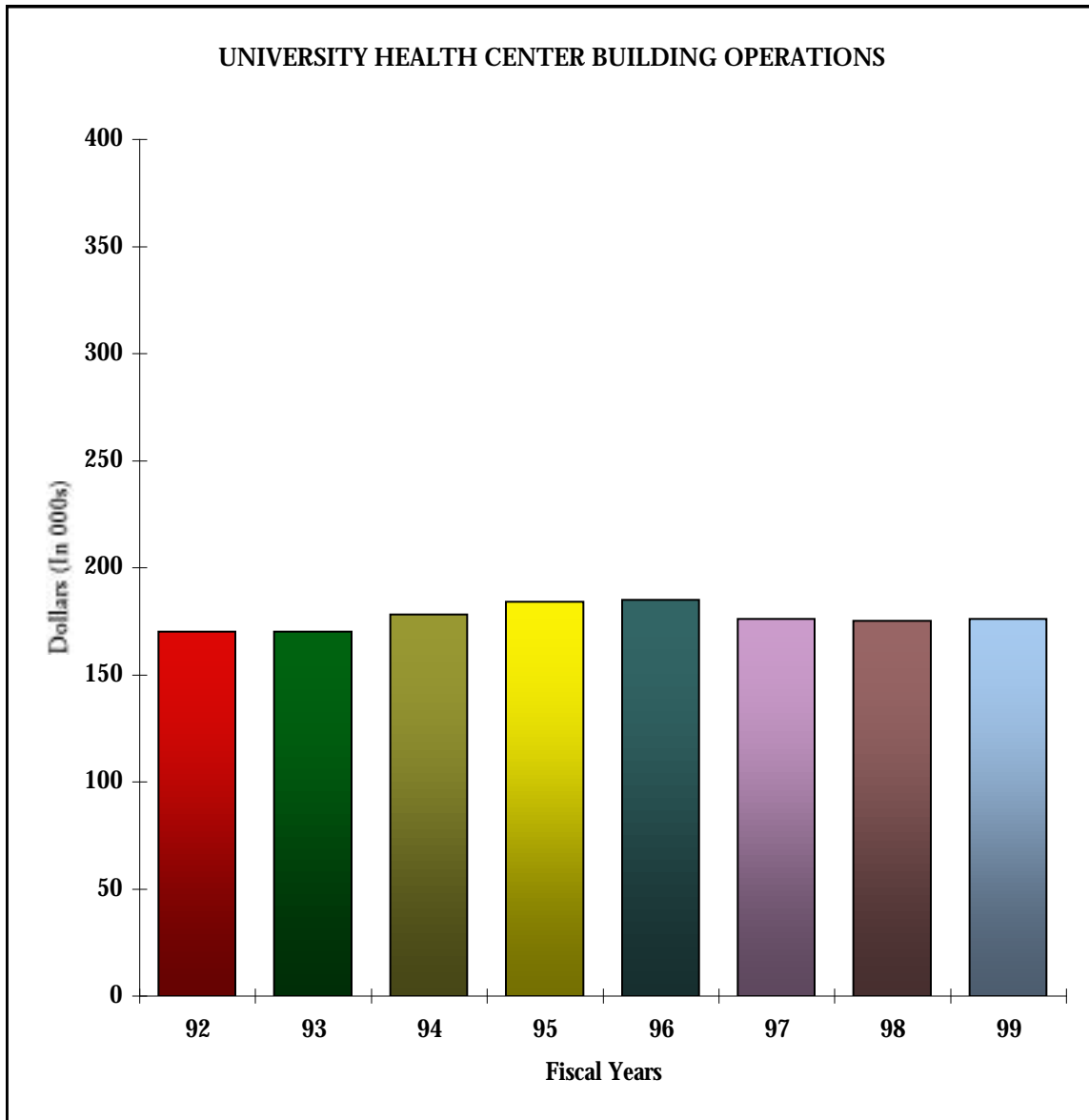
SOURCE: Projected Annual Budgets

**UNIVERSITY HEALTH CENTER BUILDING OPERATIONS
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 84,099	\$ 84,099	\$ 84,099	\$ 0	0.00%
Rental Income--Educational Budget	85,243	85,243	92,760	7,517	8.82%
Interest Income	7,084	7,084	7,774	690	9.74%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 176,426	\$ 176,426	\$ 184,633	\$ 8,207	4.65%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	48,048	51,139	49,421	(1,718)	(3.36%)
Temporary	1,782	1,782	1,782	0	0.00%
Wage/Compensation Pool	1,794	1,794	1,879	85	
Sub-Total Salaries & Wages	\$ 51,624	\$ 54,715	\$ 53,082	\$ (1,633)	(2.98%)
Staff Benefits:					
Retirement	\$ 6,632	\$ 6,807	\$ 6,815	\$ 8	0.12%
Other	860	809	810	1	0.12%
Sub-Total Staff Benefits	\$ 7,492	\$ 7,616	\$ 7,625	\$ 9	0.12%
Operating Expenses:					
Supplies	\$ 8,196	\$ 8,196	\$ 8,196	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	2,500	6,173	9,116	2,943	47.68%
Purchase for Resale	0	0	0	0	
Equipment	1,913	1,913	1,913	0	0.00%
Other Expenses	0	0	0	0	
Sub-total Operating	\$ 12,609	\$ 16,282	\$ 19,225	\$ 2,943	18.08%
General Service Charge	\$ 602	\$ 602	\$ 602	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	31,500	31,500	31,755	255	0.81%
Debt Service*	67,464	67,464	67,209	(255)	(0.38%)
Insurance/Other*	5,135	5,135	5,135	0	0.00%
Sub-total Fixed Expenses	\$ 104,701	\$ 104,701	\$ 104,701	\$ 0	0.00%
TOTAL EXPENSES	\$ 176,426	\$ 183,314	\$ 184,633	\$ 1,319	0.72%
Revenue Over/(Under) Expenses	\$ 0	\$ (6,888)	\$ 0	\$ 6,888	3.93%

*Funded from General Fee (Debt Svc.)

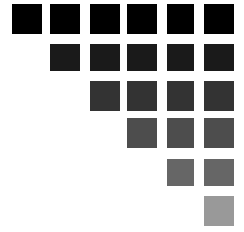
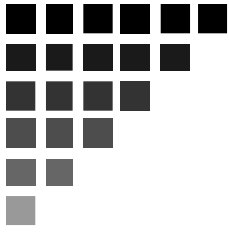
EIGHT YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

BOWLING GREEN STATE UNIVERSITY
AUXILIARY ACCUMULATED BALANCES
AS OF JUNE 30, 1998

	NET AVAIL BALANCES 6-30-98	ACCUMULATED DEPRECIATION 6-30-98	1998-99 DEPRECIATION	1998-99 APPROVED AIP's	PROJECTED AVAIL BAL 6-30-99
Union	(1,895,048)	383,093	107,330		(1,404,625)
Ice Arena	57,543	207,810	76,623	60,000	281,976
Intercollegiate Ath.	(1,491,721)	7,405	0		(1,484,316)
Health Center	366,467	95,211	31,500	55,000	438,178
Student Services	21,085	63,635	38,227	60,171	62,776
Stadium	84,919	52,235	48,000	29,000	156,154
Fieldhouse	32,048	482,128	105,000		619,176
Student Rec. Center	301,395	835,836	108,150	486,667	758,714
Reserve Account	352,000	0	0		352,000
	<u>(2,171,312)</u>	<u>2,127,353</u>	<u>514,830</u>	<u>690,838</u>	<u>(219,967)</u>



Approved 1999-2000

RESIDENCE AND DINING HALL BUDGETS

Approved by the Board of Trustees

June 28, 1999

Prepared by
Office of Financial Affairs

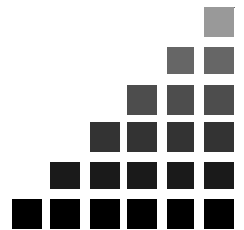
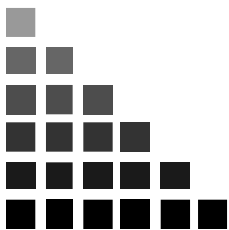


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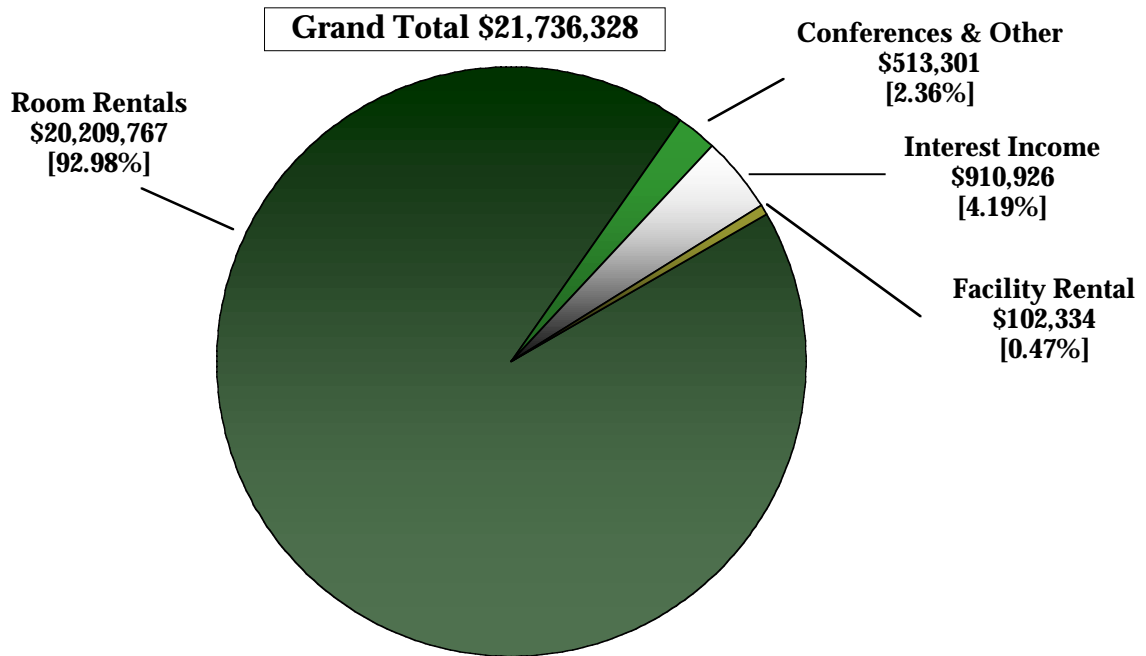
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FOOD OPERATIONS

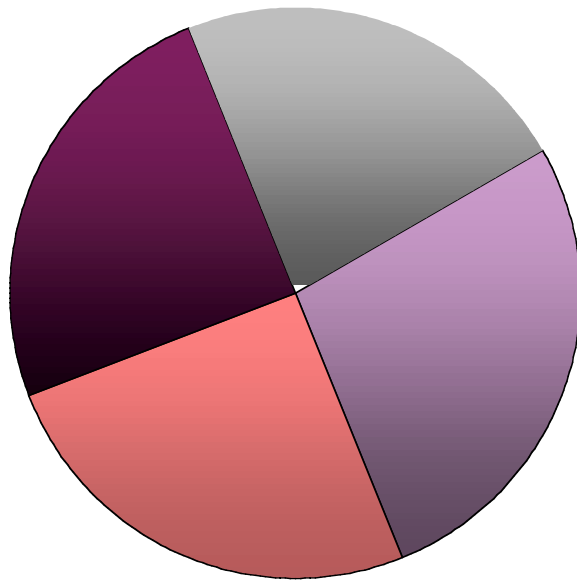
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BGSU Residence Hall Income Budget 1999-2000



Room Rentals	\$20,209,767	92.98%
Conferences & Other	\$513,301	2.36%
Interest Income	\$910,926	4.19%
Facility Rental	\$102,334	0.47%

BGSU Residence Hall Expenditure Budget 1999-2000



Salaries, Wages, Benefits	\$5,931,787	27.29%
Operating Expenses	\$5,453,551	25.09%
Debt Service/Depreciation/Insurance	\$5,374,325	24.73%
General Service Charge/Utilities	\$4,976,665	22.90%

Office of Finance & Administration 3/99

1999-2000

RESIDENCE HALL BUDGET

Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 1999; 6,900 for Fall Semester, 1999; and 6,500 for Spring Semester, 2000. These occupancy levels represent a 3.0% increase over the occupancy levels for 1998-99 and are proposed based on current enrollment projections. Plans are to keep Conklin off-line for residence hall usage, rent this space to the educational budget for housing the Psychology Department until December 1999, and begin renovation of the facility in January 2000. The temporary housing of the Psychology Department is due to the asbestos removal project in the Psychology Building.
2. Full-time staffing levels will be maintained at current levels with the exception of an increase in the number of resident advisors. Year-around staffing is provided in Compton Hall to provide for housing needs of international students and students enrolled at the Medical College of Ohio at Toledo.
3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 3.67%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and .67% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - c. Debt service obligations are funded in accordance with Board guidelines and bond requirements. Of the total \$3,257,628 budgeted, \$2,245,417 is due to bond requirements for recent renovation projects: \$1,228,057 for Founders and \$1,512,867 for Harshman/Kreisler. Depreciation reserves are funded at \$2,000,000. This reserve represents a continued step toward fully funding residence hall depreciation in order to enable us to continue addressing renovations and repairs in the halls. In addition to the depreciation reserve, \$2,123,028 has been specifically budgeted facility enhancements.
 - d. Utility charges are based upon the best current information available. Residence hall utility costs are projected to increase 8.5% over revised 1998-99 budget levels. This significant increase is attributed to the heating plant conversion from coal to gas beginning later this spring.
 - e. The general service charge approximates 14.6% of total expenses.

Planning Guidelines (cont'd)

4. The number of scholarships is expected to remain at the 1998-99 approved levels. The current funding level for this program is sufficient to provide scholarships for the purposes listed below and cover the room rate increase of 5.4%. The scholarships shown in these residence hall budgets are for the National Merit Scholars' (NMS) Room Scholarships, Minority Room Scholarships, and the room scholarship program targeted to encourage additional entering freshmen (targeted to scholars and minority students) and incoming transfer students. The current room scholarship program provides 75 awards for entering freshmen, 20 for transfer students and 25 for diversity. The effectiveness of these scholarship programs in general and their specific impact on the Residence Hall budgets is now underway in conjunction with an extensive review of all scholarships currently being offered across all budgets of the institution.

Proposed Residence Hall Budget

1. Projected 1999-2000 expenditures of \$21,736,328 are greater than 1998-99 revised levels by \$1,825,711 or 9.17%.
2. Estimated projections of 1998-99 revenue are \$20,166,401, which is \$929,214 above the approved budget levels.
3. These recommended 1999-2000 expenditures are within the revenue levels generated by the room rate increase approved by the Board of Trustees on December 11, 1998.

1999-2000 RESIDENCE HALL BUDGETS

	1998-99 APPROVED BUDGET	1998-99 REVISED BUDGET	PROPOSED 1999-2000 BUDGET
SOURCES OF FUNDS:			
Student Room Rentals	\$17,875,823	\$18,706,645	\$20,209,767
Interest Income	702,407	800,799	910,926
Facility Rentals	165,398	165,398	102,334
Conference & Other Income	493,559	493,559	513,301
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	\$19,237,187	\$20,166,401	\$21,736,328
	<hr/>	<hr/>	<hr/>

PROPOSED EXPENSES:

COMPENSATION FOR FULL-TIME STAFF:

Hall Staff/AsstDir/HouseDir	\$453,890	\$427,563	\$459,950
Senior Staff	338,541	302,452	353,365
Classified Staff/Desk Clerks	357,968	403,587	433,268
Custodial Wages	1,618,619	1,693,586	1,695,495
Maintenance Wages	303,264	308,512	308,880
Staff Benefits	1,152,466	1,114,329	1,192,348
Wage/Compensation Pool	97,006	0	138,565
Subtotal	<hr/> \$4,321,754	<hr/> \$4,250,029	<hr/> \$4,581,871

STUDENT EMPLOYMENT & TEMPORARY WAGES:

Resident Advisors/House Assts.	\$737,634	\$672,634	\$697,861
Student Clerks	363,658	363,658	373,929
Temporary Employment	283,812	284,827	278,126
Subtotal	<hr/> \$1,385,104	<hr/> \$1,321,119	<hr/> \$1,349,916

OPERATING EXPENSES:

Student Programs	\$197,563	\$195,000	\$293,235
Staff Meals	48,413	51,000	61,213
Supplies	599,267	581,861	577,161
Equipment	151,444	177,050	177,050
Maintenance/Repair	294,363	294,363	294,363
Facility Enhancements	541,758	1,206,416	2,038,488
Door Access Maintenance	125,000	125,000	125,000
Conference & Misc. Expenses	135,900	135,900	49,700
Operating for On-Campus Housing	85,614	85,614	89,897
Contingency	31,901	29,000	46,157
Subtotal	<hr/> \$2,211,223	<hr/> \$2,881,204	<hr/> \$3,752,264

FIXED & GENERAL EXPENSES:

Utilities	\$1,527,356	\$1,666,515	\$1,807,673
General Service Charge	3,106,855	3,106,855	3,168,992
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	2,000,000
Student Telephones w/Voice Mail	679,872	679,872	1,040,000
Scholarships	635,853	635,853	661,287
Property Insurance	111,140	111,140	116,697
Debt Service	3,258,030	3,258,030	3,257,628
Subtotal	<hr/> \$11,319,106	<hr/> \$11,458,265	<hr/> \$12,052,277

TOTAL EXPENSES

	<hr/> \$19,237,187	<hr/> \$19,910,617	<hr/> \$21,736,328
	<hr/>	<hr/>	<hr/>

Revenue Over/(Under) Expenses	\$0	\$255,784	\$0
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**RESIDENCE HALL BUDGETS
by Program Area**

	1998-99 APPROVED BUDGET	1998-99 Projected BUDGET	1999-2000 Proposed BUDGET	Comments
SOURCES OF FUNDS:				
Student Room Rentals	\$17,875,823	\$18,706,645	\$20,209,767	Based upon fall occupancy of 6900 at standard occupancy rate of \$1354; includes \$78,000 in fines/forfeitures
Interest Income	702,407	800,799	910,926	Estimated based on current rates and balances
Facility Rentals	165,398	165,398	102,334	\$69,680 for half year rental of Conklin (Psychology Dept.)
Conference & Other Income	493,559	493,559	513,301	Conference revenue and laundry vending
TOTAL SOURCES	\$19,237,187	\$20,166,401	\$21,736,328	

