



Approved 2004-05

EDUCATIONAL BUDGETS

MAIN CAMPUS AND FIRELANDS CAMPUS

Approved by the Board of Trustees

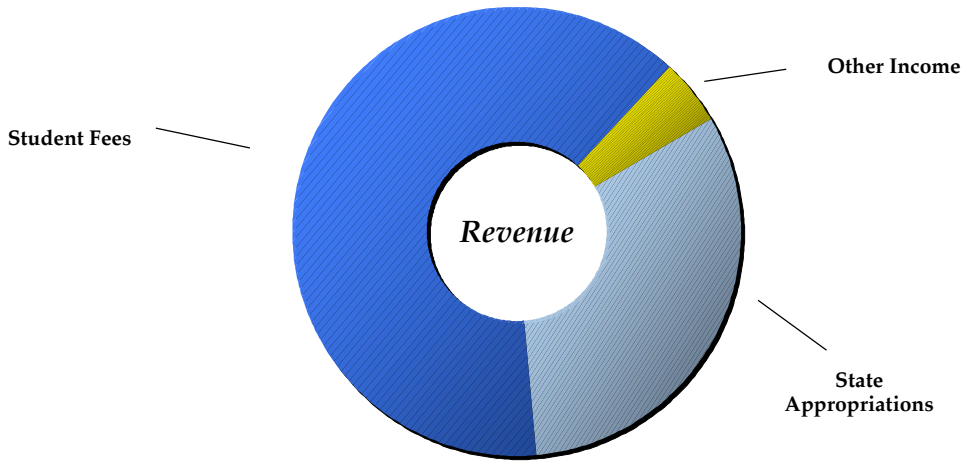
May 7, 2004

Prepared by
Office of Finance & Administration

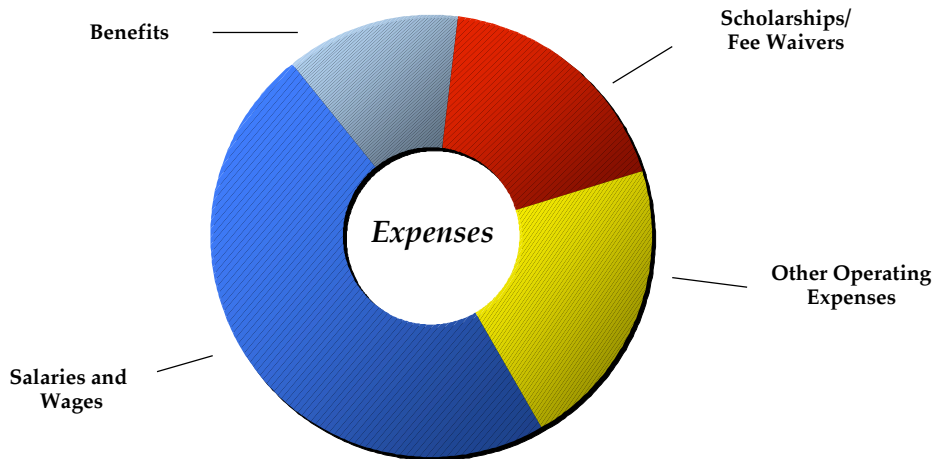


BGSU Educational Income Budget Main Campus 2004-05

Grand Total \$231,104,870



Revenue Source	Budget	Percentage
State Appropriations	\$73,775,000	31.92%
Student Fees	\$146,294,980	63.30%
Other Income	\$11,034,890	4.77%
Total	\$231,104,870	100.00%



Expense	Allocation	Percentage
Salaries and Wages	\$109,861,520	47.54%
Benefits	\$29,397,239	12.72%
Scholarships/Fee Waivers	\$42,454,257	18.37%
Other Operating Expenses	\$49,391,854	21.37%
Total	\$231,104,870	100.00%

2004 - 05 EDUCATIONAL BUDGET INCOME PROJECTIONS

ASSUMING SSI REDUCED 3.45% AND 9% TUITION INCREASE

	2003-04 Approved Income 27-Jun-03	2003-04 Projected Income 17-Jan-04	2004-2005 Projected Income 4/1/04	\$ Increase from FY 04 Projected to FY 05 Projected	% Increase from FY 04 Projected to FY 05 Projected	COMMENTS
State Support	\$75,663,950	\$76,409,819	\$73,775,000	(\$2,634,819)	-3.45%	FY 04 Actual; FY 05 reduced 3.45%
Undergrad Instructional Fees	\$92,046,367	\$92,046,367	\$101,158,957	\$9,112,590	9.90%	Assumes 4.2% Increase in General Fee
Graduate Instructional Fees	\$17,275,314	\$17,275,314	\$18,985,570	\$1,710,256	9.90%	Assumes 4.2% Increase in General Fee
Miscellaneous Instructional Fees	\$1,115,716	\$1,115,716	\$1,226,172	\$110,456	9.90%	Includes Excess Credit & Credit Workshops
Impact Enrollment Change			(\$1,022,729)	(\$1,022,729)		-150 Change in Undergraduate Student Enrollment
Additional Fee for Underclass Students	\$1,980,000	\$1,980,000	\$2,966,400	\$986,400	49.82%	10,300 Additional Underclassmen @ \$288/year
Non-Resident Fee Undergraduate	\$7,967,867	\$7,967,867	\$8,366,260	\$398,393	5.00%	
Non-Resident Fee Graduate	\$7,396,881	\$7,396,881	\$7,766,725	\$369,844	5.00%	
Impact Enrollment Change			\$0	\$0	0.00%	0 Change in Non-Resident Student Enrollment
Miscellaneous/Off-Campus Fees	\$6,230,778	\$6,230,778	\$6,847,625	\$616,847	9.90%	
Total Student Fees	\$134,012,923	\$134,012,923	\$146,294,980	\$12,282,057	9.2%	
GSC - Auxiliaries	\$5,109,531	\$5,109,531	\$5,211,722	\$102,191	2.0%	
GSC - Grants	\$96,168	\$96,168	\$96,168	\$0	0.0%	
Interest Income	\$1,200,000	\$1,200,000	\$1,200,000	\$0	0.0%	
Department Sales	\$3,517,000	\$3,517,000	\$3,517,000	\$0	0.0%	
Application Fees	\$485,000	\$485,000	\$485,000	\$0	0.0%	
Miscellaneous Income	\$525,000	\$525,000	\$525,000	\$0	0.0%	
Total Other Income	\$10,932,699	\$10,932,699	\$11,034,890	\$102,191	0.9%	
Total Operating Revenue	\$220,609,572	\$221,355,441	\$231,104,870	\$9,749,429	4.4%	

PROPOSED BGSU EDUCATIONAL BUDGET 2004-2005

Assumes Instructional Fee Increase for 2004-2005 =	9.90%
Assumes Base Pool for Salary Increases for 2004-2005 =	4%/3.5%

PERSONNEL EXPENSES	2003-04 Approved 6/27/03	2004-05 Projected 2/9/04	\$ Change for 04-05	% Change for 04-05	COMMENTS
Faculty	\$55,541,003	\$57,762,643	\$2,221,640	4.00%	Salary Increase
Faculty Summer Instruction	\$5,235,120	\$5,339,822	\$104,702	2.00%	Impact 03-04 AY Increase (2% Basic Pool)
Administrative Staff	\$18,832,865	\$19,492,015	\$659,150	3.50%	Salary Increase
Classified Staff	\$21,294,711	\$22,040,026	\$745,315	3.50%	Salary Increase
Promotions	\$0	\$260,000	\$260,000		Promotions, Market/Equity Adjustments, Reclassifications
Total Fac/Staff	\$100,903,699	\$104,894,507	\$3,990,808	3.96%	
GA Stipends	\$8,629,315	\$8,974,488	\$345,173	4.00%	Stipend Increase - Competitive Pressures
Total Graduate	\$8,629,315	\$8,974,488	\$345,173	4.00%	
Retirement	\$16,439,457	\$17,089,328	\$649,871	3.95%	Increases with Salary
Health Insurance	\$9,845,080	\$10,583,461	\$738,381	7.50%	Current Rates With 7.5% Increase Effective 1/1/05
Other Benefits	\$1,658,841	\$1,724,449	\$65,608	3.96%	Increases with Salary
Total Benefits	\$27,943,378	\$29,397,239	\$1,453,861	5.20%	
Permanent Personnel Reductions	-\$1,090,000	-\$4,007,474	-\$2,917,474		Current Model: 2.5% Instructional Personnel Budgets; 5% Most Other Area Personnel Budgets
Total Personnel	\$136,386,392	\$139,258,759	\$2,872,367	2.11%	

OPERATING EXPENSES	2003-04 Approved 6/27/03	2004-05 Projected 2/9/04	\$ Change for 04-05	% Change for 04-05	COMMENTS
Utilities	\$7,400,198	\$7,955,000	\$554,802	7.50%	Higher Utility Prices & 2003 Bond Issue Debt Service
Scholarships/Fee Waivers	\$36,992,045	\$42,454,257	\$5,462,213	14.77%	
Scholarships	\$11,471,100	\$12,606,739	\$1,135,639	9.90%	Fee Increase
Additional Need-Based Financial Aid	\$0	\$1,800,000	\$1,800,000		For Low-Income Students; From Addn'l Tuition Increase
Graduate Fee Waivers	\$21,414,760	\$23,534,821	\$2,120,061	9.90%	Fee Increase
Employee/Dependents	\$2,136,700	\$2,348,233	\$211,533	9.90%	Fee Increase
Additional Fee Waivers	\$0	\$0	\$0		
Off-Campus Waivers	\$1,969,485	\$2,164,464	\$194,979	9.90%	Fee Increase
MCOT Payments	\$2,157,092	\$2,260,632	\$103,540	4.80%	
Library Acquisitions	\$2,695,594	\$2,728,189	\$32,595	1.21%	
Funds for Technology	\$6,197,903	\$7,078,498	\$880,595	14.21%	For Improved Technology Services for Students (From Additional Tuition Increase)
General/Miscellaneous Operating	\$28,530,348	\$28,704,534	\$174,186	0.61%	
Total Operating	\$83,973,180	\$91,181,111	\$7,207,931	8.58%	
Academic Plan Initiatives	\$250,000	\$665,000	\$415,000		Second Stage of Academic Plan Implementation
Total Other	\$250,000	\$665,000	\$415,000		
GRAND TOTAL	\$220,609,572	\$231,104,870	\$10,495,298	4.76%	
Projected Income		\$231,104,870			Assumes 9% Tuition Increase; SSI reduced 3.45%
PROJECTED INCOME - EXPENSES		\$0			

RECOMMENDED CHANGES IN 2004-05 EDUCATIONAL BUDGET

Operating Increases	
Scholarships/Fee Waivers (Includes \$1,800,000 Addn'l Need-Based Aid)	5,267,234
Increase in Off-Campus Fee Waivers	194,979
MCOT - Nursing & Physical Therapy	103,540
Increase in Purchased Utilities Budget	554,802
Academic Plan Initiatives	415,000
Library Acquisitions	32,595
Operating Budget Increase (critical needs)	174,186
Improved Technology Services for Students	880,595
TOTAL PROPOSED OPERATING BUDGET INCREASES	\$7,622,931

Personnel Budget Adjustments	
Increase in Centralized Benefit Costs	\$1,453,861
Assigned Personnel Budget Reductions	(4,007,474)
Increase in Summer Instructional Salary Budget	104,702
TOTAL PERSONNEL BUDGET INCREASES	(\$2,448,911)

SUMMARY OF SALARY POOL PROPOSALS	
Pool for Faculty/ Admin. Staff/ Classified Staff* (3.0%)	\$2,870,057
Compensation Plan (Year 5)	756,048
Graduate Student Stipends (4.0%)	345,173
Faculty and Admin. Promotions/Market/Equity Adjustments	260,000
TOTAL SALARY POOL PROPOSALS	\$4,231,278

TOTAL PROPOSED PERSONNEL INCREASES \$1,782,367

GRAND TOTAL PROPOSED EDUCATIONAL BUDGET INCREASES \$9,405,298

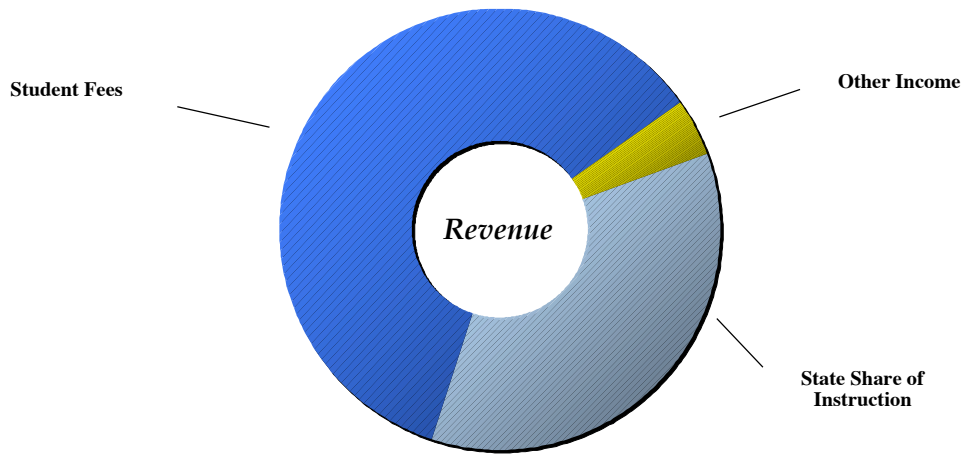
2003-04 EDUCATIONAL BUDGET (w/one-time cut included) \$221,699,572

2004-05 EDUCATIONAL BUDGET **\$231,104,870**

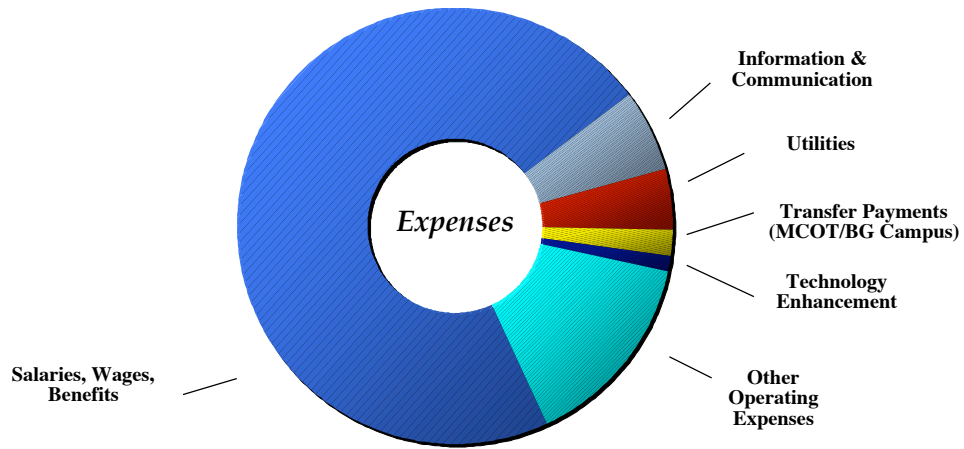
*except those classified staff whose salaries must, by law, be negotiated through a collective bargaining process.

BGSU EDUCATIONAL INCOME AND EXPENSE FIRELANDS COLLEGE 2004-05

Grand Total \$10,017,331



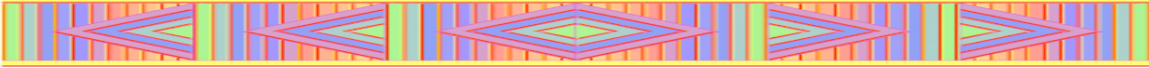
Revenue Source	Budget	Percentage
State Share of Instruction	\$3,559,704	35.54%
Student Fees	\$6,026,552	60.16%
Other Income	\$431,075	4.30%
Total	\$10,017,331	100.00%



Expense	Allocation	Percentage
Salaries, Wages, Benefits	\$7,173,156	71.61%
Information & Communication	\$608,205	6.07%
Utilities	\$445,832	4.45%
Transfer Payment MCOT/BG Campus	\$196,000	1.96%
Technology Enhancement	\$121,977	1.22%
Other Operating Expenses	\$1,472,161	14.70%
Total	\$10,017,331	100.00%

**FIRELANDS COLLEGE
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
State Share of Instruction	\$3,147,518	\$3,147,518	\$3,084,568	(\$62,950)	-2.00%
Access Challenge	505,206	484,833	475,136	(9,697)	-2.00%
TOTAL STATE SHARE	\$3,652,724	\$3,632,351	\$3,559,704	(\$72,647)	-2.00%
Instructional Fees	\$4,792,003	\$5,415,000	\$5,669,468	\$254,468	4.70%
General Fees	225,975	222,000	266,834	44,834	20.20%
Nonresident Fees	10,000	22,000	15,000	(7,000)	-31.82%
Lab Fees	36,500	39,790	40,250	460	1.16%
Continuing Education	60,000	30,000	35,000	5,000	16.67%
TOTAL STUDENT FEES	\$5,124,478	\$5,728,790	\$6,026,552	\$297,762	5.20%
OTHER INCOME	\$545,000	\$425,000	\$431,075	\$6,075	1.43%
Vending, rental, library fines					
TOTAL PROJECTED REVENUE	\$9,322,202	\$9,786,141	\$10,017,331	\$231,190	2.36%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$3,996,770	\$4,092,748	\$4,156,823	\$64,075	1.57%
Classified Salaries	1,101,708	1,127,762	1,139,207	11,445	1.01%
Temporary	230,676	230,676	253,658	22,982	9.96%
Wage/Compensation Pool	149,344	0	198,141	198,141	
Sub-Total Salaries and Wages	\$5,478,498	\$5,451,186	\$5,747,829	\$296,643	5.44%
Staff Benefits:					
Retirement	\$821,775	\$821,775	\$862,174	\$40,399	4.92%
Other	537,902	537,902	563,153	25,251	4.69%
ERIP	0	0	0	0	
Sub-Total Staff Benefits	\$1,359,677	\$1,359,677	\$1,425,327	\$65,650	4.83%
Operating					
Supplies	\$159,715	\$159,715	\$180,376	\$20,661	12.94%
Travel	81,436	118,000	83,691	(34,309)	-29.08%
Information & Communication	590,739	590,739	608,205	17,466	2.96%
Maintenance and Repair	79,546	79,546	219,182	139,636	175.54%
Utilities	370,028	425,000	445,832	20,832	4.90%
MCOT Transfer Payments	100,225	100,225	101,000	775	0.77%
BG Campus Transfer Payments	99,293	45,000	95,000	50,000	111.11%
Fee Waivers/Scholarships	0	0	0	0	
Post Secondary Option Program/Tech Prep Program	313,027	313,027	500,311	187,284	59.83%
Miscellaneous	126,023	126,023	111,337	(14,686)	-11.65%
Equipment	108,539	182,000	112,588	(69,412)	-38.14%
Contingency	275,322	275,142	152,771	(122,371)	-44.48%
Technology Enhancement	118,424	118,424	121,977	3,553	3.00%
Transfer to Reserve	0	380,727	39,785	(340,942)	-89.55%
Transfer to Parking	61,710	61,710	72,120	10,410	16.87%
Sub-Total Operating	\$2,484,027	\$2,975,278	\$2,844,175	(\$131,103)	-4.41%
TOTAL PROJECTED EXPENSES	\$9,322,202	\$9,786,141	\$10,017,331	\$231,190	2.36%



Approved 2004-05

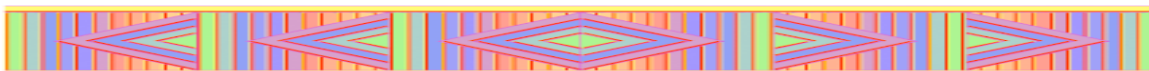
GENERAL FEE & RELATED

AUXILIARY BUDGETS

Approved by the Board of Trustees

May 7, 2004

Prepared by
Office of Finance & Administration



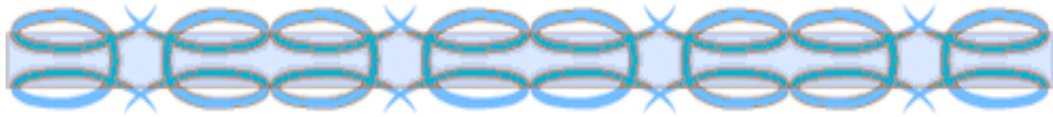
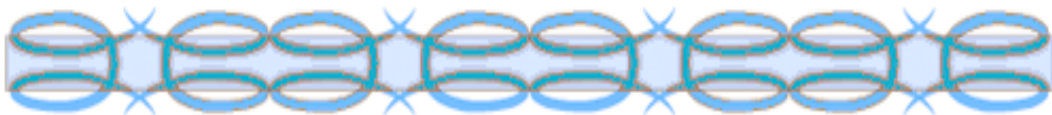


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General Fee and Related Auxiliary Budgets, Main Campus

The General Fee was established in 1969 as a comprehensive activity fee "for student health and special services." The General Fee was set at a quarterly rate of \$50, and it remained at that level until 1975-76 at which time it was separated into two fees: general and facility. The General Fee served as a major source of operating support for various student services and programs, while the Facility Fee covered the debt service, depreciation and facility charges of bonded auxiliary buildings. The two fees were recombined in 1977-78 in response to provisions of Am. Sub. H.B. 191.

General Fee levels since 1990-91 are as follows:

	<u>General Fee Per Term</u>
1990-91	258
1991-92	277
1992-93	275
1992-93	300, effective Spring '93
1993-94	314.50
1994-95	330
1995-96	349
1996-97	363
1997-98	379
1998-99	392
1999-2000	408
2000-01	427
2001-02	464
2001-02	544, effective Spring '02
2001-02	548, effective Summer '02
2002-03	564
2003-04	594

Exclusive of the field house allocation of \$25 per student per semester in 1992-93 and the Bowen-Thompson Student Union allocation of \$80 per student per semester in 2001-02, the General Fee has increased at an average rate of 6.6% per year since 1990-91.

For 2004-05 budget planning purposes, General Fee supported budgets have been divided into six components:

- A) Debt Service and Facility Charges for Bonded Buildings
- B) Student Services and Auxiliary Programs
- C) Student Budget Committee
- D) Office of Student Life
- E) Student Program Enhancement Account
- F) Funded Personnel

The table below summarizes the various General Fee income allocations in the above general categories for 2003-04 (approved), 2003-04 (projected), and 2004-05 (proposed) with details provided on pages 3 - 20.

A wage/compensation pool is included to provide funds for compensation increases (salary plus associated retirement benefits) for administrative staff and classified staff working in areas supported by the General Fee budgets at a rate of 3.0%. Approval of this budget does not commit the Board to a specific compensation increase.

