



# MASTER OF HEALTH SERVICES ADMINISTRATION



## Why the Master of Health Services Administration?

The Master of Health Services Administration (MHSA) degree prepares professionals for leadership positions in the complex, rapidly changing structure and financing of health care and health service organizations. With real-world internships and coursework taught by faculty and working leaders of health organizations, the program prepares graduates with the business, technological, public health and leadership foundations to lead health services organizations.

The program will serve the needs of: 1) working professionals in health service organizations seeking to advance and 2) recent graduates of health care administration, public health and allied health degrees. While a bachelor's degree is sufficient for some positions in health services, earning the MHSA will position these students for leadership roles and advancement.

## Why the Master of Health Services Administration at BGSU?

For this web-centric program, MHSA courses will be offered face-to-face in the evenings, online asynchronous or online synchronous. Students may be admitted into the program fall semester, spring semester or summer term. The degree may be completed on a full-time or part-time basis.

## Learning outcomes

- Master fundamental principles in business, technology and management in health care settings
- Demonstrate communication and interpersonal effectiveness
- Master applications of technology in health care practice
- Use analytics to solve problems in health services administration
- Demonstrate professionalism and ethical behavior
- Analyze and evaluate daily operations for quality and efficiency
- Make decisions based upon organizational priorities and financially sound business principles
- Apply fundamental administrative and leadership skills to solve problems, evaluate outcomes and strategically plan in health services settings

## FOR MORE INFORMATION

Contact Dr. Philip Welch, MHSA Graduate Coordinator  
College of Health and Human Services, at [pjwelch@bgsu.edu](mailto:pjwelch@bgsu.edu) or 419-372-0368

For questions about Professional Pathways, contact Graduate Admissions:  
[gradinfo@bgsu.edu](mailto:gradinfo@bgsu.edu) | 419-372-2791 | [www.bgsu.edu/graduate](http://www.bgsu.edu/graduate)

## Program strengths and uniqueness

- Faculty teaching MHSA courses will include professional health services administrators (e.g., CEOs, directors, vice presidents) from a variety of health care organizations.
- The MHSA requires 37 credit hours of coursework and experiential learning that will prepare graduates to plan, direct, coordinate and supervise the delivery of health care as Health Services Administrators.
- Two integrated learning experiences, an internship and a capstone project will provide graduates with real-world experience.
- For this web-centric program, courses may be offered face-to-face in the evenings and online.
- The curriculum, which was designed with input from executives in health care, incorporates the use of case studies, team projects, experiential learning and problem-solving exercises to prepare future and current health services administrators.
- The curriculum was developed in alignment with the Commission on Accreditation of Healthcare Management Education (CAHME) standards.

## Professional opportunities

Two integrated learning experiences, an internship (300 clock hours) and a capstone project provide graduates with hands-on experience and opportunities for inter-institutional collaborations with a variety of health care organizations.



*According to the Bureau of Labor Statistics, the job outlook for health care administrators is expected to grow 17% from 2014-2024, which is "much faster than average."*

## Admission requirements

Applicants must have earned a bachelor's degree from an accredited institution with coursework completed in statistics, economics and accounting. Equivalent work experience covering these course areas will also be considered for an evaluation of skills for applicants without verified course credit.

To gain regular status admission, applicants must have a minimum GPA of 2.75 on a 4.0 scale (or equivalent). Applicants are required to submit scanned copies of official or unofficial transcripts from all institutions attended. Upon admission, final official or notarized copies of transcripts from all institutions where degrees were earned and diplomas from international institutions must be submitted.

They are also required to submit official scores from the Graduate Record Examination (GRE) or the Graduate Management Admission Test (GMAT) unless one of the following criteria is met:

- 3.0 out of 4.0 (or equivalent) undergraduate GPA or higher
- Earned master's degree
- Five years of relevant work experience

All applicants must submit two letters of recommendation from professionals, a personal statement, and a current resume.

International applicants are also required to submit scores from the International English Language Testing System (IELTS), the Pearson Test of English Academic (PTEA), or the Test of English as a Foreign Language (TOEFL). Successful completion of ELS 112 will also be accepted for this requirement.

## Cost of tuition

Please refer to [www.bgsu.edu/offices/bursar](http://www.bgsu.edu/offices/bursar) for current information on tuition and fees.

## Financial assistance

A limited number of graduate assistantships are available on a competitive basis for full-time students who qualify. For more information, please contact the department.

Domestic students enrolled in four (4) or more credit hours are eligible to apply for financial aid using the Free Application for Federal Student Aid (FAFSA) to calculate student contribution and financial need. You may apply online at [www.fafsa.ed.gov](http://www.fafsa.ed.gov).

## How to apply

Visit the BGSU Graduate College website at [www.bgsu.edu/graduate/admissions](http://www.bgsu.edu/graduate/admissions).

**Application deadline, summer term: April 1**

**Application deadline, fall term: August 1**

**Application deadline, spring term: November 1**

## Curriculum

A total of 37 credit hours of coursework at the graduate level are required.

### Required Graduate Seminars

- MHSA 6100: Managing Healthcare Complexities 3 hours
- MHSA 6210: Health Services Finance 3 hours
- MHSA 6220: Healthcare Data Analytics and Decision Making 3 hours
- MHSA 6230: Management for Health Information Systems 3 hours
- MHSA 6310: Human Resources and Leadership Development 3 hours
- ECON 5250: Health Economics 3 hours
- MHSA 6320: Healthcare Operations and Supply Chain Management 3 hours
- MHSA 6400: Healthcare Law and Ethics 3 hours
- MHSA 6450: Quality Management in Health Services Delivery 3 hours
- MHSA 6820: Topics in Health Services Administration 1 hours
- MHSA 6890: Internship (S/U) 3-6 hours
- MHSA 6900: Health Services Industry – Project or Fellowship 3 hours

### Elective Coursework (3 hours required)

Examples of electives

- PUBH 6700: Cost-Effectiveness and Cost-Benefit Analysis 3 hours
- PUBH 5590: Epidemiology 3 hours
- MHSA 6550: Social Determinants of Health 3 hours
- MHSA 6820: Topics in Health Services Administration (repeatable) 1-3 hours

## Professional Pathways

**Professional Pathways provide affordable, flexible and practical graduate programs for working professionals, as well as full-time students, desiring advanced degrees or certificates to increase career opportunities or expand knowledge in specific academic disciplines.**