	RESIDENCE HALL MANAGEMENT			CUSTODIAL BUDGETS			MAINTENANCE BUDGETS			T O T A L		
	1998-99 Approved Budget	1998-99 Projected Budget	1999-2000 Proposed Budget	1998-99 Approved Budget	1998-99 Projected Budget	1999-2000 Proposed Budget	1998-99 Approved Budget	1998-99 Projected Budget	1999-2000 Proposed Budget	1998-99 Approved Budget	1998-99 Projected Budget	1999-2000 Proposed Budget
EXPENSES:												
COMPENSATION FOR FULL-TIME STAFF:												
Hall Staff/AsstDir/HouseDir	\$453,890	\$427,563	\$459,950							\$453,890	\$427,563	\$459,950
Senior Staff	338,541	302,452	353,365							338,541	302,452	353,365
Classified Staff/Desk Clerks	357,968	403,587	433,268							357,968	403,587	433,268
Custodial Wages				\$1,618,619	\$1,693,586	\$1,695,495				1,618,619	1,693,586	1,695,495
Maintenance Wages							\$303,264	\$308,512	\$308,880	303,264	308,512	308,880
Staff Benefits	538,520	535,520	589,753	524,689	490,222	507,466	89,257	88,587	95,129	1,152,466	1,114,329	1,192,348
Wage/Compensation Pool	23,919	0	44,701	62,169	0	79,439	10,918	0	14,425	97,006	0	138,565
Subtotal	\$1,712,838	\$1,669,122	\$1,881,037	\$2,205,477	\$2,183,808	\$2,282,400	\$403,439	\$397,099	\$418,434	\$4,321,754	\$4,250,029	\$4,581,871
STUDENT EMPLOYMENT & TEMPORARY WAGES:												
Resident Advisors/House Assts.	\$737,634	\$672,634	\$697,861							\$737,634	\$672,634	\$697,861
Student Clerks	363,658	363,658	373,929							363,658	363,658	373,929
Temporary Employment	6,759	6,800	1,000	\$252,695	\$255,915	\$255,575	\$24,358	\$22,112	\$21,551	283,812	284,827	278,126
Subtotal	\$1,108,051	\$1,043,092	\$1,072,790	\$252,695	\$255,915	\$255,575	\$24,358	\$22,112	\$21,551	\$1,385,104	\$1,321,119	\$1,349,916
OPERATING EXPENSES:												
Student Programs	\$197,563	\$195,000	\$293,235							\$197,563	\$195,000	\$293,235
Staff Meals	48,413	51,000	61,213							48,413	51,000	61,213
Supplies	52,100	60,300	55,600	\$330,252	\$304,646	\$304,646	\$216,915	\$216,915	\$216,915	599,267	581,861	577,161
Equipment	65,000	65,000	65,000	63,394	89,000	89,000	23,050	23,050	23,050	151,444	177,050	177,050
Maintenance/Repair	25,000	25,000	25,000	88,040	88,040	88,040	181,323	181,323	181,323	294,363	294,363	294,363
Facility Enhancements	541,758	1,206,416	2,038,488							541,758	1,206,416	2,038,488
Door Access Maintenance	125,000	125,000	125,000	0	0	0	0	0	0	125,000	125,000	125,000
Conference & Misc. Expenses	127,200	127,200	41,000	6,400	6,400	6,400	2,300	2,300	2,300	135,900	135,900	49,700
Operating for On-Campus Housing	85,614	85,614	89,897							85,614	85,614	89,897
Contingency	31,901	29,000	46,157							31,901	29,000	46,157
Subtotal	\$1,299,549	\$1,969,530	\$2,840,590	\$488,086	\$488,086	\$488,086	\$423,588	\$423,588	\$423,588	\$2,211,223	\$2,881,204	\$3,752,264
FIXED & GENERAL EXPENSES:												
Utilities										\$1,527,356	\$1,666,515	\$1,807,673
General Service Charge										3,106,855	3,106,855	3,168,992
Renewals/Replacements/Facility Charges										2,000,000	2,000,000	2,000,000
Student Telephones w/Voice Mail										679,872	679,872	1,040,000
Scholarships										635,853	635,853	661,287
Property Insurance										111,140	111,140	116,697
Debt Service										3,258,030	3,258,030	3,257,628
Subtotal										\$11,319,106	\$11,458,265	\$12,052,277
TOTAL EXPENSES	\$4,120,438	\$4,681,744	\$5,794,417	\$2,946,258	\$2,927,809	\$3,026,061	\$851,385	\$842,799	\$863,573	\$19,237,187	\$19,910,617	\$21,736,328
Revenue Over/(Under) Expenses										\$0	\$255,784	\$0

RESIDENCE HALL BUDGET EXPENSE ANALYSIS

	1998-99 Projected BUDGET	1999-2000 Proposed BUDGET	\$ Differ- ence	% Differ- ence
COMPENSATION FOR FULL-TIME STAFF:				
Hall Staff/AsstDir/HouseDir	\$427,563	\$459,950	\$32,387	7.57%
Senior Staff	302,452	353,365	50,913	16.83%
Classified Staff/Desk Clerks	403,587	433,268	29,681	7.35%
Custodial Wages	1,693,586	1,695,495	1,909	0.11%
Maintenance Wages	308,512	308,880	368	0.12%
Staff Benefits	1,114,329	1,192,348	78,019	7.00%
Wage/Compensation Pool	0	138,565	138,565	
Subtotal	<u>\$4,250,029</u>	<u>\$4,581,871</u>	<u>\$331,842</u>	<u>7.81%</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:				
Resident Advisors/House Assts.	\$672,634	\$697,861	\$25,227	3.75%
Student Clerks	363,658	373,929	10,271	2.82%
Temporary Employment	284,827	278,126	(6,701)	-2.35%
Subtotal	<u>\$1,321,119</u>	<u>\$1,349,916</u>	<u>\$28,797</u>	<u>2.18%</u>
OPERATING EXPENSES:				
Student Programs	\$195,000	\$293,235	\$98,235	50.38%
Staff Meals	51,000	61,213	10,213	20.03%
Supplies	581,861	577,161	(4,700)	-0.81%
Equipment	177,050	177,050	0	0.00%
Maintenance/Repair	294,363	294,363	0	0.00%
Facility Enhancements	1,206,416	2,038,488	832,072	68.97%
Door Access Maintenance	125,000	125,000	0	0.00%
Conference & Misc. Expenses	135,900	49,700	(86,200)	-63.43%
Operating for On-Campus Housing	85,614	89,897	4,283	5.00%
Contingency	29,000	46,157	17,157	59.16%
Subtotal	<u>\$2,881,204</u>	<u>\$3,752,264</u>	<u>\$871,060</u>	<u>30.23%</u>
FIXED & GENERAL EXPENSES:				
Utilities	\$1,666,515	\$1,807,673	\$141,158	8.47%
General Service Charge	3,106,855	3,168,992	62,137	2.00%
Renewals/Replacements/Facility Charges	2,000,000	2,000,000	0	0.00%
Student Telephones w/Voice Mail	679,872	1,040,000	360,128	52.97%
Scholarships	635,853	661,287	25,434	4.00%
Property Insurance	111,140	116,697	5,557	5.00%
Debt Service	3,258,030	3,257,628	(402)	-0.01%
Subtotal	<u>\$11,458,265</u>	<u>\$12,052,277</u>	<u>\$594,012</u>	<u>5.18%</u>
TOTAL EXPENSES	<u><u>\$19,910,617</u></u>	<u><u>\$21,736,328</u></u>	<u><u>\$1,825,711</u></u>	<u><u>9.17%</u></u>

PROJECTED 1999-2000 ROOM RENTAL INCOME: \$64 RATE INCREASE WITH 600 ADDITIONAL OCCUPANTS

	1998-99 Room Rate	\$ Increase in Rate	% Increase in Rate	1999-2000 Room Rate	Summer 1999	Fall 1999	Spring 2000	Fiscal Year Total
Standard Double	\$1,290	\$64	4.96%	\$1,354	150	4,414	4,073	8,637
1998-99 Income					\$193,500	\$5,694,060	\$5,254,170	\$11,141,730
1999-2000 Income					\$203,100	\$5,976,556	\$5,514,842	\$11,694,498
Standard Single	\$1,574	\$64	4.07%	\$1,638		392	392	784
1998-99 Income						\$617,008	\$617,008	\$1,234,016
1999-2000 Income						\$642,096	\$642,096	\$1,284,192
Std Double-Single	\$284	\$0	0.00%	\$284		0	61	61
1998-99 Income						\$0	\$17,324	\$17,324
1999-2000 Income						\$0	\$17,324	\$17,324
Offenhauer Double	\$1,607	\$64	3.98%	\$1,671		754	698	1,452
1998-99 Income						\$1,211,678	\$1,121,686	\$2,333,364
1999-2000 Income						\$1,259,934	\$1,166,358	\$2,426,292
Offenhauer Single	\$1,865	\$64	3.43%	\$1,929		72	72	144
1998-99 Income						\$134,280	\$134,280	\$268,560
1999-2000 Income						\$138,888	\$138,888	\$277,776
Offenhauer Dbl-Sng	\$258	\$0	0.00%	\$258		0	35	35
1998-99 Income						\$0	\$9,030	\$9,030
1999-2000 Income						\$0	\$9,030	\$9,030
Founders Double	\$1,735	\$64	3.69%	\$1,799		394	342	736
1998-99 Income						\$683,590	\$593,370	\$1,276,960
1999-2000 Income						\$708,806	\$615,258	\$1,324,064
Founders Single #1	\$1,996	\$64	3.21%	\$2,060		218	218	436
1998-99 Income						\$435,128	\$435,128	\$870,256
1999-2000 Income						\$449,080	\$449,080	\$898,160
Founders Single #2	\$2,305	\$64	2.78%	\$2,369		24	24	48
1998-99 Income						\$55,320	\$55,320	\$110,640
1999-2000 Income						\$56,856	\$56,856	\$113,712

PROJECTED 1999-2000 ROOM RENTAL INCOME: \$64 RATE INCREASE WITH 600 ADDITIONAL OCCUPANTS

	1998-99 Room Rate	\$ Increase in Rate	% Increase in Rate	1999-2000 Room Rate	Summer 1999	Fall 1999	Spring 2000	Fiscal Year Total
Fnds Double-Single	\$261	\$0	0.00%	\$261		0	24	24
1998-99 Income						\$0	\$6,264	\$6,264
1999-2000 Income						\$0	\$6,264	\$6,264
Small Group Unit	\$1,471	\$64	4.35%	\$1,535		632	681	1,313
1998-99 Income						\$929,672	\$1,001,751	\$1,931,423
1999-2000 Income						\$970,120	\$1,045,335	\$2,015,455
Small Group Prem	\$284	\$0	0.00%	\$284		0	0	0
1998-99 Income						\$0	\$0	\$0
1999-2000 Income						\$0	\$0	\$0
Total Number					150	6,900	6,500	13,550
1998-99 Income					\$193,500	\$9,760,736	\$9,245,331	\$19,199,567
1999-2000 Income					\$203,100	\$10,202,336	\$9,661,331	\$20,066,767
Early Arrivals	\$10.00			\$10.00				6,500
1998-99 Income								\$65,000
1999-2000 Income								\$65,000

Budgeted 1998-99 Room Rental Income Including Fines & Forfeitures	\$17,875,823
Projected 1999-2000 Room Rental Income Including Fines & Forfeitures	\$20,209,767

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

Increase in Room Rental Income for 1999-2000	\$2,333,944	13.06%
Projected Increase for Facility Enhancement	\$1,510,400	8.45%
Projected Increase for Operations	\$823,544	4.61%

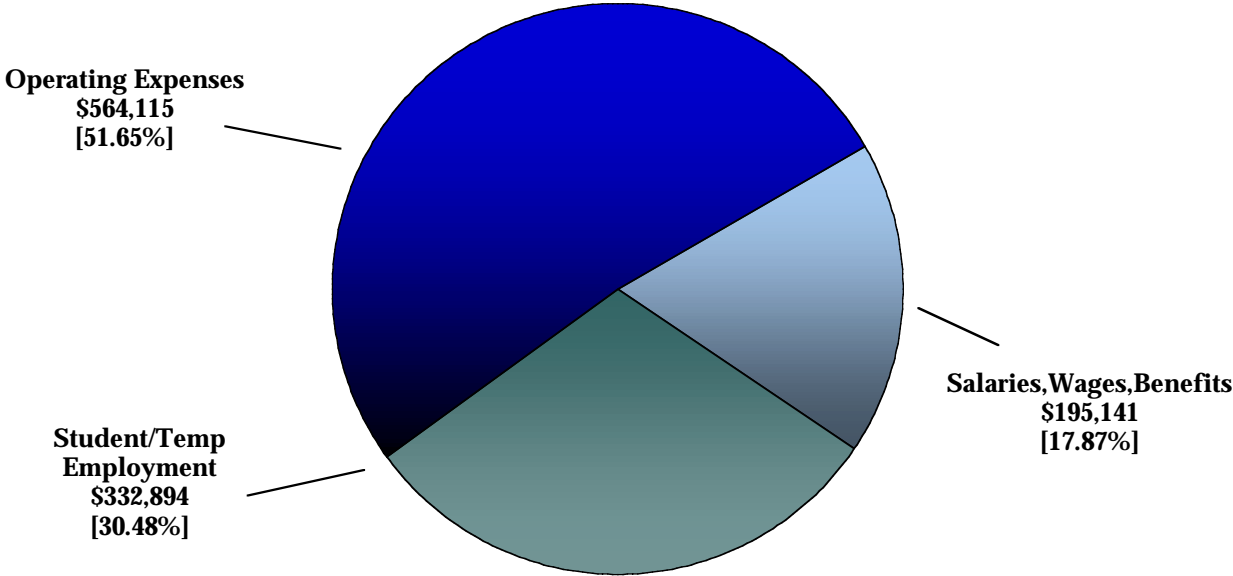
**BOWLING GREEN STATE UNIVERSITY
1999-2000
ROOM AND MEAL PLAN RATES**

	1998-99 Rates								1999-00 Rates							
	ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS			ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS		
			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER			MINIMUM	COMFORT	SUPER	MINIMUM	COMFORT	SUPER
I. Conklin, Harshman, Kohl, Kreischer McDonald, Prout & Rodgers Halls*																
Standard Occupancy																
Semester Rate	\$1,290	\$68	\$838	\$1,088	\$1,269	\$2,196	\$2,446	\$2,627	\$1,354	\$81	\$871	\$1,132	\$1,320	\$2,306	\$2,567	\$2,755
Annual Rate	\$2,580	\$136	\$1,676	\$2,176	\$2,538	\$4,392	\$4,892	\$5,254	\$2,708	\$162	\$1,742	\$2,264	\$2,640	\$4,612	\$5,134	\$5,510
Single Occupancy																
Semester Rate	\$1,574	\$68	\$838	\$1,088	\$1,269	\$2,480	\$2,730	\$2,911	\$1,638	\$81	\$871	\$1,132	\$1,320	\$2,590	\$2,851	\$3,039
Annual Rate	\$3,148	\$136	\$1,676	\$2,176	\$2,538	\$4,960	\$5,460	\$5,822	\$3,276	\$162	\$1,742	\$2,264	\$2,640	\$5,180	\$5,702	\$6,078
II. Offenbauer Hall																
Standard Occupancy																
Semester Rate	\$1,607	\$68	\$838	\$1,088	\$1,269	\$2,513	\$2,763	\$2,944	\$1,671	\$81	\$871	\$1,132	\$1,320	\$2,623	\$2,884	\$3,072
Annual Rate	\$3,214	\$136	\$1,676	\$2,176	\$2,538	\$5,026	\$5,526	\$5,888	\$3,342	\$162	\$1,742	\$2,264	\$2,640	\$5,246	\$5,768	\$6,144
Single Occupancy																
Semester Rate	\$1,865	\$68	\$838	\$1,088	\$1,269	\$2,771	\$3,021	\$3,202	\$1,929	\$81	\$871	\$1,132	\$1,320	\$2,881	\$3,142	\$3,330
Annual Rate	\$3,730	\$136	\$1,676	\$2,176	\$2,538	\$5,542	\$6,042	\$6,404	\$3,858	\$162	\$1,742	\$2,264	\$2,640	\$5,762	\$6,284	\$6,660
III. Founders																
Standard Occupancy																
Semester Rate	\$1,735	\$68	\$838	\$1,088	\$1,269	\$2,641	\$2,891	\$3,072	\$1,799	\$81	\$871	\$1,132	\$1,320	\$2,751	\$3,012	\$3,200
Annual Rate	\$3,470	\$136	\$1,676	\$2,176	\$2,538	\$5,282	\$5,782	\$6,144	\$3,598	\$162	\$1,742	\$2,264	\$2,640	\$5,502	\$6,024	\$6,400
Single Occupancy																
Semester Rate	\$1,996	\$68	\$838	\$1,088	\$1,269	\$2,902	\$3,152	\$3,333	\$2,060	\$81	\$871	\$1,132	\$1,320	\$3,012	\$3,273	\$3,461
Annual Rate	\$3,992	\$136	\$1,676	\$2,176	\$2,538	\$5,804	\$6,304	\$6,666	\$4,120	\$162	\$1,742	\$2,264	\$2,640	\$6,024	\$6,546	\$6,922
IV. Small Group Living Units (Room Plan Only)																
Semester Rate	\$1,471	\$68	N/A	N/A	N/A	\$1,539	--	--	\$1,535	\$81	N/A	N/A	N/A	\$1,616	--	--
Annual Rate	\$2,942	\$136	N/A	N/A	N/A	\$3,078	--	--	\$3,070	\$162	N/A	N/A	N/A	\$3,232	--	--

*The Meal Plan is optional for residents of Conklin and McDonald North Halls

BGSU Residential Computing Connection Budget 1999-2000

Grand Total \$1,092,150



Salaries, Wages, Benefits	\$195,141	17.87%
Student/Temp Employment	\$332,894	30.48%
Operating Expenses	\$564,115	51.65%

1999-2000

RESIDENTIAL COMPUTING CONNECTION BUDGET

Planning Guidelines

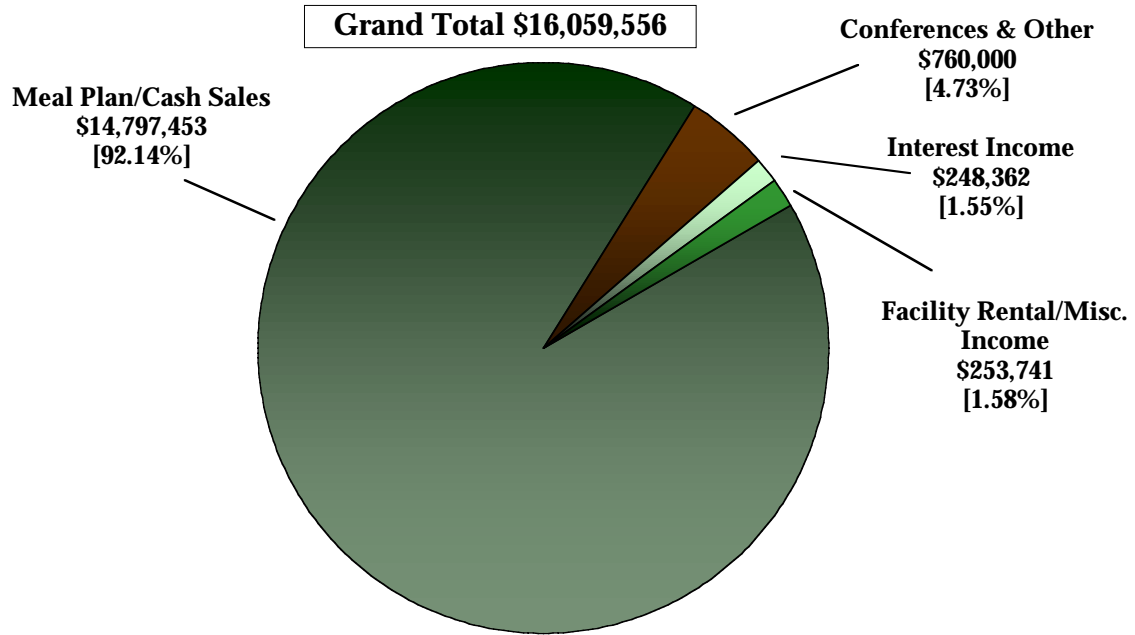
1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 1999; 6,900 for Fall Semester, 1999; and 6,500 for Spring Semester, 2000. An \$81 per term fee is assessed to each residential student to support the residential computing requirements within each residence hall.

3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 3.67%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and .67% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Student employment expenses are significantly increased to provide near-24 hour schedules, which equates to the labs being open 130 hours a week. Additional networking consultants are responsible for loading software, configuring systems and troubleshooting problems. Expectations are that in-room network connections will more than double from the 1,600 in Fall 1998.
 - c. Equipment expenditures increased for 1998-99 due principally to periodic replacement of server resources in support of the Ethernet in-room connections program.
 - d. Expenditures for lab renovations are designed to create group computing rooms in the residence halls while continuing to renovate and upgrade existing labs.
 - e. \$30 of each \$81 fee is transferred to Information Technology Services for payments on the Ethernet residence project and associated information technology infrastructure.