GENERAL FEE ALLOCATIONS

	Approved Budget 2003-04	Projected Budget 2003-04	Proposed Budget 2004-05	\$ Incr.	% Incr.
A. Debt Service/ Facility Charges	\$5,383,781	\$5,383,781	\$5,412,133	\$28,352	0.53%
B. Student Services/ Auxiliary Programs	\$13,568,330	\$13,568,330	\$14,449,408	\$881,078	6.49%
C. Student Budget Committee	\$605,520	\$605,520	\$610,862	\$5,342	0.88%
D. Office of Student Life	\$38,128	\$38,128	\$39,653	\$1,525	4.00%
E. Student Prgm. Enhance. Acct.	\$57,270	\$57,270	\$59,561	\$2,291	4.00%
F. Funded Personnel	\$129,338	\$129,338	\$153,006	\$23,668	18.30%
TOTAL	\$19,782,367	\$19,782,367	\$20,724,623	\$942,256	4.76%

In order to fund the proposed budgets, a 4.2% increase in the full-time General Fee (\$25 per semester) is necessary for 2004-05. General Fee rates will increase effective Fall Semester, 2004 in accordance with the following schedule:

	<u>Full-Time Rate</u>		<u>Hourly Rate*</u>	
	<u>Current</u>	<u>2004-05</u>	<u>Current</u>	<u>2004-05</u>
Main Campus**				
Fall/Spring Terms	\$594	\$619	\$60.00	\$62.00
Summer Term 2005	\$358	\$373	\$36.00	\$38.00
Off-Campus				
Graduate	\$100	\$100	\$10.00	\$10.00
Undergraduate			\$ 6.00	\$ 6.00
Web-based/Web-centric	\$594	\$619	\$60.00	\$62.00

* Hourly rates not to exceed full-time rates

** Excludes academic programs or assignments based beyond a 50-mile commuting distance. These programs will have a General Fee of \$235 per semester or a \$24 per semester hour rate (summer rates: \$221 or \$23/semester hour). In addition, extension programs will have modified fees for those students who do not choose access to the student recreation center or field house.

A. DEBT SERVICE AND FACILITY CHARGES FOR BONDED BUILDINGS

A portion of the total General Fee income is allocated to meet the mandated debt service expenses (principal, interest, reserves) of student service facilities: health center, ice arena, student union, stadium, student services building, student recreation center, field house and golf course. In addition, the renewals/replacement reserve, deferred maintenance reserve, insurance, infrastructure, and related expenses of these facilities are also funded through the General Fee. The university health center also has rental income to offset some facility charges. The table below gives a breakdown of recommended General Fee allocations for 2004-05.

	Debt Service	Renewal/ Replacements	Insurance/ Other	Recommended General Fee Funding
University Health Center	\$66,518	\$31,755	\$10,586	\$88,859 ^b
Ice Arena	\$82,169	\$76,623	\$9,321	\$168,113
Bowen Thompson Student Union	\$2,382,112	\$350,000	\$36,330	\$2,768,442
Stadium	\$152,600	\$48,929	\$18,556	\$220,085
Student Services	\$89,995	\$38,227	\$12,107	\$140,329
Student Recreation Center	\$221,892	\$108,150	\$22,322	\$352,364
Field House	\$835,042	\$105,000	\$11,800	\$951,842
Golf Course	\$0	\$13,500	\$0	\$13,500
Infrastructure	\$493,250	\$0	\$0	\$493,250
Deferred Maintenance Reserve	\$0	\$215,349	\$0	\$215,349 ^c
TOTALS	\$4,323,578	\$987,533 ^a	\$121,022	\$5,412,133

^a Of this amount, the \$772,184 assigned to depreciation reserves is considered adequate and represents approximately 50% of that directed by Board guidelines. Full funding of depreciation reserves (to \$1,959,615) would require another \$35.49 per semester increase in student General Fees.

^b The gross debt service, depreciation reserve, insurance and other charges for the University Health Center total \$108,859. However \$20,000 is funded by rental charges to academic and support programs (educational budget) using Health Center space. Thus \$88,859 is a claim against the General Fee.

^c A deferred maintenance reserve is proposed in accordance with prior Finance Committee recommendations. This reserve will be available to fund maintenance projects for the student service facilities, thereby freeing the depreciation reserve of individual facilities from ongoing maintenance obligations. Approximately \$6.43 of the \$619 General Fee will be dedicated to the deferred maintenance reserve.

The impact on the General Fees for this budget is \$161.65 per semester for full-time students.

B. STUDENT SERVICES AND AUXILIARY PROGRAMS

A number of student service auxiliary programs receive general fee support. Intercollegiate athletics, other fields/facilities, student union, student health service, ice arena, student recreational sports, the recycling program, student life and campus involvement receive general fee funding for operating support.

Pouring Rights. 2001-02 was the first year of a five-year exclusive pouring rights contract with Pepsi and ABC Bottling. By entering into this agreement, the University received significantly higher vending commissions for the next five years. President Ribeau earmarked these funds for use in enhancing student activities/programming, recycling, scholarships and programming associated with the new Student Union. Several programming efforts are being supported this year by these funds. In this section and the following one, you will see the distribution of the pouring rights allocations for these student initiatives.

The table below summarizes the recommended allocation for each program. Detailed budgets are provided on pages 9 - 19.

	Proposed 2004-05 Gen'l Fee Allocation	Pouring Rights Allocations	Other Income
Intercollegiate Athletics	\$8,467,795	\$0	\$4,187,537
Other Fields/Facilities	\$359,463	\$0	\$800
Student Health Service & Building	\$1,997,560	\$0	\$2,127,973
Recreational Sports	\$1,788,734	\$0	\$922,660
Bowen-Thompson Student Union	\$1,205,971	\$0	\$1,430,712
Olscamp Hall (through Union)	\$0	\$10,000	\$0
Campus Involvement	\$332,221	\$0	\$45,000
Ice Arena Programs	\$236,922	\$0	\$691,564
Recycling Program	\$60,742	\$36,000	\$58,400
Student Program Enhancement Acct.	\$0	\$7,171	\$0
Stadium Operations	\$0	\$0	\$153,986
Saddlemire St. Svcs. Bldg. Operations	\$0	\$0	\$175,183
TOTAL ALLOCATIONS	\$14,449,408	\$53,171	\$9,793,815

The impact on General Fees for this budget is \$431.57 per semester for full-time students.

C. STUDENT BUDGET COMMITTEE

In 1998-99 significant changes in the involvement of Student Budget Committee (SBC) occurred. The SBC in April 1997, proposed that the entire role of the Advisory Committee on General Fee Allocations (ACGFA) be reviewed. As a result of the process initiated by that review, a new Student Organizations Funding Board (SOFB), under the jurisdiction of the SBC, was appointed in January 1998, to replace the former ACGFA. Beginning in 2002-03, the SBC consolidated its committees into one body. The SBC is now responsible for recommending all student organization funding and presenting those recommendations to FSBC/UBC.

The pouring rights allocation for 2004-05 will be \$87,102. This provides the opportunity for more funding to be directed to these student activities than just what's available from general fee funds.

A total of \$605,520 was allocated to the Student Budget Committee in 2003-04. The recommended allocation for 2004-05 is \$610,862 as shown below. The impact on General Fees for this budget is \$18.25.

	2002-03 Allocation	2003-04 Allocation	2004-05 Allocation
Graduate Student Senate	\$31,102	\$18,675	\$15,805
Undergraduate Student Government	\$18,049	\$25,000	\$25,388
BG24 News	\$17,800	\$18,074	\$21,350
WBGU-FM	\$17,476	\$16,810	\$11,560
BG Radio Sports	\$6,450	\$6,708	\$5,200
BG Radio News	\$8,860	\$9,230	\$9,595
WFAL	\$12,412	\$10,230	\$9,395
Univ. Activities Organization	\$144,225	\$175,000	\$145,793
Other Student Groups	\$318,945	\$302,699	\$355,206
SBC Operating		\$10,000	\$21,250
Reserve	\$92,464	\$100,196	\$77,422
Pouring Rights Allocation	(\$87,102)	(\$87,102)	(\$87,102)
TOTALS	\$580,681	\$605,520	\$610,862
Totals without GSS Secretary	\$561,985	\$586,824	\$610,862

An allocation of \$18,696 is included to cover the compensation of the secretarial position of GSS. This allocation was removed from the SBC reserves that are part of their overall funding base. After adjusting prior year allocations for this change, the SBC has received increases of 4.4% in 2003-04 and 4.1% in 2004-05.

D. OFFICE OF STUDENT LIFE

In 2004-05 a general fee allocation was given to the Office of Student Life. The Office of Student Life provides oversight for off-campus student services and the spirit activities of several student groups. The requested allocation of \$39,653 will be used to support the continuation of commuter student programming for \$19,200, Cheerleading/Dance Team \$14,726, SIC SIC \$3,063, and Mascots \$2,664. The impact on the General Fees for this budget item is \$1.18 per semester for full-time students.

E. STUDENT PROGRAM ENHANCEMENT ACCOUNT

This account supports a variety of student programs and services. For example, funds are allocated for the printing of the Student Handbook, all-university events focused on students, individual, and student organization special programs, and undergraduate and graduate student conference travel. In addition, the program account pays for entertainment and copyright fees (BMI, ASCAP, and SESAC). The account also provides funding support for the University Safety Committee and the University Committee on Alcohol Issues.

An increase in general fee support of \$2,291 is proposed for 2004-05, with a continuation of the \$7,171 from pouring rights funds.

F. FUNDED PERSONNEL

1. STUDENT PUBLICATIONS:

Effective with the 1980-81 fiscal year, the funding of the compensation (salary and related benefits) of the Director of Student Publications was set aside as a line item in the general fee budget. The Director provides professional advice and supervision in the business and advertising aspects of the student publications program. The Director's compensation is \$84,807 with the portion from the general fee being \$75,288 with the remainder covered by UniGraphics, BG News, and The Key. The budgeted amount of \$78,098 is to cover the Director's salary for 2004-05, associated benefit costs and a compensation pool.

2. GOLF COURSE:

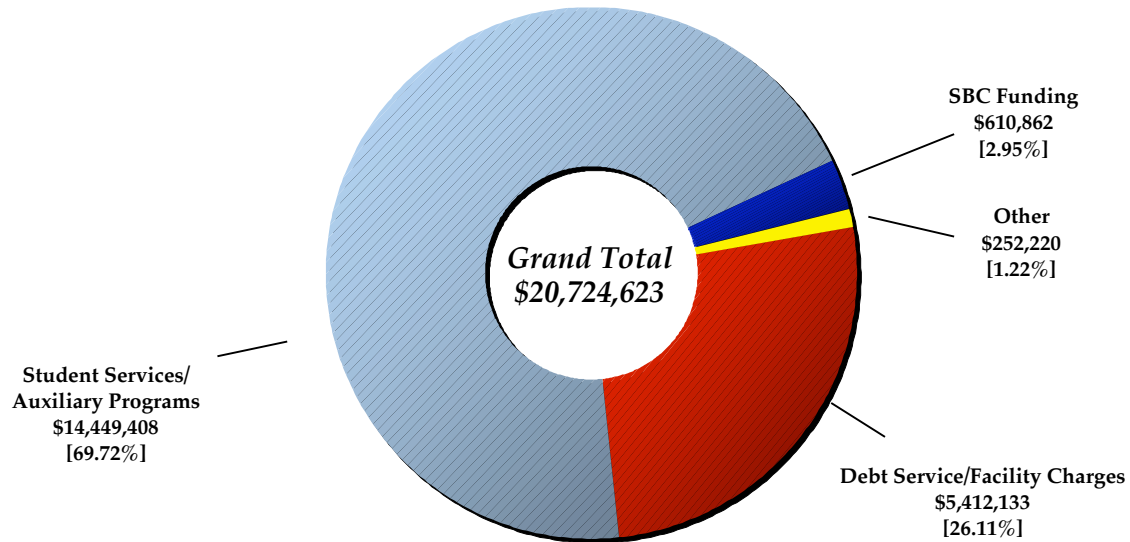
Beginning in 2002-03, a portion of the Golf Course became supported by a general fee allocation. The funds are supplied to cover the salary and benefit expenses associated with the golf course superintendent. Previously these revenues and expenses were part of Other Fields & Facilities. The Golf Course will receive a \$56,212 general fee allocation.

3. GRADUATE STUDENT SENATE:

In 2003-04, the Student Budget Committee (SBC) requested that funding for the part-time Secretary in the Graduate Student Senate Office be provided by the central fund rather than be an item for SBC review. Due to the lateness of this recommendation, it was not instituted last year. An allocation of \$18,696 is included to cover the compensation of the secretarial position of GSS. This allocation was removed from the SBC reserves that are part of their overall funding base. This results in the SBC allocation appearing to be 0.88%.

The impact on the general fees for this portion of the budget is \$4.57 per semester for full time students.

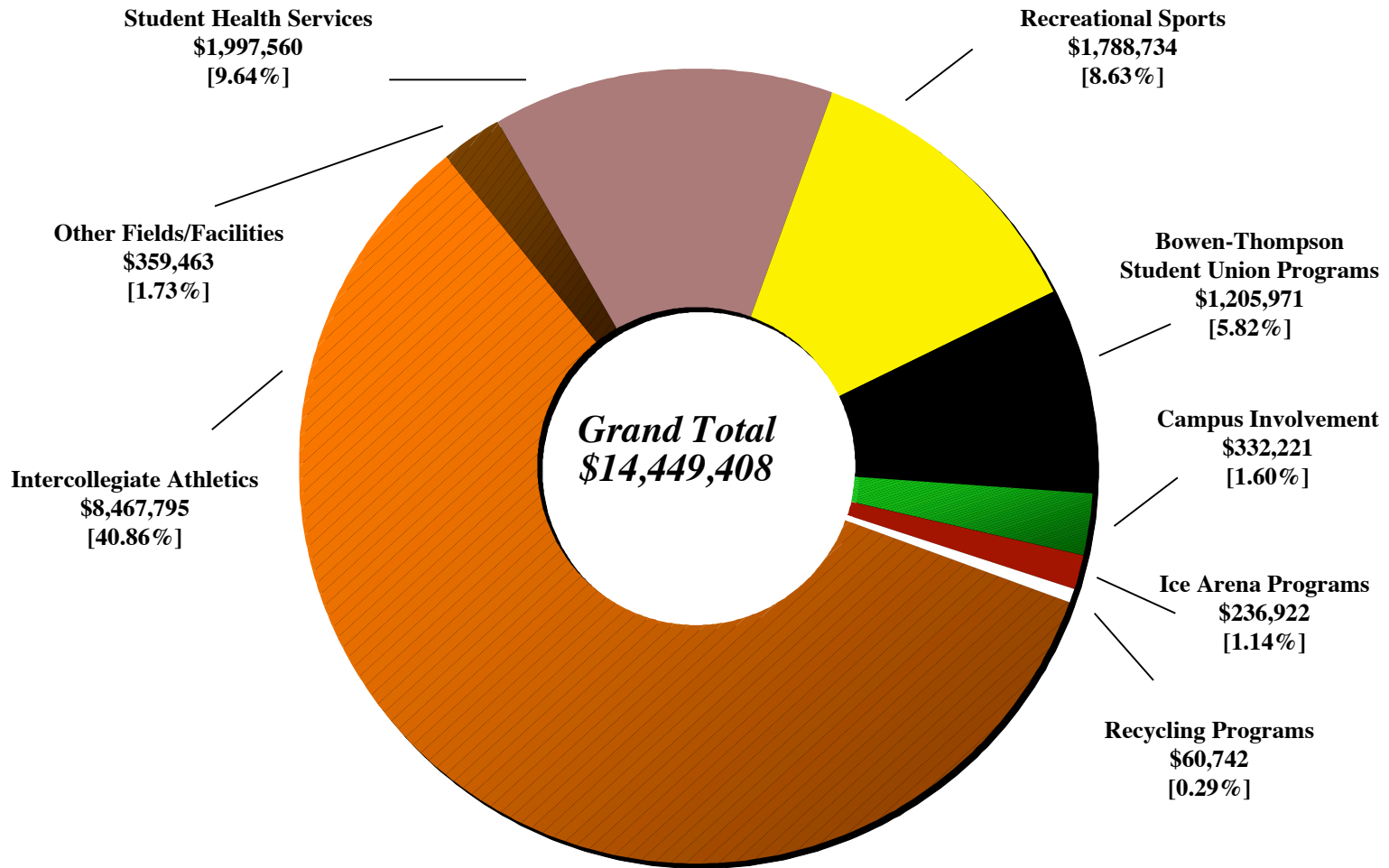
BGSU General Fee Allocations 2004-05



	General Fee Allocation	Other Income Total	Total	% of Total
Debt Service/Facility Charges				
Deferred Maintenance Reserve	\$215,349	\$0	\$215,349	0.70%
Field House (2007)	\$951,842	\$0	\$951,842	3.11%
Golf Course	\$13,500	\$0	\$13,500	0.04%
Health Center (2007)	\$88,859	\$0	\$88,859	0.29%
Ice Arena (2007)	\$168,113	\$0	\$168,113	0.55%
Infrastructure	\$493,250	\$0	\$493,250	1.61%
Recreational Facility	\$352,364	\$0	\$352,364	1.15%
Stadium (2007)	\$220,085	\$153,986	\$374,071	1.22%
Student Services (2007)	\$140,329	\$175,183	\$315,512	1.03%
Bowen-Thompson Student Union	\$2,768,442	\$0	\$2,768,442	9.03%
Sub-Total	\$5,412,133	\$329,169	\$5,741,302	18.73%
Student Services/Auxiliary Programs				
Intercollegiate Athletics	\$8,467,795	\$4,187,537	\$12,655,332	41.29%
Other Fields / Facilities	\$359,463	\$800	\$360,263	1.18%
Student Health Service & Building	\$1,997,560	\$2,127,973	\$4,125,533	13.46%
Recreational Sports	\$1,788,734	\$922,660	\$2,711,394	8.85%
Bowen-Thompson Student Union Programs	\$1,205,971	\$1,430,712	\$2,636,683	8.60%
Office of Campus Involvement	\$332,221	\$45,000	\$377,221	1.23%
Ice Arena Programs	\$236,922	\$691,564	\$928,486	3.03%
Recycling Program	\$60,742	\$94,400	\$155,142	0.51%
Sub Total	\$14,449,408	\$9,500,646	\$23,950,054	78.14%
Student Budget Committee	\$610,862	\$87,102	\$697,964	2.28%
Office of Student Life	\$39,653	\$0	\$39,653	0.13%
Student Program Enhancement Account	\$59,561	\$7,171	\$66,732	0.22%
Funded Personnel	\$153,006	\$0	\$153,006	0.50%
Sub Total (Other)	\$252,220	\$7,171	\$259,391	0.85%
Grand Total	\$20,724,623	\$9,924,088	\$30,648,711	100.00%

BGSU STUDENT SERVICES/AUXILIARY PROGRAMS

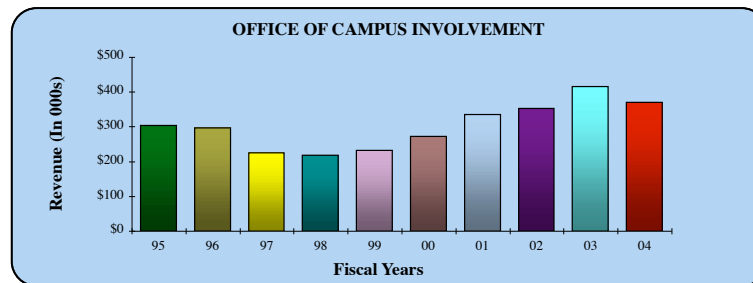
\$14,449,408



Note: Percentages are of the total General Fee Budget

**OFFICE OF CAMPUS INVOLVEMENT
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 319,443	\$ 319,443	\$ 332,221	\$ 12,778	4.00%
Other Support (Transfers)	0	0	20,000	20,000	
Other Income (Vending)	63,200	52,000	25,000	(27,000)	(51.92%)
TOTAL REVENUE	\$ 382,643	\$ 371,443	\$ 377,221	\$ 5,778	1.56%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 92,253	\$ 76,816	\$ 79,707	\$ 2,891	3.76%
Graduate Assistants	47,750	57,125	45,000	(12,125)	(21.23%)
Classified Salaries	33,633	2,803	33,633	30,830	1099.89%
Temporary	9,150	6,168	6,150	(18)	(0.29%)
Wage/Compensation Pool	4,532	0	5,925	5,925	
Sub-Total Salaries and Wages	\$ 187,318	\$ 142,912	\$ 170,415	\$ 27,503	19.24%
Staff Benefits:					
Retirement	\$ 16,755	\$ 14,701	\$ 21,895	\$ 7,194	48.94%
Other	12,524	25,400	18,958	(6,442)	(25.36%)
Sub-Total Staff Benefits	\$ 29,279	\$ 40,101	\$ 40,853	\$ 752	1.88%
Operating					
Supplies	\$ 22,875	\$ 38,968	\$ 37,804	\$ (1,164)	(2.99%)
Travel	12,676	22,281	24,000	1,719	7.72%
Information/Communication	45,797	47,220	50,000	2,780	5.89%
Leadership Program	47,570	19,171	26,231	7,060	36.83%
Repair and Maintenance	0	596	200	(396)	(66.44%)
Purchases for Resale	0	0	0	0	
Equipment	7,400	13,352	13,022	(330)	(2.47%)
Cheerleaders/Dance Team	15,000	15,000	0	(15,000)	(100.00%)
Professional Fees	14,728	13,500	10,196	(3,304)	(24.47%)
Supplemental Staffing	0	22,600	0	(22,600)	(100.00%)
Other	0	4,500	4,500	0	
Sub-total Operating	\$ 166,046	\$ 197,188	\$ 165,953	\$ (31,235)	(15.84%)
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 382,643	\$ 380,201	\$ 377,221	\$ (2,980)	(0.78%)
Revenue Over/(Under) Expenses	\$ 0	\$ (8,758)	\$ 0	\$ 8,758	2.34%



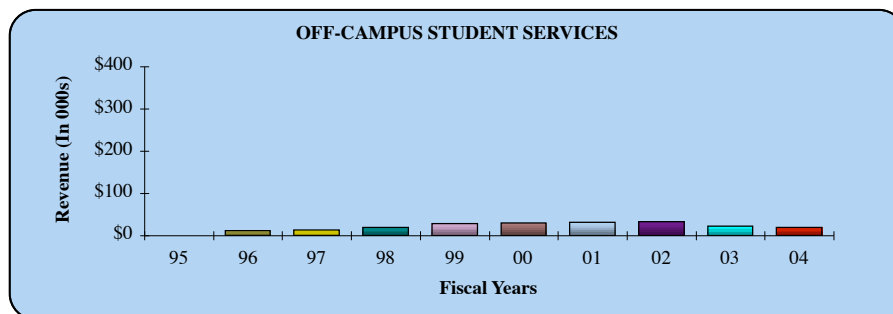
NOTE: FY97 - University Activities Organization (UAO) moved to SBC funding line
 FY00 - Leadership Program moved to this area for oversight
 FY01 - Cheerleaders moved to this area for oversight; portion of vending income allocated (\$52,000)

SOURCE: Projected Annual Budgets

**OFF-CAMPUS STUDENT SERVICES
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 19,700	\$ 19,700	\$ 19,200	\$ (500)	(2.54%)
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 19,700	\$ 19,700	\$ 19,200	\$ (500)	(2.54%)
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	0	0	0	0	
Graduate Assistants	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 0	\$ 0	\$ 0	\$ 0	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 500	\$ 9,915	\$ 6,000	\$ (3,915)	(39.49%)
Travel	1,900	1,000	1,700	700	70.00%
Information and Communication	17,300	8,308	6,500	(1,808)	(21.76%)
Repairs and Maintenance	0	0	0	0	
Programs	0	0	0	0	
Equipment	0	4,110	0	(4,110)	(100.00%)
Supplemental Staffing	0	1,000	5,000	4,000	400.00%
Other Expenses	0	0	0	0	
Sub-total Operating	\$ 19,700	\$ 24,333	\$ 19,200	\$ (5,133)	(21.09%)
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge*	0	0	0	0	
Renewals/Replacements*	0	0	0	0	
Debt Service*	0	0	0	0	
Insurance/Other*	0	0	0	0	
Sub-total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 19,700	\$ 24,333	\$ 19,200	\$ (5,133)	(21.09%)
Revenue Over/(Under) Expenses	\$ 0	\$ (4,633)	\$ 0	\$ 4,633	0.00%

*Funded from General Fee (Debt Svc.)