RESIDENTIAL COMPUTING CONNECTION BUDGET

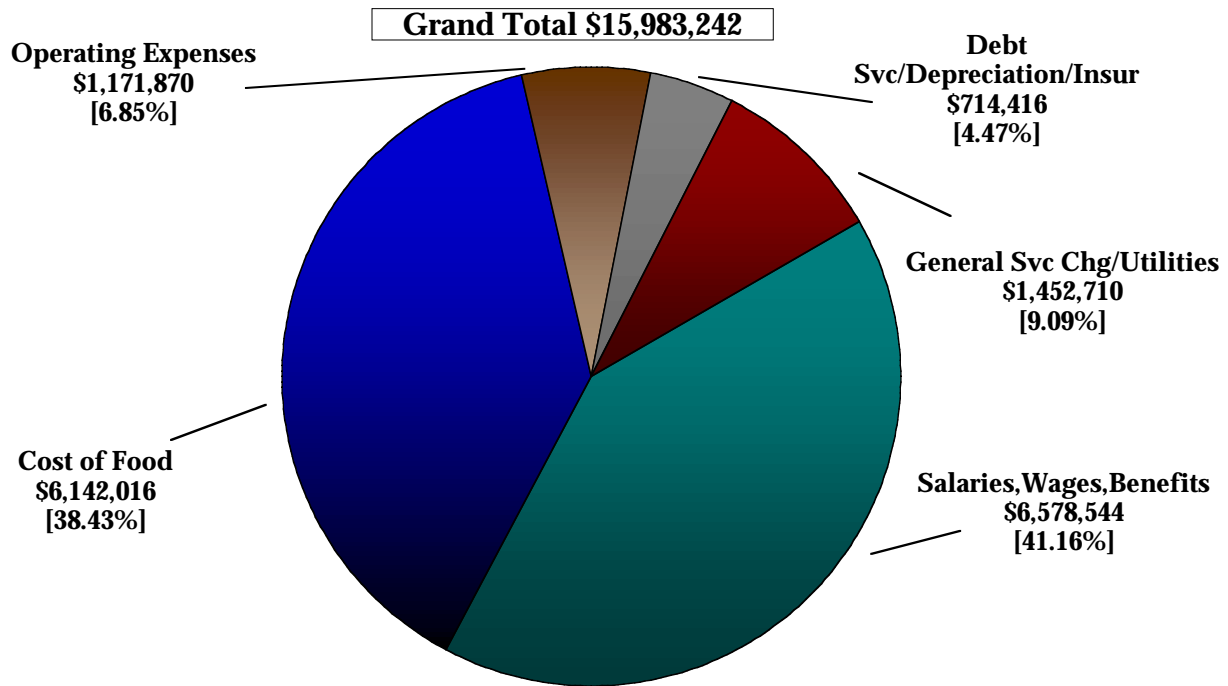
	1998-99 APPROVED BUDGET	1998-99 Projected BUDGET	1999-2000 Proposed BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS:					
Technology Fee	\$ 836,350	\$ 885,780	\$ 1,092,150	\$ 206,370	24.68%
Carryover	0	0	0	0	
TOTAL FUNDS	\$ 836,350	\$ 885,780	\$ 1,092,150	\$ 206,370	24.68%
PROPOSED EXPENSES:					
COMPENSATION FOR FULL-TIME STAFF:					
Contract	\$ 111,697	\$ 119,097	\$ 119,097	\$ -	0.00%
Classified	27,345	28,106	28,142	36	0.13%
Graduate Assistants	0	0	0	0	
Staff Benefits	40,250	33,807	42,757	8,950	22.24%
Wage/Compensation Pool	4,069	0	5,145	5,145	126.44%
Subtotal	<u>\$ 183,361</u>	<u>\$ 181,010</u>	<u>\$ 195,141</u>	<u>\$ 14,131</u>	<u>7.71%</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:					
Team Coordinators	\$ 62,094	\$ 57,546	\$ 70,852	\$ 13,306	21.43%
Team Consultants	145,231	142,595	169,488	26,893	18.52%
Technical Support Specialists	6,816	6,816	14,297	7,481	109.76%
Student Programmers/Documentalists	0	0	10,011	10,011	
Networking Consultants	27,762	30,147	65,246	35,099	126.43%
Temporary Employment	5,040	2,360	2,000	(360)	-7.14%
Other	3,000	1,000	1,000	0	0.00%
Subtotal	<u>\$249,943</u>	<u>\$ 240,464</u>	<u>\$ 332,894</u>	<u>\$ 92,430</u>	<u>36.98%</u>
OPERATING EXPENSES:					
Supplies	\$ 65,676	\$ 68,163	\$ 72,316	\$ 4,153	6.32%
Information/Communication	12,250	13,200	12,500	(700)	-5.71%
Repairs & Maintenance	900	2,400	650	(1,750)	-194.44%
Equipment	7,020	20,953	7,278	(13,675)	-194.80%
Lab Renovation/Furniture/Software	1,500	13,400	48,900	35,500	2366.67%
Training	4,000	9,800	4,500	(5,300)	-132.50%
Transfer for Networking Costs	307,700	325,800	404,500	78,700	25.58%
Other	4,000	10,590	13,471	2,881	72.03%
Subtotal	<u>\$ 403,046</u>	<u>\$ 464,306</u>	<u>\$ 564,115</u>	<u>\$ 99,809</u>	<u>24.76%</u>
FIXED & GENERAL EXPENSES:					
Renewals/Replacements/Facility Charges	\$ -	\$ -	\$ -	\$ -	
Utilities	0	0	0	0	
General Service Charge	0	0	0	0	
Property Insurance	0	0	0	0	
Debt Service	0	0	0	0	
Subtotal	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
TOTAL EXPENSES	\$ 836,350	\$ 885,780	\$ 1,092,150	\$ 206,370	24.68%
Revenue Over/(Under) Expenses	\$0	\$0	\$0		

BGSU Dining Hall Income Budget 1999-2000



Meal Plan Income/Cash Sales	\$14,797,453	92.14%
Conferences & Other	\$760,000	4.73%
Interest Income	\$248,362	1.55%
Misc. Income/Facility Rental	\$253,741	1.58%

BGSU Dining Hall Expenditure Budget 1999-2000



Salaries, Wages, Benefits	\$6,578,544	41.16%
Cost of Food	\$6,142,016	38.43%
Operating Expenses	\$1,095,556	6.85%
Debt Service/Depreciation/Insurance	\$714,416	4.47%
General Service Charge/Utilities	\$1,452,710	9.09%

1999-2000

DINING HALL BUDGET

Planning Guidelines

1. Dining Hall semester meal plan contracts are projected to total 12,022. The minimum meal plan rate (MINIMUM PLAN) is required of all students living in the campus residence halls, except for women residing in Harshman-Anderson, men residing in Harshman-Bromfield, and juniors and seniors residing in Harshman-Dunbar.
2. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Dining Services experienced another shortage of student employees in 1998-99. This shortage impacts heavily on the level of services provided, as well as the work environment of the classified and administrative staff. In an attempt to recruit and retain student employees, two new initiatives are recommended for 1999-2000.
 - 1) Increase all Dining Services student wage rates across the board by \$.50 per hour.
 - 2) Provide a "Bonus Dollar Program" for all student employees. This program will provide bonus dollars to student employees who work designated amounts of time. This program is intended to not only recruit new students but encourage current student employees to increase the number of hours that they are willing to work.
 - b. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather a compensation pool of 3.67%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and .67% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the dining hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - c. Continued funding of debt service obligations and depreciation reserve is included as directed by bond agreements and Trustee policy. A debt service obligation is included for \$335,857 to cover the renovation expenses of Founders and Kreisler attributable to the dining operation.
 - d. Utility charges are based upon the best current information available. Dining hall utility costs are projected to increase 5.00% over revised 1998-99 budget.

Proposed Dining Hall Budget

1. Projected 1999-2000 expenditures of \$15,983,242 are higher than 1998-99 revised expenditure levels by \$641,082 or 4.18%. This increase in expenditures will be covered by the approved meal plan rate increase of 4.56% along with the increase in meal plan contracts due to higher occupancy.

Planning Guidelines (cont'd)

2. In 1993-94, the dining hall budget was consolidated to include all auxiliary operations under the aegis of the food operations management. Beginning with 1997-98, all dining services operated in the Student Union became part of food operations. Besides changing budgetary responsibility for the Union dining services, this change permits the use of the meal plan card (debit card) in all Union food areas at all times. This eliminated the prior limited use of the debit card in the Union to restricted hours.
3. These recommended 1999-2000 expenditures are within the revenue levels approved by the Board of Trustees on December 11, 1998.

1999-2000 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

SOURCES OF FUNDS	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	PROPOSED 1999-2000 BUDGET
Meal Plans/Cash Sales	\$ 13,278,463	\$ 14,109,000	\$ 14,797,453
Interest Income	208,555	208,555	248,362
Facility Rentals	68,504	68,504	66,000
Miscellaneous Income	277,726	186,500	187,741
Conferences & Workshop Income	841,000	885,000	760,000
TOTAL FUNDS	\$ 14,674,248	\$ 15,457,559	\$ 16,059,556
PROPOSED EXPENSES			
FOOD SERVICE MANAGEMENT:			
Contract	\$ 390,858	\$ 394,000	\$ 521,733
Classified	1,931,680	1,885,000	1,937,267
Temporary	2,895,423	3,010,000	3,005,351
Staff Benefits	930,426	943,884	977,037
Wage/Compensation Pool	103,739	0	137,156
Subtotal	\$ 6,252,126	\$ 6,232,884	\$ 6,578,544
OPERATING EXPENSES:			
Cost of Food	\$ 5,144,376	\$ 5,924,556	\$ 6,142,016
Supplies	447,123	429,500	447,123
Information/Communication	80,000	89,000	91,670
Repairs & Maintenance	185,000	195,000	204,750
Equipment	42,536	74,067	183,675
Facility Enhancements	100,933	100,933	0
Travel	9,718	9,718	9,718
Other	158,620	125,000	158,620
Subtotal	\$ 6,168,306	\$ 6,947,774	\$ 7,237,572
FIXED & GENERAL EXPENSES:			
Renewals/Replacements/Facility Charges	\$ 403,166	\$ 403,166	\$ 368,068
Utilities	560,000	500,000	525,000
General Service Charge	623,120	623,120	635,582
Property Insurance	10,491	10,491	10,491
Scholarships	244,868	288,868	292,128
Debt Service	335,857	335,857	335,857
Subtotal	\$ 2,177,502	\$ 2,161,502	\$ 2,167,126
TOTAL EXPENSES	\$ 14,597,934	\$ 15,342,160	\$ 15,983,242
Revenue Over/(Under) Expenses	\$ 76,314	\$ 115,399	\$ 76,314

OFA:2/19/99

1999-2000 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

SOURCES OF FUNDS:	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	PROPOSED 1999-2000 BUDGET	COMMENTS
Meal Plans/Cash Sales	\$ 13,278,463	\$ 14,109,000	\$ 14,797,453	Projected rate increase 3.94% and a total of 12,022 meal plans
Interest Income	208,555	208,555	248,362	
Facility Rentals	68,504	68,504	66,000	
Miscellaneous Income	277,726	186,500	187,741	
Conferences & Workshop Income	841,000	885,000	760,000	
TOTAL FUNDS	\$ 14,674,248	\$ 15,457,559	\$ 16,059,556	
PROPOSED EXPENSES:				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 390,858	\$ 394,000	\$ 521,733	3 Classified positions moved to Contract
Classified	1,931,680	1,885,000	1,937,267	8 unfunded positions included this year
Temporary	2,895,423	3,010,000	3,005,351	Increase in student wage rates by \$.50 per hour
Staff Benefits	930,426	943,884	977,037	
Wage/Compensation Pool	103,739	0	137,156	3.67% Wage pool
Subtotal	\$ 6,252,126	\$ 6,232,884	\$ 6,578,544	
OPERATING EXPENSES:				
Cost of Food	\$ 5,144,376	\$ 5,924,556	\$ 6,142,016	39.5% of sales
Supplies	447,123	429,500	447,123	
Information/Communication	80,000	89,000	91,670	
Repairs & Maintenance	185,000	195,000	204,750	
Equipment	42,536	74,067	183,675	
Facility Enhancements	100,933	100,933	0	
Travel	9,718	9,718	9,718	
Other	158,620	125,000	158,620	
Subtotal	\$ 6,168,306	\$ 6,947,774	\$ 7,237,572	
FIXED & GENERAL EXPENSES:				
Renewals/Replacements/Facility Charges	\$ 403,166	\$ 403,166	\$ 368,068	Facility rent lowered due to Union closing
Utilities	560,000	500,000	525,000	
General Service Charge	623,120	623,120	635,582	
Property Insurance	10,491	10,491	10,491	
Scholarships	244,868	288,868	292,128	Increased due to meal plan rate increase
Debt Service	335,857	335,857	335,857	
Subtotal	\$ 2,177,502	\$ 2,161,502	\$ 2,167,126	
TOTAL EXPENSES	\$ 14,597,934	\$ 15,342,160	\$ 15,983,242	
Revenue Over/(Under) Expenses	\$ 76,314	\$ 115,399	\$ 76,314	

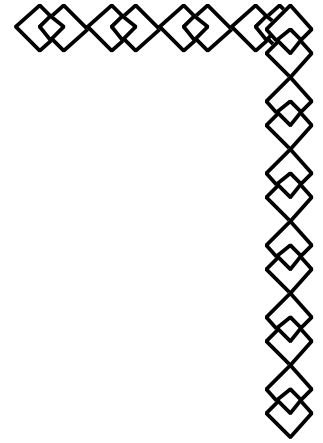
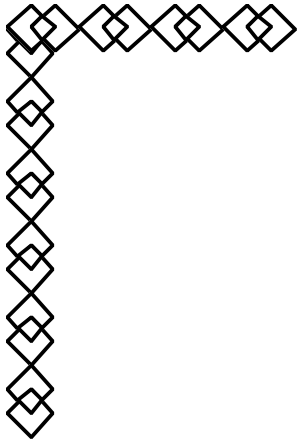
1999-2000 DINING SERVICES BUDGET
(Includes Dining Halls, DownUnder, Galley, and Union Dining)

SOURCES OF FUNDS	1998-99 PROJECTED BUDGET	PROPOSED 1999-2000 BUDGET	\$ Differ- ence	% Differ- ence
Meal Plans/Cash Sales	\$ 14,109,000	\$ 14,797,453	\$ 688,453	4.88%
Interest Income	208,555	248,362	39,807	19.09%
Facility Rentals	68,504	66,000	(2,504)	-3.66%
Miscellaneous Income	186,500	187,741	1,241	0.67%
Conferences & Workshop Income	885,000	760,000	(125,000)	-14.12%
TOTAL FUNDS	\$ 15,457,559	\$ 16,059,556	\$ 601,997	3.89%
PROPOSED EXPENSES				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 394,000	\$ 521,733	\$ 127,733	32.42%
Classified	1,885,000	1,937,267	52,267	2.77%
Temporary	3,010,000	3,005,351	(4,649)	-0.15%
Staff Benefits	943,884	977,037	33,153	3.51%
Wage/Compensation Pool	0	137,156	137,156	
Subtotal	\$ 6,232,884	\$ 6,578,544	\$ 345,660	5.55%
OPERATING EXPENSES:				
Cost of Food	\$ 5,924,556	\$ 6,142,016	\$ 217,460	3.67%
Supplies	429,500	447,123	17,623	4.10%
Information/Communication	89,000	91,670	2,670	3.00%
Repairs & Maintenance	195,000	204,750	9,750	5.00%
Equipment	74,067	183,675	109,608	147.98%
Facility Enhancements	100,933	0	(100,933)	
Travel	9,718	9,718	0	0.00%
Other	125,000	158,620	33,620	26.90%
Subtotal	\$ 6,947,774	\$ 7,237,572	\$ 289,798	4.17%
FIXED & GENERAL EXPENSES:				
Renewals/Replacements/Facility Charges	\$ 403,166	\$ 368,068	\$ (35,098)	-8.71%
Utilities	500,000	525,000	25,000	5.00%
General Service Charge	623,120	635,582	12,462	2.00%
Property Insurance	10,491	10,491	0	0.00%
Scholarships	288,868	292,128	3,260	1.13%
Debt Service	335,857	335,857	0	0.00%
Subtotal	\$ 2,161,502	\$ 2,167,126	\$ 5,624	0.26%
TOTAL EXPENSES	\$ 15,342,160	\$ 15,983,242	\$ 641,082	4.18%
Revenue Over/(Under) Expenses	\$ 115,399	\$ 76,314	\$ (39,085)	-33.87%

OFA:2/19/99

BOWLING GREEN STATE UNIVERSITY
AUXILIARY ACCUMULATED BALANCES
AS OF JUNE 30, 1998

	NET AVAIL BALANCES 6-30-98	ACCUMULATED DEPRECIATION 6-30-98	1998-99 DEPRECIATION	1998-99 APPROVED AIP's	PROJECTED AVAIL BAL 6-30-99
RESIDENCE HALLS:					
Prout & Rodgers	4,052,126	93,656	150,778	950	4,295,610
1954 Surplus	4,187,689				4,187,689
TOTAL 1954 DORMS	8,239,815	93,656	150,778	950	8,483,299
Conklin	131,324	(71,614)	168,444	713,000	(484,846)
1959 Surplus	(10,198)				(10,198)
TOTAL 1959 DORM	121,126	(71,614)	168,444	713,000	(495,044)
Dorms R	(2,301,896)	(100,880)	58,201		(2,344,575)
Dorms W	(2,141,557)	114,441	50,846		(1,976,270)
Delta Zeta	(693,439)	187,050	17,091		(489,298)
Alpha Phi Alpha	(413,432)	33,460	5,470		(374,502)
Delta Sigma Theta	(439,889)	(6,200)	2,577		(443,512)
Kappa Alpha Psi	(73,564)	12,638	1,154		(59,772)
Unpledged Surplus	(127,274)	0	0		(127,274)
TOTAL UNPLEDGED	(6,191,051)	240,509	135,339	0	(5,815,203)
Cottages	(1,035,306)	(27,507)	36,352	0	(1,026,461)
Dorms 8 & 9	(431,605)	138,058	32,333	(3,714)	(257,500)
Founders	(2,639,198)	515,825	326,714		(1,796,659)
Kohl	912,948	(274,109)	61,770	(3,301)	703,910
McDonald	4,516,568	(634,712)	205,314	1,435,000	2,652,170
Harshman	1,962,975	(978,169)	268,337		1,253,143
Kreischer	978,312	73,810	253,533	(15,129)	1,320,784
Pledged Surplus	3,194,024	0	0		3,194,024
Reserve Account	593,000	0	0	300,000	293,000
TOTAL PLEDGED	8,051,718	(1,186,804)	1,184,353	1,712,856	6,336,411
Offenhauer	(10,295,939)	3,151,608	361,086	(1,491)	(6,781,754)
TOTAL RESIDENCE HALLS	(\$74,331)	\$2,227,355	\$2,000,000	\$2,425,315	\$1,727,709
DINING HALLS:					
Commons	(1,641,967)	868,893	59,005	140,500	(854,569)
Founders	(960,090)	(52,663)	48,795	66,000	(1,029,958)
McDonald	2,104,863	145,387	62,065		2,312,315
Harshman	(1,017,220)	318,489	60,643		(638,088)
Kreischer	139,746	284,588	57,697		482,031
Amani Room	(24,821)	204,623	9,866		189,668
Galley	732,685	191,753	11,345		935,783
Pledged D/H Surplus	708,120	0	0		708,120
TOTAL DINING HALLS	\$41,316	\$1,961,070	\$309,416	\$206,500	\$2,105,302
TOTAL RES & D/H	(33,015)	4,188,425	2,309,416	2,631,815	3,833,011

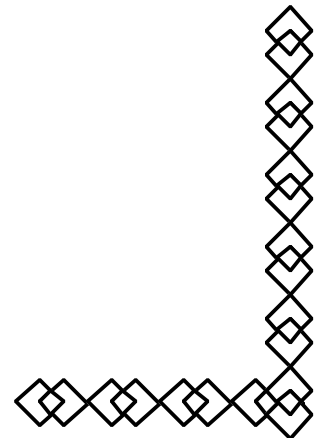
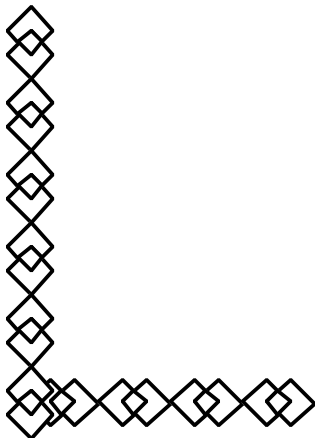


Approved 1999-2000

MISCELLANEOUS AUXILIARY BUDGETS

Approved by the Board of Trustees

June 28, 1999



Prepared by
Office of Financial Affairs

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MISCELLANEOUS AUXILIARY BUDGETS

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Main Campus. The three largest services of this type are the University Bookstore, Central Stores, and Telecommunications Services.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective fund balances or an accumulated fund balance. An attempt has been made to hold rates charged to other internal units as low as possible.

DESCRIPTION OF AUXILIARY ENTERPRISES

Central Stores

Provides a bulk purchasing and warehousing function for the entire campus, providing monetary savings, convenience or both to the using department. Provides campus departments with staff to facilitate office moving and setup, special events setups, and other material moving activities.

Farm Leases

Approximately 250 acres of farm land farmed on a lease basis.

Golf Course

An 18-hole golf course provides a facility to students and the University community at reasonable prices.

Ice Arena Summer Programs

Sports program for summer hockey and skating schools.

Little Shop

Gift/card shop in University Union operated by the University Bookstore.

Millikin Hotel

Donated historic site in downtown Bowling Green leased to several businesses. Facility sold in January 1999.

Parking Services - Firelands

Operates and maintains Firelands parking areas.

Parking & Traffic/Shuttle Services - Main Campus

Operates and maintains Main Campus parking areas, the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area and to and from the Visitor Information Center).

Printing Services

Provides duplicating services for the campus.

Research Enterprise Park

45 acre site east of campus providing leased space for businesses and research enterprises.

Summer Sports School

A variety of sports programs for elementary and secondary school students.

Telecommunications

University telephone system service.

Transportation Services

Provides a fleet of cars and vans on a lease or short-term rental basis to departments for travel usage.

University Bookstore

Provides full-range of books, supplies and notions (located in the Saddlemire Student Services Building).

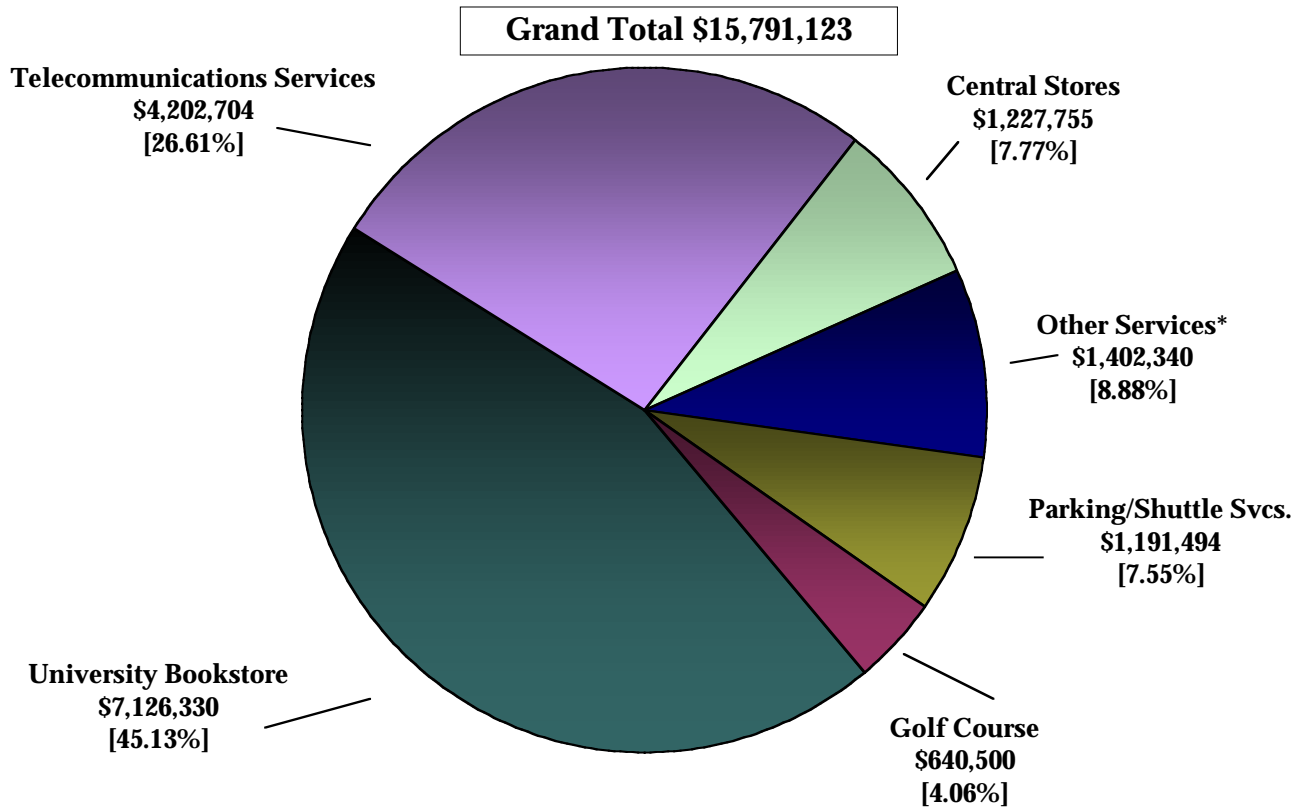
PLANNING GUIDELINES

The following special items were provided to these budget administrators for use in developing their 1999-2000 budget requests.

1. **Wage/Compensation Pool:** Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather, a compensation pool of 3.67%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits and .67% for any additional adjustments which may be forthcoming from the compensation committees, is proposed to permit these budgets to fund compensation increases, which the Board may approve. If the pool is larger than required, the funds will not be allocated. If the pool is smaller than required, the additional funds will be covered by reductions in operating budget items or the generation of additional income.
2. **Health Care Insurance:** Health care rates are projected to increase 5% above the actual 1998-99 rates. We are optimistic that rates will not increase above this level and are, in fact, hopeful that any increase in rates may be less.
3. **Employee/Dependent Fee Waivers:** As a planning guideline, fees are projected to increase 4%. These budgets must cover the costs of any fee waiver benefits used by the employees and/or employees' dependents during the year. As noted in #1, approval of this budget does not commit the Board of a specific fee increase but provides guidance on benefit cost development for 1999-2000.
4. **Utilities:** Utility charges are projected to increase approximately 5% overall. This significant increase is attributed to the heating plant conversion from coal to gas beginning later this spring.
5. **General Service Charge:** The general service charge is assessed to all auxiliary budgets to recover some of the costs of centralized services provided to all areas and funded by the educational budget. Some of the centralized services are: Purchasing, Business Office, Payroll, Bursar. The charge for next year is projected at a 2% increase.

No new initiatives or special budget requirements are included in these budgets. Any enrollment-related expenses are based on assuming a housing estimate of 6,900 students and overall enrollment of 18,466.

BGSU Miscellaneous Auxiliary Budgets 1999-2000



	Allocation	% of Total
Miscellaneous Auxiliary Budgets		
University Bookstore	\$7,126,330	45.13%
Telecommunications Services	\$4,202,704	26.61%
Central Stores	\$1,227,755	7.77%
Parking/Shuttle Services	\$1,191,494	7.55%
Golf Course	\$640,500	4.06%
*Other Services:	\$1,402,340	8.88%
Printing Services	\$523,742	
Summer Sports School	\$400,000	
Ice Arena Summer Program	\$85,000	
Little Shop	\$105,627	
Transportation Services	\$170,300	
Farm Leases	\$31,769	
Research Park	\$27,422	
Shuttle Service	\$12,000	
Firelands Parking Services	\$46,480	
Grand Total	\$15,791,123	100.00%

April 27, 1999

SUMMARY OF 1999-2000 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET
Central Stores	\$1,202,772	\$1,207,332	\$1,227,755
Farm Leases	\$31,688	\$31,688	\$31,769
Golf Course	\$640,500	\$638,500	\$640,500
Ice Arena Summer Programs	\$202,000	\$135,500	\$85,000
Little Shop	\$157,419	\$173,784	\$105,627
Parking Services--Firelands	\$46,480	\$46,480	\$46,480
Parking & Traffic/Shuttle Service --Main Campus	\$1,029,099	\$1,029,099	\$1,191,494
Shuttle Service	\$12,000	\$20,000	\$12,000
Printing Services	\$511,835	\$516,042	\$523,742
Research Enterprise Park	\$27,422	\$27,422	\$27,422
Summer Sports School	\$304,000	\$390,150	\$400,000
Telecommunications Services	\$4,126,002	\$3,291,629	\$4,202,704
Transportation Services	\$125,400	\$136,000	\$170,300
University Bookstore	\$6,277,560	\$6,788,072	\$7,126,330
TOTALS	<u>\$14,694,177</u>	<u>\$14,431,698</u>	<u>\$15,791,123</u>
% Change		-1.79%	9.42%

SUMMARY OF 1999-2000 RECOMMENDATIONS

FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,227,755	\$1,227,755	\$0
Farm Leases	\$31,769	\$15,178	\$16,591
Golf Course	\$640,500	\$640,500	\$0
Ice Arena Summer Programs	\$85,000	\$51,500	\$33,500
Little Shop	\$105,627	\$104,494	\$1,133
Parking Services--Firelands	\$46,480	\$41,480	\$5,000
Parking & Traffic/Shuttle Service --Main Campus	\$1,191,494	\$1,191,494	\$0
Shuttle Service	\$12,000	\$12,000	\$0
Printing Services	\$523,742	\$516,309	\$7,433
Research Enterprise Park	\$27,422	\$68,002	(\$40,580)
Summer Sports School	\$400,000	\$360,000	\$40,000
Telecommunications Services	\$4,202,704	\$4,202,704	\$0
Transportation Services	\$170,300	\$170,300	\$0
University Bookstore	\$7,126,330	\$6,834,860	\$291,470
TOTALS	<u>\$15,791,123</u>	<u>\$15,436,576</u>	<u>\$354,547</u>

SUMMARY OF 1998-99 PROJECTED

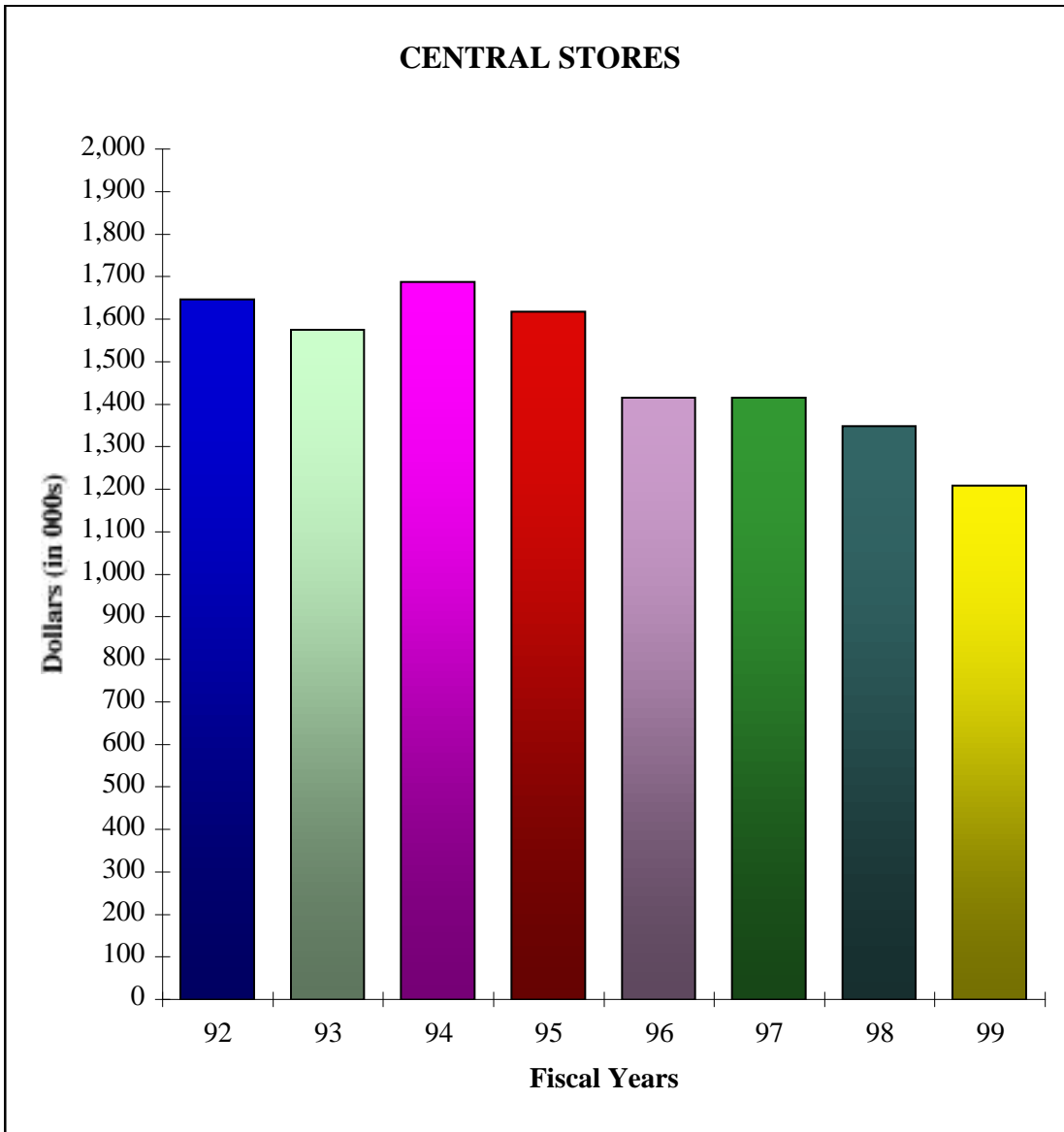
MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,207,332	\$1,196,416	\$10,916
Farm Leases	\$31,688	\$14,892	\$16,796
Golf Course	\$638,500	\$738,850	(\$100,350)
Ice Arena Summer Programs	\$135,500	\$99,925	\$35,575
Little Shop	\$173,784	\$171,383	\$2,401
Millikin Hotel	\$18,060	\$18,060	\$0
Parking Services--Firelands	\$46,480	\$41,480	\$5,000
Parking & Traffic/Shuttle Service --Main Campus	\$1,029,099	\$1,029,099	\$0
Shuttle Service	\$20,000	\$20,000	\$0
Printing Services	\$516,042	\$498,354	\$17,688
Research Enterprise Park	\$27,422	\$69,377	(\$41,955)
Summer Sports School	\$390,150	\$350,150	\$40,000
Telecommunications Services	\$3,291,629	\$3,448,575	(\$156,946)
Transportation Services	\$136,000	\$152,682	(\$16,682)
University Bookstore	\$6,788,072	\$6,495,264	\$292,808
TOTALS	<u>\$14,449,758</u>	<u>\$14,344,507</u>	<u>\$105,251</u>

**CENTRAL STORES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 1,174,712	\$ 1,179,272	\$ 1,196,961	\$ 17,689	1.50%
Interest Income	28,060	28,060	30,794	2,734	9.74%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
TOTAL REVENUE	<u>\$ 1,202,772</u>	<u>\$ 1,207,332</u>	<u>\$ 1,227,755</u>	<u>\$ 20,423</u>	<u>1.69%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 11,756	\$ 12,707	\$ 12,707	\$ 0	0.00%
Classified	115,742	115,152	115,152	0	0.00%
Temporary	12,500	12,500	12,500	0	0.00%
Wage/Compensation Pool	4,590	0	6,569	6,569	
Sub-Total Salaries & Wages	<u>\$ 144,588</u>	<u>\$ 140,359</u>	<u>\$ 146,928</u>	<u>\$ 6,569</u>	<u>4.68%</u>
Staff Benefits:					
Retirement	\$ 16,970	\$ 17,018	\$ 17,018	\$ 0	0.00%
Other	22,400	22,000	30,812	8,812	40.05%
Sub-Total Staff Benefits	<u>\$ 39,370</u>	<u>\$ 39,018</u>	<u>\$ 47,830</u>	<u>\$ 8,812</u>	<u>22.58%</u>
Cost of Sales	<u>\$ 920,921</u>	<u>\$ 920,921</u>	<u>\$ 934,827</u>	<u>\$ 13,906</u>	<u>1.51%</u>
Operating Expenses:					
Supplies	\$ 4,000	\$ 2,500	\$ 2,600	\$ 100	4.00%
Information and Communication	4,000	4,500	4,750	250	5.56%
Repairs and Maintenance	6,000	4,000	4,200	200	5.00%
Equipment	2,000	3,000	3,100	100	
Travel	500	225	250	25	11.11%
Other Expenses	0	500	528	28	
Sub-Total Operating Expenses	<u>\$ 16,500</u>	<u>\$ 14,725</u>	<u>\$ 15,428</u>	<u>\$ 703</u>	<u>4.77%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	12,115	12,115	12,115	0	0.00%
General Service Charge	67,440	67,440	68,789	1,349	2.00%
Debt Service	0	0	0	0	
Insurance	1,838	1,838	1,838	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 81,393</u>	<u>\$ 81,393</u>	<u>\$ 82,742</u>	<u>\$ 1,349</u>	<u>1.66%</u>
TOTAL EXPENSES	<u>\$ 1,202,772</u>	<u>\$ 1,196,416</u>	<u>\$ 1,227,755</u>	<u>\$ 31,339</u>	<u>2.62%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 10,916	\$ 0	\$ (10,916)	-0.93%