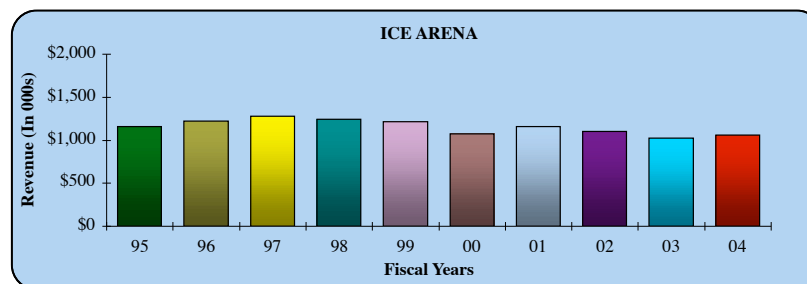


SOURCE: Projected Annual Budgets

**ICE ARENA and SUMMER PROGRAMS
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 227,810	\$ 227,810	\$ 236,922	\$ 9,112	4.00%
General Fee (Debt Svc.)	164,971	164,971	168,113	3,142	1.90%
Operational Income	622,900	602,900	622,464	19,564	3.24%
Rental Income-E&G; Hockey	51,000	51,000	57,300	6,300	12.35%
Interest Income	4,200	4,200	3,700	(500)	(11.90%)
Other Income	8,100	8,100	8,100	0	0.00%
TOTAL REVENUE	\$ 1,078,981	\$ 1,058,981	\$ 1,096,599	\$ 37,618	3.55%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 101,143	\$ 91,006	\$ 102,593	\$ 11,587	12.73%
Classified Salaries	199,982	192,348	206,348	14,000	7.28%
Temporary	94,000	93,000	90,000	(3,000)	(3.23%)
Graduate Assistants	0	3,750	7,500	3,750	100.00%
Wage/Compensation Pool	10,803	0	11,121	11,121	
Sub-Total Salaries and Wages	\$ 405,928	\$ 380,104	\$ 417,562	\$ 37,458	9.85%
Staff Benefits:					
Retirement	\$ 40,496	\$ 37,308	\$ 41,786	\$ 4,478	12.00%
Other	61,186	59,229	68,348	9,119	15.40%
Sub-Total Staff Benefits	\$ 101,682	\$ 96,537	\$ 110,134	\$ 13,597	14.08%
Operating					
Supplies	\$ 26,200	\$ 23,700	\$ 23,840	\$ 140	0.59%
Travel	200	200	200	0	0.00%
Information/Communication	25,450	28,700	25,700	(3,000)	(10.45%)
Repair and Maintenance	29,800	35,000	29,800	(5,200)	(14.86%)
Miscellaneous	6,900	2,500	2,500	0	0.00%
Purchase for Resale	67,600	57,600	57,600	0	0.00%
Equipment	6,600	6,600	6,600	0	0.00%
Supplemental Staffing	0	4,000	7,000	3,000	75.00%
Unrelated Bus. Income Tax	0	0	0	0	
Sub-total Operating	\$ 162,750	\$ 158,300	\$ 153,240	\$ (5,060)	(3.20%)
General Service Charge					
Facility Charge*	\$ 243,650	\$ 243,650	\$ 247,550	\$ 3,900	1.60%
Renewals/Replacements*	0	0	0	0	
Debt Service*	76,623	76,623	76,623	0	0.00%
Insurance/Other*	83,155	83,155	82,169	(986)	(1.19%)
Sub-total Fixed Expenses	\$ 408,621	\$ 408,621	\$ 415,663	\$ 7,042	1.72%
TOTAL EXPENSES	\$ 1,078,981	\$ 1,043,562	\$ 1,096,599	\$ 53,037	5.08%
Revenue Over/(Under) Expenses	\$ 0	\$ 15,419	\$ 0	\$ (15,419)	-1.53%

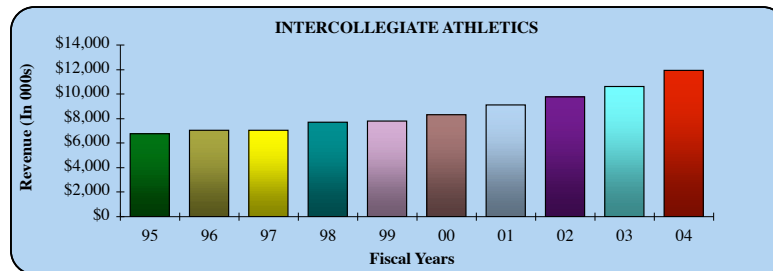
*Funded from General Fee (Debt Svc.)



NOTES: FY02 Debt service funding reallocated to Stadium Lighting Project
FY04 debt service funding returned and summer programs included
SOURCE: Projected Annual Budgets

**INTERCOLLEGIATE ATHLETICS
BUDGET FOR 2004-05**

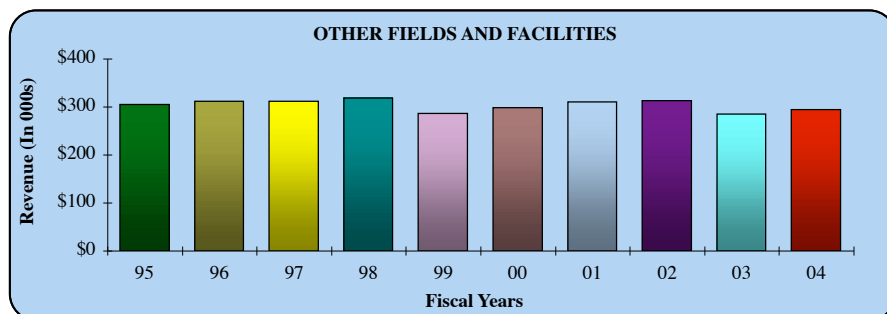
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee-Grants-in-Aid	\$ 3,812,588	\$ 3,812,588	\$ 4,095,481	\$ 282,893	7.42%
General Fee-Non Grants-in-Aid	3,904,153	3,904,153	4,180,659	276,506	7.08%
General Fee-ICA Rent	182,152	182,152	191,655	9,503	5.22%
Gate Receipts, Concessions, Parking, Guarantees--Opponents, TV/Radio	1,681,000	1,692,000	1,611,000	(81,000)	(4.79%)
NCAA/MAC/CCHA Revenue	647,000	636,000	677,000	41,000	6.45%
Falcon Club and Other Fund-raising	500,000	450,000	500,000	50,000	11.11%
Stadium Suite/Club	260,000	254,000	265,000	11,000	4.33%
Miscellaneous	888,320	1,012,650	1,134,537	121,887	12.04%
TOTAL REVENUE	\$ 11,875,213	\$ 11,943,543	\$ 12,655,332	\$ 711,789	5.96%
EXPENSES:					
<i>General Administration/Business Mgmt.:</i>					
Contract Salaries	\$ 1,083,229	\$ 1,053,650	\$ 1,093,202	\$ 39,552	3.75%
Classified Salaries	295,496	300,418	305,046	4,628	1.54%
Temporary	0	0	0	0	
Wage/Compensation Pool	33,502	0	44,194	44,194	
Staff Benefits	404,555	398,455	465,777	67,322	16.90%
Athletic Communication Office	93,700	103,700	93,700	(10,000)	(9.64%)
Training/Weight/Equipment Rooms	108,000	108,000	110,000	2,000	1.85%
Ticket Office	40,000	46,000	40,000	(6,000)	(13.04%)
Marketing & Communication	336,300	370,000	351,300	(18,700)	(5.05%)
Academic Enhancement	36,500	37,000	36,500	(500)	(1.35%)
Development	75,000	75,000	75,000	0	0.00%
Game Programs/Motor City Bowl	85,000	90,000	85,000	(5,000)	(5.56%)
Guarantees	241,000	243,000	145,000	(98,000)	(40.33%)
Concessions	0	0	0	0	
Game Staging	91,160	91,160	91,160	0	0.00%
Repay Loan (\$306,765 - FY00)	0	0	0	0	
Unrelated Bus. Income Tax	0	0	0	0	
Stadium Debt	200,000	200,000	300,000	100,000	50.00%
Operating Budgets	426,152	500,000	449,502	(50,498)	(10.10%)
<i>Non-revenue Sports Direct Costs:</i>					
Coaching Salaries	881,748	867,045	953,395	86,350	9.96%
Staff Benefits	269,910	253,922	294,987	41,065	16.17%
Wage/Compensation Pool	27,270	0	30,995	30,995	
Operating Budgets	651,000	650,000	708,000	58,000	8.92%
Grants-in-Aid	2,220,344	2,204,451	2,368,557	164,106	7.44%
<i>Revenue Sports Direct Costs:</i>					
Coaching Salaries	1,028,047	1,040,071	1,076,171	36,100	3.47%
Staff Benefits	288,261	298,673	320,134	21,461	7.19%
Wage/Compensation Pool	31,795	0	35,788	35,788	
Operating Expenses	835,000	858,000	955,000	97,000	11.31%
Grants-in-Aid	2,092,244	2,194,565	2,226,924	32,359	1.47%
TOTAL EXPENSES	\$ 11,875,213	\$ 11,983,110	\$ 12,655,332	\$ 672,222	5.61%
Revenue Over/(Under) Expenses	\$ 0	\$ (39,567)	\$ 0	\$ 39,567	-100.00%



SOURCE: Projected Annual Budgets

**OTHER FIELDS AND FACILITIES
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 294,285	\$ 294,285	\$ 359,463	\$ 65,178	22.15%
Other Income	1,700	800	800	0	0.00%
TOTAL REVENUE	\$ 295,985	\$ 295,085	\$ 360,263	\$ 65,178	22.09%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 37,204	\$ 56,261	\$ 19,057	51.22%
Graduate Assistants	0	0	0	0	
Classified Salaries	117,513	89,088	85,861	(3,227)	(3.62%)
Temporary	44,852	47,330	67,395	20,065	42.39%
Wage/Compensation Pool	4,230	0	5,117	5,117	
Sub-Total Salaries and Wages	\$ 166,595	\$ 173,622	\$ 214,634	\$ 41,012	23.62%
Staff Benefits:					
Retirement	\$ 19,050	\$ 20,548	\$ 22,326	\$ 1,778	8.65%
Other	25,512	28,583	35,603	7,020	24.56%
Sub-Total Staff Benefits	\$ 44,562	\$ 49,131	\$ 57,929	\$ 8,798	17.91%
Operating					
Office Supplies	\$ 500	\$ 0	\$ 0	\$ 0	
Maintenance Supplies	53,667	54,943	75,000	20,057	36.51%
Information/Communication	1,000	110	400	290	263.64%
Misc. Supplies	0	0	0	0	
Travel	500	85	500	415	488.24%
Repair and Maintenance	6,000	3,500	6,000	2,500	71.43%
Equipment	3,933	5,000	5,000	0	0.00%
Supplemental Staffing	0	0	0	0	
Miscellaneous	18,028	50	0	(50)	(100.00%)
Sub-total Operating	\$ 83,628	\$ 63,688	\$ 86,900	\$ 23,212	36.45%
General Service Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
Debt Service	0	0	0	0	
Insurance/Other	1,200	450	800	350	77.78%
Sub-total Fixed Expenses	\$ 1,200	\$ 450	\$ 800	\$ 350	77.78%
TOTAL EXPENSES	\$ 295,985	\$ 286,891	\$ 360,263	\$ 73,372	25.57%
Revenue Over/(Under) Expenses	\$ 0	\$ 8,194	\$ 0	\$ (8,194)	-3.49%



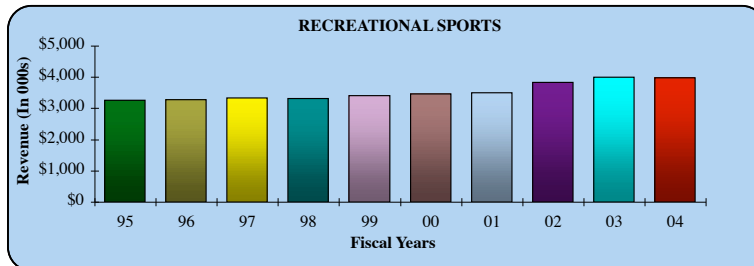
SOURCE: Projected Annual Budgets

**RECREATIONAL SPORTS
BUDGET FOR 2004-05**

**(Includes Student Recreation Center, Field House,
Intramurals/Club Sports, Outdoor Program, Outdoor Maintenance)**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,719,943	\$ 1,719,943	\$ 1,788,734	\$ 68,791	4.00%
General Fee (Debt Svc.)	1,428,166	1,211,406	1,304,206	92,800	7.66%
Rental Income-Educ. Budget/ICA	286,750	286,750	306,930	20,180	7.04%
Other Income	688,627	557,160	615,730	58,570	10.51%
TOTAL REVENUE	\$ 4,123,486	\$ 3,775,259	\$ 4,015,600	\$ 240,341	6.37%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 436,451	\$ 474,576	\$ 440,460	\$ (34,116)	(7.19%)
Graduate Assistants	60,000	67,500	67,500	0	0.00%
Classified Salaries	417,782	390,400	425,325	34,925	8.95%
Temporary	517,272	504,804	498,070	(6,734)	(1.33%)
Wage/Compensation Pool	29,492	0	29,820	29,820	
Sub-Total Salaries and Wages	\$ 1,460,997	\$ 1,437,280	\$ 1,461,175	\$ 23,895	1.66%
Staff Benefits:					
Retirement	\$ 113,698	\$ 128,482	\$ 114,912	\$ (13,570)	(10.56%)
Other	192,540	182,915	205,624	22,709	12.42%
Sub-Total Staff Benefits	\$ 306,238	\$ 311,397	\$ 320,536	\$ 9,139	2.93%
Operating					
Supplies	\$ 87,707	\$ 90,270	\$ 98,605	\$ 8,335	9.23%
GA Fees	9,568	10,836	10,836	0	0.00%
Travel	15,500	8,185	15,500	7,315	89.37%
Outdoor Rec. Prog. Travel	30,500	4,644	7,500	2,856	61.50%
Information/Communication	38,725	23,275	31,250	7,975	34.26%
Repair and Maintenance	46,500	32,500	41,300	8,800	27.08%
Purchases for Resale	35,000	28,700	32,000	3,300	11.50%
Equipment	88,890	36,188	50,562	14,374	39.72%
Supplemental Staffing	0	1,896	9,700	7,804	411.60%
Other Expenses	6,500	21,000	21,000	0	0.00%
Sub-total Operating	\$ 358,890	\$ 257,494	\$ 318,253	\$ 60,759	23.60%
General Service Charge					
Utilities	\$ 89,695	\$ 89,695	\$ 91,130	\$ 1,435	1.60%
Facility Charge*	473,000	511,850	512,500	650	0.13%
Renewals/Replacements*	0	0	0	0	
Debt Service*	213,150	213,150	213,150	0	0.00%
Administrative Fee	1,196,581	979,821	1,056,934	77,113	7.87%
Insurance/Other*	6,500	7,750	7,800	50	0.65%
Sub-total Fixed Expenses	18,435	18,435	34,122	15,687	85.09%
TOTAL EXPENSES	\$ 4,123,486	\$ 3,826,872	\$ 4,015,600	\$ 188,728	4.93%
Revenue Over/(Under) Expenses	\$ 0	\$ (51,613)	\$ 0	\$ 51,613	0.00%

* Funded from General Fee (Debt Svc.)

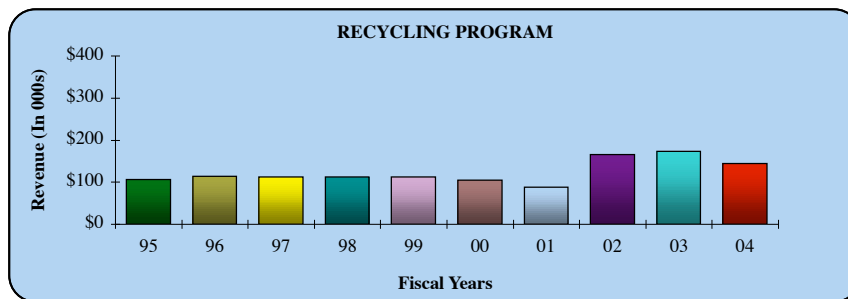


NOTE: FY93 Recreation Center debt service completed
FY94 Field House opened

SOURCE: Projected Annual Budgets

**RECYCLING PROGRAM
2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 58,406	\$ 58,406	\$ 60,742	\$ 2,336	4.00%
Other Income	66,200	51,080	58,400	7,320	14.33%
Pouring Rights	36,000	36,000	36,000	0	0.00%
TOTAL REVENUE	\$ 160,606	\$ 145,486	\$ 155,142	\$ 9,656	6.64%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 33,821	\$ 34,481	\$ 34,481	\$ 0	0.00%
Graduate Assistants	0	0	0	0	
Classified Salaries	0	0	0	0	
Temporary	58,800	58,800	58,800	0	0.00%
Wage/Compensation Pool	1,218	0	1,241	1,241	
Sub-Total Salaries and Wages	\$ 93,839	\$ 93,281	\$ 94,522	\$ 1,241	1.33%
Staff Benefits:					
Retirement	\$ 4,502	\$ 4,502	\$ 4,589	\$ 87	1.93%
Other	9,095	6,425	9,632	3,207	49.91%
Sub-Total Staff Benefits	\$ 13,597	\$ 10,927	\$ 14,221	\$ 3,294	30.15%
Operating					
Supplies	\$ 20,000	\$ 13,930	\$ 13,767	\$ (163)	(1.17%)
Travel	3,000	3,000	3,000	0	0.00%
Information/Communication	2,700	2,700	2,700	0	0.00%
Repair and Maintenance	2,400	2,995	2,400	(595)	(19.87%)
Purchase for Resale	0	0	0	0	
Equipment	10,000	7,121	10,000	2,879	40.43%
Supplemental Staffing	0	0	0	0	
Other Expenses	3,000	0	3,000	3,000	
Sub-total Operating	\$ 41,100	\$ 29,746	\$ 34,867	\$ 5,121	17.22%
General Service Charge					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Renewals/Replacements	8,400	8,400	8,400	0	0.00%
Debt Service	0	0	0	0	
Insurance/Other	2,237	3,132	3,132	0	0.00%
Sub-total Fixed Expenses	\$ 10,637	\$ 11,532	\$ 11,532	\$ 0	0.00%
TOTAL EXPENSES	\$ 159,173	\$ 145,486	\$ 155,142	\$ 9,656	6.64%
Revenue Over/(Under) Expenses	\$ 1,433	\$ 0	\$ 0	\$ 0	

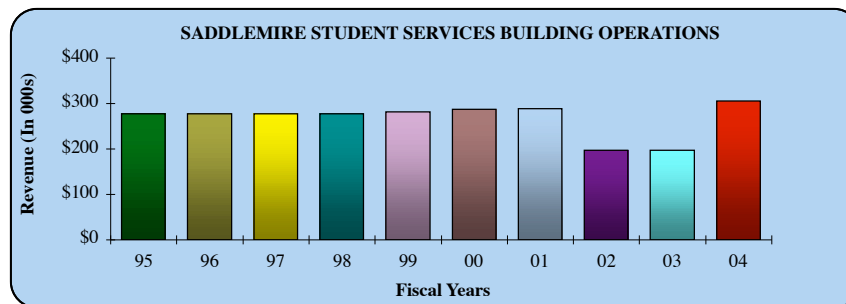


NOTE: FY02 Includes initial Pouring Rights Allocation of \$36,000
SOURCE: Projected Annual Budgets

**SADDLEMIRE STUDENT SERVICES BUILDING OPERATIONS
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 135,182	\$ 135,182	\$ 140,329	\$ 5,147	3.81%
Rental Income	158,191	166,054	171,096	5,042	3.04%
Interest Income	11,811	4,087	4,087	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 305,184	\$ 305,323	\$ 315,512	\$ 10,189	3.34%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	78,154	80,518	80,518	0	0.00%
Temporary	3,000	3,000	3,000	0	0.00%
Wage/Compensation Pool	2,814	0	2,899	2,899	
Sub-Total Salaries & Wages	\$ 83,968	\$ 83,518	\$ 86,417	\$ 2,899	3.47%
Staff Benefits:					
Retirement	\$ 10,402	\$ 10,717	\$ 10,717	\$ 0	0.00%
Other	21,699	21,067	23,210	2,143	10.17%
Sub-Total Staff Benefits	\$ 32,101	\$ 31,784	\$ 33,927	\$ 2,143	6.74%
Operating Expenses:					
Supplies	\$ 11,700	\$ 11,724	\$ 11,724	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	19,565	20,447	20,447	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	1,813	1,813	1,813	0	0.00%
Supplemental Staffing	0	0	0	0	
Miscellaneous	1,517	1,517	1,517	0	0.00%
Sub-total Operating	\$ 34,595	\$ 35,501	\$ 35,501	\$ 0	0.00%
General Service Charge	\$ 19,338	\$ 19,338	\$ 19,338	\$ 0	0.00%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	38,227	38,227	38,227	0	0.00%
Debt Service*	91,075	91,075	89,995	(1,080)	(1.19%)
Insurance/Other*	5,880	5,880	12,107	6,227	105.90%
Sub-total Fixed Expenses	\$ 154,520	\$ 154,520	\$ 159,667	\$ 5,147	3.33%
TOTAL EXPENSES	\$ 305,184	\$ 305,323	\$ 315,512	\$ 10,189	3.34%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

*Funded from General Fee (Debt. Svc.)



NOTE: FY02 Debt service funding reallocated to Stadium Lighting Project.