EIGHT YEAR REVENUE HISTORY

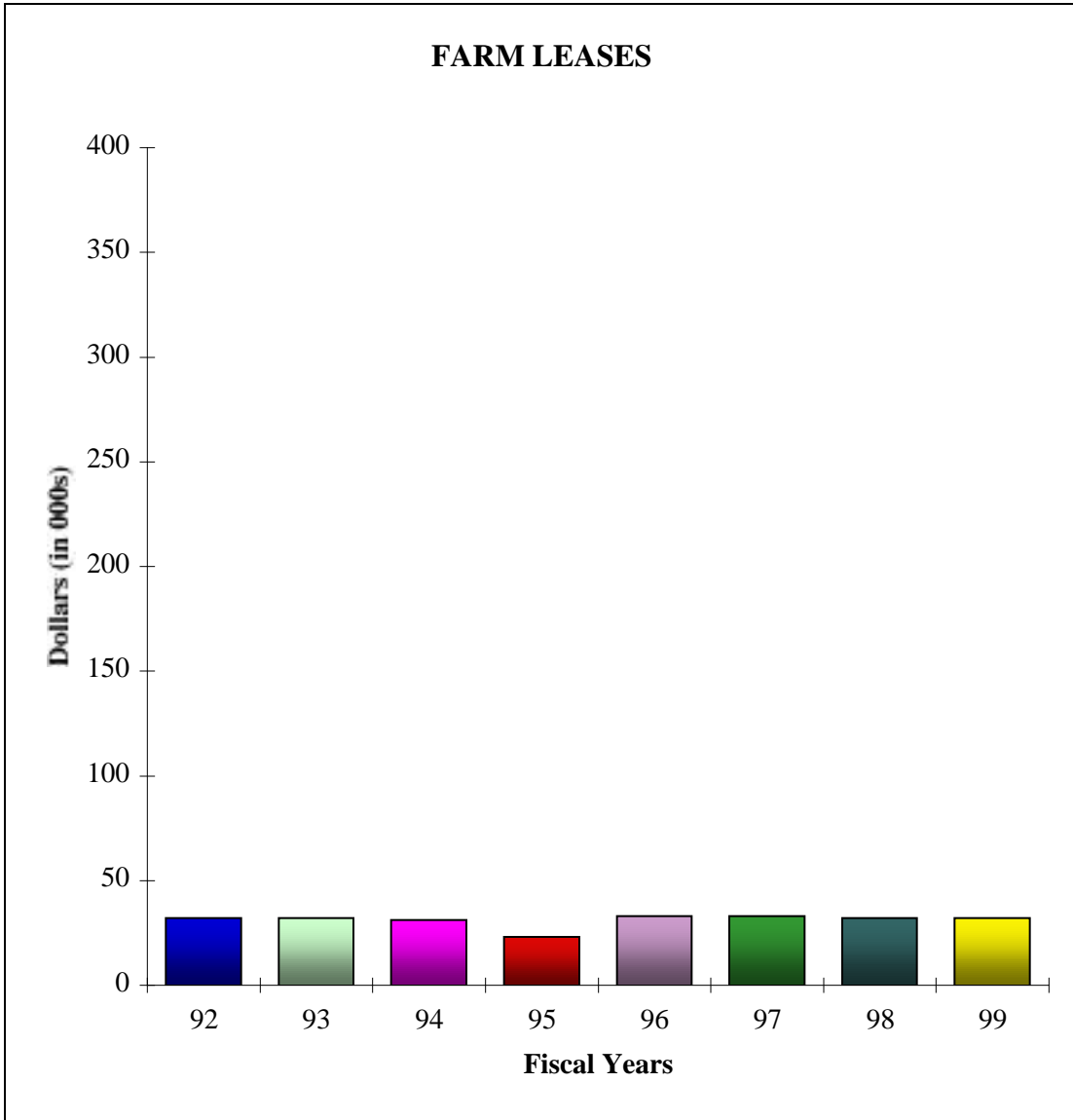


SOURCE: Projected Annual Budgets

**FARM LEASES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 31,556	\$ 31,556	\$ 31,556	\$ 0	0.00%
Other Revenue	132	132	213	81	61.36%
TOTAL REVENUE	\$ 31,688	\$ 31,688	\$ 31,769	\$ 81	0.26%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 5,687	\$ 5,886	\$ 5,886	\$ 0	0.00%
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	205	0	259	259	
Sub-Total Salaries & Wages	<u>\$ 5,892</u>	<u>\$ 5,886</u>	<u>\$ 6,145</u>	<u>\$ 259</u>	<u>4.40%</u>
Staff Benefits:					
Retirement	\$ 757	\$ 783	\$ 783	\$ 0	0.00%
Other	902	874	874	0	0.00%
Sub-Total Staff Benefits	<u>\$ 1,659</u>	<u>\$ 1,657</u>	<u>\$ 1,657</u>	<u>\$ 0</u>	<u>0.00%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	6,000	6,000	6,000	0	0.00%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>\$ 0</u>	<u>0.00%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	1,349	1,349	1,376	27	2.00%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 1,349</u>	<u>\$ 1,349</u>	<u>\$ 1,376</u>	<u>\$ 27</u>	<u>2.00%</u>
TOTAL EXPENSES	\$ 14,900	\$ 14,892	\$ 15,178	\$ 286	1.92%
Transfer to (from) Reserve	\$ 16,788	\$ 16,796	\$ 16,591	\$ (205)	-1.66%

EIGHT YEAR REVENUE HISTORY

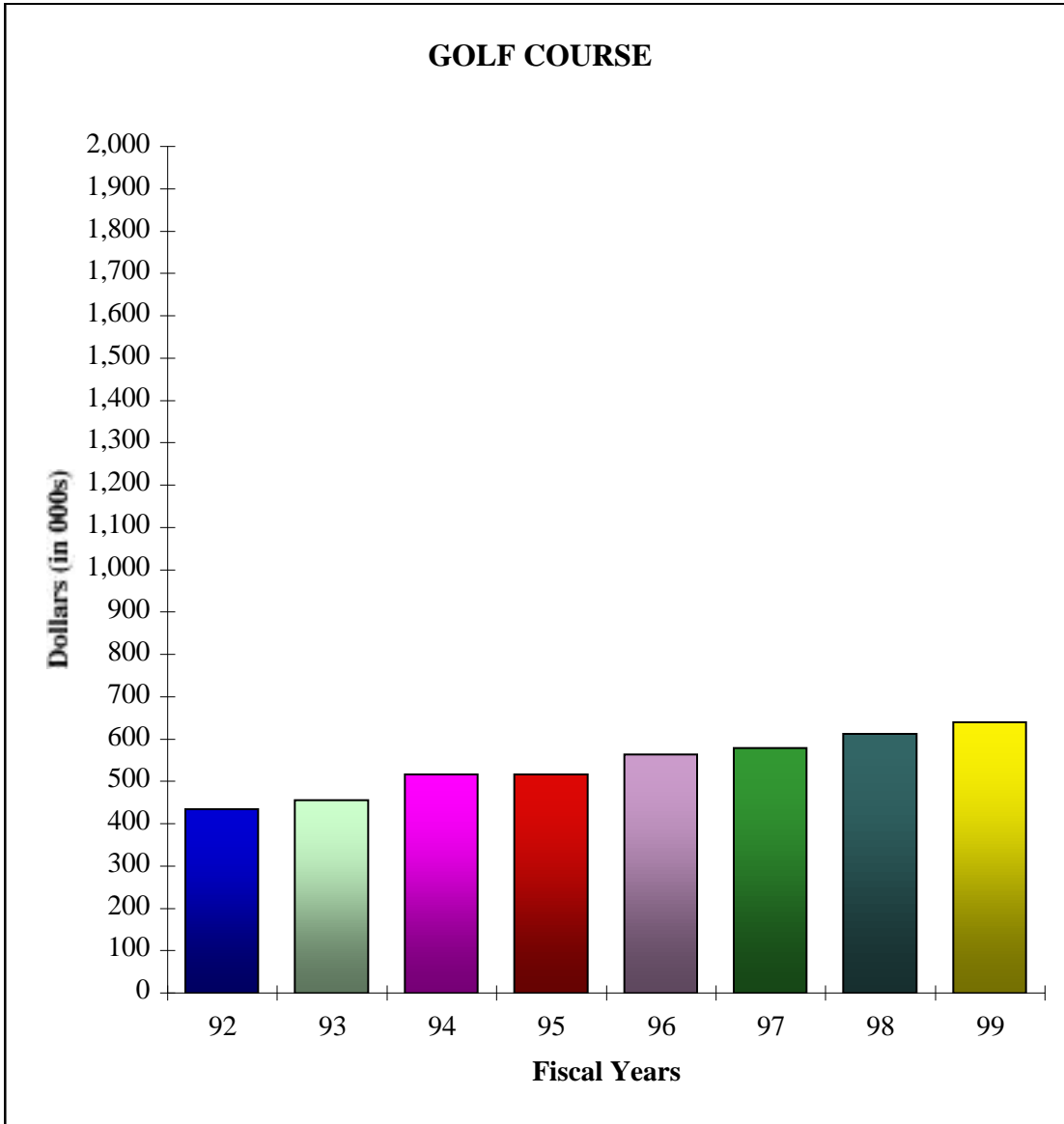


SOURCE: Projected Annual Budgets

**GOLF COURSE
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 627,000	\$ 625,000	\$ 627,000	2,000	0.32%
General Fee	13,500	13,500	13,500	0	0.00%
TOTAL REVENUE	\$ 640,500	\$ 638,500	\$ 640,500	2,000	0.31%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 72,571	\$ 70,485	\$ 69,278	(1,207)	-1.71%
Classified	53,082	59,154	53,477	(5,677)	-9.60%
Temporary	74,500	82,500	79,500	(3,000)	-3.64%
Wage/Compensation Pool	3,367	0	5,406	5,406	
Sub-Total Salaries & Wages	\$ 203,520	\$ 212,139	\$ 207,661	(4,478)	-2.11%
Staff Benefits:					
Retirement	\$ 26,334	\$ 19,896	\$ 26,614	6,718	33.77%
Other	14,524	13,093	11,419	(1,674)	-12.79%
Sub-Total Staff Benefits	\$ 40,858	\$ 32,989	\$ 38,033	5,044	15.29%
Cost of Sales	\$ 56,000	\$ 60,000	\$ 57,000	(3,000)	-5.00%
Operating Expenses:					
Supplies	\$ 54,500	\$ 60,500	\$ 56,500	(4,000)	-6.61%
Information and Communication	4,100	4,100	4,100	0	0.00%
Repairs and Maintenance	52,000	56,000	57,000	1,000	1.79%
Equipment	44,000	35,800	30,000	(5,800)	-16.20%
Travel	2,500	2,500	2,500	0	0.00%
Temp. Employment (Manpower)	20,000	25,000	25,800	800	3.20%
Unrelated Bus. Inc. Tax (UBIT)	4,958	4,958	4,045	(913)	-18.41%
ICA Administrative Charge	135,000	135,000	135,000	0	0.00%
Other Expenses	1,800	1,800	1,800	0	0.00%
Sub-Total Operating Expenses	\$ 318,858	\$ 325,658	\$ 316,745	(8,913)	-2.74%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0	
Utilities	400	200	100	(100)	-50.00%
Renewals/Replacements	13,500	13,500	13,500	0	0.00%
General Service Charge	4,864	4,864	4,961	97	1.99%
Debt Service	0	0	0	0	
Insurance	2,500	2,500	2,500	0	0.00%
Sub-Total Fixed Expenses	\$ 21,264	\$ 21,064	\$ 21,061	(3)	-0.01%
TOTAL EXPENSES	\$ 640,500	\$ 651,850	\$ 640,500	(11,350)	-1.74%
AIP's Against Reserve	\$ 0	\$ 87,000	\$ 0	(87,000)	0.00%
Revenue Over/(Under) Expenses	\$ 0	\$ (100,350)	\$ 0	100,350	2.05%

EIGHT YEAR REVENUE HISTORY

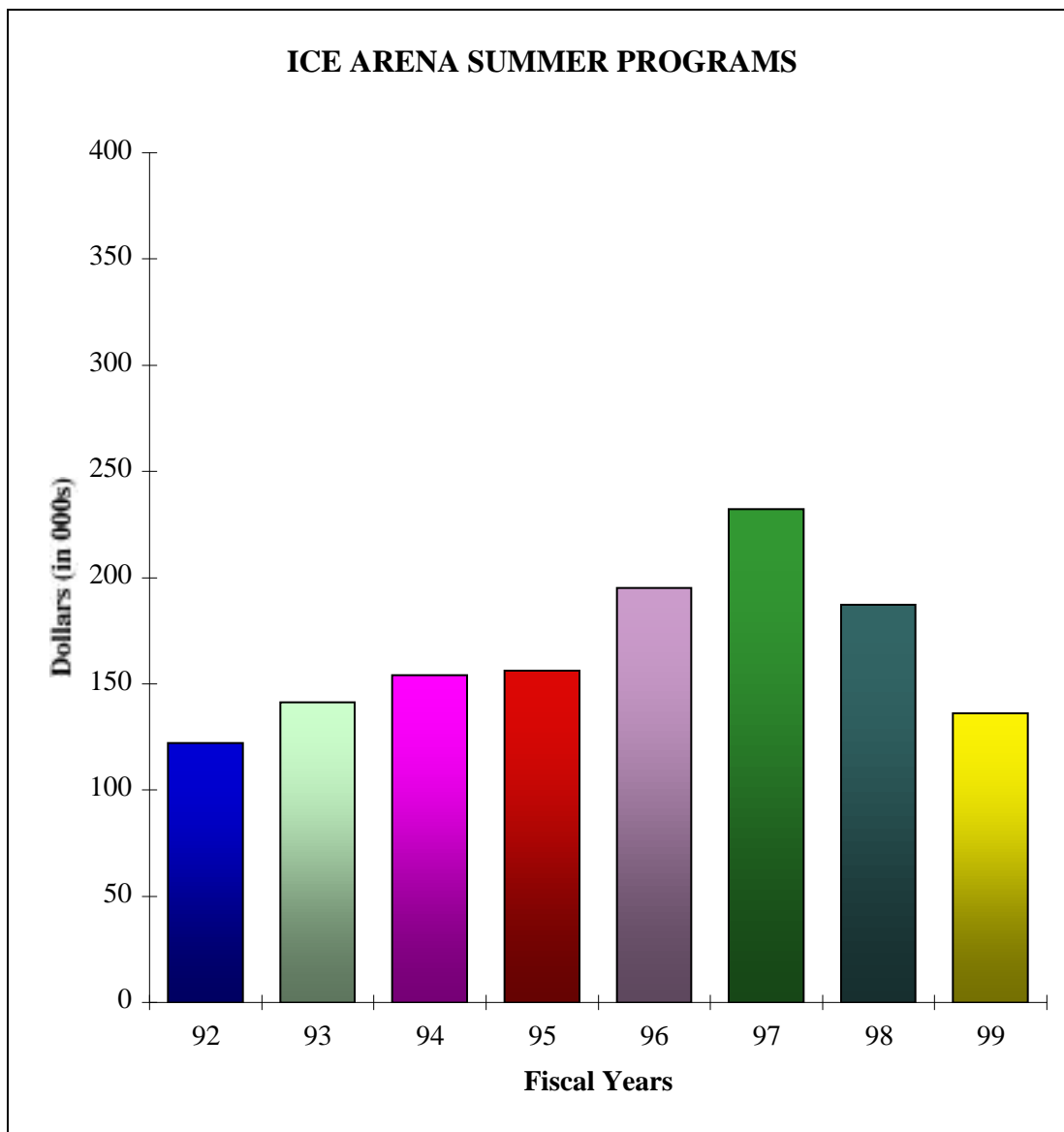


SOURCE: Projected Annual Budgets

**ICE ARENA SUMMER PROGRAMS
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 202,000	\$ 135,500	\$ 85,000	\$ (50,500)	-37.27%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 202,000	\$ 135,500	\$ 85,000	\$ (50,500)	-37.27%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 22,000	\$ 15,200	\$ 8,000	\$ (7,200)	-47.37%
Classified	0	0	0	0	
Temporary	26,000	22,000	6,000	(16,000)	-72.73%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 48,000	\$ 37,200	\$ 14,000	\$ (23,200)	-62.37%
Staff Benefits:					
Retirement	\$ 2,800	\$ 2,025	\$ 1,000	\$ (1,025)	-50.62%
Other	1,500	1,200	500	(700)	-58.33%
Sub-Total Staff Benefits	\$ 4,300	\$ 3,225	\$ 1,500	\$ (1,725)	-53.49%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 6,500	\$ 5,500	\$ 3,000	\$ (2,500)	-45.45%
Information and Communication	5,500	5,000	5,000	0	0.00%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	2,500	2,000	1,000	(1,000)	-50.00%
Housing	24,000	19,500	10,000	(9,500)	-48.72%
Meals	34,000	24,500	15,000	(9,500)	-38.78%
Other Expenses	4,000	3,000	2,000	(1,000)	-33.33%
Sub-Total Operating Expenses	\$ 76,500	\$ 59,500	\$ 36,000	\$ (23,500)	-39.50%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 128,800	\$ 99,925	\$ 51,500	\$ (48,425)	-48.46%
Transfer to Ice Arena	\$ 73,200	\$ 35,575	\$ 33,500	\$ (2,075)	11.19%

EIGHT YEAR REVENUE HISTORY

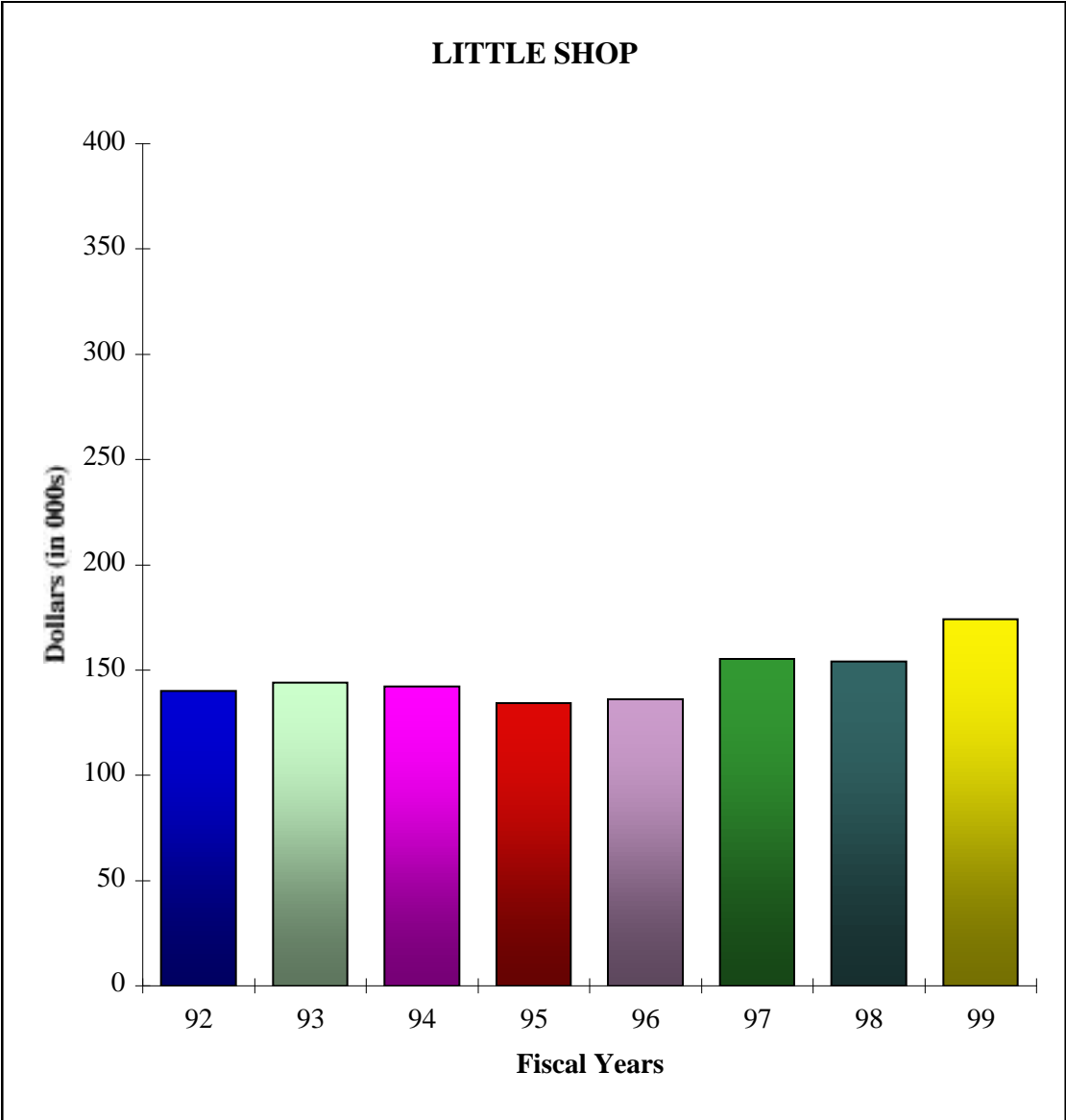


SOURCE: Projected Annual Budgets

**LITTLE SHOP
BUDGET FOR 1999-2000**

	<u>1998-99 APPROVED BUDGET</u>	<u>1998-99 PROJECTED BUDGET</u>	<u>1999-2000 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales	\$ 157,419	\$ 173,784	\$ 105,627	\$ (68,157)	-39.22%
Other Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	
TOTAL REVENUE	<u>\$ 157,419</u>	<u>\$ 173,784</u>	<u>\$ 105,627</u>	<u>\$ (68,157)</u>	<u>-39.22%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	18,284	18,994	9,497	(9,497)	-50.00%
Temporary	11,628	11,672	8,968	(2,704)	-23.17%
Wage/Compensation Pool	882	0	694	694	
Sub-Total Salaries & Wages	<u>\$ 30,794</u>	<u>\$ 30,666</u>	<u>\$ 19,159</u>	<u>\$ (11,507)</u>	<u>-37.52%</u>
Staff Benefits:					
Retirement	\$ 3,262	\$ 3,362	\$ 2,098	\$ (1,264)	-37.60%
Other	5,529	3,609	2,813	(796)	-22.06%
Sub-Total Staff Benefits	<u>\$ 8,791</u>	<u>\$ 6,971</u>	<u>\$ 4,911</u>	<u>\$ (2,060)</u>	<u>-29.55%</u>
Cost of Sales	<u>\$ 97,803</u>	<u>\$ 114,697</u>	<u>\$ 69,714</u>	<u>\$ (44,983)</u>	<u>-39.22%</u>
Operating Expenses:					
Supplies	\$ 650	\$ 850	\$ 650	\$ (200)	-23.53%
Information and Communication	3,080	3,342	2,000	(1,342)	-40.16%
Repairs and Maintenance	758	458	450	(8)	-1.75%
Equipment	263	39	100	61	156.41%
Travel	200	0	0	0	
Other Expenses	2,655	3,073	1,800	(1,273)	-41.43%
Sub-Total Operating Expenses	<u>\$ 7,606</u>	<u>\$ 7,762</u>	<u>\$ 5,000</u>	<u>\$ (2,762)</u>	<u>-35.58%</u>
Non-Operating Expenses:					
Facility Charge	\$ 4,600	\$ 4,600	\$ 2,300	\$ (2,300)	-50.00%
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	6,655	6,655	3,394	(3,261)	-49.00%
Debt Service	0	0	0	0	
Insurance	32	32	16	(16)	-50.00%
Sub-Total Fixed Expenses	<u>\$ 11,287</u>	<u>\$ 11,287</u>	<u>\$ 5,710</u>	<u>\$ (5,577)</u>	<u>-49.41%</u>
TOTAL EXPENSES	<u>\$ 156,281</u>	<u>\$ 171,383</u>	<u>\$ 104,494</u>	<u>\$ (66,889)</u>	<u>-39.03%</u>
Revenue Over/(Under) Expenses	\$ 1,138	\$ 2,401	\$ 1,133	\$ (1,268)	-0.19%

EIGHT YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

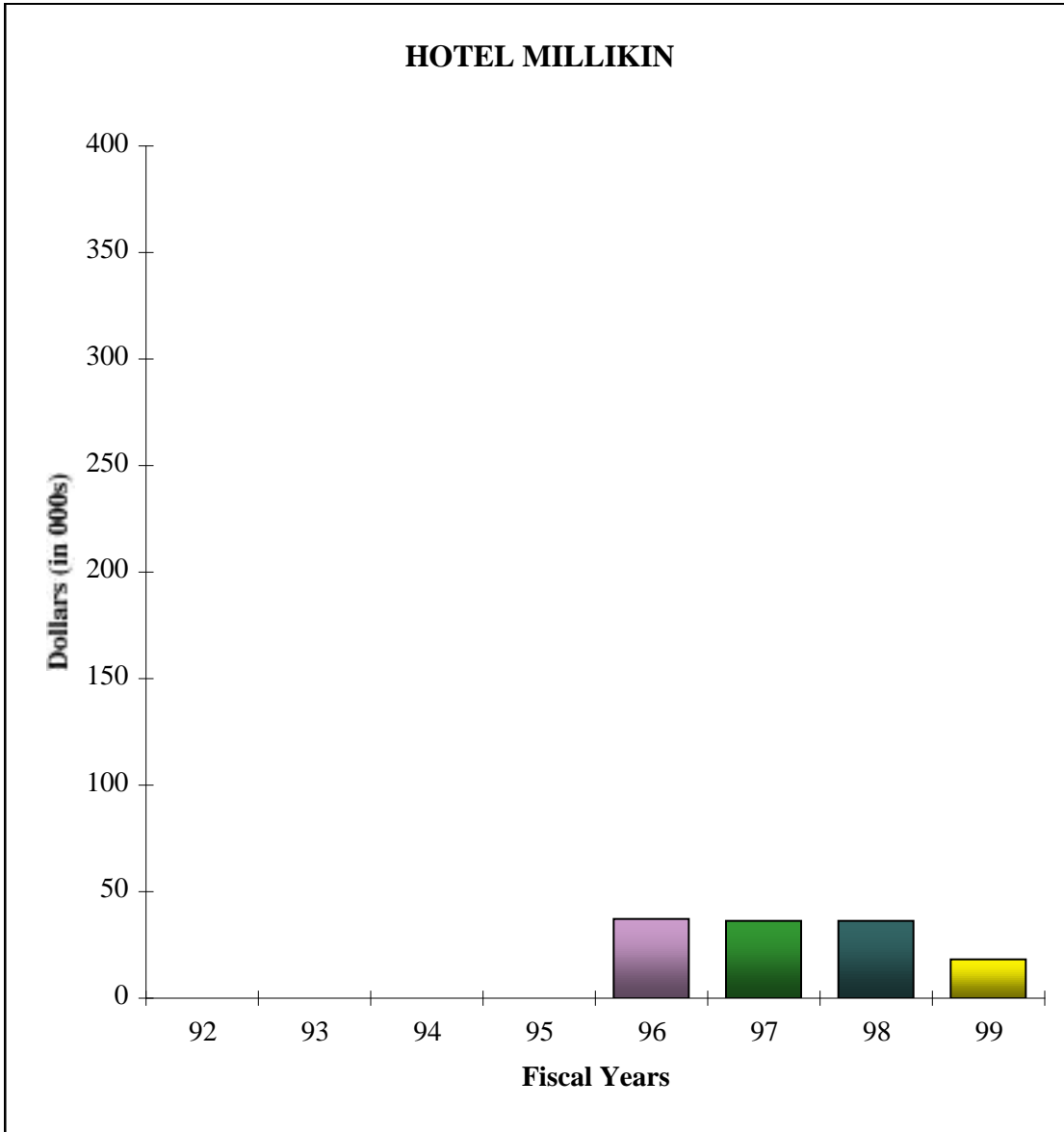
**HOTEL MILLIKIN
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET
REVENUE:		
Sales	\$ 0	\$ 0
Other Revenue	38,000	18,060
	<u>38,000</u>	<u>18,060</u>
TOTAL REVENUE	\$ <u>38,000</u>	\$ <u>18,060</u>
EXPENSES:		
Salaries and Wages:		
Contract	\$ 6,012	\$ 6,247
Classified	0	398
Temporary	0	0
Wage/Compensation Pool	216	0
Sub-Total Salaries & Wages	<u>\$ 6,228</u>	<u>\$ 6,645</u>
Staff Benefits:		
Retirement	\$ 800	\$ 614
Other	800	320
Sub-Total Staff Benefits	<u>\$ 1,600</u>	<u>\$ 934</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>
Operating Expenses:		
Supplies	\$ 0	\$ 0
Information and Communication	0	0
Repairs and Maintenance	16,912	2,034
Equipment	0	0
Travel	0	0
Sub-Total Operating Expenses	<u>\$ 16,912</u>	<u>\$ 2,034</u>
Non-Operating Expenses:		
Facility Charge	\$ 0	\$ 0
Utilities	3,529	4,577
Renewals/Replacements	7,946	0
General Service Charge	0	0
Debt Service	0	0
Insurance	1,785	893
Sub-Total Fixed Expenses	<u>\$ 13,260</u>	<u>\$ 5,470</u>
TOTAL EXPENSES	\$ <u>38,000</u>	\$ <u>15,083</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 2,977

8/20/99

Note: Millikin sold in January 1999 for \$351,000. Funds deposited in University Initiatives (E&G)

EIGHT YEAR REVENUE HISTORY

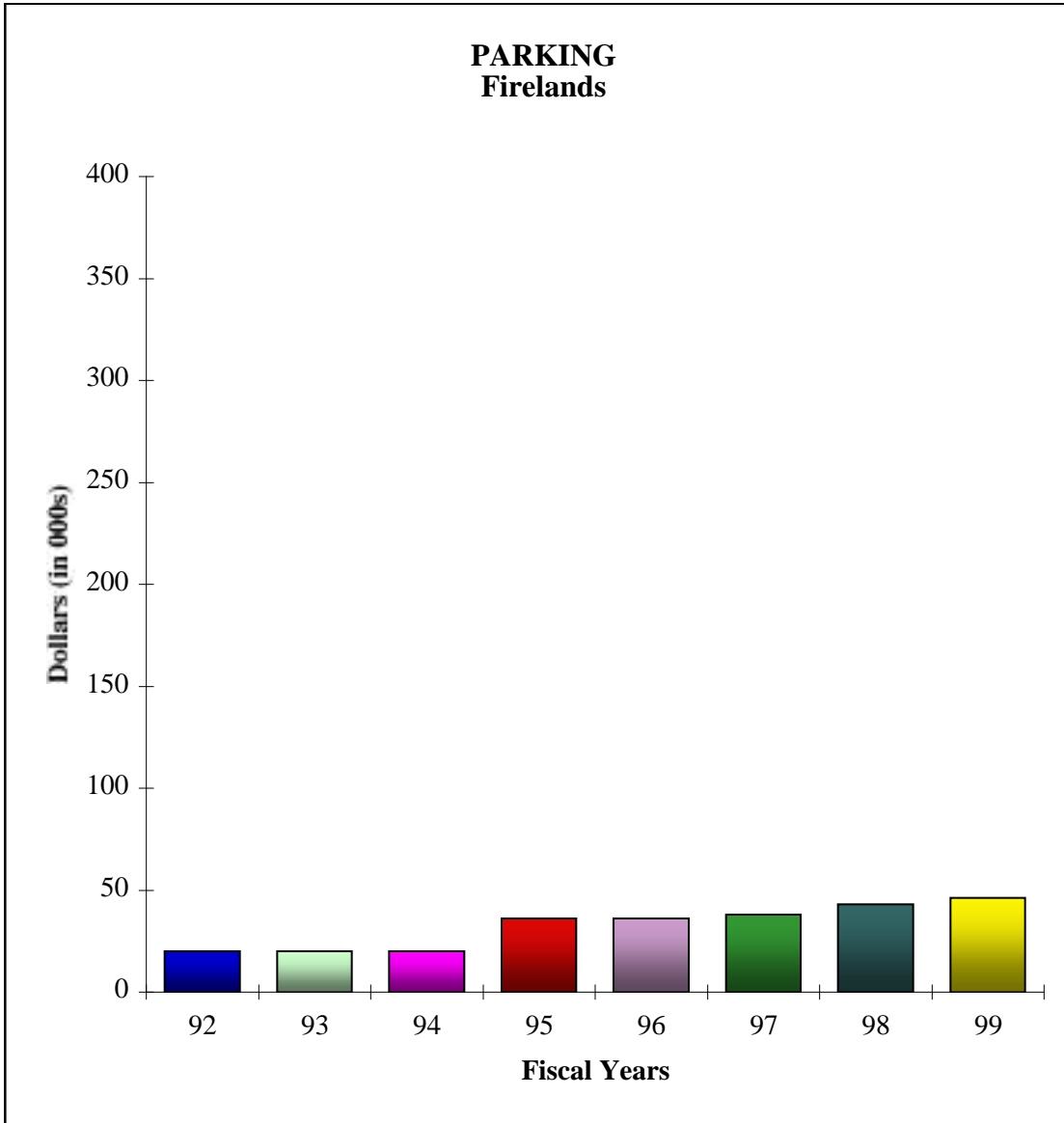


SOURCE: Projected Annual Budgets

**PARKING SERVICES -- FIRELANDS
BUDGET FOR 1999-2000**

	<u>1998-99 APPROVED BUDGET</u>	<u>1998-99 PROJECTED BUDGET</u>	<u>1999-2000 PROPOSED BUDGET</u>	<u>\$ INC.</u>	<u>% INC.</u>
REVENUE:					
Sales (Registration Fees)	\$ 41,480	\$ 41,480	\$ 41,480	\$ 0	0.00%
Other Revenue (Fines, etc.)	5,000	5,000	5,000	0	0.00%
TOTAL REVENUE	<u>\$ 46,480</u>	<u>\$ 46,480</u>	<u>\$ 46,480</u>	<u>\$ 0</u>	<u>0.00%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	25,890	25,890	27,490	1,600	6.18%
Temporary	0	0	0	0	
Wage/Compensation Pool	775	775	825	50	
Sub-Total Salaries & Wages	<u>\$ 26,665</u>	<u>\$ 26,665</u>	<u>\$ 28,315</u>	<u>\$ 1,650</u>	<u>6.19%</u>
Staff Benefits:					
Retirement	\$ 3,445	\$ 3,445	\$ 3,660	\$ 215	6.24%
Other	645	645	680	35	5.43%
Sub-Total Staff Benefits	<u>\$ 4,090</u>	<u>\$ 4,090</u>	<u>\$ 4,340</u>	<u>\$ 250</u>	<u>6.11%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 2,725	\$ 2,725	\$ 2,725	\$ 0	0.00%
Information and Communication	4,500	4,500	4,500	0	0.00%
Repairs and Maintenance	3,500	3,500	1,600	(1,900)	-54.29%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 10,725</u>	<u>\$ 10,725</u>	<u>\$ 8,825</u>	<u>\$ (1,900)</u>	<u>-17.72%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 41,480</u>	<u>\$ 41,480</u>	<u>\$ 41,480</u>	<u>\$ 0</u>	<u>0.00%</u>
Revenue Over/(Under) Expenses	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0	0.00%

EIGHT YEAR REVENUE HISTORY

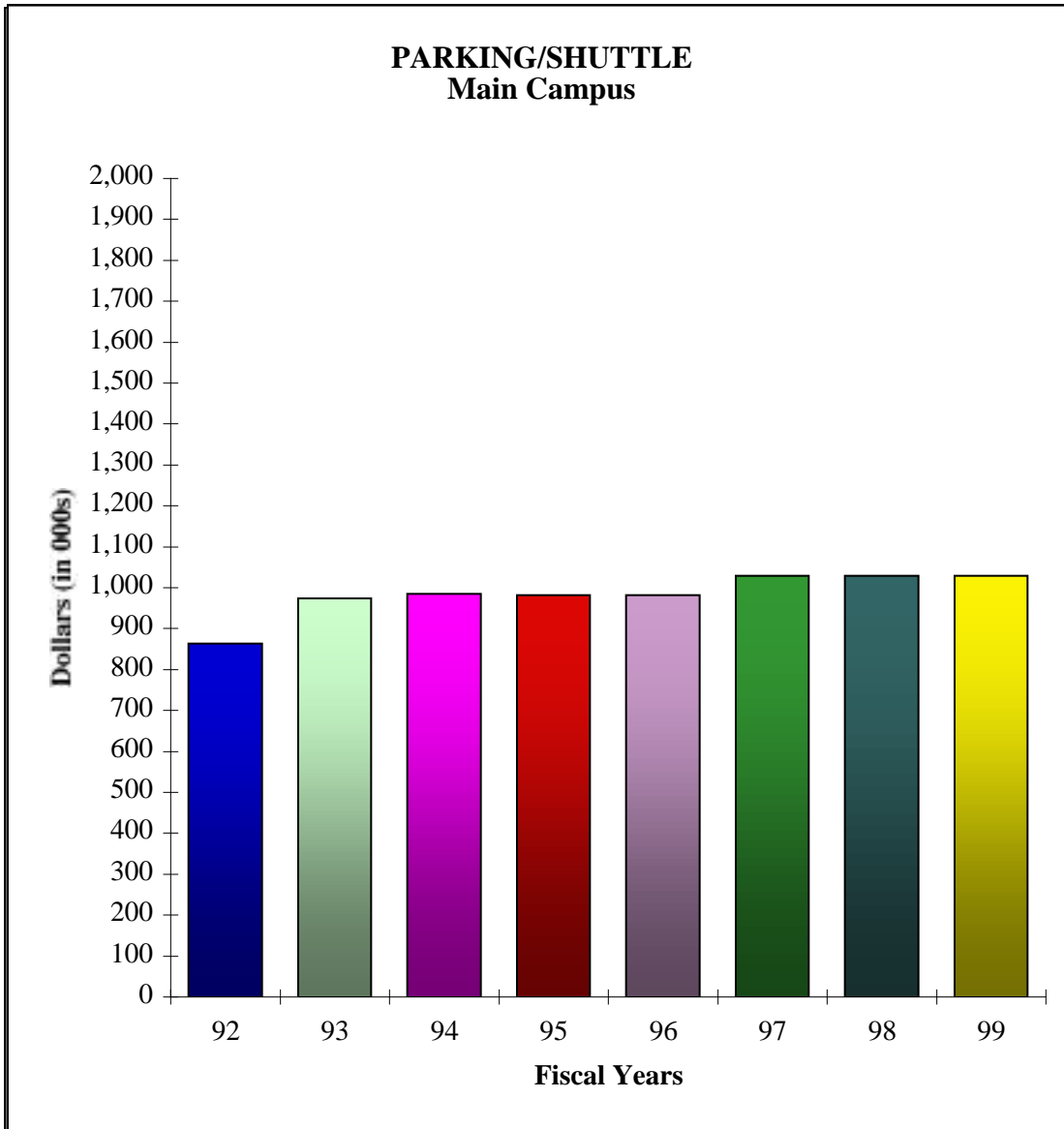


SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales (Registration Fees)	\$ 529,099	\$ 529,099	\$ 529,099	\$ 0	0.00%
Other Revenue (Fines,Meters, etc.)	500,000	500,000	662,395	162,395	32.48%
TOTAL REVENUE	\$ 1,029,099	\$ 1,029,099	\$ 1,191,494	\$ 162,395	15.78%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 19,500	\$ 19,500	\$ 19,688	\$ 188	0.96%
Classified	317,691	327,208	355,543	28,335	8.66%
Temporary	52,828	52,828	52,828	0	0.00%
Wage/Compensation Pool	12,517	0	17,098	17,098	
Sub-Total Salaries & Wages	\$ 402,536	\$ 399,536	\$ 445,157	\$ 45,621	11.42%
Staff Benefits:					
Retirement	\$ 45,572	\$ 45,572	\$ 51,872	\$ 6,300	13.82%
Other	58,285	58,285	60,859	2,574	4.42%
Sub-Total Staff Benefits	\$ 103,857	\$ 103,857	\$ 112,731	\$ 8,874	8.54%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 40,589	\$ 40,589	\$ 40,589	\$ 0	0.00%
Information and Communication	35,452	35,452	35,452	0	0.00%
Repairs and Maintenance	109,475	109,475	117,986	8,511	7.77%
Equipment	1,000	4,000	8,500	4,500	112.50%
Travel	1,500	1,500	1,500	0	0.00%
Other Expenses	500	500	500	0	0.00%
Sub-Total Operating Expenses	\$ 188,516	\$ 191,516	\$ 204,527	\$ 13,011	6.79%
Non-Operating Expenses:					
Facility Charge	\$ 11,183	\$ 11,183	\$ 11,183	\$ 0	0.00%
Utilities	61,129	61,129	61,129	0	0.00%
Renewals/Replacements	13,086	13,086	13,086	0	0.00%
General Service Charge	7,441	7,441	7,590	149	2.00%
Debt Service	0	0	0	0	
Insurance	3,150	3,150	3,150	0	0.00%
Support for University Shuttle	238,201	238,201	332,941	94,740	39.77%
Sub-Total Fixed Expenses	\$ 334,190	\$ 334,190	\$ 429,079	\$ 94,889	28.39%
TOTAL EXPENSES	\$ 1,029,099	\$ 1,029,099	\$ 1,191,494	\$ 162,395	15.78%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