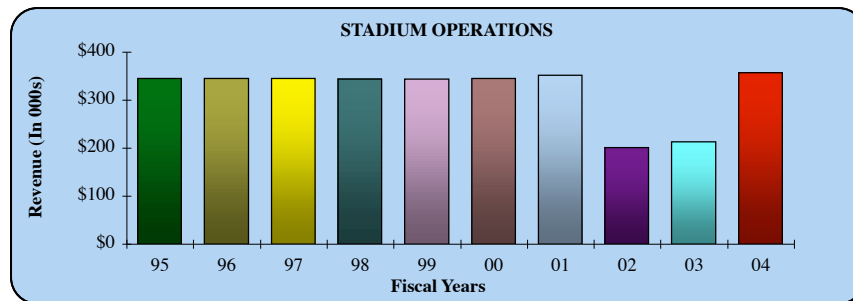
FY04 Debt service funding returned

SOURCE: Projected Annual Budgets

**STADIUM OPERATIONS
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee (Debt Svc.)	\$ 212,180	\$ 212,180	\$ 220,085	\$ 7,905	3.73%
Rental Income	138,652	138,652	147,055	8,403	6.06%
Interest Income	20,030	6,931	6,931	0	0.00%
Other Income	0	0	0	0	
TOTAL REVENUE	\$ 370,862	\$ 357,763	\$ 374,071	\$ 16,308	4.56%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 0	\$ 0	\$ 0	\$ 0	
Classified Salaries	57,905	59,110	59,110	0	0.00%
Temporary	1,107	1,107	1,107	0	0.00%
Wage/Compensation Pool	2,085	0	2,128	2,128	
Sub-Total Salaries & Wages	\$ 61,097	\$ 60,217	\$ 62,345	\$ 2,128	3.53%
Staff Benefits:					
Retirement	\$ 7,854	\$ 8,015	\$ 8,015	\$ 0	0.00%
Other	12,549	12,145	13,422	1,277	10.51%
Sub-Total Staff Benefits	\$ 20,403	\$ 20,160	\$ 21,437	\$ 1,277	6.33%
Operating Expenses:					
Supplies	\$ 13,458	\$ 13,458	\$ 13,458	\$ 0	0.00%
Travel	0	0	0	0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	14,026	15,450	15,450	0	0.00%
Purchase for Resale	0	0	0	0	
Equipment	2,445	2,445	2,445	0	0.00%
Supplemental Staffing	0	0	0	0	
Miscellaneous	0	0	0	0	
Sub-total Operating	\$ 29,929	\$ 31,353	\$ 31,353	\$ 0	0.00%
General Service Charge	\$ 47,253	\$ 34,154	\$ 38,851	\$ 4,697	13.75%
Facility Charge*	0	0	0	0	
Renewals/Replacements*	48,929	48,929	48,929	0	0.00%
Debt Service*	154,431	154,431	152,600	(1,831)	
Insurance/Other*	8,820	8,820	18,556	9,736	110.39%
Sub-total Fixed Expenses	\$ 259,433	\$ 246,334	\$ 258,936	\$ 12,602	5.12%
TOTAL EXPENSES	\$ 370,862	\$ 358,064	\$ 374,071	\$ 16,007	4.47%
Revenue Over/(Under) Expenses	\$ 0	\$ (301)	\$ 0	\$ 301	0.09%

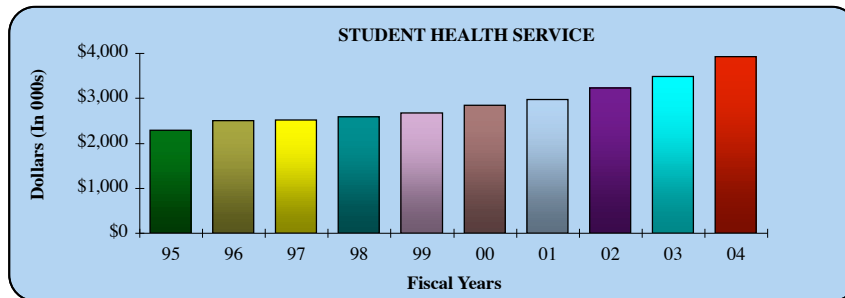
*Funded from General Fee (Debt Svc.)



NOTES: FY02 Debt service funding reallocated to Stadium Lighting Project.
SOURCE: Projected Annual Budgets

**STUDENT HEALTH SERVICE and BUILDING OPERATIONS
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,920,732	\$ 1,920,732	\$ 1,997,560	\$ 76,828	4.00%
General Fee (Debt. Svc.)	86,260	86,260	88,859	2,599	3.01%
Charges	1,575,891	1,775,000	2,002,233	227,233	12.80%
Facility Rent	121,521	121,521	122,740	1,219	1.00%
Interest Income	2,700	3,300	3,000	(300)	(9.09%)
Other Income	0	30,000	0	(30,000)	(100.00%)
TOTAL REVENUE	\$ 3,707,104	\$ 3,936,813	\$ 4,214,392	\$ 277,579	7.05%
EXPENSES:					
Salaries and Wages:					
Contract Salaries	\$ 1,079,701	\$ 1,038,500	\$ 1,040,311	\$ 1,811	0.17%
Graduate Assistants	16,300	15,000	15,000	0	0.00%
Classified Salaries	509,737	539,700	555,122	15,422	2.86%
Temporary	352,119	387,600	426,000	38,400	9.91%
Wage/Compensation Pool	61,940	0	68,972	68,972	
Sub-Total Salaries and Wages	\$ 2,019,797	\$ 1,980,800	\$ 2,105,405	\$ 124,605	6.29%
Staff Benefits:					
Retirement	\$ 238,165	\$ 250,050	\$ 255,081	\$ 5,031	2.01%
Other	273,845	248,300	311,073	62,773	25.28%
Sub-Total Staff Benefits	\$ 512,010	\$ 498,350	\$ 566,154	\$ 67,804	13.61%
Operating					
Supplies	\$ 151,712	\$ 120,000	\$ 151,736	\$ 31,736	26.45%
Travel	6,450	28,000	34,721	6,721	24.00%
Information/Communication	74,568	70,500	74,528	4,028	5.71%
Repair and Maintenance	27,972	25,500	34,972	9,472	37.15%
Purchase for Resale	600,000	795,000	874,500	79,500	10.00%
Equipment	28,080	30,400	40,067	9,667	31.80%
Supplemental Staffing	79,000	189,800	133,600	(56,200)	(29.61%)
Miscellaneous	23,450	13,900	10,800	(3,100)	(22.30%)
Sub-total Operating	\$ 991,232	\$ 1,273,100	\$ 1,354,924	\$ 81,824	6.43%
General Service Charge	\$ 77,805	\$ 77,805	\$ 79,050	\$ 1,245	1.60%
Facility Charge	0	0	0	0	
Renewals/Replacements	31,755	31,755	31,755	0	0.00%
Debt Service	67,316	67,316	66,518	(798)	
Insurance/Other	7,189	7,189	10,586	3,397	47.25%
Sub-total Fixed Expenses	\$ 184,065	\$ 184,065	\$ 187,909	\$ 3,844	2.09%
TOTAL EXPENSES	\$ 3,707,104	\$ 3,936,315	\$ 4,214,392	\$ 278,077	7.06%
Revenue Over/(Under) Expenses	\$ 0	\$ 498	\$ 0	\$ (498)	-0.01%

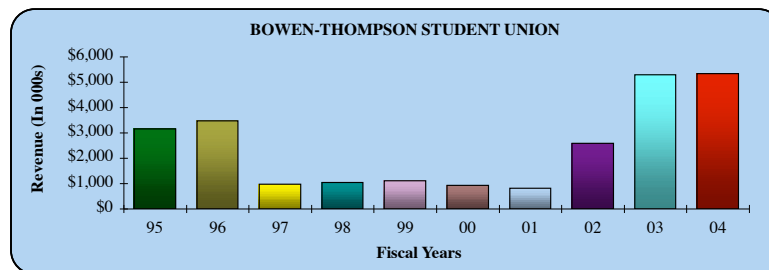


NOTE: FY02 Health Center Operation combined with Health Center Services
SOURCE: Projected Annual Budgets

**BOWEN-THOMPSON STUDENT UNION
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
General Fee	\$ 1,128,818	\$ 1,128,818	\$ 1,205,971	\$ 77,153	6.83%
General Fee (Renewals/Replacements)	2,749,966	2,749,966	2,768,442	18,476	0.67%
Operational	1,177,712	1,200,000	1,177,712	(22,288)	(1.86%)
Facility Charges	120,000	120,000	128,000	8,000	6.67%
Other	80,000	135,000	125,000	(10,000)	(7.41%)
TOTAL REVENUE	\$ 5,256,496	\$ 5,333,784	\$ 5,405,125	\$ 71,341	1.34%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 420,793	\$ 420,793	\$ 342,477	\$ (78,316)	(18.61%)
Classified	545,200	545,200	588,006	42,806	7.85%
Graduate Students	15,000	7,500	15,000	7,500	100.00%
Temporary	343,333	474,233	483,333	9,100	1.92%
Wage/Compensation Pool	34,776	0	35,324	35,324	
Sub-Total Salaries & Wages	\$ 1,359,102	\$ 1,447,726	\$ 1,464,140	\$ 16,414	1.13%
Staff Benefits:					
Retirement	\$ 128,574	\$ 128,574	\$ 130,600	\$ 2,026	1.58%
Other	214,754	214,754	219,017	4,263	1.99%
Sub-Total Staff Benefits	\$ 343,328	\$ 343,328	\$ 349,617	\$ 6,289	1.83%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 60,000	\$ 60,000	\$ 70,276	\$ 10,276	17.13%
Travel	20,200	20,200	25,000	4,800	23.76%
Information and Communication	39,000	45,500	45,000	(500)	(1.10%)
Repair and Maintenance	58,500	51,000	73,000	22,000	43.14%
Programming	40,000	40,000	45,000	5,000	12.50%
Equipment	20,000	20,000	25,250	5,250	26.25%
Supplemental Staff	67,000	41,000	37,000	(4,000)	(9.76%)
Other Expenses	29,400	21,450	30,000	8,550	39.86%
Sub-Total Operating Expenses	\$ 334,100	\$ 299,150	\$ 350,526	\$ 51,376	17.17%
General Service Charge	\$ 150,000	\$ 150,000	\$ 152,400	\$ 2,400	1.60%
Utilities	320,000	320,000	320,000	0	0.00%
Facility Charge	0	0	0	0	
Renewals/Replacements*	350,000	350,000	350,000	0	0.00%
Debt Service	2,386,841	2,386,841	2,382,112	(4,729)	(0.20%)
Insurance/Other*	13,125	35,960	36,330	370	1.03%
Sub-total Fixed Expenses	\$ 3,219,966	\$ 3,242,801	\$ 3,240,842	\$ (1,959)	(0.06%)
TOTAL EXPENSES	\$ 5,256,496	\$ 5,333,005	\$ 5,405,125	\$ 72,120	1.35%
Revenue Over/(Under) Expenses	\$ 0	\$ 779	\$ 0	\$ (779)	

*Funded from General Fee (Renewals/Replacements)



NOTE: FY97 Food Operations moved to Dining Services
 FY00 Facility closed December 1999; operations moved to Olscamp Hall
 FY02 New facility opened January 2002

SOURCE: Projected Annual Budgets

AUXILIARY ACCUMULATED BALANCES
June 30, 2003

04/16/04

	NET AVAILABLE BALANCES 6/30/03	ACCUMULATED DEPRECIATION 6/30/03	2003-04 DEPRECIATION	2003-04 APPROVED AIPs	PROJECTED AVAILABLE BALANCE 6/30/04
OTHER GENERAL FEE:					
Union	(1,505,260)	697,383	350,000	105,000	(562,877)
Ice Arena	2,312	192,625	76,623	38,000	233,560
Intercollegiate Athletics	(4,582,198)	7,405		77,500	(4,652,293)
Health Center	421,104	(1,908)	31,755	13,000	437,951
Student Services	22,309	25,618	38,227	41,000	45,154
Stadium	94,695	(18,049)	48,929	30,000	95,575
Fieldhouse	-	878,645	105,000	50,300	933,345
Student Rec Center	450,999	51,971	108,150	104,000	507,120
Golf Course	48,001	1,256	13,500	10,000	52,757
1991 Reserve	1,646,181				1,646,181
Total	(3,401,857)	1,834,946	772,184	468,800	(1,263,527)
Deferred Maintenance	-	487,634	100,000		587,634
Recycling	-	35,004	8,400	25,000	18,404



Approved 2004-05

RESIDENCE AND DINING HALL BUDGETS

Approved by the Board of Trustees

May 7, 2004

Prepared by
Office of Finance & Administration



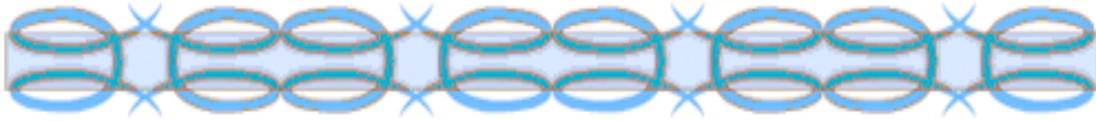
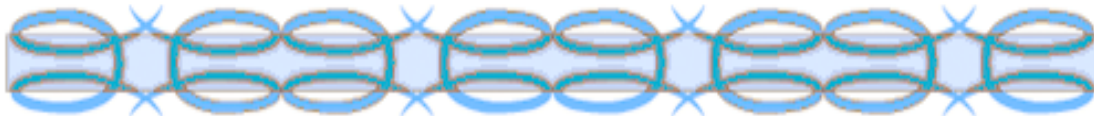


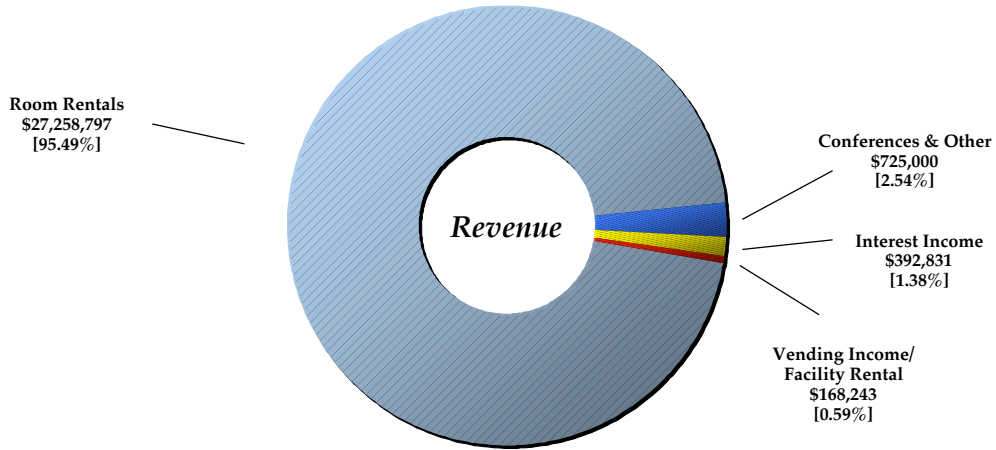
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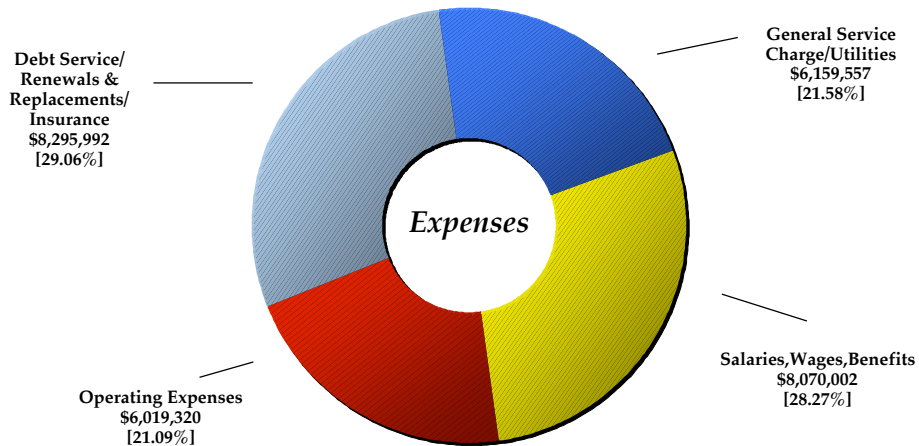


BGSU Residence Hall Budget 2004-05

Grand Total \$28,544,871



Revenue Source	Budget	Percentage
Room Rentals	\$27,258,797	95.49%
Conferences & Other	\$725,000	2.54%
Interest Income	\$392,831	1.38%
Vending Income & Facility Rental	\$168,243	0.59%
Total	\$28,544,871	100.00%



Expense	Allocation	Percentage
Salaries, Wages, Benefits	\$8,070,002	28.27%
Operating Expenses	\$6,019,320	21.09%
Debt Service/Renewals & Replacements/Insurance	\$8,295,992	29.06%
General Service Charge/Utilities	\$6,159,557	21.58%
Total	\$28,544,871	100.00%

2004-05

RESIDENCE HALL BUDGET

Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2004; 6,800 for Fall Semester, 2004; and 6,400 for Spring Semester, 2005. These occupancy levels reflect no increase in the occupancy levels from 2003-04 levels. All residence halls are available for maximum occupancy – 7,128.
2. Full-time staffing levels will be maintained at current levels with the exception of the addition of 2 project managers (\$181,000), 50% of an Assistant Director for Administration & Technology (\$35,000), and 50% of an Associate Director for Marketing (\$30,000).
3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund compensation increases that the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, room and board costs and additional personnel.
 - c. Debt service obligations are funded in accordance with Board guidelines and bond requirements. The total \$5,041,417 budgeted is due to bond requirements for recent renovation projects: \$1,026,490 for Founders; \$1,516,936 for Harshman/Kreischer; \$1,384,651 for Offenbauer/Conklin; and \$1,113,340 for the new 2003 bond (\$13.0 million). Renewal/replacement reserves are funded at \$2,105,600. This reserve represents a continued commitment toward residence hall renewal/replacements in order to enable us to continue renovations and repairs in the halls. In addition to the renewal/replacement reserve, \$2,115,749 is specifically budgeted for facility enhancements.
 - d. Utility charges are based upon the best current information available. Residence hall utility costs are estimated to increase 5.6% over 2003-04 projected levels and a 9.2% increase from budgeted 2003-04 budget levels. These increases are due primarily to the significant increases in the cost of natural gas.
 - e. The general service charge approximates 12.3% of total expenses.
4. The number of scholarships is expected to remain at the 2003-04 approved levels. The current funding level for this program is sufficient to provide scholarships for the purposes listed below and cover the room rate increases. The scholarships shown in these residence hall budgets are for the National Merit Scholars' (NMS) Room

Planning Guidelines (cont'd)

Scholarships, Minority Room Scholarships, and the room scholarship program targeted to encourage additional entering freshmen (targeted to scholars and minority students) and incoming transfer students. The current room scholarship program provides 75 awards for entering freshmen, 20 for transfer students and 25 for diversity.

Proposed Residence Hall Budget

1. The residence hall budget is built on a request for increasing the room rentals by 5.3%. A standard room rate will be \$1,820 per semester, an increase of \$91/semester or 5.3%.
2. Projected 2004-05 expenditures of \$28,544,871 are greater than 2003-04 projected levels by \$1,414,604 or 5.21%.
3. Projections of 2003-04 revenue and expenses equal \$27,130,267. Revenue is \$475,405 less than the approved 2003-04 budget and expenses were reduced to remain within available resource levels.