EIGHT YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

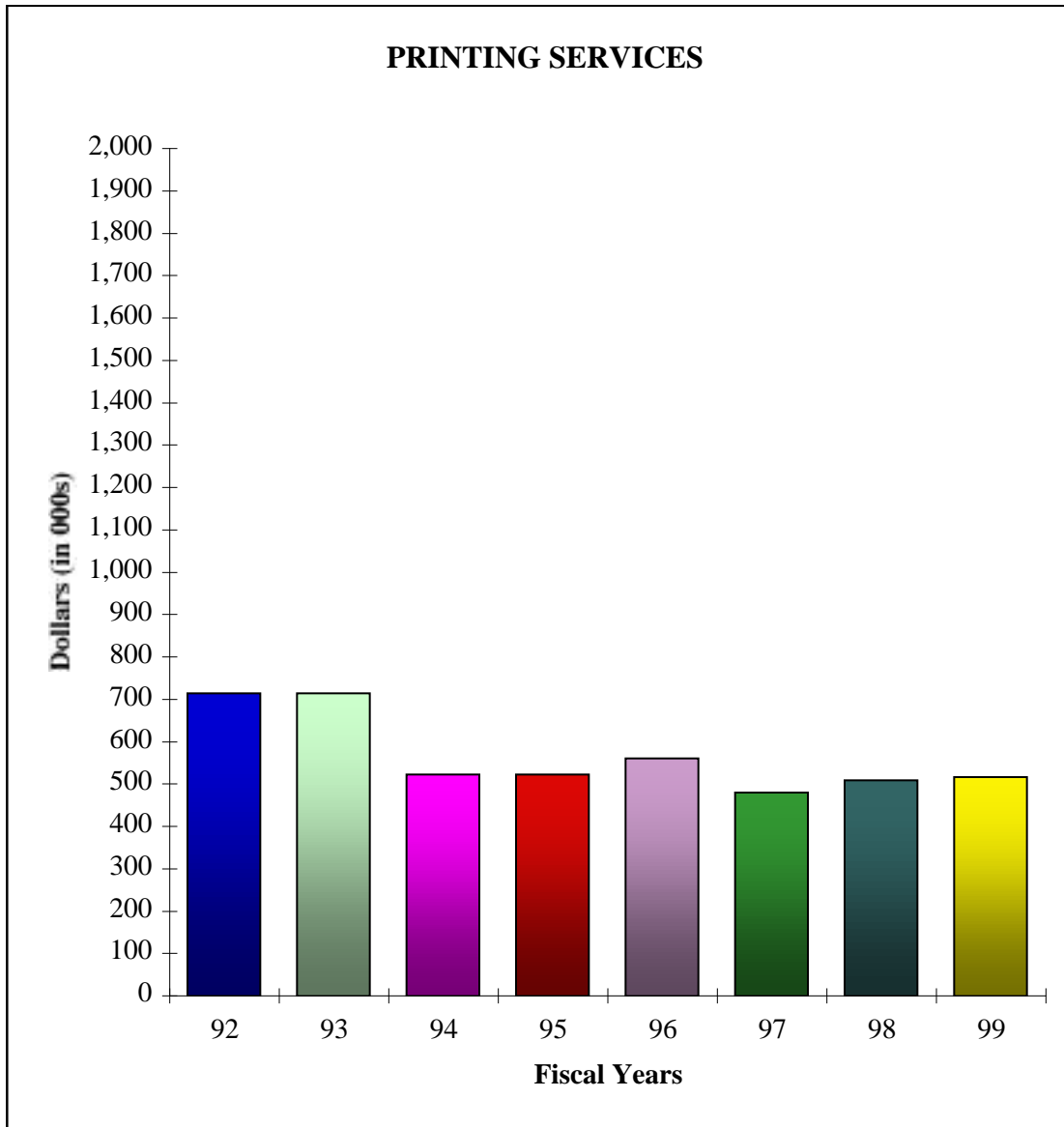
**PARKING & TRAFFIC
Shuttle Service
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Other Income	\$ 12,000	\$ 20,000	\$ 12,000	\$ (8,000)	-40.00%
Support from Parking/Traffic	<u>238,201</u>	<u>238,201</u>	<u>332,941</u>	<u>94,740</u>	<u>39.77%</u>
TOTAL REVENUE	<u>\$ 250,201</u>	<u>\$ 258,201</u>	<u>\$ 344,941</u>	<u>\$ 86,740</u>	<u>33.59%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	79,226	80,575	80,627	52	0.06%
Temporary	54,812	66,905	101,212	34,307	51.28%
Wage/Compensation Pool	4,807	0	6,673	6,673	
Sub-Total Salaries & Wages	<u>\$ 138,845</u>	<u>\$ 147,480</u>	<u>\$ 188,512</u>	<u>\$ 41,032</u>	<u>27.82%</u>
Staff Benefits:					
Retirement	\$ 17,774	\$ 16,754	\$ 23,870	\$ 7,116	42.47%
Other	14,557	15,217	15,647	430	2.83%
Sub-Total Staff Benefits	<u>\$ 32,331</u>	<u>\$ 31,971</u>	<u>\$ 39,517</u>	<u>\$ 7,546</u>	<u>23.60%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 18,100	\$ 18,100	\$ 39,000	\$ 20,900	115.47%
Information and Communication	4,100	4,100	7,862	3,762	91.76%
Repairs and Maintenance	7,000	7,000	15,200	8,200	117.14%
Equipment	0	0	800	800	
Travel	50	50	50	0	0.00%
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 29,250</u>	<u>\$ 29,250</u>	<u>\$ 62,912</u>	<u>\$ 33,662</u>	<u>115.08%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	44,000	44,000	44,000	0	0.00%
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	5,775	5,500	10,000	4,500	81.82%
Sub-Total Fixed Expenses	<u>\$ 49,775</u>	<u>\$ 49,500</u>	<u>\$ 54,000</u>	<u>\$ 4,500</u>	<u>9.09%</u>
TOTAL EXPENSES	<u>\$ 250,201</u>	<u>\$ 258,201</u>	<u>\$ 344,941</u>	<u>\$ 86,740</u>	<u>33.59%</u>
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

**PRINTING SERVICES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 499,522	\$ 503,729	\$ 510,229	\$ 6,500	1.29%
Other Revenue	12,313	12,313	13,513	1,200	9.75%
TOTAL REVENUE	\$ 511,835	\$ 516,042	\$ 523,742	\$ 7,700	1.49%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 11,755	\$ 13,260	\$ 13,260	\$ 0	0.00%
Classified	119,263	122,495	122,495	0	0.00%
Temporary	42,500	42,500	39,000	(3,500)	-8.24%
Wage/Compensation Pool	4,807	0	6,070	6,070	
Sub-Total Salaries & Wages	\$ 178,325	\$ 178,255	\$ 180,825	\$ 2,570	1.44%
Staff Benefits:					
Retirement	\$ 17,771	\$ 18,402	\$ 18,402	\$ 0	0.00%
Other	26,635	18,037	22,575	4,538	25.16%
Sub-Total Staff Benefits	\$ 44,406	\$ 36,439	\$ 40,977	\$ 4,538	12.45%
Cost of Sales	\$ 54,000	\$ 51,000	\$ 51,658	\$ 658	1.29%
Operating Expenses:					
Supplies	\$ 65,694	\$ 53,000	\$ 53,500	\$ 500	0.94%
Information and Communication	6,300	7,000	7,350	350	5.00%
Repairs and Maintenance	8,400	8,000	8,400	400	5.00%
Equipment	103,000	108,500	113,925	5,425	5.00%
Travel	350	100	3,000	2,900	2900.00%
Other Expenses	4,800	9,500	10,000	500	5.26%
Sub-Total Operating Expenses	\$ 188,544	\$ 186,100	\$ 196,175	\$ 10,075	5.41%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	1,000	1,000	500	(500)	-50.00%
Renewals/Replacements	13,726	13,726	13,726	0	0.00%
General Service Charge	30,679	30,679	31,293	614	2.00%
Debt Service	0	0	0	0	
Insurance	1,155	1,155	1,155	0	0.00%
Sub-Total Fixed Expenses	\$ 46,560	\$ 46,560	\$ 46,674	\$ 114	0.24%
TOTAL EXPENSES	\$ 511,835	\$ 498,354	\$ 516,309	\$ 17,955	3.60%
Revenue Over/(Under) Expenses	\$ 0	\$ 17,688	\$ 7,433	\$ (10,255)	-2.11%

EIGHT YEAR REVENUE HISTORY

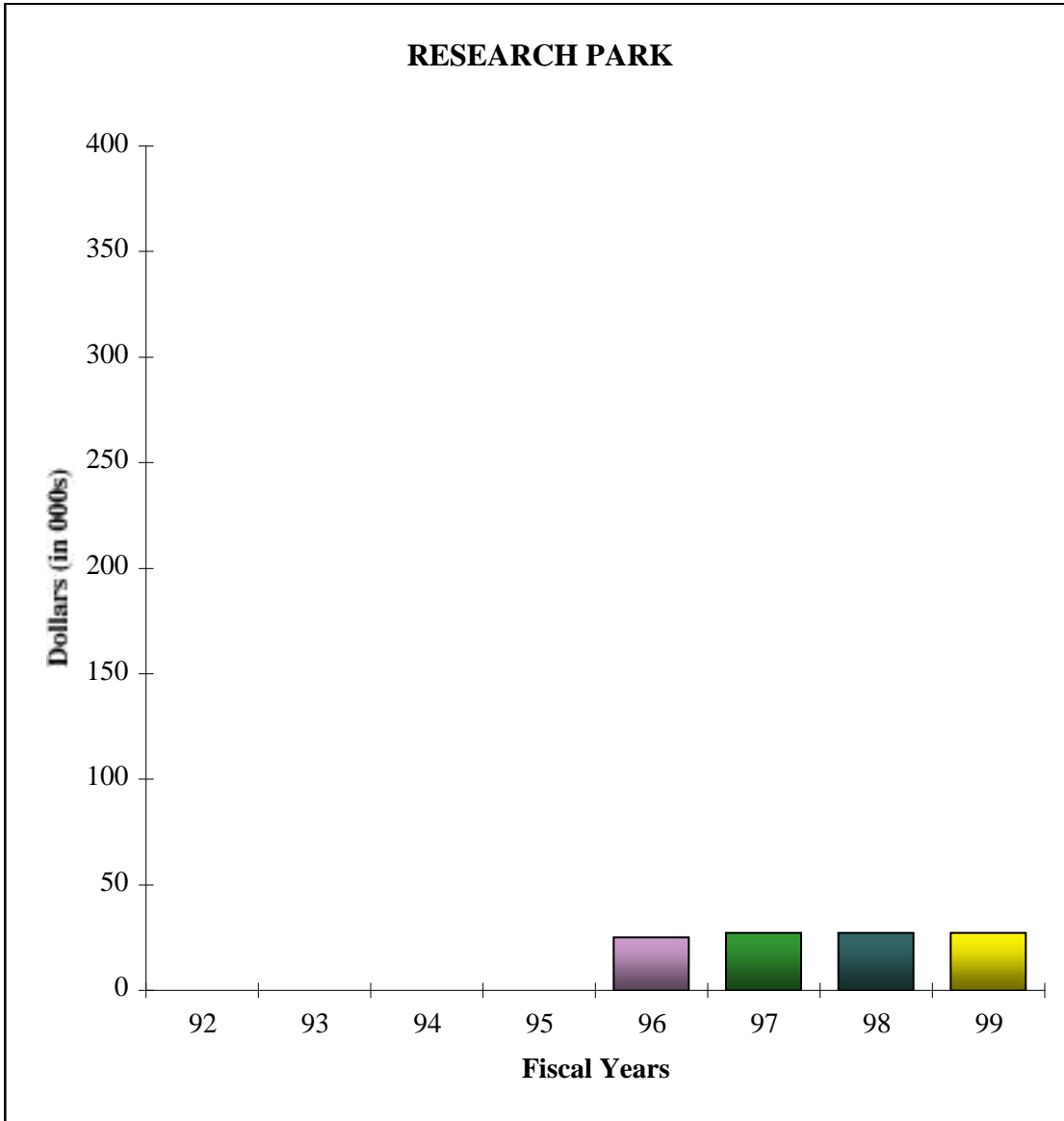


SOURCE: Projected Annual Budgets

**RESEARCH ENTERPRISE PARK
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Other Revenue	27,422	27,422	27,422	0	0.00%
TOTAL REVENUE	<u>\$ 27,422</u>	<u>\$ 27,422</u>	<u>\$ 27,422</u>	<u>\$ 0</u>	<u>0.00%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	14,943	0	0	0	
Repairs and Maintenance	11,000	12,375	11,000	(1,375)	-11.11%
Equipment	0	0	0	0	
Travel	500	500	500	0	0.00%
Infrastructure Agreement	55,065	55,065	55,065	0	0.00%
Other Expenses	250	250	250	0	0.00%
Sub-Total Operating Expenses	<u>\$ 81,758</u>	<u>\$ 68,190</u>	<u>\$ 66,815</u>	<u>\$ (1,375)</u>	<u>-2.02%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	1,187	1,187	1,187	0	0.00%
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 1,187</u>	<u>\$ 1,187</u>	<u>\$ 1,187</u>	<u>\$ 0</u>	<u>0.00%</u>
TOTAL EXPENSES	<u>\$ 82,945</u>	<u>\$ 69,377</u>	<u>\$ 68,002</u>	<u>\$ (1,375)</u>	<u>-1.98%</u>
Revenue Over/(Under) Expenses	\$ (55,523)	\$ (41,955)	\$ (40,580)	\$ 1,375	1.98%

EIGHT YEAR REVENUE HISTORY

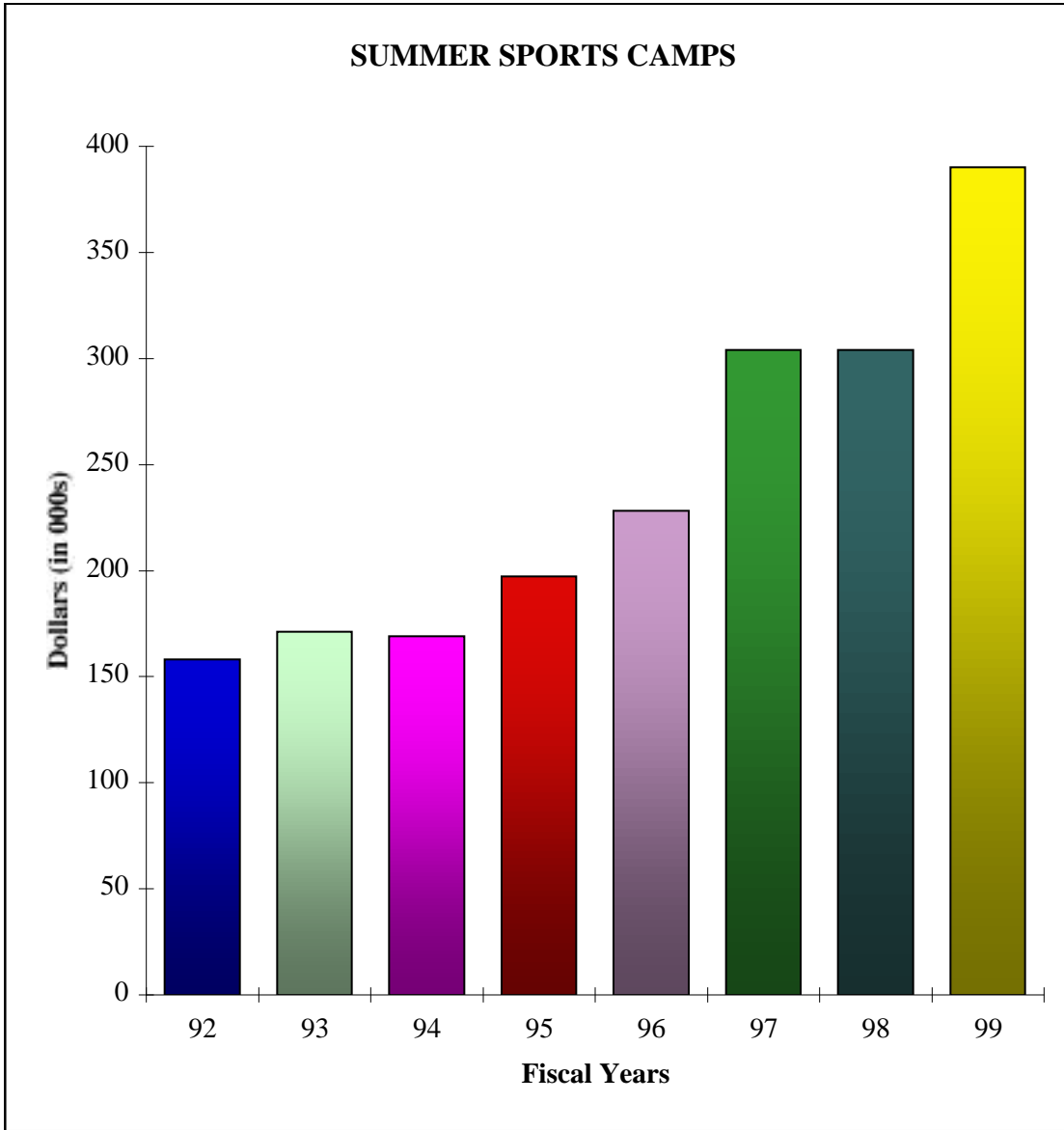


SOURCE: Projected Annual Budgets

**SUMMER SPORTS CAMPS
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 304,000	\$ 390,150	\$ 400,000	\$ 9,850	2.52%
Other Revenue	0	0	0	0	
TOTAL REVENUE	<u>\$ 304,000</u>	<u>\$ 390,150</u>	<u>\$ 400,000</u>	<u>\$ 9,850</u>	<u>2.52%</u>
EXPENSES:					
Salaries and Wages:					
Contract	\$ 67,000	\$ 90,000	\$ 95,000	\$ 5,000	5.56%
Classified	0	0	0	0	
Temporary	11,000	3,500	5,000	1,500	42.86%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	<u>\$ 78,000</u>	<u>\$ 93,500</u>	<u>\$ 100,000</u>	<u>\$ 6,500</u>	<u>6.95%</u>
Staff Benefits:					
Retirement	\$ 9,000	\$ 21,350	\$ 21,500	\$ 150	0.70%
Other	4,500	0	0	0	
Sub-Total Staff Benefits	<u>\$ 13,500</u>	<u>\$ 21,350</u>	<u>\$ 21,500</u>	<u>\$ 150</u>	<u>0.70%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
Operating Expenses:					
Supplies	\$ 10,000	\$ 25,000	\$ 21,000	\$ (4,000)	-16.00%
Information and Communication	10,500	10,700	11,500	800	7.48%
Repairs and Maintenance	0	0	0	0	
Equipment	0	0	0	0	
Travel	0	0	0	0	
Housing	57,000	71,000	75,000	4,000	5.63%
Meals	75,000	98,600	100,000	1,400	1.42%
Other Expenses (Rec/T-shirts)	20,000	30,000	31,000	1,000	3.33%
Sub-Total Operating Expenses	<u>\$ 172,500</u>	<u>\$ 235,300</u>	<u>\$ 238,500</u>	<u>\$ 3,200</u>	<u>1.36%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	
TOTAL EXPENSES	<u>\$ 264,000</u>	<u>\$ 350,150</u>	<u>\$ 360,000</u>	<u>\$ 9,850</u>	<u>2.81%</u>
Transfer to ICA	\$ 40,000	\$ 40,000	\$ 40,000	\$ 0	-0.29%

EIGHT YEAR REVENUE HISTORY

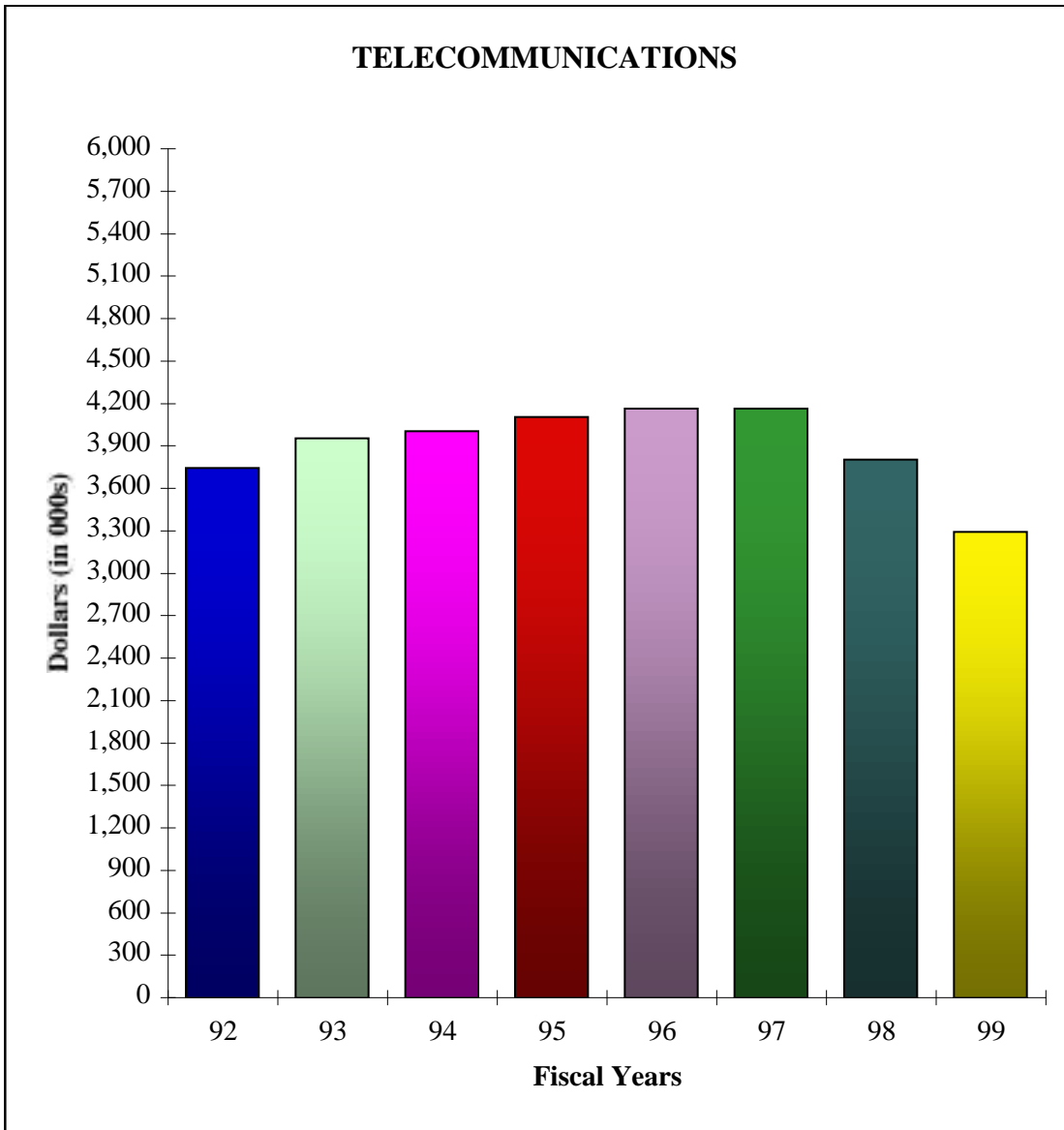


SOURCE: Projected Annual Budgets

**TELECOMMUNICATION SERVICES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 4,126,002	\$ 3,291,629	\$ 4,202,704	\$ 911,075	27.68%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 4,126,002	\$ 3,291,629	\$ 4,202,704	\$ 911,075	27.68%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 207,057	\$ 180,528	\$ 180,528	\$ 0	0.00%
Classified	522,472	537,829	589,690	51,861	9.64%
Temporary	156,589	148,228	73,913	(74,315)	-50.14%
Wage/Compensation Pool	0	0	35,502	35,502	
Sub-Total Salaries & Wages	<u>\$ 886,118</u>	<u>\$ 866,585</u>	<u>\$ 879,633</u>	<u>\$ 13,048</u>	<u>1.51%</u>
Staff Benefits:					
Retirement	\$ 99,288	\$ 104,029	\$ 104,980	\$ 951	0.91%
Other	78,694	95,319	107,611	12,292	12.90%
Sub-Total Staff Benefits	<u>\$ 177,982</u>	<u>\$ 199,348</u>	<u>\$ 212,591</u>	<u>\$ 13,243</u>	<u>6.64%</u>
Cost of Sales	<u>\$ 1,462,119</u>	<u>\$ 1,394,944</u>	<u>\$ 1,586,611</u>	<u>\$ 191,667</u>	<u>13.74%</u>
Operating Expenses:					
Supplies	\$ 55,166	\$ 56,254	\$ 55,166	\$ (1,088)	-1.93%
Information and Communication	108,880	108,880	70,000	(38,880)	-35.71%
Repairs and Maintenance	350,000	329,000	329,000	0	0.00%
Equipment	125,000	3,000	90,413	87,413	2913.77%
Travel	14,500	14,500	14,500	0	0.00%
Other Expenses	9,130	22,294	19,064	(3,230)	-14.49%
Sub-Total Operating Expenses	<u>\$ 662,676</u>	<u>\$ 533,928</u>	<u>\$ 578,143</u>	<u>\$ 44,215</u>	<u>8.28%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Insurance	4,000	4,000	3,623	(377)	-9.43%
Renewals/Replacements	483,337	0	483,337	483,337	
General Service Charge	449,770	449,770	458,766	8,996	2.00%
Debt Service	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 937,107</u>	<u>\$ 453,770</u>	<u>\$ 945,726</u>	<u>\$ 491,956</u>	<u>108.42%</u>
TOTAL EXPENSES	\$ 4,126,002	\$ 3,448,575	\$ 4,202,704	\$ 754,129	21.87%
Revenue Over/(Under) Expenses	\$ 0	\$ (156,946)	\$ 0	\$ 156,946	5.81%

EIGHT YEAR REVENUE HISTORY

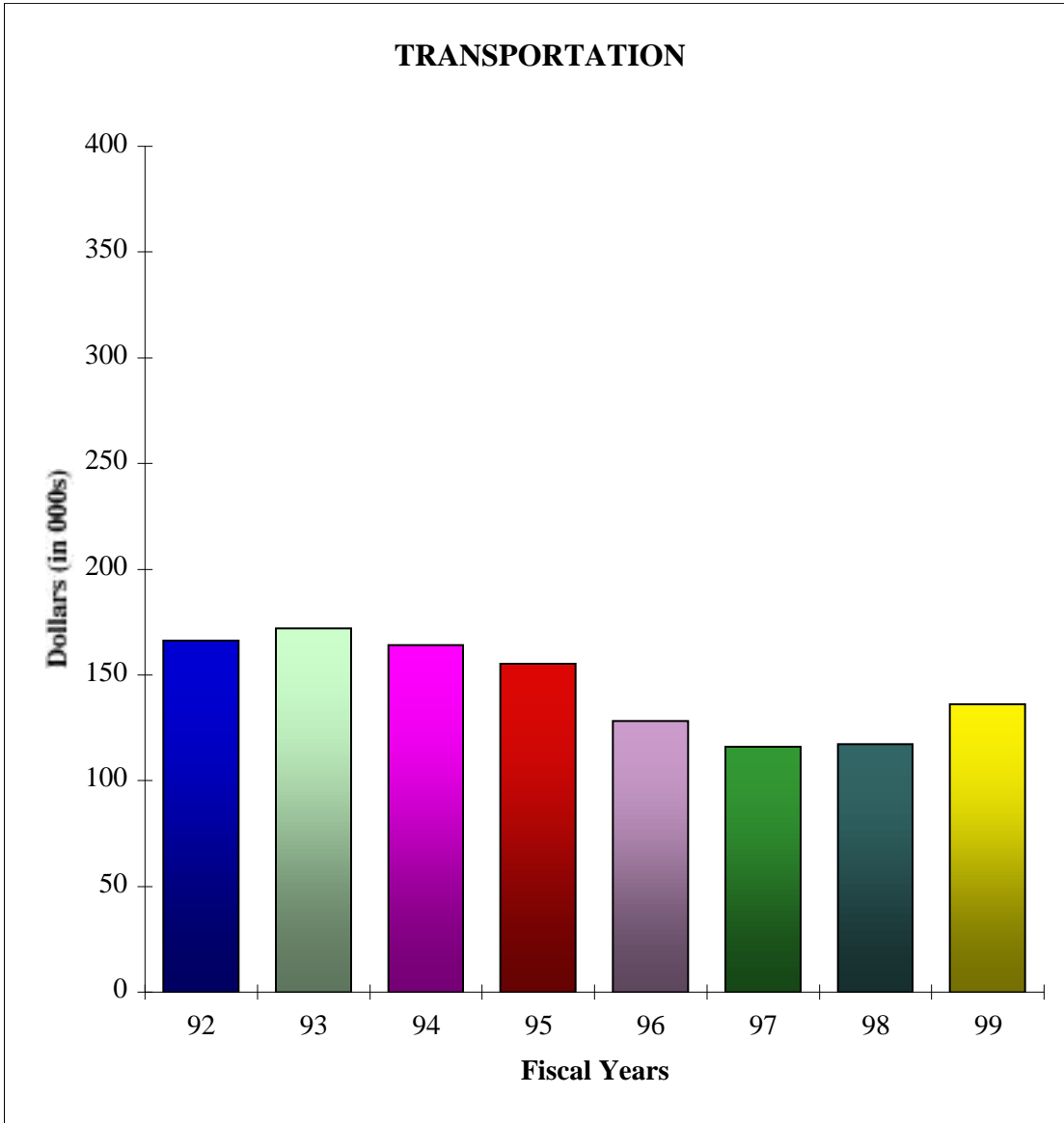


SOURCE: Projected Annual Budgets

**TRANSPORTATION SERVICES
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 125,400	\$ 136,000	\$ 170,300	\$ 34,300	25.22%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 125,400	\$ 136,000	\$ 170,300	\$ 34,300	25.22%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	29,453	30,493	30,493	0	0.00%
Temporary	2,618	2,618	2,618	0	0.00%
Wage/Compensation Pool	1,060	0	1,342	1,342	
Sub-Total Salaries & Wages	<u>\$ 33,131</u>	<u>\$ 33,111</u>	<u>\$ 34,453</u>	<u>\$ 1,342</u>	<u>4.05%</u>
Staff Benefits:					
Retirement	\$ 3,920	\$ 4,059	\$ 4,059	\$ 0	0.00%
Other	2,414	1,765	2,437	672	38.07%
Sub-Total Staff Benefits	<u>\$ 6,334</u>	<u>\$ 5,824</u>	<u>\$ 6,496</u>	<u>\$ 672</u>	<u>11.54%</u>
Cost of Sales	<u>\$ 0</u>	<u>\$ 2,857</u>	<u>\$ 0</u>	<u>\$ (2,857)</u>	<u>-100.00%</u>
Operating Expenses:					
Supplies	\$ 14,800	\$ 11,200	\$ 23,000	\$ 11,800	105.36%
Information and Communication	400	400	600	200	50.00%
Repairs and Maintenance	2,000	2,500	5,000	2,500	100.00%
Equipment	750	750	48,000	47,250	6300.00%
Travel	100	100	200	100	100.00%
Other Expenses	19,108	47,163	13,400	(33,763)	-71.59%
Sub-Total Operating Expenses	<u>\$ 37,158</u>	<u>\$ 62,113</u>	<u>\$ 90,200</u>	<u>\$ 28,087</u>	<u>45.22%</u>
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	28,257	28,257	18,416	(9,841)	-34.83%
General Service Charge	10,755	10,755	10,970	215	2.00%
Debt Service	0	0	0	0	
Insurance	9,765	9,765	9,765	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 48,777</u>	<u>\$ 48,777</u>	<u>\$ 39,151</u>	<u>\$ (9,626)</u>	<u>-19.73%</u>
TOTAL EXPENSES	\$ 125,400	\$ 152,682	\$ 170,300	\$ 17,618	11.54%
Revenue Over/(Under) Expenses	\$ 0	\$ (16,682)	\$ 0	\$ 16,682	13.68%

EIGHT YEAR REVENUE HISTORY

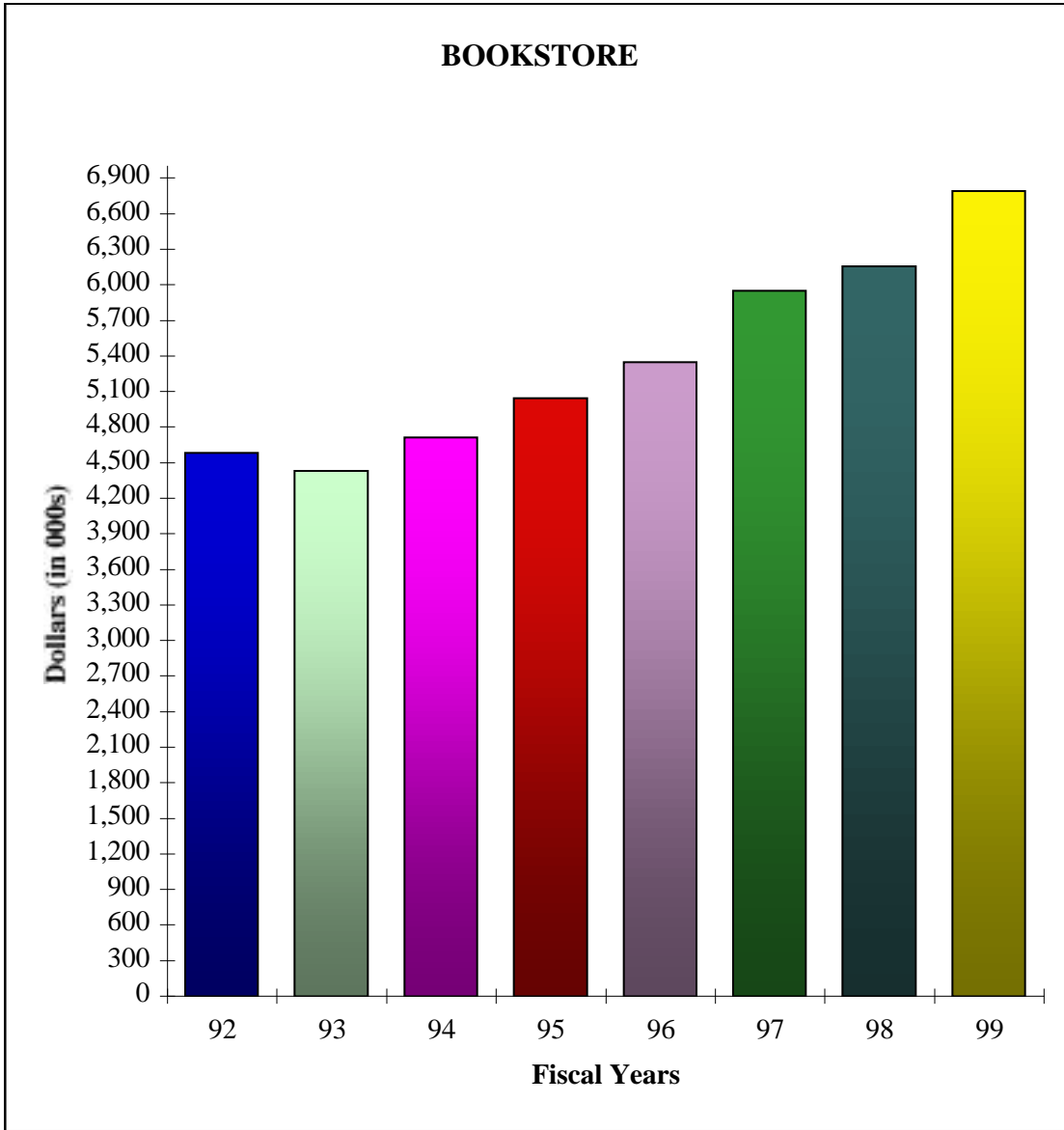


SOURCE: Projected Annual Budgets

**UNIVERSITY BOOKSTORE
BUDGET FOR 1999-2000**

	1998-99 APPROVED BUDGET	1998-99 PROJECTED BUDGET	1999-2000 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 6,243,692	\$ 6,765,172	\$ 7,103,430	\$ 338,258	5.00%
Other Revenue	33,868	22,900	22,900	0	0.00%
TOTAL REVENUE	\$ 6,277,560	\$ 6,788,072	\$ 7,126,330	\$ 338,258	4.98%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 111,091	\$ 115,329	\$ 115,329	\$ 0	0.00%
Classified	406,372	411,712	421,209	9,497	2.31%
Temporary	282,329	307,916	307,916	0	0.00%
Wage/Compensation Pool	26,070	0	33,704	33,704	
Sub-Total Salaries & Wages	<u>\$ 825,862</u>	<u>\$ 834,957</u>	<u>\$ 878,158</u>	<u>\$ 43,201</u>	<u>5.17%</u>
Staff Benefits:					
Retirement	\$ 91,364	\$ 96,814	\$ 98,078	\$ 1,264	1.31%
Other	77,390	74,147	81,747	7,600	10.25%
Sub-Total Staff Benefits	<u>\$ 168,754</u>	<u>\$ 170,961</u>	<u>\$ 179,825</u>	<u>\$ 8,864</u>	<u>5.18%</u>
Cost of Sales	<u>\$ 4,606,098</u>	<u>\$ 4,910,046</u>	<u>\$ 5,155,548</u>	<u>\$ 245,502</u>	<u>5.00%</u>
Operating Expenses:					
Supplies	\$ 23,000	\$ 28,032	\$ 46,995	\$ 18,963	67.65%
Information and Communication	153,270	155,648	162,514	6,866	4.41%
Repairs and Maintenance	31,235	36,031	36,118	87	0.24%
Equipment	16,925	25,540	37,500	11,960	46.83%
Travel	10,050	13,877	14,025	148	1.07%
Other Expenses	1,400	1,403	1,418	15	1.07%
Sub-Total Operating Expenses	<u>\$ 235,880</u>	<u>\$ 260,531</u>	<u>\$ 298,570</u>	<u>\$ 38,039</u>	<u>14.60%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	61,108	61,108	61,108	0	0.00%
Renewals/Replacements	56,779	56,779	56,779	0	0.00%
General Service Charge	199,517	199,517	203,507	3,990	2.00%
Debt Service	0	0	0	0	
Insurance	1,365	1,365	1,365	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 318,769</u>	<u>\$ 318,769</u>	<u>\$ 322,759</u>	<u>\$ 3,990</u>	<u>1.25%</u>
TOTAL EXPENSES	\$ 6,155,363	\$ 6,495,264	\$ 6,834,860	\$ 339,596	5.23%
Revenue Over/(Under) Expenses	\$ 122,197	\$ 292,808	\$ 291,470	\$ (1,338)	-0.25%

EIGHT YEAR REVENUE HISTORY



SOURCE: Projected Annual Budgets

BOWLING GREEN STATE UNIVERSITY
 AUXILIARY ACCUMULATED BALANCES
 AS OF JUNE 30, 1998

	NET AVAIL BALANCES 6-30-98	ACCUMULATED DEPRECIATION 6-30-98	1998-99 DEPRECIATION	1998-99 APPROVED AIP's	PROJECTED AVAIL BAL 6-30-99
OTHER AUXILIARIES:					
Bookstore	289,141	454,573	56,779		800,493
Central Stores	(192,064)	167,804	12,115		(12,145)
Parking Services	153,043	93,258	13,086		259,387
Park Svcs - Firelands	47,288	0	0	37,500	9,788
Telecommunications	583,220	407,258	483,337		1,473,815
Reprographics	4,948	117,584	13,726		136,258
Transportation	(51,096)	24,079	28,257		1,240
Golf Course	239,872	(30,880)	13,500	52,490	170,002
Shuttle Service	(5,995)	62,000	44,000	13,780	86,225
Rental Properties	80,023	26,852	7,946		114,821
	<u>1,148,380</u>	<u>1,322,528</u>	<u>672,746</u>	<u>103,770</u>	<u>3,039,884</u>