2004-05 RESIDENCE HALL BUDGETS

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	PROPOSED 2004-05 BUDGET
SOURCES OF FUNDS:			
Student Room Rentals	\$25,873,714	\$25,688,270	\$27,258,797
Interest Income	746,496	392,831	392,831
Facility Rentals	35,462	35,462	38,243
Vending Income	100,000	130,000	130,000
Conference & Other Income	850,000	725,000	725,000
Purchase Order Carryover	0	158,704	0
TOTAL FUNDS	<u>\$27,605,672</u>	<u>\$27,130,267</u>	<u>\$28,544,871</u>
PROPOSED EXPENSES:			
COMPENSATION FOR FULL-TIME STAFF:			
Hall Staff/AsstDir/HouseDir	\$460,296	\$486,724	\$488,352
Senior Staff	762,999	667,647	944,008
Classified Staff	332,827	314,489	331,849
Custodial Wages	1,813,450	1,509,812	1,816,621
Maintenance Wages	320,988	326,260	326,260
Staff Benefits	1,674,677	1,661,218	1,859,381
Wage/Compensation Pool	136,665	0	132,920
Subtotal	<u>\$5,501,902</u>	<u>\$4,966,150</u>	<u>\$5,899,391</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:			
Resident Advisors/House Assts.	\$1,145,804	\$1,145,804	\$1,231,240
Student Employees	525,303	525,303	535,972
Temporary Employment	406,363	379,944	403,399
Subtotal	<u>\$2,077,470</u>	<u>\$2,051,051</u>	<u>\$2,170,611</u>
OPERATING EXPENSES:			
Student Programs	\$559,935	\$559,935	\$575,808
Staff Meals	56,995	56,995	56,995
Supplies	632,571	632,571	648,771
Equipment	169,050	169,050	89,050
Maintenance/Repair	228,245	228,245	228,245
Facility Enhancements	2,006,050	1,905,670	1,887,504
Conference & Misc. Expenses	150,519	150,519	150,519
Supplemental Employment	120,000	320,000	320,000
Training	6,000	6,000	6,000
Marketing/Publications	74,828	74,828	74,828
Contingency	15,000	15,000	15,000
Subtotal	<u>\$4,019,193</u>	<u>\$4,118,813</u>	<u>\$4,052,720</u>
FIXED & GENERAL EXPENSES:			
Utilities	\$2,417,854	\$2,500,000	\$2,640,287
General Service Charge	3,463,850	3,463,850	3,519,270
Renewals/Replacements/Facility Charges	2,468,268	2,000,000	2,105,600
Student Telephones w/Voice Mail	965,000	965,000	859,400
Student Cable TV	657,200	657,200	657,200
Scholarships	545,000	450,000	450,000
Property Insurance	134,770	134,770	200,475
Infrastructure Payment	948,500	948,500	948,500
Debt Service	4,406,665	4,874,933	5,041,417
Subtotal	<u>\$16,007,107</u>	<u>\$15,994,253</u>	<u>\$16,422,149</u>
TOTAL EXPENSES	<u>\$27,605,672</u>	<u>\$27,130,267</u>	<u>\$28,544,871</u>
Revenue Over/(Under) Expenses	\$0	\$0	\$0

4/16/04

RESIDENCE HALL BUDGETS

by Program Area

	2003-04 APPROVED BUDGET	2003-04 Projected BUDGET	2004-05 Proposed BUDGET	Comments
SOURCES OF FUNDS:				
Student Room Rentals	\$25,873,714	\$25,688,270	\$27,258,797	Based on fall occupancy of 6,800; spring occupancy of 6,400
Interest Income	746,496	392,831	392,831	Estimated based on current rates and balances
Facility Rentals	35,462	35,462	38,243	E&G rental \$34,287
Vending Income	100,000	130,000	130,000	Laundry and other vending
Conference & Other Income	850,000	725,000	725,000	Increased conference activity
Purchase Order Carryover	0	158,704	0	Projects carried over from previous fiscal year
TOTAL SOURCES	\$27,605,672	\$27,130,267	\$28,544,871	

	RESIDENCE HALL MANAGEMENT			CUSTODIAL BUDGETS			MAINTENANCE BUDGETS			T O T A L		
	2003-04 Approved Budget	2003-04 Projected Budget	2004-05 Proposed Budget	2003-04 Approved Budget	2003-04 Projected Budget	2004-05 Proposed Budget	2003-04 Approved Budget	2003-04 Projected Budget	2004-05 Proposed Budget	2003-04 Approved Budget	2003-04 Projected Budget	2004-05 Proposed Budget
EXPENSES:												
COMPENSATION FOR FULL-TIME STAFF:												
Hall Staff/AsstDir/HouseDir	\$460,296	\$486,724	\$488,352							\$460,296	\$486,724	\$488,352
Senior Staff	762,999	667,647	944,008							762,999	667,647	944,008
Classified Staff	332,827	314,489	331,849							332,827	314,489	331,849
Custodial Wages				\$1,813,450	\$1,509,812	\$1,816,621				1,813,450	1,509,812	1,816,621
Maintenance Wages							\$320,988	\$326,260	\$326,260	320,988	326,260	326,260
Staff Benefits	853,063	809,297	972,770	733,653	760,132	794,676	87,961	91,789	91,935	1,674,677	1,661,218	1,859,381
Wage/Compensation Pool	56,871	0	49,234	65,620	0	68,677	14,174	0	15,009	136,665	0	132,920
Subtotal	\$2,466,056	\$2,278,157	\$2,786,213	\$2,612,723	\$2,269,944	\$2,679,974	\$423,123	\$418,049	\$433,204	\$5,501,902	\$4,966,150	\$5,899,391
STUDENT EMPLOYMENT & TEMPORARY WAGES:												
Resident Advisors/House Assts.	\$1,145,804	\$1,145,804	\$1,231,240							\$1,145,804	\$1,145,804	\$1,231,240
Student Employees	356,610	356,610	367,279	\$168,693	\$168,693	\$168,693				525,303	525,303	535,972
Temporary Employment	270,505	244,086	267,541	123,209	123,209	123,209	\$12,649	\$12,649	\$12,649	406,363	379,944	403,399
Subtotal	\$1,772,919	\$1,746,500	\$1,866,060	\$291,902	\$291,902	\$291,902	\$12,649	\$12,649	\$12,649	\$2,077,470	\$2,051,051	\$2,170,611
OPERATING EXPENSES:												
Student Programs	\$559,935	\$559,935	\$575,808							\$559,935	\$559,935	\$575,808
Staff Meals	56,995	56,995	56,995							56,995	56,995	56,995
Supplies	120,656	120,656	136,856	\$295,000	\$295,000	\$295,000	\$216,915	\$216,915	\$216,915	632,571	632,571	648,771
Equipment	100,000	100,000	65,000	46,000	46,000	1,000	23,050	23,050	23,050	169,050	169,050	89,050
Maintenance/Repair	25,000	25,000	25,000	17,000	17,000	17,000	186,245	186,245	186,245	228,245	228,245	228,245
Facility Enhancements	2,006,050	1,905,670	1,887,504							2,006,050	1,905,670	1,887,504
Conference & Misc. Expenses	142,858	142,858	142,858	4,275	4,275	4,275	3,386	3,386	3,386	150,519	150,519	150,519
Supplemental Employment		200,000	200,000	120,000	120,000	120,000				120,000	320,000	320,000
Training				6,000	6,000	6,000				6,000	6,000	6,000
Marketing/Publications	74,828	74,828	74,828							74,828	74,828	74,828
Contingency	15,000	15,000	15,000							15,000	15,000	15,000
Subtotal	\$3,101,322	\$3,200,942	\$3,179,849	\$488,275	\$488,275	\$443,275	\$429,596	\$429,596	\$429,596	\$4,019,193	\$4,118,813	\$4,052,720
FIXED & GENERAL EXPENSES:												
Utilities										\$2,417,854	\$2,500,000	\$2,640,287
General Service Charge										3,463,850	3,463,850	3,519,270
Renewals/Replacements/Facility Charges										2,468,268	2,000,000	2,105,600
Student Telephones w/Voice Mail										965,000	965,000	859,400
Student Cable TV										657,200	657,200	657,200
Scholarships										545,000	450,000	450,000
Property Insurance										134,770	134,770	200,475
Infrastructure Payment										948,500	948,500	948,500
Debt Service										4,406,665	4,874,933	5,041,417
Subtotal										\$16,007,107	\$15,994,253	\$16,422,149
TOTAL EXPENSES	\$7,340,297	\$7,225,599	\$7,832,122	\$3,392,900	\$3,050,121	\$3,415,151	\$865,368	\$860,294	\$875,449	\$27,605,672	\$27,130,267	\$28,544,871
Revenue Over/(Under) Expenses										\$0	\$0	\$0

RESIDENCE HALL BUDGET EXPENSE ANALYSIS

	2003-04 Projected BUDGET	2004-05 Proposed BUDGET	\$ Difference	% Difference
COMPENSATION FOR FULL-TIME STAFF:				
Hall Staff/AsstDir/HouseDir	\$486,724	\$488,352	\$1,628	0.33%
Senior Staff	667,647	944,008	276,361	41.39%
Classified Staff	314,489	331,849	17,360	5.52%
Custodial Wages	1,509,812	1,816,621	306,809	20.32%
Maintenance Wages	326,260	326,260	0	0.00%
Staff Benefits	1,661,218	1,859,381	198,163	11.93%
Wage/Compensation Pool	0	132,920	132,920	
Subtotal	<u>\$4,966,150</u>	<u>\$5,899,391</u>	<u>\$933,241</u>	<u>18.79%</u>
STUDENT EMPLOYMENT & TEMPORARY WAGES:				
Resident Advisors/House Assts.	\$1,145,804	\$1,231,240	\$85,436	7.46%
Student Employees	525,303	535,972	10,669	2.03%
Temporary Employment	379,944	403,399	23,455	6.17%
Subtotal	<u>\$2,051,051</u>	<u>\$2,170,611</u>	<u>\$119,560</u>	<u>5.83%</u>
OPERATING EXPENSES:				
Student Programs	\$559,935	\$575,808	\$15,873	2.83%
Staff Meals	56,995	56,995	0	0.00%
Supplies	632,571	648,771	16,200	2.56%
Equipment	169,050	89,050	(80,000)	-47.32%
Maintenance/Repair	228,245	228,245	0	0.00%
Facility Enhancements	1,905,670	1,887,504	(18,166)	-0.95%
Conference & Misc. Expenses	150,519	150,519	0	0.00%
Supplemental Employment	320,000	320,000	0	0.00%
Training	6,000	6,000	0	0.00%
Marketing/Publications	74,828	74,828	0	0.00%
Contingency	15,000	15,000	0	0.00%
Subtotal	<u>\$4,118,813</u>	<u>\$4,052,720</u>	<u>(\$66,093)</u>	<u>-1.60%</u>
FIXED & GENERAL EXPENSES:				
Utilities	\$2,500,000	\$2,640,287	\$140,287	5.61%
General Service Charge	3,463,850	3,519,270	55,420	1.60%
Renewals/Replacements/Facility Charges	2,000,000	2,105,600	105,600	5.28%
Student Telephones w/Voice Mail	965,000	859,400	(105,600)	-10.94%
Student Cable TV	657,200	657,200	0	0.00%
Scholarships	450,000	450,000	0	0.00%
Property Insurance	134,770	200,475	65,705	48.75%
Infrastructure Payment	948,500	948,500	0	0.00%
Debt Service	4,874,933	5,041,417	166,484	3.42%
Subtotal	<u>\$15,994,253</u>	<u>\$16,422,149</u>	<u>\$427,896</u>	<u>2.68%</u>
TOTAL EXPENSES	<u>\$27,130,267</u>	<u>\$28,544,871</u>	<u>\$1,414,604</u>	<u>5.21%</u>

4/16/04

PROJECTED 2004-05 ROOM RENTAL INCOME: 5.3% INCREASE - 6,800 and 6,400 Occupants

	2003-04 Room Rate	\$ Increase in Rate	% Increase in Rate	2004-05 Room Rate	Summer 2004	Fall 2004	Spring 2005	Fiscal Year Total
Standard Double	\$1,729	\$91	5.26%	\$1,820	150	4,356	3,971	8,477
2003-04 Income					\$259,350	\$7,531,524	\$6,865,859	\$14,656,733
2004-05 Income					\$273,000	\$7,927,920	\$7,227,220	\$15,428,140
Standard Single	\$2,388	\$126	5.28%	\$2,514		325	325	650
2003-04 Income						\$776,100	\$776,100	\$1,552,200
2004-05 Income						\$817,050	\$817,050	\$1,634,100
Offenhauer Double	\$2,185	\$116	5.31%	\$2,301		784	784	1,568
2003-04 Income						\$1,713,040	\$1,713,040	\$3,426,080
2004-05 Income						\$1,803,984	\$1,803,984	\$3,607,968
Offenhauer Single	\$2,813	\$149	5.30%	\$2,962		72	72	144
2003-04 Income						\$202,536	\$202,536	\$405,072
2004-05 Income						\$213,264	\$213,264	\$426,528
Founders Double	\$2,353	\$125	5.31%	\$2,478		400	400	800
2003-04 Income						\$941,200	\$941,200	\$1,882,400
2004-05 Income						\$991,200	\$991,200	\$1,982,400
Founders Single #1	\$3,003	\$159	5.29%	\$3,162		218	218	436
2003-04 Income						\$654,654	\$654,654	\$1,309,308
2004-05 Income						\$689,316	\$689,316	\$1,378,632
Founders Single #2	\$3,453	\$183	5.30%	\$3,636		24	24	48
2003-04 Income						\$82,872	\$82,872	\$165,744
2004-05 Income						\$87,264	\$87,264	\$174,528
Small Group Unit	\$2,007	\$106	5.28%	\$2,113		596	581	1,177
2003-04 Income						\$1,196,172	\$1,166,067	\$2,362,239
2004-05 Income						\$1,259,348	\$1,227,653	\$2,487,001
Small Group Prem	\$2,650	\$140	5.28%	\$2,790		25	25	50
2003-04 Income						\$66,250	\$66,250	\$132,500
2004-05 Income						\$69,750	\$69,750	\$139,500
Total Number					150	6,800	6,400	13,350
2003-04 Income					\$259,350	\$13,164,348	\$12,468,578	\$25,892,276
2004-05 Income					\$273,000	\$13,859,096	\$13,126,701	\$27,258,797

Budgeted 2003-04 Room Rental Income Excluding Fines & Forfeitures	\$25,892,276
Projected 2004-05 Room Rental Income Excluding Fines & Forfeitures	\$27,258,797

NOTE: Room Rates Listed Above Do Not Include Residence Hall Technology Fee

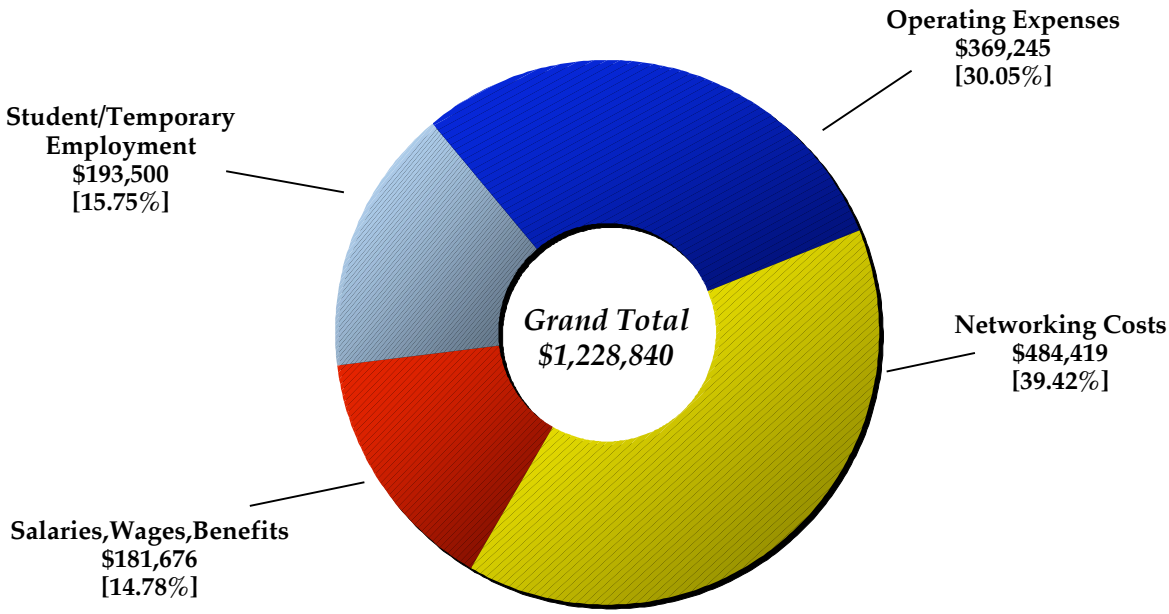
Increase in Room Rental Income for 2004-05	\$1,366,521	5.28%
Increase in Room Rental Income for Operations	\$1,200,037	4.63%
Increase in Room Rental Income for Debt Service	\$166,484	0.64%

**BOWLING GREEN STATE UNIVERSITY
2004-05
ROOM AND MEAL PLAN RATES**

	2003-04 Rates								2004-05 Rates							
	ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS			ROOM	TECH. FEE	MEAL PLANS			TOTAL ROOM/TECH FEE/MEAL PLANS		
			LIMITED	BG BASIC	FALCON FEAST	LIMITED	BG BASIC	FALCON FEAST			LIMITED	BG BASIC	FALCON FEAST			
I. Conklin, Harshman, Kohl, Kreischer McDonald & Rodgers Halls*																
Standard Occupancy																
Semester Rate	\$1,729	\$92	\$1,125	\$1,375	\$1,500	\$2,946	\$3,196	\$3,321	\$1,820	\$92	\$1,200	\$1,430	\$1,560	\$3,112	\$3,342	\$3,472
Annual Rate	\$3,458	\$184	\$2,250	\$2,750	\$3,000	\$5,892	\$6,392	\$6,642	\$3,640	\$184	\$2,400	\$2,860	\$3,120	\$6,224	\$6,684	\$6,944
Single Occupancy																
Semester Rate	\$2,388	\$92	\$1,125	\$1,375	\$1,500	\$3,605	\$3,855	\$3,980	\$2,514	\$92	\$1,200	\$1,430	\$1,560	\$3,806	\$4,036	\$4,166
Annual Rate	\$4,776	\$184	\$2,250	\$2,750	\$3,000	\$7,210	\$7,710	\$7,960	\$5,028	\$184	\$2,400	\$2,860	\$3,120	\$7,612	\$8,072	\$8,332
II. Offenauer Hall																
Standard Occupancy																
Semester Rate	\$2,185	\$92	\$1,125	\$1,375	\$1,500	\$3,402	\$3,652	\$3,777	\$2,301	\$92	\$1,200	\$1,430	\$1,560	\$3,593	\$3,823	\$3,953
Annual Rate	\$4,370	\$184	\$2,250	\$2,750	\$3,000	\$6,804	\$7,304	\$7,554	\$4,602	\$184	\$2,400	\$2,860	\$3,120	\$7,186	\$7,646	\$7,906
Single Occupancy																
Semester Rate	\$2,813	\$92	\$1,125	\$1,375	\$1,500	\$4,030	\$4,280	\$4,405	\$2,962	\$92	\$1,200	\$1,430	\$1,560	\$4,254	\$4,484	\$4,614
Annual Rate	\$5,626	\$184	\$2,250	\$2,750	\$3,000	\$8,060	\$8,560	\$8,810	\$5,924	\$184	\$2,400	\$2,860	\$3,120	\$8,508	\$8,968	\$9,228
III. Founders																
Standard Occupancy																
Semester Rate	\$2,353	\$92	\$1,125	\$1,375	\$1,500	\$3,570	\$3,820	\$3,945	\$2,478	\$92	\$1,200	\$1,430	\$1,560	\$3,770	\$4,000	\$4,130
Annual Rate	\$4,706	\$184	\$2,250	\$2,750	\$3,000	\$7,140	\$7,640	\$7,890	\$4,956	\$184	\$2,400	\$2,860	\$3,120	\$7,540	\$8,000	\$8,260
Single Occupancy # 1																
Semester Rate	\$3,003	\$92	\$1,125	\$1,375	\$1,500	\$4,220	\$4,470	\$4,595	\$3,162	\$92	\$1,200	\$1,430	\$1,560	\$4,454	\$4,684	\$4,814
Annual Rate	\$6,006	\$184	\$2,250	\$2,750	\$3,000	\$8,440	\$8,940	\$9,190	\$6,324	\$184	\$2,400	\$2,860	\$3,120	\$8,908	\$9,368	\$9,628
Single Occupancy # 2																
Semester Rate	\$3,453	\$92	\$1,125	\$1,375	\$1,500	\$4,670	\$4,920	\$5,045	\$3,636	\$92	\$1,200	\$1,430	\$1,560	\$4,928	\$5,158	\$5,288
Annual Rate	\$6,906	\$184	\$2,250	\$2,750	\$3,000	\$9,340	\$9,840	\$10,090	\$7,272	\$184	\$2,400	\$2,860	\$3,120	\$9,856	\$10,316	\$10,576
IV. Small Group Living Units (Room Plan Only)																
Semester Rate	\$2,007	\$92	N/A	N/A	N/A	\$2,099	--	--	\$2,113	\$92	N/A	N/A	N/A	\$2,205	--	--
Annual Rate	\$4,014	\$184	N/A	N/A	N/A	\$4,198	--	--	\$4,226	\$184	N/A	N/A	N/A	\$4,410	--	--
Single Occupancy																
Semester Rate	\$2,650	\$92	N/A	N/A	N/A	\$2,742	--	--	\$2,790	\$92	N/A	N/A	N/A	\$2,882	--	--
Annual Rate	\$5,300	\$184	N/A	N/A	N/A	\$5,484	--	--	\$5,580	\$184	N/A	N/A	N/A	\$5,764	--	--

*The Meal Plan is optional for residents of Harshman Anderson and Harshman Bromfield.

BGSU Residential Computing Connection Budget 2004-05



Expense	Allocation	Percentage
Salaries, Wages, Benefits	\$181,676	14.78%
Student / Temporary Employment	\$193,500	15.75%
Operating Expenses	\$369,245	30.05%
Networking Costs	\$484,419	39.42%
Total	\$1,228,840	100.00%

2004-05

RESIDENTIAL COMPUTING CONNECTION BUDGET

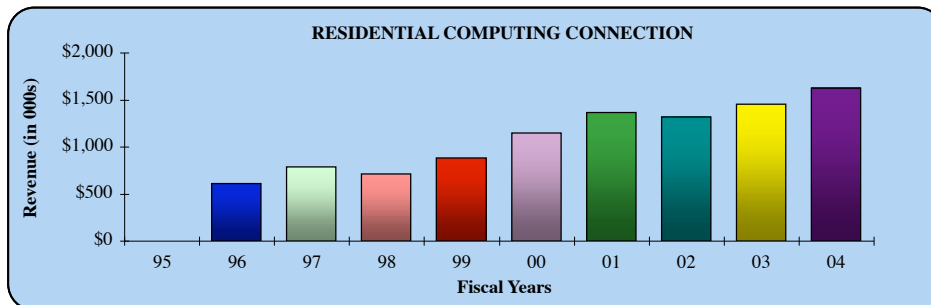
Planning Guidelines

1. Residence hall occupancy is projected for budgeting purposes to be 150 for summer, 2004; 6,800 for Fall Semester, 2004; and 6,400 for Spring Semester, 2005. No increase is proposed in the residential technology fee for 2004-05. The current fee of \$92 per term fee is assessed to each residential student to support the residential computing requirements within each residence hall.

3. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund compensation increases that the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the residence hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - b. Contract: the proposed amount for 2004-05 reflects a 50% cost sharing with the Office of Residence Life for an Associate Director for Administration and Technology. Classified reflects another position being shared with Residence Life.
 - c. Equipment expenditures increased for 2003-04 to replace computer lab and house resource room PC computers in spring 2004. Also reflected are costs for furniture replacements to change the lab environment from higher number of lab computers to a smaller number of more powerful computers in a more inviting environment.
 - d. \$34 of each \$92 fee is transferred to Information Technology Services for networking costs associated with the original 1997-98 residential networking projects.

**RESIDENTIAL COMPUTING CONNECTION BUDGET
2004-05**

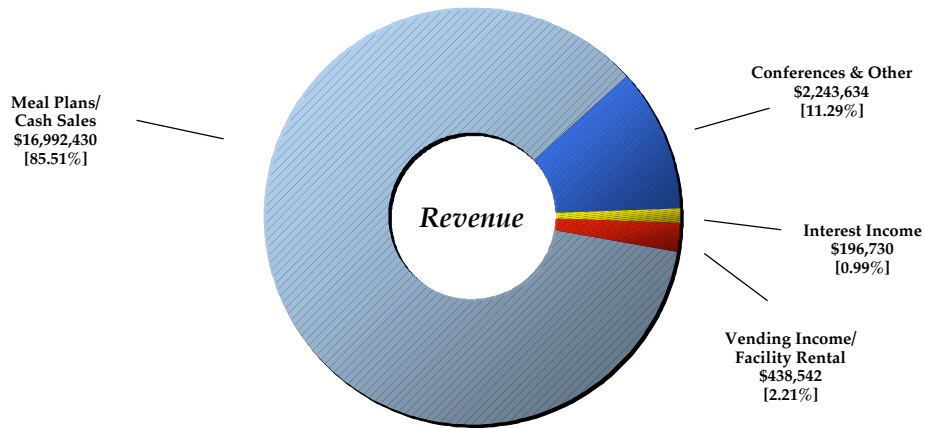
	2003-04 APPROVED BUDGET	2003-04 Projected BUDGET	2004-05 Proposed BUDGET	\$ Difference	% Difference
SOURCES OF FUNDS:					
Technology Fee	\$ 1,220,300	\$ 1,223,336	\$ 1,220,300	\$ (3,036)	-0.25%
Carryover	242,019	399,309	40,158	(359,151)	-89.94%
TOTAL FUNDS	\$ 1,462,319	\$ 1,622,645	\$ 1,260,458	\$ (362,187)	-24.77%
PROPOSED EXPENSES:					
EMPLOYEE COMPENSATION:					
Contract	\$ 145,858	\$ 148,775	\$ 114,829	\$ (33,946)	-22.82%
Classified	16,151	2,636	8,512	5,876	222.91%
Part-time, Student, and Temporary	213,549	185,000	193,500	8,500	4.59%
Staff Benefits	64,689	54,384	53,895	(489)	-0.90%
Wage/Compensation Pool	5,832	0	4,440	4,440	
Subtotal	\$ 446,079	\$ 390,795	\$ 375,176	\$ (15,619)	-4.00%
OPERATING EXPENSES:					
Supplies/Software	\$ 73,209	\$ 89,718	\$ 91,950	\$ 2,232	2.49%
Training/Travel	10,900	8,800	9,400	600	6.82%
Communication	22,020	19,760	20,160	400	2.02%
Lab Renovation/Maintenance/Repair/Rentals	100,775	47,364	36,175	(11,189)	-23.62%
Supplemental Staffing	0	2,843	1,500	(1,343)	-47.24%
Equipment/Furniture	293,820	538,645	210,060	(328,585)	-61.00%
Transfer for Networking Costs/Tech Support	490,798	484,562	484,419	(143)	-0.03%
Subtotal	\$ 991,522	\$ 1,191,692	\$ 853,664	\$ (338,028)	-28.37%
FIXED & GENERAL EXPENSES:					
Renewals/Replacements/Facility Charges	\$ -	\$ -	\$ -	\$ -	
Utilities	0	0	0	0	
General Service Charge	0	0	0	0	
Property Insurance	0	0	0	0	
Debt Service	0	0	0	0	
Subtotal	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENSES	\$ 1,437,601	\$ 1,582,487	\$ 1,228,840	\$ (353,647)	-24.60%
Revenue Over/(Under) Expenses	\$24,718	\$40,158	\$31,618	(\$8,540)	-21.27%



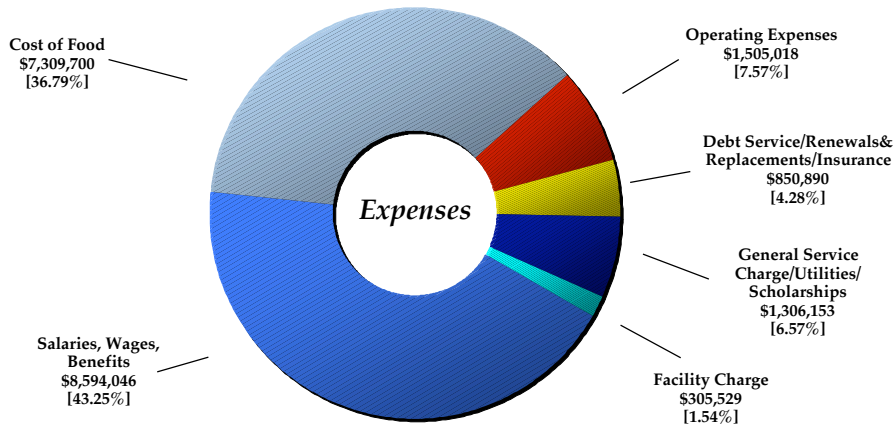
SOURCE: Projected Annual Budgets

BGSU Dining Hall Budget 2004-05

Grand Total \$19,871,336



Revenue Source	Budget	Percentage
Meal Plans & Cash Sales	\$16,992,430	85.51%
Conferences & Other	\$2,243,634	11.29%
Interest Income	\$196,730	0.99%
Vending Income & Facility Rental	\$438,542	2.21%
Total	\$19,871,336	100.00%



Expense	Allocation	Percentage
Salaries, Wages, Benefits	\$8,594,046	43.25%
Cost of Food	\$7,309,700	36.79%
Operating Expenses	\$1,505,018	7.57%
Debt Service/Renewals & Replacements/Insurance	\$850,890	4.28%
General Service Charge/Utilities/Scholarships	\$1,306,153	6.57%
Facility Charge	\$305,529	1.54%
Total	\$19,871,336	100.00%

2004-05

DINING HALL BUDGET

Planning Guidelines

1. Dining Hall semester meal plan contracts are projected to total 13,325. The Limited meal plan rate (*formerly minimum*) is required of all students living in the campus residence halls, except for students residing in Harshman-Bromfield and juniors and seniors living in Harshman-Anderson.
2. Expenditure increases to be restricted to minimal mandated or essential levels:
 - a. Dining Services staffing levels reflect reorganization of positions and responsibilities among the two employee groups. New managers are being hired within existing personnel resources through reallocation to identified needs. The new director will be submitting a plan during the coming year to address necessary staffing needs. Current plans call for 3 managers, a general manager, a union catering assistant, a chef, dietitian, a menu management system administrator, a baker, and an additional account supervisor.
 - b. Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. The pool, which is sufficient to cover a 3.0% increase in salary plus retirement benefits for classified and contract employees, is proposed to permit this budget to fund all compensation increases which the Board may approve. If the pool is larger than required, the funds set aside will be allocated to the dining hall surplus account. If the pool is smaller than required, the additional funds will be obtained through reallocations from other operating budget items.
 - c. Staff benefits increase as a result of increases in wages, health insurance, instructional fees, and room and board costs.
 - d. Continued funding of debt service obligations and depreciation reserve is included as directed by bond agreements and Trustee policy. A debt service obligation is included for \$317,913 to cover the renovation expenses of Founders and Kreischer attributable to the dining operation. A related item is shown under "Other" in the 2004-05 budget. An allocation of \$100,000 is earmarked for the design phase for proposed renovations to the McDonald's Hall dining facility.
 - e. Utility charges are based upon the best current information available. Dining hall utility costs are expected to be less than budgeted 2003-04 levels due to lower consumption.

Proposed Dining Hall Budget

1. Projected 2004-05 expenditures of \$19,871,336 are higher than 2003-04 projected expenditure levels by \$1,103,621 or 5.88%. This increase in expenditures will be covered by the proposed limited meal plan rate increase of \$75/semester or 6.7% and 4.0% increases for the other plans.
2. These recommended 2004-05 expenditures are within the revenue levels that would be generated by the above requested meal plan rate increase, if approved by the Board of Trustees.

2004-05 DINING SERVICES BUDGET
(Includes Dining Halls, Galley, and Union Dining)

SOURCES OF FUNDS	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	PROPOSED 2004-05 BUDGET
Meal Plans/Cash Sales	\$ 17,802,748	\$ 16,234,183	\$ 16,992,430
Interest Income	259,200	150,000	196,730
Facility Rentals	79,532	79,532	83,511
Miscellaneous Income	499,000	305,000	355,031
Conferences & Workshop Income	1,976,000	2,000,000	2,243,634
TOTAL FUNDS	\$ 20,616,480	\$ 18,768,715	\$ 19,871,336
PROPOSED EXPENSES			
FOOD SERVICE MANAGEMENT:			
Contract	\$ 1,170,350	\$ 1,063,572	\$ 1,244,765
Classified	2,398,126	1,906,680	2,349,652
Temporary	3,489,040	3,759,365	2,796,636
Staff Benefits	1,631,582	1,412,930	1,882,380
Wage/Compensation Pool	128,465	0	320,613
Subtotal	\$ 8,817,563	\$ 8,142,547	\$ 8,594,046
OPERATING EXPENSES:			
Cost of Food	\$ 7,916,825	\$ 6,860,000	\$ 7,309,700
Supplies	669,500	650,000	610,806
Information/Communication	200,000	120,000	95,989
Repairs & Maintenance	300,000	250,000	186,172
Equipment	100,000	60,000	87,660
Travel	12,000	25,000	64,862
Supplemental Staffing	100,000	136,000	145,455
Laundry	197,500	225,000	214,074
Other	19,690	0	100,000
Subtotal	\$ 9,515,515	\$ 8,326,000	\$ 8,814,718
FIXED & GENERAL EXPENSES:			
Renewals/Replacements	\$ 348,900	\$ 348,900	\$ 505,537
Utilities	425,000	500,000	486,113
General Service Charge	694,725	694,725	710,840
Property Insurance	14,686	14,686	27,440
Scholarships	157,500	105,000	109,200
Facility Charge (Union/Steak Escape)	305,529	300,000	305,529
Debt Service	335,857	335,857	317,913
Subtotal	\$ 2,282,197	\$ 2,299,168	\$ 2,462,572
TOTAL EXPENSES	\$ 20,615,275	\$ 18,767,715	\$ 19,871,336
Revenue Over/(Under) Expenses	\$ 1,205	\$ 1,000	\$ -

2004-05 DINING SERVICES BUDGET
(Includes Dining Halls, Galley, and Union Dining)

SOURCES OF FUNDS:	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	PROPOSED 2004-05 BUDGET	COMMENTS
Meal Plans/Cash Sales	\$ 17,802,748	\$ 16,234,183	\$ 16,992,430	continuation of S.M.I.L.E. program & suggestive selling
Interest Income	259,200	150,000	196,730	per guidelines
Facility Rentals	79,532	79,532	83,511	5% increase
Miscellaneous Income	499,000	305,000	355,031	decrease due to rollover of meal plan \$\$ vs. refunds
Conferences & Workshop Income	1,976,000	2,000,000	2,243,634	increased conferences
TOTAL FUNDS	\$ 20,616,480	\$ 18,768,715	\$ 19,871,336	
PROPOSED EXPENSES:				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 1,170,350	\$ 1,063,572	\$ 1,244,765	per P-1's
Classified	2,398,126	1,906,680	2,349,652	per P-1's
Temporary	3,489,040	3,759,365	2,796,636	per P-1's
Staff Benefits	1,631,582	1,412,930	1,882,380	per guidelines & P-1's
Wage/Compensation Pool	128,465	0	320,613	per guidelines + 10% contract pool
Subtotal	\$ 8,817,563	\$ 8,142,547	\$ 8,594,046	
OPERATING EXPENSES:				
Cost of Food	\$ 7,916,825	\$ 6,860,000	\$ 7,309,700	better bid pricing
Supplies	669,500	650,000	610,806	replacement of needed items
Information/Communication	200,000	120,000	95,989	based on current spending
Repairs & Maintenance	300,000	250,000	186,172	less repairs with newer equipment
Equipment	100,000	60,000	87,660	replace aging equipment & ovens
Travel	12,000	25,000	64,862	professional development
Supplemental Staffing	100,000	136,000	145,455	
Laundry	197,500	225,000	214,074	additional catered events & Campus Corners
Other	19,690	0	100,000	\$100,000 McDonald Renovation Design Phase
Subtotal	\$ 9,515,515	\$ 8,326,000	\$ 8,814,718	
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 348,900	\$ 348,900	\$ 505,537	per guidelines
Utilities	425,000	500,000	486,113	per guidelines
General Service Charge	694,725	694,725	710,840	per guidelines
Property Insurance	14,686	14,686	27,440	per guidelines
Scholarships	157,500	105,000	109,200	4% increase over projected
Facility Charge (Union/Steak Escape)	305,529	300,000	305,529	guarantee to Union Non-Food per guidelines
Debt Service	335,857	335,857	317,913	
Subtotal	\$ 2,282,197	\$ 2,299,168	\$ 2,462,572	
TOTAL EXPENSES	\$ 20,615,275	\$ 18,767,715	\$ 19,871,336	
Revenue Over/(Under) Expenses	\$ 1,205	\$ 1,000	\$ -	

2004-05 DINING SERVICES BUDGET
(Includes Dining Halls, Galley, and Union Dining)

	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ Differ- ence	% Differ- ence
SOURCES OF FUNDS				
Meal Plans/Cash Sales	\$ 16,234,183	\$ 16,992,430	\$ 758,247	4.67%
Interest Income	150,000	196,730	46,730	31.15%
Facility Rentals	79,532	83,511	3,979	5.00%
Miscellaneous Income	305,000	355,031	50,031	16.40%
Conferences & Workshop Income	2,000,000	2,243,634	243,634	12.18%
TOTAL FUNDS	\$ 18,768,715	\$ 19,871,336	\$ 1,102,621	5.87%
PROPOSED EXPENSES				
FOOD SERVICE MANAGEMENT:				
Contract	\$ 1,063,572	\$ 1,244,765	\$ 181,193	17.04%
Classified	1,906,680	2,349,652	442,972	23.23%
Temporary	3,759,365	2,796,636	(962,729)	-25.61%
Staff Benefits	1,412,930	1,882,380	469,450	33.23%
Wage/Compensation Pool	0	320,613	320,613	
Subtotal	\$ 8,142,547	\$ 8,594,046	\$ 451,499	5.54%
OPERATING EXPENSES:				
Cost of Food	\$ 6,860,000	\$ 7,309,700	\$ 449,700	6.56%
Supplies	650,000	610,806	(39,194)	-6.03%
Information/Communication	120,000	95,989	(24,011)	-20.01%
Repairs & Maintenance	250,000	186,172	(63,828)	-25.53%
Equipment	60,000	87,660	27,660	46.10%
Travel	25,000	64,862	39,862	159.45%
Supplemental Staffing	136,000	145,455	9,455	
Laundry	225,000	214,074	(10,926)	-4.86%
Other	0	100,000	100,000	
Subtotal	\$ 8,326,000	\$ 8,814,718	\$ 488,718	5.87%
FIXED & GENERAL EXPENSES:				
Renewals/Replacements	\$ 348,900	\$ 505,537	\$ 156,637	44.89%
Utilities	500,000	486,113	(13,887)	-2.78%
General Service Charge	694,725	710,840	16,115	2.32%
Property Insurance	14,686	27,440	12,754	86.84%
Scholarships	105,000	109,200	4,200	4.00%
Facility Charge (Union/Steak Escape)	300,000	305,529	5,529	1.84%
Debt Service	335,857	317,913	(17,944)	-5.34%
Subtotal	\$ 2,299,168	\$ 2,462,572	\$ 163,404	7.11%
TOTAL EXPENSES	\$ 18,767,715	\$ 19,871,336	\$ 1,103,621	5.88%
Revenue Over/(Under) Expenses	\$ 1,000	\$ -	\$ (1,000)	

AUXILIARY ACCUMULATED BALANCES
June 30, 2003

04/16/04

	NET AVAILABLE BALANCES 6/30/03	ACCUMULATED DEPRECIATION 6/30/03	2003-04 DEPRECIATION	2003-04 APPROVED AIPs	PROJECTED AVAILABLE BALANCE 6/30/04
RESIDENCE HALLS:					
Rodgers	6,529,963	518,704	128,350		7,177,017
1954 Surplus	4,966,472	-	-		4,966,472
	<u>11,496,435</u>	<u>518,704</u>	<u>128,350</u>	-	<u>12,143,489</u>
Conklin	(227,509)	(193,633)	207,828		(213,314)
1959 Surplus	(10,198)	-	-		(10,198)
	<u>(237,707)</u>	<u>(193,633)</u>	<u>207,828</u>	-	<u>(223,512)</u>
Dorms R	(2,412,794)	(498,415)	71,827		(2,839,382)
Dorms W	(2,133,736)	349,872	62,694		(1,721,170)
Delta Zeta	(671,684)	272,505	20,980		(378,199)
Alpha Phi Alpha	(427,773)	60,810	3,209		(363,754)
Phi Sigma Kappa	(478,889)	6,685	1,481		(470,723)
Kappa Alpha Psi	(96,697)	18,408	6,664		(71,625)
Haven House	(54,807)				(54,807)
Unpledged Surplus	(127,274)	-	-		(127,274)
TOTAL UNPLEDGED	<u>(6,403,654)</u>	<u>209,865</u>	<u>166,855</u>	-	<u>(6,026,934)</u>
Cottages	(811,561)	87,458	44,922		(679,181)
Dorms 8 & 9	(349,578)	358,991	39,986		49,399
Founders	(4,875,562)	2,065,387	403,315		(2,406,860)
Kohl	1,653,063	(5,770,187)	76,269		(4,040,855)
McDonald	8,323,477	(2,913,350)	253,244		5,663,371
Harshman	1,759,388	377,028	331,242		2,467,658
Kreischer	1,800,180	1,038,651	341,115		3,179,946
Pledged Surplus	3,194,024	-	-		3,194,024
Reserve Accounts	4,475,288	-	-		4,475,288
TOTAL PLEDGED	<u>15,168,719</u>	<u>(4,756,022)</u>	<u>1,490,093</u>	-	<u>11,902,790</u>
Offenhauer	(12,503,739)	4,749,243	475,142		(7,279,354)
1971 Surplus	1,405,625	-	-		1,405,625
	<u>(11,098,114)</u>	<u>4,749,243</u>	<u>475,142</u>	-	<u>(5,873,729)</u>
TOTAL RESIDCE HALLS	8,925,679	528,157	2,468,268		11,922,104
DINING HALLS:					
Commons	(80,135)	18,619	50,000	-	(11,516)
Founders	(1,935,917)	66,583	20,000		(1,849,334)
McDonald	1,234,101	(77,305)	51,434		1,208,230
Harshman	(1,580,241)	209,688	-		(1,370,553)
Kreischer	1,169,818	196,375	51,434		1,417,627
Union Food	(1,739,974)	52,585	162,032		(1,525,357)
Concessions	87,320		4,000		91,320
Amani	63,751	88,497	-		152,248
Galley	1,379,419	55,216	10,000		1,444,635
Pledged D/H Surplus	708,120	-	-		708,120
TOTAL DINING HALLS	<u>(693,738)</u>	<u>610,258</u>	<u>348,900</u>	-	<u>265,420</u>
TOTAL RESIDENCE & DINING HALLS	8,231,941	1,138,415	2,817,168	-	12,187,524



Approved 2004-05

MISCELLANEOUS AUXILIARY BUDGETS

Approved by the Board of Trustees

May 7, 2004

Prepared by
Office of Finance & Administration



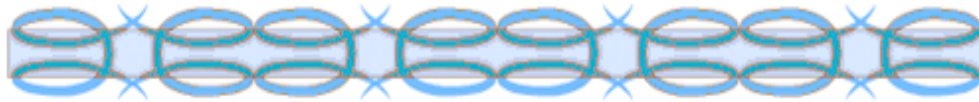
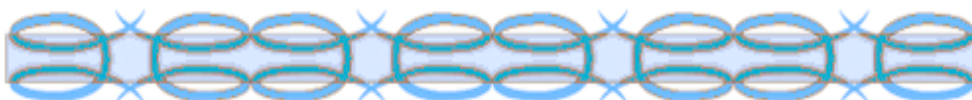


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MISCELLANEOUS AUXILIARY BUDGETS

A variety of services and activities maintained for effective University administration and service requirements of students, faculty, and staff are represented by the following miscellaneous auxiliary budgets. With the exception of the Firelands Parking Services, the budgetary units are located on the Main Campus. The three largest services of this type are the University Bookstore, Parking & Traffic, and Central Stores.

Projected income for each program budget, based on proposed charge rates and utilization estimates, should render each budget self-supporting. Any excess income over expenses will be directed to respective fund balances or an accumulated fund balance. An attempt has been made to hold rates charged to other internal units as low as possible.

DESCRIPTION OF AUXILIARY ENTERPRISES

Central Stores

Provides a bulk purchasing and warehousing function for the entire campus, providing monetary savings, convenience or both to the using department. Provides campus departments with staff to facilitate office moving and setup, special events setups, and other material moving activities.

Farm Leases

Approximately 250 acres of farm land farmed on a lease basis.

Golf Course

An 18-hole golf course provides a facility to students and the University community at reasonable prices.

Parking Services - Firelands

Operates and maintains Firelands parking areas.

Parking & Traffic/Shuttle Services/Union Parking - Main Campus

Operates and maintains Main Campus parking areas (including the parking areas for the Bowen Thompson Student Union), the Visitor Information Center, and the Shuttle Service (a bus service for students and the University community around the inner campus area, to and from the Visitor Information Center, and to off-campus areas north and south of Wooster Street).

Printing Services/Stampers

Provides duplicating services for the campus, including the copy center operation (Stampers) in Bowen Thompson Student Union.

Research Enterprise Park

45 acre site east of campus providing leased space for businesses and research enterprises.

Summer Sports School

A variety of sports programs for elementary and secondary school students.

University Bookstore

University Bookstore provides full-range of books, supplies, BGSU clothing and notions and is located in the Bowen-Thompson Student Union.

Firelands Bookstore

Firelands Bookstore provides a full-range of books and supplies at the Firelands Campus.

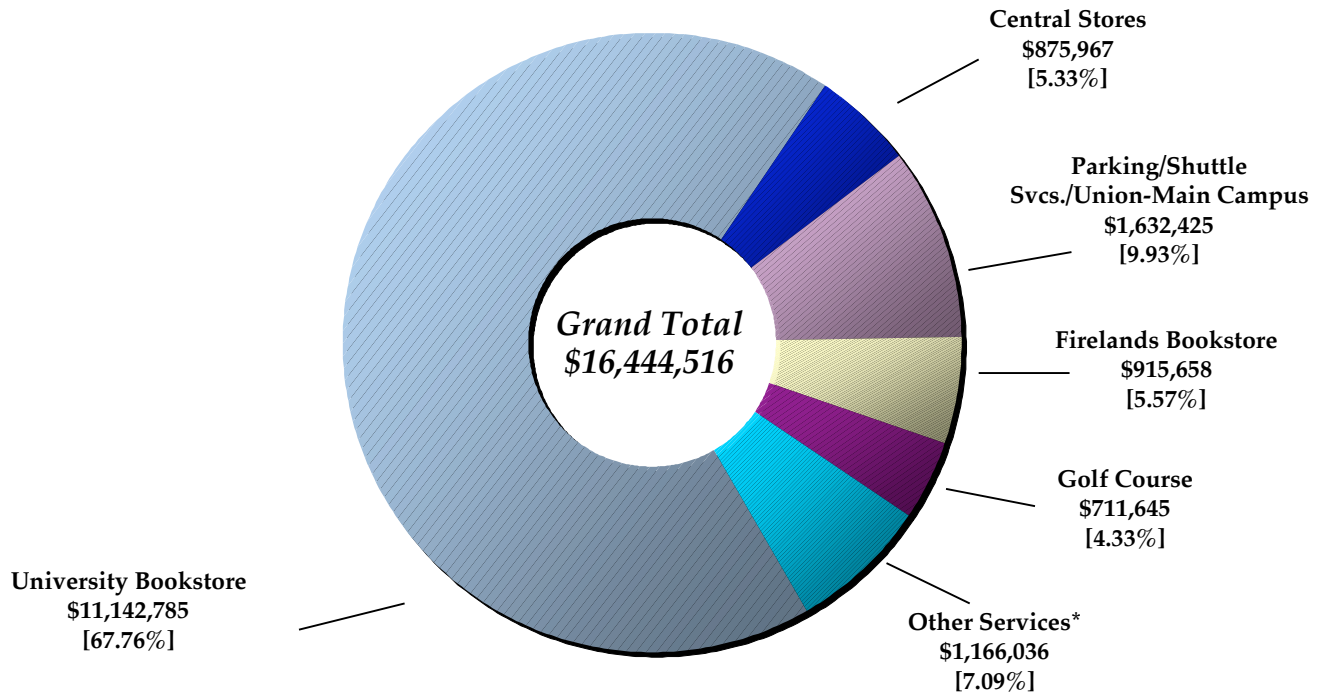
PLANNING GUIDELINES

The following special items were provided to these budget administrators for use in developing their 2004-05 budget requests.

1. **Wage/Compensation Pool:** Classified and administrative staff salary increases are included in the wage/compensation pool. Approval of this budget does not commit the Board to a specific compensation increase. Rather, a compensation pool of 3.0%, which is sufficient to cover a 3.0% increase in salary plus retirement benefits, is proposed to permit these budgets to fund compensation increases, which the Board may approve. If the pool is larger than required, the funds will not be allocated. If the pool is smaller than required, the additional funds will be covered by reductions in operating budget items or the generation of additional income.
2. **Health Care Insurance:** Health care rates are projected to increase 7.5% above the actual 2003-04 rates.
3. **Employee/Dependent Fee Waivers:** As a planning guideline, fees are projected to increase 6.0%. These budgets must cover the costs of any fee waiver benefits used by the employees and/or employees' dependents during the year. As noted in #1, approval of this budget does not commit the Board of a specific fee increase but provides guidance on benefit cost development for 2004-05.
4. **Utilities:** Water rates are projected to increase 5% above 2003-04 rates, due to anticipated capital improvements required to meet OEPA requirements. Gas and steam rates increased 30% in 2003-04 above 2002-03 rates due to sharp increases in gas prices. No additional increases are proposed for gas/steam over 2003-04 rates.
5. **General Service Charge:** The general service charge is assessed to all auxiliary budgets to recover some of the costs of centralized services provided to all areas and funded by the educational budget. Some of the centralized services are: Purchasing, Business Office, Payroll, and Bursar. The charge for next year is projected at a 2% increase.

No additional initiatives or special budget requirements are included in these budgets. Any enrollment-related expenses are based on assuming a housing estimate of 6,800 students and overall main campus enrollment of 17,700.

BGSU Miscellaneous Auxiliary Budgets 2004-05



Miscellaneous Auxiliary Budgets	Allocation	% of Total
University Bookstore	\$11,142,785	67.76%
Central Stores	\$875,967	5.33%
Parking/Shuttle Services/Union-Main Campus	\$1,632,425	9.93%
Firelands Bookstore	\$915,658	5.57%
Golf Course	\$711,645	4.33%
*Other Services:	\$1,166,036	7.09%
Printing Services	\$405,253	
Stampers	\$106,500	
Summer Sports School	\$520,000	
Farm Leases	\$30,197	
Research Park	\$31,966	
Firelands Parking Services	\$72,120	
Total	\$16,444,516	100.00%

April 7, 2004

**SUMMARY OF 2004-05 RECOMMENDATIONS
FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE**

	<u>2003-04 APPROVED BUDGET</u>	<u>2003-04 PROJECTED BUDGET</u>	<u>2004-05 PROPOSED BUDGET</u>
Central Stores	\$1,393,682	\$1,311,967	\$875,967
Farm Leases	\$30,313	\$30,197	\$30,197
Golf Course	\$725,410	\$673,683	\$711,645
Parking Services--Firelands	\$61,710	\$64,690	\$72,120
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,582,435	\$1,485,190	\$1,632,425
Printing Services	\$560,780	\$420,253	\$405,253
Stampers	\$85,000	\$96,000	\$106,500
Research Enterprise Park	\$29,966	\$29,966	\$31,966
Summer Sports School	\$500,000	\$525,500	\$520,000
University Bookstore	\$10,565,854	\$10,418,743	\$11,142,785
Firelands Bookstore	\$816,251	\$832,416	\$915,658
TOTALS	<u>\$16,351,401</u>	<u>\$15,888,605</u>	<u>\$16,444,516</u>
% Change		-2.83%	3.50%

SUMMARY OF 2004-05 RECOMMENDATIONS**FOR MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE**

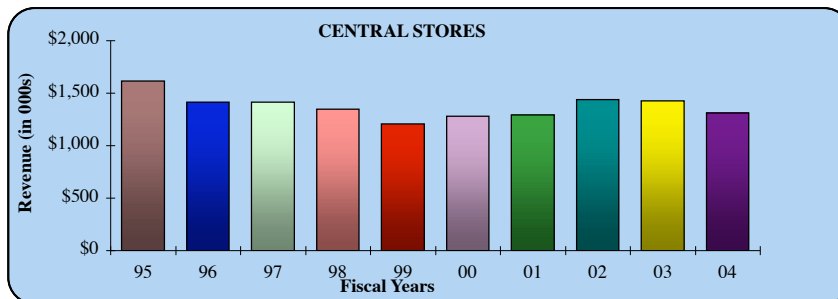
	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$875,967	\$875,967	\$0
Farm Leases	\$30,197	\$16,740	\$13,457
Golf Course	\$711,645	\$711,645	\$0
Parking Services--Firelands	\$72,120	\$64,029	\$8,091
Parking & Traffic/Shuttle Service/ Union--Main Campus	1,632,425	\$1,632,425	\$0
Printing Services	\$405,253	\$405,253	\$0
Stampers	\$106,500	\$106,500	\$0
Research Enterprise Park	\$31,966	\$31,966	\$0
Summer Sports School	\$520,000	\$520,000	\$0
University Bookstore	\$11,142,785	\$10,808,572	\$334,213
Firelands Bookstore	\$915,658	\$793,689	\$121,969
TOTALS	<u>\$16,444,516</u>	<u>\$15,966,786</u>	<u>\$477,730</u>

**SUMMARY OF 2003-04 PROJECTED
MISCELLANEOUS AUXILIARY BUDGETS REVENUE/EXPENSE**

	<u>REVENUE</u>	<u>EXPENSE</u>	<u>EXCESS REVENUE OVER EXPENSES</u>
Central Stores	\$1,311,967	\$1,311,967	\$0
Farm Leases	\$30,197	\$16,356	\$13,841
Golf Course	\$673,683	\$662,144	\$11,539
Parking Services--Firelands	\$64,690	\$54,690	\$10,000
Parking & Traffic/Shuttle Service/ Union--Main Campus	\$1,485,190	\$1,515,917	(\$30,727)
Printing Services	\$420,253	\$420,253	\$0
Stampers	\$96,000	\$106,559	(\$10,559)
Research Enterprise Park	\$29,966	\$29,966	\$0
Summer Sports School	\$525,500	\$525,000	\$500
University Bookstore	\$10,418,743	\$10,125,815	\$292,928
Firelands Bookstore	\$832,416	\$706,634	\$125,782
TOTALS	<u>\$15,888,605</u>	<u>\$15,475,301</u>	<u>\$413,304</u>

**CENTRAL STORES
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 1,365,000	\$ 1,300,000	\$ 864,000	\$ (436,000)	-33.54%
Interest Income	28,682	11,967	11,967	0	0.00%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 1,393,682	\$ 1,311,967	\$ 875,967	\$ (436,000)	-33.23%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 16,132	\$ 16,455	\$ 13,865	\$ (2,590)	-15.74%
Classified	129,150	115,443	103,932	(11,511)	-9.97%
Temporary	5,000	5,000	5,000	0	0.00%
Wage/Compensation Pool	5,230	0	4,241	4,241	
Sub-Total Salaries & Wages	\$ 155,512	\$ 136,898	\$ 127,038	\$ (9,860)	-7.20%
Staff Benefits:					
Retirement	\$ 19,337	\$ 19,736	\$ 15,679	\$ (4,057)	-20.56%
Other	33,273	27,611	29,409	1,798	6.51%
Sub-Total Staff Benefits	\$ 52,610	\$ 47,347	\$ 45,088	\$ (2,259)	-4.77%
Cost of Sales	\$ 1,079,258	\$ 1,027,000	\$ 648,000	\$ (379,000)	-36.90%
Operating Expenses:					
Supplies	\$ 1,200	\$ 1,500	\$ 1,200	\$ (300)	-20.00%
Information and Communication	1,422	400	400	0	0.00%
Repairs and Maintenance	3,500	10,000	3,500	(6,500)	-65.00%
Equipment	1,000	1,000	1,000	0	0.00%
Travel	0	0	0	0	
Supplemental Staffing	0	0	4,000	4,000	
Other Expenses	1,813	2,570	1,813	(757)	-29.46%
Sub-Total Operating Expenses	\$ 8,935	\$ 15,470	\$ 11,913	\$ (3,557)	-22.99%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	12,115	0	0	0	
General Service Charge	75,190	75,190	33,866	(41,324)	-54.96%
Debt Service	8,837	8,837	8,837	0	0.00%
Insurance	1,225	1,225	1,225	0	0.00%
Sub-Total Fixed Expenses	\$ 97,367	\$ 85,252	\$ 43,928	\$ (41,324)	-48.47%
TOTAL EXPENSES	\$ 1,393,682	\$ 1,311,967	\$ 875,967	\$ (436,000)	-33.23%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%

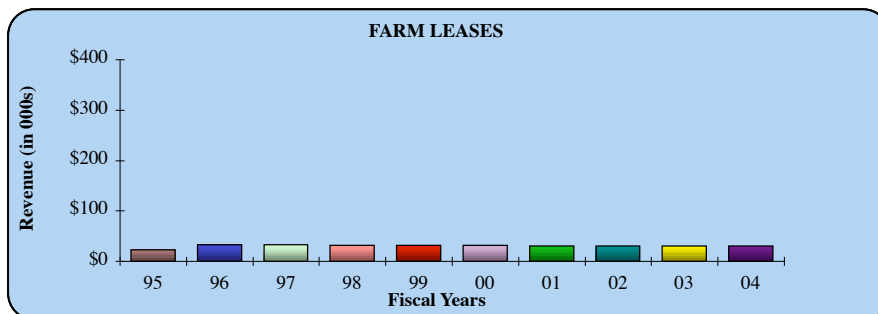


NOTE: FY99 Office supplies outsourced

SOURCE: Projected Annual Budgets

**FARM LEASES
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 30,114	\$ 30,114	\$ 30,114	\$ 0	0.00%
Other Revenue	199	83	83	0	0.00%
TOTAL REVENUE	\$ 30,313	\$ 30,197	\$ 30,197	\$ 0	0.00%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 6,797	\$ 6,932	\$ 6,932	\$ 0	0.00%
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	245	0	250	250	
Sub-Total Salaries & Wages	\$ 7,042	\$ 6,932	\$ 7,182	\$ 250	3.61%
Staff Benefits:					
Retirement	\$ 904	\$ 923	\$ 923	\$ 0	0.00%
Other	1,243	996	1,105	109	10.94%
Sub-Total Staff Benefits	\$ 2,147	\$ 1,919	\$ 2,028	\$ 109	5.68%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	6,000	6,000	6,000	0	0.00%
Equipment	0	0	0	0	
Travel	0	0	0	0	
Supplemental Staffing	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	\$ 6,000	\$ 6,000	\$ 6,000	\$ 0	0.00%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	1,505	1,505	1,530	25	1.66%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 1,505	\$ 1,505	\$ 1,530	\$ 25	1.66%
TOTAL EXPENSES	\$ 16,694	\$ 16,356	\$ 16,740	\$ 384	2.35%
Transfer to (from) Reserve	\$ 13,619	\$ 13,841	\$ 13,457	\$ (384)	-2.77%



SOURCE: Projected Annual Budgets

**GOLF COURSE
BUDGET FOR 2004-05**

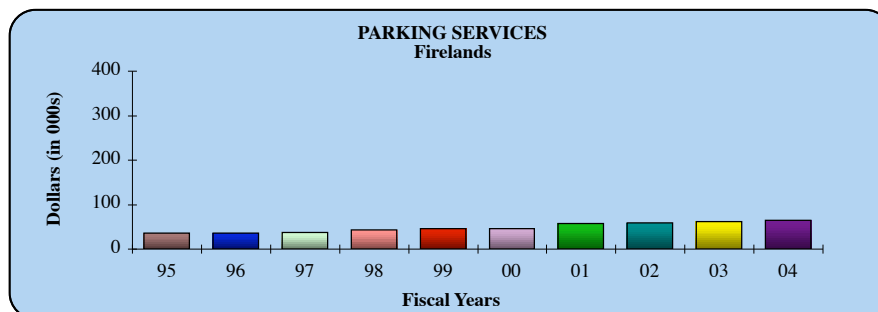
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 657,860	\$ 606,133	\$ 641,933	35,800	5.91%
General Fee	67,550	67,550	69,712	2,162	3.20%
TOTAL REVENUE	\$ 725,410	\$ 673,683	\$ 711,645	37,962	5.63%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 149,806	\$ 104,397	\$ 96,528	(7,869)	-7.54%
Classified	93,974	95,774	95,774	0	0.00%
Temporary	82,000	113,025	102,712	(10,313)	-9.12%
Wage/Compensation Pool	8,775	0	5,725	5,725	
Sub-Total Salaries & Wages	\$ 334,555	\$ 313,196	\$ 300,739	(12,457)	-3.98%
Staff Benefits:					
Retirement	\$ 33,778	\$ 38,070	\$ 27,219	(10,851)	-28.50%
Other	50,926	42,824	41,555	(1,269)	-2.96%
Sub-Total Staff Benefits	\$ 84,704	\$ 80,894	\$ 68,774	(12,120)	-14.98%
Cost of Sales	\$ 50,000	\$ 42,000	\$ 50,000	8,000	19.05%
Operating Expenses:					
Supplies	\$ 92,293	\$ 80,586	\$ 100,013	19,427	24.11%
Information and Communication	7,200	5,340	6,400	1,060	19.85%
Repairs and Maintenance	18,000	14,550	21,025	6,475	44.50%
Equipment	15,800	12,000	15,000	3,000	25.00%
Travel	1,900	120	1,900	1,780	1483.33%
Unrelated Bus. Inc. Tax (UBIT)	3,900	0	1,000	1,000	
ICA Administrative Charge	60,000	60,000	50,000	(10,000)	-16.67%
Supplemental Staffing	0	20,125	23,000	2,875	14.29%
Other Expenses	1,000	100	400	300	300.00%
Sub-Total Operating Expenses	\$ 200,093	\$ 192,821	\$ 218,738	25,917	13.44%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	0	
Utilities	600	775	805	30	3.87%
Renewals/Replacements	13,500	13,500	13,500	0	0.00%
Renewals/Replacements - Clubhouse	10,000	10,000	51,540	41,540	415.40%
General Service Charge	5,430	5,430	5,520	90	1.66%
Debt Service	0	0	0	0	
Insurance	3,528	3,528	2,029	(1,499)	-42.49%
Sub-Total Fixed Expenses	\$ 33,058	\$ 33,233	\$ 73,394	40,161	120.85%
TOTAL EXPENSES	\$ 702,410	\$ 662,144	\$ 711,645	49,501	7.48%
Revenue Over/(Under) Expenses	\$ 23,000	\$ 11,539	\$ 0	(11,539)	0.00%



SOURCE: Projected Annual Budgets

**PARKING SERVICES -- FIRELANDS
BUDGET FOR 2004-05**

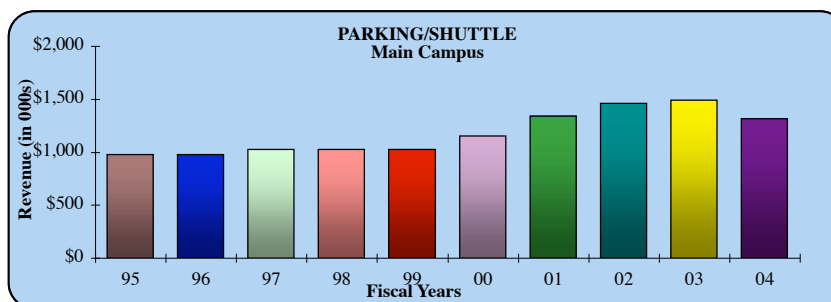
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales (Registration Fees)	\$ 60,710	\$ 63,690	\$ 71,120	\$ 7,430	11.67%
Other Revenue (Fines, etc.)	1,000	1,000	1,000	0	0.00%
TOTAL REVENUE	\$ 61,710	\$ 64,690	\$ 72,120	\$ 7,430	11.49%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	29,621	31,371	38,428	7,057	22.50%
Temporary	0	0	0	0	
Wage/Compensation Pool	916	0	1,100	1,100	
Sub-Total Salaries & Wages	\$ 30,537	\$ 31,371	\$ 39,528	\$ 8,157	26.00%
Staff Benefits:					
Retirement	\$ 4,064	\$ 4,175	\$ 5,261	\$ 1,086	26.01%
Other	640	650	840	190	29.23%
Sub-Total Staff Benefits	\$ 4,704	\$ 4,825	\$ 6,101	\$ 1,276	26.45%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 5,275	\$ 5,275	\$ 5,500	\$ 225	4.27%
Information and Communication	2,500	2,300	2,400	100	4.35%
Repairs and Maintenance	5,000	5,000	5,000	0	0.00%
Equipment	5,600	5,600	5,000	(600)	-10.71%
Travel	0	0	0	0	
Supplemental Staffing	0	0	0	0	
Other Expenses	500	319	500	181	56.74%
Sub-Total Operating Expenses	\$ 18,875	\$ 18,494	\$ 18,400	\$ (94)	-0.51%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 54,116	\$ 54,690	\$ 64,029	\$ 9,339	17.08%
Revenue Over/(Under) Expenses	\$ 7,594	\$ 10,000	\$ 8,091	\$ (1,909)	-19.09%



SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
BUDGET FOR 2004-05**

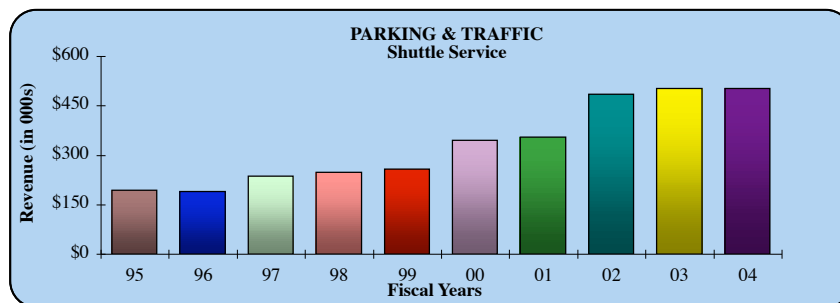
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales (Registration Fees/Meters)	\$ 686,905	\$ 629,940	\$ 777,175	\$ 147,235	23.37%
Other Revenue (Fines, etc.)	743,216	690,250	690,250	0	0.00%
Carryover (Maintenance)	0	0	0	0	
TOTAL REVENUE	\$ 1,430,121	\$ 1,320,190	\$ 1,467,425	\$ 147,235	11.15%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 22,710	\$ 23,822	\$ 24,480	\$ 658	2.76%
Classified	386,853	379,297	390,525	11,228	2.96%
Temporary	62,000	62,000	62,000	0	0.00%
Wage/Compensation Pool	15,213	0	15,213	15,213	
Sub-Total Salaries & Wages	\$ 486,776	\$ 465,119	\$ 492,218	\$ 27,099	5.83%
Staff Benefits:					
Retirement	\$ 55,910	\$ 55,298	\$ 56,552	\$ 1,254	2.27%
Other	78,862	80,271	81,461	1,190	1.48%
Sub-Total Staff Benefits	\$ 134,772	\$ 135,569	\$ 138,013	\$ 2,444	1.80%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 40,590	\$ 40,590	\$ 40,590	\$ 0	0.00%
Information and Communication	41,052	41,052	41,052	0	0.00%
Repairs and Maintenance	151,830	75,338	194,987	119,649	158.82%
Equipment	14,306	38,306	1,500	(36,806)	-96.08%
Travel	2,266	2,266	2,266	0	0.00%
Supplemental Staffing	0	0	0	0	
Other Expenses	500	500	500	0	0.00%
Sub-Total Operating Expenses	\$ 250,544	\$ 198,052	\$ 280,895	\$ 82,843	41.83%
Non-Operating Expenses:					
Facility Charge	\$ 11,183	\$ 12,346	\$ 12,346	\$ 0	0.00%
Utilities	64,745	64,745	64,745	0	0.00%
Renewals/Replacements	15,000	15,000	15,000	0	0.00%
General Service Charge	8,295	8,295	8,430	135	1.63%
Debt Service	0	0	0	0	
Insurance	4,410	4,410	4,410	0	0.00%
Support for University Shuttle	454,396	447,381	451,368	3,987	0.89%
Support for BTSU/(return)	0	0	0	0	
Sub-Total Fixed Expenses	\$ 558,029	\$ 552,177	\$ 556,299	\$ 4,122	0.75%
TOTAL EXPENSES	\$ 1,430,121	\$ 1,350,917	\$ 1,467,425	\$ 116,508	8.62%
Revenue Over/(Under) Expenses	\$ 0	\$ (30,727)	\$ 0	\$ 30,727	0.00%



SOURCE: Projected Annual Budgets

**PARKING & TRAFFIC
Shuttle Service
BUDGET FOR 2004-05**

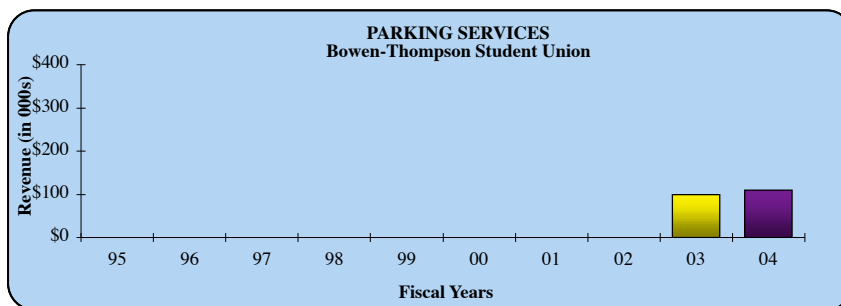
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Other Income	\$ 46,514	\$ 55,000	\$ 55,000	\$ 0	0.00%
Support from Parking/Traffic	454,396	447,381	451,368	3,987	0.89%
Carryover	0	0	0	0	
TOTAL REVENUE	\$ 500,910	\$ 502,381	\$ 506,368	\$ 3,987	0.79%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	99,462	105,348	105,348	0	0.00%
Temporary	139,054	153,029	150,725	(2,304)	-1.51%
Wage/Compensation Pool	8,587	0	8,992	8,992	
Sub-Total Salaries & Wages	\$ 247,103	\$ 258,377	\$ 265,065	\$ 6,688	2.59%
Staff Benefits:					
Retirement	\$ 31,414	\$ 33,625	\$ 33,757	\$ 132	0.39%
Other	23,175	19,223	20,790	1,567	8.15%
Sub-Total Staff Benefits	\$ 54,589	\$ 52,848	\$ 54,547	\$ 1,699	3.21%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 52,000	\$ 48,000	\$ 48,000	\$ 0	0.00%
Information and Communication	7,862	7,000	7,000	0	0.00%
Repairs and Maintenance	35,700	32,500	32,500	0	0.00%
Equipment	5,600	5,600	1,200	(4,400)	-78.57%
Travel	50	50	50	0	0.00%
Supplemental Staffing	0	0	0	0	
Other Expenses	1,200	1,200	1,200	0	0.00%
Sub-Total Operating Expenses	\$ 102,412	\$ 94,350	\$ 89,950	\$ (4,400)	-4.66%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	66,000	66,000	66,000	0	0.00%
General Service Charge	0	0	0	0	
Debt Service	20,806	20,806	20,806	0	0.00%
Insurance	10,000	10,000	10,000	0	0.00%
Sub-Total Fixed Expenses	\$ 96,806	\$ 96,806	\$ 96,806	\$ 0	0.00%
TOTAL EXPENSES	\$ 500,910	\$ 502,381	\$ 506,368	\$ 3,987	0.79%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%



SOURCE: Projected Annual Budgets

PARKING SERVICES
Bowen-Thompson Student Union
BUDGET FOR 2004-05

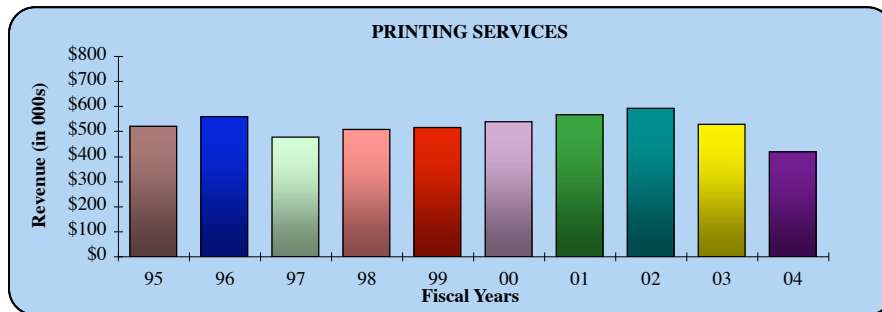
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Gate Sales	\$ 105,800	\$ 110,000	\$ 110,000	\$ 0	0.00%
Meters	0	0	0	0	
Support from Parking/Traffic	0	0	0	0	
TOTAL REVENUE	\$ 105,800	\$ 110,000	\$ 110,000	\$ 0	0.00%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 0	\$ 0	\$ 0	\$ 0	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Operating Expenses:					
Supplies	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0	0.00%
Information and Communication	6,000	6,000	6,000	0	0.00%
Repairs and Maintenance	10,800	15,000	15,000	0	0.00%
Equipment	1,000	1,000	1,000	0	0.00%
Travel	1,170	1,170	1,170	0	0.00%
Supplemental Staffing	81,780	81,780	81,780	0	0.00%
Other Expenses	50	50	50	0	0.00%
Sub-Total Operating Expenses	\$ 105,800	\$ 110,000	\$ 110,000	\$ 0	0.00%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
TOTAL EXPENSES	\$ 105,800	\$ 110,000	\$ 110,000	\$ 0	0.00%
	\$ 0	\$ 0	\$ 0	\$ 0	0.00%



SOURCE: Projected Annual Budgets

**PRINTING SERVICES
BUDGET FOR 2004-05**

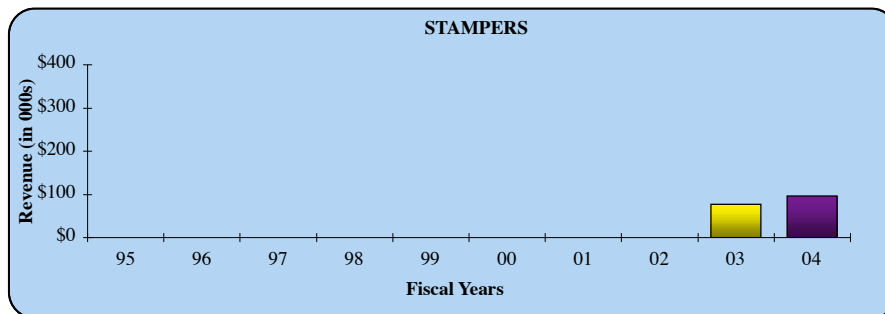
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 548,194	\$ 415,000	\$ 400,000	\$ (15,000)	-3.61%
Other Revenue	12,586	5,253	5,253	0	0.00%
TOTAL REVENUE	\$ 560,780	\$ 420,253	\$ 405,253	\$ (15,000)	-3.57%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 16,980	\$ 17,319	\$ 13,865	\$ (3,454)	-19.94%
Classified	109,622	80,362	81,578	1,216	1.51%
Temporary	9,088	9,088	9,088	0	0.00%
Wage/Compensation Pool	4,558	0	3,436	3,436	
Sub-Total Salaries & Wages	<u>\$ 140,248</u>	<u>\$ 106,769</u>	<u>\$ 107,967</u>	<u>\$ 1,198</u>	<u>1.12%</u>
Staff Benefits:					
Retirement	\$ 14,692	\$ 13,068	\$ 12,771	\$ (297)	-2.27%
Other	18,720	12,363	15,138	2,775	22.45%
Sub-Total Staff Benefits	<u>\$ 33,412</u>	<u>\$ 25,431</u>	<u>\$ 27,909</u>	<u>\$ 2,478</u>	<u>9.74%</u>
Cost of Sales	<u>\$ 129,000</u>	<u>\$ 97,525</u>	<u>\$ 94,000</u>	<u>\$ (3,525)</u>	<u>-3.61%</u>
Operating Expenses:					
Supplies	\$ 30,000	\$ 13,200	\$ 8,000	\$ (5,200)	-39.39%
Information and Communication	13,500	5,000	4,000	(1,000)	-20.00%
Repairs and Maintenance	3,000	8,000	3,000	(5,000)	-62.50%
Equipment	163,000	124,000	120,045	(3,955)	-3.19%
Travel	0	0	0	0	
Supplemental Staffing	0	0	0	0	
Other Expenses	1,992	7,500	7,000	(500)	-6.67%
Sub-Total Operating Expenses	<u>\$ 211,492</u>	<u>\$ 157,700</u>	<u>\$ 142,045</u>	<u>\$ (15,655)</u>	<u>-9.93%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	13,800	0	0	0	
General Service Charge	31,501	31,501	32,005	504	1.60%
Debt Service	0	0	0	0	
Insurance	1,327	1,327	1,327	0	0.00%
Sub-Total Fixed Expenses	<u>\$ 46,628</u>	<u>\$ 32,828</u>	<u>\$ 33,332</u>	<u>\$ 504</u>	<u>1.54%</u>
TOTAL EXPENSES	\$ 560,780	\$ 420,253	\$ 405,253	\$ (15,000)	-3.57%
Revenue Over/(Under) Expenses	\$ 0	\$ 0	\$ 0	\$ 0	0.00%



SOURCE: Projected Annual Budgets

**STAMPERS
BUDGET FOR 2004-05**

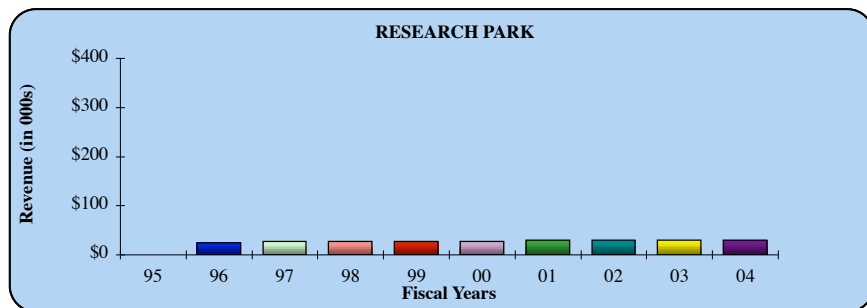
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 83,000	\$ 70,000	\$ 80,000	\$ 10,000	14.29%
Other Revenue	2,000	26,000	26,500	500	1.92%
TOTAL REVENUE	\$ 85,000	\$ 96,000	\$ 106,500	\$ 10,500	10.94%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	26,356	26,895	24,206	(2,689)	-10.00%
Temporary	4,500	4,500	4,500	0	0.00%
Wage/Compensation Pool	949	0	871	871	
Sub-Total Salaries & Wages	<u>\$ 31,805</u>	<u>\$ 31,395</u>	<u>\$ 29,577</u>	<u>\$ (1,818)</u>	<u>0.00%</u>
Staff Benefits:					
Retirement	\$ 3,575	\$ 3,646	\$ 3,288	\$ (358)	-9.82%
Other	7,428	14,814	15,353	539	3.64%
Sub-Total Staff Benefits	<u>\$ 11,003</u>	<u>\$ 18,460</u>	<u>\$ 18,641</u>	<u>\$ 181</u>	<u>0.98%</u>
Cost of Sales	<u>\$ 6,596</u>	<u>\$ 4,900</u>	<u>\$ 5,600</u>	<u>\$ 700</u>	<u>14.29%</u>
Operating Expenses:					
Supplies	\$ 1,700	\$ 200	\$ 300	\$ 100	50.00%
Information and Communication	5,200	9,000	9,732	732	8.13%
Repairs and Maintenance	500	500	500	0	0.00%
Equipment	16,092	30,000	30,000	0	0.00%
Travel	0	0	0	0	
Supplemental Staffing	0	0	0	0	
Other Expenses	0	0	0	0	
Sub-Total Operating Expenses	<u>\$ 23,492</u>	<u>\$ 39,700</u>	<u>\$ 40,532</u>	<u>\$ 832</u>	<u>2.10%</u>
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	4,800	4,800	4,800	0	0.00%
Renewals/Replacements	4,600	4,600	4,600	0	0.00%
General Service Charge	2,704	2,704	2,750	46	1.70%
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	<u>\$ 12,104</u>	<u>\$ 12,104</u>	<u>\$ 12,150</u>	<u>\$ 46</u>	<u>0.38%</u>
TOTAL EXPENSES	\$ 85,000	\$ 106,559	\$ 106,500	\$ (59)	-0.06%
Revenue Over/(Under) Expenses	\$ 0	\$ (10,559)	\$ 0	\$ 10,559	10.99%



SOURCE: Projected Annual Budgets

**RESEARCH ENTERPRISE PARK
BUDGET FOR 2004-05**

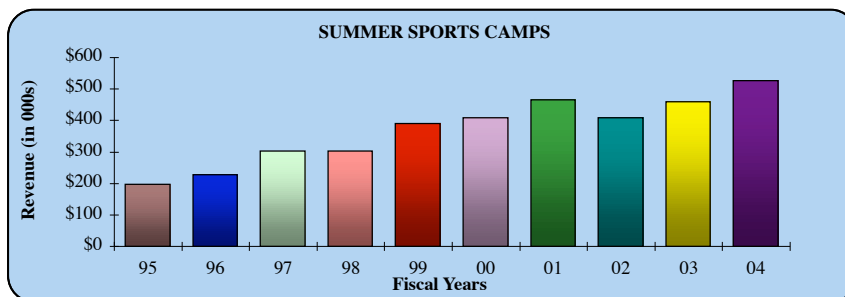
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Other Revenue	29,966	29,966	31,966	2,000	6.67%
TOTAL REVENUE	\$ 29,966	\$ 29,966	\$ 31,966	\$ 2,000	6.67%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 0	\$ 0	\$ 0	\$ 0	
Classified	0	0	0	0	
Temporary	0	0	0	0	
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 0	\$ 0	\$ 0	\$ 0	
Staff Benefits:					
Retirement	\$ 0	\$ 0	\$ 0	\$ 0	
Other	0	0	0	0	
Sub-Total Staff Benefits	\$ 0	\$ 0	\$ 0	\$ 0	
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 0	\$ 0	\$ 0	\$ 0	
Information and Communication	0	0	0	0	
Repairs and Maintenance	11,000	11,000	11,000	0	0.00%
Equipment	0	0	0	0	
Travel	500	0	0	0	
Infrastructure Agreement	55,065	55,065	55,065	0	0.00%
Supplemental Staffing	0	0	0	0	
Other Expenses	250	750	750	0	0.00%
Sub-Total Operating Expenses	\$ 66,815	\$ 66,815	\$ 66,815	\$ 0	0.00%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	1,306	1,306	1,306	0	0.00%
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 1,306	\$ 1,306	\$ 1,306	\$ 0	0.00%
TOTAL EXPENSES	\$ 68,121	\$ 68,121	\$ 68,121	\$ 0	0.00%
Revenue Over/(Under) Expenses	\$ (38,155)	\$ (38,155)	\$ (36,155)	\$ 2,000	-5.24%



SOURCE: Projected Annual Budgets

**SUMMER SPORTS CAMPS
BUDGET FOR 2004-05**

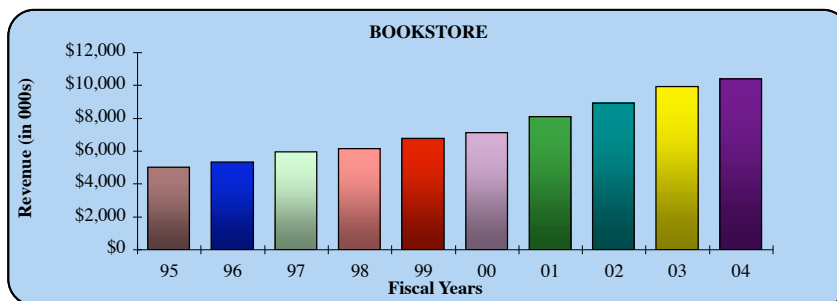
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales	\$ 500,000	\$ 525,500	\$ 520,000	\$ (5,500)	-1.05%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 500,000	\$ 525,500	\$ 520,000	\$ (5,500)	-1.05%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 105,000	\$ 76,000	\$ 77,000	\$ 1,000	1.32%
Classified	0	0	0	0	
Temporary	7,300	7,000	7,300	300	4.29%
Wage/Compensation Pool	0	0	0	0	
Sub-Total Salaries & Wages	\$ 112,300	\$ 83,000	\$ 84,300	\$ 1,300	1.57%
Staff Benefits:					
Retirement	\$ 6,600	\$ 6,200	\$ 6,600	\$ 400	6.45%
Other	6,500	6,100	6,500	400	6.56%
Sub-Total Staff Benefits	\$ 13,100	\$ 12,300	\$ 13,100	\$ 800	6.50%
Cost of Sales	\$ 0	\$ 0	\$ 0	\$ 0	
Operating Expenses:					
Supplies	\$ 15,700	\$ 14,600	\$ 15,700	\$ 1,100	7.53%
Information and Communication	900	1,100	900	(200)	-18.18%
Repairs and Maintenance	0	0	0	0	
Equipment	40,000	20,000	14,000	(6,000)	-30.00%
Travel	0	0	0	0	
Housing	134,000	148,000	150,000	2,000	1.35%
Meals	159,000	173,000	167,000	(6,000)	-3.47%
Supp. Staffing (8010)	0	50,000	50,000	0	
Other Expenses (Rec/T-shirts)	25,000	23,000	25,000	2,000	8.70%
Sub-Total Operating Expenses	\$ 374,600	\$ 429,700	\$ 422,600	\$ (7,100)	-1.65%
Non-Operating Expenses:					
Facility Charge	\$ 0	\$ 0	\$ 0	\$ 0	
Utilities	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 500,000	\$ 525,000	\$ 520,000	\$ (5,000)	-0.95%
	\$ 0	\$ 500	\$ 0	\$ (500)	



SOURCE: Projected Annual Budgets

UNIVERSITY BOOKSTORE
(Includes Peregrine Shop)
BUDGET FOR 2004-05

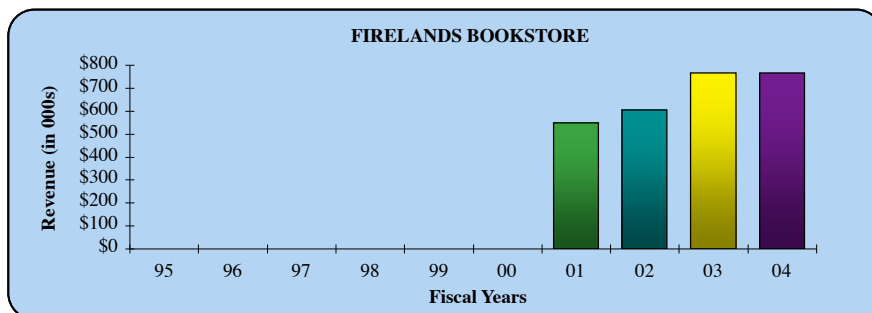
	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales - Main Campus	\$ 10,506,854	\$ 10,357,743	\$ 11,082,785	\$ 725,042	7.00%
Other Revenue	59,000	61,000	60,000	(1,000)	-1.64%
TOTAL REVENUE	\$ 10,565,854	\$ 10,418,743	\$ 11,142,785	\$ 724,042	6.95%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 262,294	\$ 268,995	\$ 275,039	\$ 6,044	2.25%
Classified	646,937	654,654	657,217	2,563	0.39%
Temporary	293,000	263,000	283,000	20,000	7.60%
Salary Savings	(174,979)	(196,235)	(191,637)	4,598	-2.34%
Wage/Compensation Pool	25,772	0	26,551	26,551	
Sub-Total Salaries & Wages	\$ 1,053,024	\$ 990,414	\$ 1,050,170	\$ 59,756	6.03%
Staff Benefits:					
Retirement	\$ 128,339	\$ 130,258	\$ 131,404	\$ 1,146	0.88%
Other	171,018	157,752	183,600	25,848	16.39%
Sub-Total Staff Benefits	\$ 299,357	\$ 288,010	\$ 315,004	\$ 26,994	9.37%
Cost of Sales	\$ 7,459,867	\$ 7,604,067	\$ 7,979,605	\$ 375,538	4.94%
Operating Expenses:					
Supplies	\$ 62,000	\$ 48,237	\$ 62,000	\$ 13,763	28.53%
Information and Communication	260,000	108,188	260,000	151,812	140.32%
Repairs and Maintenance	25,500	17,500	25,500	8,000	45.71%
Equipment	60,750	21,274	60,750	39,476	185.56%
Travel	18,300	19,000	20,000	1,000	5.26%
Supplemental Staffing	0	7,734	10,000	2,266	29.30%
Other Expenses	2,000	2,128	2,500	372	17.48%
Sub-Total Operating Expenses	\$ 428,550	\$ 224,061	\$ 440,750	\$ 216,689	96.71%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	725,685	675,000	675,000	0	0.00%
Renewals/Replacements	106,000	106,000	106,000	0	0.00%
General Service Charge	236,150	236,150	239,930	3,780	1.60%
Debt Service	0	0	0	0	
Insurance	2,113	2,113	2,113	0	0.00%
Sub-Total Fixed Expenses	\$ 1,069,948	\$ 1,019,263	\$ 1,023,043	\$ 3,780	0.37%
TOTAL EXPENSES	\$ 10,310,746	\$ 10,125,815	\$ 10,808,572	\$ 682,757	6.74%
	\$ 255,108	\$ 292,928	\$ 334,213	\$ 41,285	14.09%



SOURCE: Projected Annual Budgets

**FIRELANDS BOOKSTORE
BUDGET FOR 2004-05**

	2003-04 APPROVED BUDGET	2003-04 PROJECTED BUDGET	2004-05 PROPOSED BUDGET	\$ INC.	% INC.
REVENUE:					
Sales - Firelands Bookstore	\$ 816,251	\$ 832,416	\$ 915,658	\$ 83,242	10.00%
Other Revenue	0	0	0	0	
TOTAL REVENUE	\$ 816,251	\$ 832,416	\$ 915,658	\$ 83,242	10.00%
EXPENSES:					
Salaries and Wages:					
Contract	\$ 28,015	\$ 28,737	\$ 28,737	\$ 0	0.00%
Classified	22,088	32,244	32,244	0	0.00%
Temporary	11,016	5,940	5,600	(340)	-5.72%
Wage/Compensation Pool	2,147	0	1,804	1,804	
Sub-Total Salaries & Wages	\$ 63,266	\$ 66,921	\$ 68,385	\$ 1,464	2.19%
Staff Benefits:					
Retirement	\$ 7,935	\$ 8,117	\$ 7,935	\$ (182)	-2.24%
Other	14,625	16,786	14,625	(2,161)	-12.87%
Sub-Total Staff Benefits	\$ 22,560	\$ 24,903	\$ 22,560	\$ (2,343)	-9.41%
Cost of Sales	\$ 653,001	\$ 606,417	\$ 686,744	\$ 80,327	13.25%
Operating Expenses:					
Supplies	\$ 500	\$ 211	\$ 500	\$ 289	136.97%
Information and Communication	8,000	3,722	8,000	4,278	114.94%
Repairs and Maintenance	750	275	750	475	172.73%
Equipment	3,500	500	3,500	3,000	600.00%
Travel	100	185	100	(85)	-45.95%
Supplemental Staffing	0	2,500	2,500	0	0.00%
Other Expenses	650	1,000	650	(350)	-35.00%
Sub-Total Operating Expenses	\$ 13,500	\$ 8,393	\$ 16,000	\$ 7,607	90.64%
Non-Operating Expenses:					
Utilities	\$ 0	\$ 0	\$ 0	\$ 0	
Facility Charge	0	0	0	0	
Renewals/Replacements	0	0	0	0	
General Service Charge	0	0	0	0	
Debt Service	0	0	0	0	
Insurance	0	0	0	0	
Sub-Total Fixed Expenses	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL EXPENSES	\$ 752,327	\$ 706,634	\$ 793,689	\$ 87,055	12.32%
Revenue Over/(Under) Expenses	\$ 63,924	\$ 125,782	\$ 121,969	\$ (3,813)	-3.03%



SOURCE: Projected Annual Budgets

AUXILIARY ACCUMULATED BALANCES
June 30, 2003

04/16/04

	NET AVAILABLE BALANCES 6/30/03	ACCUMULATED DEPRECIATION 6/30/03	2003-04 DEPRECIATION	2003-04 APPROVED	PROJECTED AVAILABLE BALANCE 6/30/04
OTHER AUXILIARIES:					
Bookstore	1,884,627	538,667	106,000	102,000	2,427,294
Central Stores	(311,398)	165,429	12,115		(133,854)
Parking Services	542,021	87,019	15,000		644,040
Shuttle Service	-	87,019	66,000		153,019
Parking Services - Firelands	94,759	-		10,000	84,759
Telecommunications	1,123,887	407,258			1,531,145
Printing Services	(19,077)	159,107	18,400		158,430
Transportation	(81,052)	172,298	-		91,246
Golf Course	48,001	1,256	13,500	10,000	52,757
Golf Course Clubhouse	-	-	10,000		10,000
Rental Properties	(15,057)	26,852			11,795
Total	3,266,711	1,644,905	241,015	122,000	5,030,631